

# **Strengthening Uganda's Civil Society's Capacity to Support the Scaling up of Nutrition (SUN)**

A Proposal Submitted by the Uganda Civil Society Coalition on Scaling-Up Nutrition (UCCO-SUN) Initiative

**Country:** Uganda

**Region:** Eastern Africa

**Focal Point Organization:** WorldVision Uganda

## **Current Active Coalition Members:**

WorldVision Uganda; Uganda Action for Nutrition; Volunteer Efforts for Development Concerns; Nature Palace Foundation; Uganda Health Communication Alliance; Food and Nutrition Technical Assistance II; Regional Centre for Quality of Health Care; Save The Children Uganda; Concern Worldwide; HarvestPlus; Lutheran World Federation; International Food Policy Research Institute; ActionAid Uganda; Action Against Hunger; Makerere University; Kyambogo University; Science Foundation for Livelihoods and Development; Mercy Corps; STRIDES For Family Health; AMREF; CGIAR; RUFORUM; AFRICARE; Nutrisat Uganda; Food Talk Uganda; Child Nutrition Youth Coalition Uganda; Uganda Child Fund; Uganda National Farmers Association; and the Food Rights Alliance.

**Total Grant requested:** USD 300,000 equivalent to 805,317,096 Uganda Shillings

October 2012

## **Background**

Civil Society Organizations (CSOs) comprise stakeholders with potential to turn the SUN initiative into a robust grass root movement that can transform how societies view nutrition. The Uganda Civil Society Coalition on the Scaling Up of Nutrition (UCCO-SUN) provides a platform for CSOs in Uganda to contribute to the Global SUN initiative through advocacy and monitoring for accountability. UCCO-SUN was started in March 2011 as a follow-up of the Global Scaling Up of Nutrition (SUN) initiative under the Task Force C.<sup>1</sup> It is a partnership of over twenty active national and international non-governmental organizations, the media, academia, professional bodies and other alliances relevant to nutrition. Membership is open to any CSO interested in supporting the SUN initiative and activities in Uganda. The vision of UCCO-SUN is a Ugandan population free from hunger and malnutrition. The coalition will achieve this vision through partnerships to advocate for improved policy, legal and resource allocation for improving nutrition outcomes. Among the various activities, UCCO-SUN has engaged Members of Parliament (MPs) and the key Ministries of Health, Agriculture and Finance on issues of nutrition. The coalition also made input in the development of the Uganda Nutrition Action Plan (UNAP) 2011-2016.<sup>2</sup>

This proposed project will be undertaken by UCCO-SUN for the benefit of nutrition among women and children in Uganda. Its duration will be three years and the major focus will be on nutrition advocacy/campaigns to support the implementation, monitoring and evaluation of nutrition programmes in the country. The project will support CSOs to advocate for appropriate systems and structures that will in the long-run support desirable attitudes and practices for improved nutrition. It will also support the national reporting process on the SUN activities, and establish a mechanism for monitoring accountability for nutrition investments at all levels in the country.

The purpose of the grant is to strengthen the capacity of Uganda's CSOs to support the scaling up of nutrition actions targeting the window of opportunity between pregnancy and two years of age.<sup>3</sup> The grant will be administered through World Vision Uganda as the focal point organization.

## **Profile of the focal point organization**

World Vision Uganda (WVU) is a child focused and community based development agency affiliated to World Vision International. WVU has been in Uganda for more than 25 years and is currently operation in more than 40 districts. It works with partners to advocate for the well being of vulnerable children, their families and communities. WVU has a good history of partnership with government in the implementation of nutrition related programmes in the country. It has demonstrated this positive contribution through the Child Health Now Campaign that targeted women of reproductive age and children under five years of age as desired in the SUN initiative. This campaign has involved a number organizations at national and district level. WVU has also been an active partner in the UCCO-SUN activities in Uganda and has demonstrated positive working relationship with MPs, faith based organizations, cultural leaders, the media, academia and other CSOs.

Some of the successful advocacy activities supported by WVU include;

- Contributed to formulation of the Uganda Nutrition Action Plan

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<sup>1</sup>There are six task forces (A-F) under the Global SUN initiative. Task Force C coordinates Civil Society.

<sup>2</sup>UNAP aims to scale-up multi-sectoral investments targeting the first 1,000 days window of opportunity.

<sup>3</sup>This will target the operationalization of the Uganda Nutrition Action Plan (UNAP) 2011-2016, which is due for approval.

- Lobbied the National Parliamentary representatives to the International Parliamentary Union (IPU) to prioritise Maternal and Child Health which was later adopted at the IPU conference held in Panama early 2011.

In addition to having a user-friendly financial and administrative structure, the senior management of the WVU has supported the SUN initiative at global and national level.

## **The state of malnutrition in Uganda**

Uganda produces adequate food to feed her population and is a food basket in the East African region. However, numerous children aged below 24 months and women of reproductive age are confronted with hunger and malnutrition. Wasting and underweight remain a public health concern, at 6 percent and 16 percent respectively. In 2006, chronic malnutrition affected 2.3 million children (38 percent) below five years of age; vitamin A deficiency affected one of five children and women of reproductive age; iron-deficiency anaemia impinged on three-quarters (73 percent) of children aged 6 to 59 months, and half of women of reproductive age, and over 16,000 children had been born with low birth weight. Mortality associated with malnutrition in among children aged less than 5 years was reported at over 40 percent.<sup>4</sup> About 12 percent of the women were underweight.<sup>5</sup> Despite these levels of under nutrition, overweight was reported to be increasing in the country.

Uganda has invested in the prevention and reduction of malnutrition over the past years. Emphasis has been placed on supporting the training of health professionals in nutrition and development of relevant policies and guidelines. Food fortification has also been supported through public private partnership. Additional investments have been made in the management of acutely malnourished children and people living with HIV, provision of essential nutrition actions in health facilities, and of agricultural advisory services among others. However, nutrition interventions are often biased to the health sector, with limited coverage, inadequate budget allocation to nutrition services among key line sectors, weak coordination frameworks, inadequate legislation to support nutrition, and limited nutrition personnel at all levels. Unfortunately there is clear lack of appreciation among decision makers of the urgency needed to address the concerns needed to improve nutrition indicators in the country.

Civil society organisations and the donor community have over the past decade been influential in the setting and implementation of the nutrition and food security agenda for Uganda. Technical and financial support is provided to government institutions, community based organisations and the private sector to strengthen nutrition policy and programming from national level to the grassroots. Joint action by CSOs in food and nutrition security campaigns is a fairly recent venture that was jumpstarted with the formation of the Uganda Action for Nutrition Network. Despite the inadequate coordination, civil society has worked together to raise awareness and create momentum around nutrition through: joint funding for conferences/workshops and fairs; participation in national technical working groups; and consultations on country strategic plans (UNAP and the health and agricultural investment plans). Leveraging of resources for the activities is realized through associating with other coalitions such as the Civil Society Coalition on Maternal and Child Health, Uganda Health Consumers Organization, Food Rights Alliance, Uganda Health Communication Alliance, and Participatory Ecological Land Use Management. Much as there is a common goal among CSOs, there is no coherent mechanism for coordination and information sharing involving the grassroots, as such, CSO actions are disjointed. UCCO-SUN will harness capacity among CSOs and households to demand, implement, monitor and evaluate initiatives aimed at improving nutrition actions from national level to the grassroots.

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<sup>4</sup>Uganda Bureau of Statistics (UBOS). (2006). *The Uganda Demographic and Health Survey*. Kampala: Uganda Bureau of Statistics.

<sup>5</sup>See UBOS (2006).

## **Problems that the project aims to address through advocacy**

From the meeting of UCCO-SUN members held on the 1<sup>st</sup> September 2011, the following issues were identified as issues necessary for CSOs to contribute to the SUN in Uganda:

1. Over 40% of food security and nutrition services in Uganda are directly provided by civil society. Therefore the contribution of CSOs is paramount yet there is no clear mechanism for a harmonious and well coordinated approach. This is attributed to:
  - Lack of information sharing platforms; and,
  - Disjointed actions and messages on nutrition at national and sub-national levels
2. Civil Society has not had a joint and coherent effort for effective advocacy on the following critical issues identified as bottlenecks in the SUN in Uganda:
  - Lack of appreciation by leaders at national and local government levels of the central role of nutrition in achieving the Millennium Development Goals (MDGs)
  - Limited budget allocation to support the scale up of proven nutrition interventions in the country
  - Absence of a structured and multi-sectoral coordination mechanism for effective nutrition policy implementation
  - Lack of an effective and coordinated monitoring and accountability mechanism for nutrition among government institutions, civil society, private sectors and development partners
  - Absence of an enabling legal framework and environment to support the scaling up of nutrition in Uganda
  - Limited engagement and involvement of communities in the improvement of nutrition outcomes.

## **Key targets**

- Nutrition relevant ministries and institutions recognized under the Uganda Food and Nutrition Policy of 2003
- Local governments authorities
- The Parliament of the Republic of Uganda
- Donor and development partners

## **Project Allies**

UCCO-SUN has identified the following target groups and allies for its advocacy and monitoring for accountability efforts:

- The media
- Academia/Researchers
- Religious leaders
- Farmers and farmer groups
- The private sector
- Civil Society Organizations (International, national and community based organizations)

## **Expected Outcomes of the Project**

Successful implementation of the proposed project is expected to lead to the following outcomes:

1. A functional CSO platform with harmonised information and capacity to influence nutrition policy and action in favour of mothers and children by 2014.
2. An effective policy and legal frame-work from national level to the grassroots for improved nutrition governance by 2014 to support the scale-up of proven interventions in country.
3. A stronger and sustainable multi-stakeholder dialogue from national level to the grassroots for better government accountability on nutrition investments by 2013.
4. A constituency with capacity to demand for the scale up of nutrition activities at the grassroots by 2014.

## **Strategic Approaches**

1. In order to address the problems listed above UCCO-SUN proposes three approaches: Capacity strengthening for CSOs in policy development, monitoring and accountability. This is intended to be achieved through:
  - a. Mobilisation of CSO members to strengthen their voices and participation in policy development, implementation, monitoring and accountability
  - b. Establishment of information sharing platform among CSOs on promising practices relevant for the improvement of nutrition so as to strengthen networking and coalition building
  - c. Harmonising nutrition messages and tools used by CSOs at national and sub-national levels
2. Policy engagement and campaigns at international, national and district levels.
  - a. Joint awareness raising and capacity building on the benefits of adequate nutrition to sustainable development.
  - b. Research and documentation on proven practices to generate evidence for nutrition planning and advocacy
3. Engagement and involvement of communities in advocacy, planning, implementation, monitoring and accountability.
  - a. Mobilise communities to strengthen their voices and participation in advocacy, monitoring and accountability
  - b. Establish information sharing platforms in communities to standardise nutrition knowledge and practices.

## **Collaboration with existing networks**

UCCO-SUN will continue collaborations with all civil society organisations in the field of nutrition and related fields which address the underlying causes of maternal and malnutrition in Uganda. UCCO-SUN will continue working closely with other networks including: the Uganda Health Consumers' Organisation (UNHCO), a coalition of health partners focused on advocacy

for improved maternal health; Food Rights Alliance, a network of farmer and community groups focused on food security issues; Uganda Action for Nutrition Society, a professional body for nutrition and food security specialist linking academia with policy and implementation; the Civil Society Coalition on Maternal and Child Health which advocates for improvement in health services delivery at the grassroots, the Private Sector Foundation, which coordinates operations of the private institutions and the Uganda Consumers' Association, mandated with social marketing and education of consumers related to utilisation of value added products. Other related campaigns that UCCO-SUN will ally with include the Child Health Now and Every Child Campaigns that advocate for better grassroots health and nutrition behaviour communication. UCCO-SUN activities will reinforce the nutrition advocacy initiatives by civil society as well as government sector activities aimed at sensitizing the grassroots.

### **Validation process for the UCCO-SUN proposal**

Over 30 civil society organisations rubber stamped the ideas outlined in this proposal during the consultative meeting on 1<sup>st</sup> September 2011 at Kabira Country Club in Kampala. The civil society selected a twelve member team of experts to draft the proposal between 2 and 5<sup>th</sup> September 2011. Ideas have continuously been solicited from member CSOs to improve this proposal. A dialogue with the then government SUN convener, Dr. Wilberforce Kisamba Mugerwa, chairperson National Planning Authority ([wkisambamugerwa@npa.ug](mailto:wkisambamugerwa@npa.ug) / [kmwiberforce@yahoo.com](mailto:kmwiberforce@yahoo.com)) was first held on September 2011 before a delegation of both high level government official and civil society members was dispatched to participate in the SUN progress meeting in Washington that month. Dr. Mugerwa applauded the initiative by civil society in nutrition advocacy and accountability and called for reinforcing government efforts to sustainably impact the grassroots. Follow-up dialogue with the government convener was on 23<sup>rd</sup> March 2012 during which SUN activities from both the government and civil society perspective were discussed: an implementation plan of the UNAP was being developed and experiences learnt by CSOs would inform the process. Dr. John Ssekamatte ([jssekamatte@npa.ug](mailto:jssekamatte@npa.ug)), represented Dr. Kisamba Mugerwa at the second dialogue. The SUN donor convener, Dr. Alfred Boyo of USAID/Uganda ([alfredboyo@usaid.gov](mailto:alfredboyo@usaid.gov)) participated in the dialogue in September and committed support for initiatives by the CSOs in advocacy and accountability.

### **Monitoring and evaluation plan (see table 1 for details)**

Base line data will be collected at the start of the project to identify benchmarks to use in assessing project progress and performance. Monthly meetings to follow up on coalition agreed actions shall be held. Quarterly and annual review meetings shall be conducted to generate information that will be used to improve the project performance. At the end of the project, an end-term evaluation shall be conducted. The different level reviews shall include financial reviews too. Table 1 has the details of the M & E plan.

### **Outline of action plan and activities**

See table 2 for details.

### **Projected budget estimates**

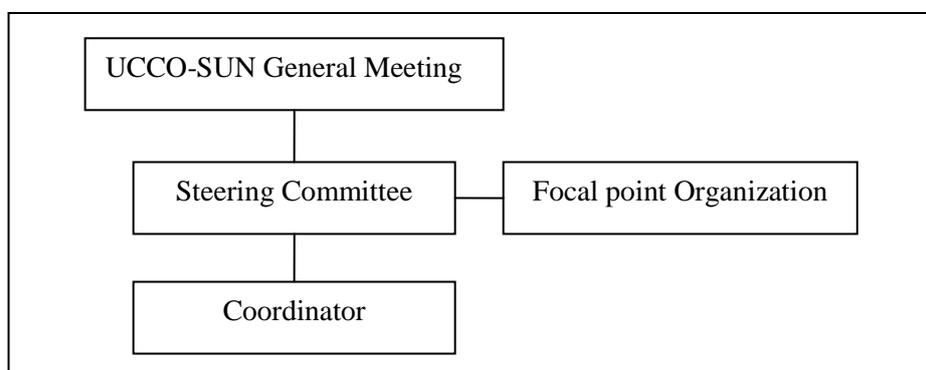
See table 3 for details.

### **Management of the project**

UCCO-SUN plans to have the General Meeting (GM) as the apex decision making organ. The GM will comprise all UCCO-SUN members. The GM will nominate an 11member steering

committee inclusive of the chairperson. The steering committee will be responsible for the overall management. The steering committee shall appoint a coordinator and office assistance to assist in the day to day activities of the coalition. Figure 1 illustrates the coalition structure.

**Figure 1: UCCO-SUN organizational structure**



A national office of UCCO-SUN will be established in Kampala. Funding for the coalition will be channelled through the local focal point organization while all project plans, activities and budgets will be approved by the steering committee. An annual employment contract shall be awarded by the focal point organizations. Members of the steering committee shall be facilitated as and when they undertake UCCO-SUN activities.

### **Sustainability of the platform beyond the grant**

Sustainability of the UCCO-SUN platform beyond the grant is envisioned to continue because of the following:

- By the end of the grant period, participating CSO's shall have built an enhanced collaborative and networking mechanism; by this, it is hoped that CSO's will jointly continue participating in nutrition advocacy activities;
- By the end of the MPTF grant UCCO-SUN members shall have been empowered with skills in nutrition advocacy which they will ably use to further nutrition advocacy activities;
- By the end of the grant the UCCO-SUN platform shall have received wider recognition from government making it easier for the coalition to source addition funding from the government and other entities;
- By the end of the grant, there shall be built capacity of some community based organizations and people at the grassroots to further champion nutrition actions in their respective districts
- The developed UCCO-SUN web portal hosted within the UGAN website will continue to be used for sharing nutrition information even after the MPTF grant

**Table 1: Monitoring and Evaluation plan details**

| <b>OUTCOME &amp; INDICATORS</b>   | <b>INDICATOR DEFINITION</b>   | <b>INDICATOR TYPE</b> | <b>INDICATOR MEASUREMENT (Methods and tools)</b>  | <b>FREQUENCY OF MEASUREMENT (When)</b>  | <b>RESPONSIBLE</b>                    | <b>Assumptions</b>                                      |
|---|---|-----------------------|---|---|---------------------------------------|---|
| <b>Management</b>   |   |                       |   |   |                                       |   |
| Progress Reviews  | To assess project performance (timing, schedule adherence), improve implementation  | Output                | Document reviews, project reports   | Quarterly, annually   | Management                            | No Assumptions (N/A)                                    |
| End-term evaluation   | Assess the extent to which the capacity among member CSOs in nutrition advocacy, monitoring and accountability has been strengthened                    | Impact                | Quantitative and qualitative evaluation using KIIs, FGDS, project reports                           | Once, after project implementation  | Management, consultant                | N/A   |
| <b>OUTCOME 1: A functional CSO platform with harmonised information and capacity to influence nutrition policy and action in favour of mothers and children by 2014</b> |   |                       |   |   |                                       |   |
| Constitutive documents adopted by the Annual General Meeting  | The CSO coalition operational guidelines, principles and values shall be presented to the general meeting, which will endorse them as legally accepted. | Process               | Copies of the operational guidelines, principles and values shall be accessible to all member CSOs. | once  | Management                            | N/A   |
| Number of materials developed and disseminated  | These will have key nutrition messages for the project target population  | Output                | The developed materials, project records (reports).   | Annually  | Project management                    | The coalition shall be allowed to produce the materials |
| An active and interactive web portal and e-newsletter   | A UCCO-SUN web portal (hosted on the UGAN) and news letter where people can share and find information needed   | Output                | Record of visits to the web portal  | Developed once, in place 6 months after project inception. Quarterly monitoring | Management, Consultant (web designer) | A trusted host shall be available                       |

| OUTCOME & INDICATORS  | INDICATOR DEFINITION   | INDICATOR TYPE     | INDICATOR MEASUREMENT (Methods and tools)                                     | FREQUENCY OF MEASUREMENT (When)                          | RESPONSIBLE                                       | Assumptions   |
|---|--|--------------------|---|--|---|---|
| <b>OUTCOME 2: An effective policy and legal frame-work from national level to the grassroots for improved nutrition governance by 2014 to support the scale-up of proven interventions in country</b> |  |                    |   |  |   |   |
| Number of trainings held, number of trained trainees & number of CSOs represented, Increased number of CSOs with capacity to advocate for nutrition   | Indicator shows the Trainers of trainers activity, the CSOs trained in advocacy for nutrition                          | Process and output | Project records, member CSO records,  | Annually   | Coalition management                              | N/A   |
| Number of reports on nutrition policy advocacy activities budgeted for in at least 1 district per region  | The coalition will document activities on policy advocacy and meetings demanding legal reforms for improved nutrition  | Process            | District finance (budgets) and planning records                               | Annually, during and after the national budgeting period | Member CSOs                                       | CSOs will access the districts budgeting and planning records |
| Number of: newspaper articles, radio talk shows, TV shows and social mobilisation campaigns   | media advocacy, targeting different audiences with nutrition messages  | Output             | Newspaper articles, talk shows clips, radio shows recordings, project records | Quarterly  | Project management                                | There will be a stable political and social environment       |
| No. of meetings held & No. of decision makers engaged. Number of monitoring and accountability platforms at local and national level  | The meetings held and platforms are aimed at reaching different levels of the Ugandan community for nutrition advocacy | Process            | Project records, recorded platform discussions                                | Quarterly  | Management, responsible sub-committees            | A stable political situation shall prevail                    |
| <b>OUTCOME 3: A stronger and sustainable multi-stakeholder dialogue from national level to the grassroots for better government accountability on nutrition investments by 2014</b>                   |  |                    |   |  |   |   |
| Agreed benchmarks for monitoring and accountability   | Indicators for monitoring the project progress   | Output             | Baseline assessments  | once   | Coalition, responsible sub-committees, consultant | N/A   |
| Number of tools and reports produced. No. of reports produced annually  |  | Process            | Project reports   | Once   | Coalition, responsible sub-committees             | N/A   |

| <b>OUTCOME &amp; INDICATORS</b>  | <b>INDICATOR DEFINITION</b>  | <b>INDICATOR TYPE</b> | <b>INDICATOR MEASUREMENT (Methods and tools)</b>                              | <b>FREQUENCY OF MEASUREMENT (When)</b> | <b>RESPONSIBLE</b>                                | <b>Assumptions</b>                                      |
|--|--|-----------------------|---|--|---|---|
| Number of: newspaper articles, radio talk shows, TV shows and social mobilisation campaigns  | media advocacy, targeting different audiences with nutrition messages  | Output                | Newspaper articles, talk shows clips, radio shows recordings, project records | Quarterly                              | Project management                                | There will be a stable political and social environment |
| Number of trainings held, number of trained trainees & number of CSOs represented, Increased number of CSOs with capacity to monitor demand accountability for nutrition | Indicator shows the Trainers of trainers activity, the CSOs trained in monitoring and accountability for nutrition | Process and output    | Project records, member CSO records,  | Quarterly                              | Coalition management                              | N/A   |
| Number of meetings held to identify research needs. Number of research needs and opportunities identified  | Community research needs shall be identified for future research   | Process and output    | Project records, CSO records  | Monthly and quarterly                  | Sub-committees, Coalition management, researchers | N/A   |
| <b>OUTCOME 4: A constituency with capacity to demand for the scale up of nutrition activities at the grassroots by 2014</b>  |  |                       |   |  |   |   |
| Number of: newspaper articles, radio talk shows, TV shows and social mobilisation campaigns  | media advocacy, targeting different audiences with nutrition messages  | Output                | Newspaper articles, talk shows clips, radio shows recordings, project records | Quarterly                              | Project management                                | There will be a stable political and social environment |

**Table 2: Log frame linking outcomes to activities, descriptions and indicators**

| OUTCOMES & ACTIVITIES   | DESCRIPTION   | KEY OUTPUTS/DELIVERABLES  | INDICATORS OF SUCCESS FOR OUTPUTS                                  | MEANS OF VERIFICATION  |
|---|---|---|--|--|
| <b>OUTCOME 1: A functional CSO platform with harmonised information and capacity to influence nutrition policy and action in favour of mothers and children by 2014</b> |   |   |  |  |
| <b>Activity 1.1:</b> Adopt UCCO-SUN constitutive documents  | Develop and operationalize guidelines, principles and values for the coalition. Presentation in a GM  | Constitutive documents in place. Official membership of UCCO-SUN in place         | Constitutive documents adopted by the Annual General Meeting (AGM) | Copies of the Constitutive documents on web portal                   |
| <b>Activity 1.2:</b> Hold national SOTA nutrition meetings  | Plan and facilitate workshops to disseminate tools that facilitate SUN like ProPAN, OPTIfoods, PROFILES. And the State of the Art (SOTA) research findings on maternal, infant and young child feeding. Organizations will be encouraged to exhibit their work and materials, and to hold food/nutrition fairs. Other stakeholders will also be invited | 2 meetings per year   | Number of meetings held  | Annual reports   |
| <b>Activity 1.3:</b> Develop a UCCOSUN Web portal and e-newsletter  | A web portal for UCCO-SUN, (could be hosted within the UGAN web portal), to share information/tools, materials/tools, success stories, and publicise events. Interactive discussion e-groups may be started.  | We portal in place<br>Biannual newsletter published starting last quarter of 2012 | An active and interactive web portal                               | Annual reports, accessibility of the web portal, biannual newsletter |
| <b>Activity 1.4:</b> Map CSOs and partners in Uganda by mid 2013  | Put in place a database of all CSOs and the focal persons in food security and nutrition, the districts covered, food and nutrition activities being done, target population, number of people reached, approaches used and any success stories,  | A GIS map of partners   | Presence of a GIS mapping in the UCCO-SUN web portal               | Web portal and reports   |

|  |                 |  |  |  |
|--|-----------------|--|--|--|
|  | lessons learnt. |  |  |  |
|--|-----------------|--|--|--|

| OBJECTIVES & ACTIVITIES   | DESCRIPTION  | KEY OUTPUTS/ DELIVERABLES   | INDICATORS OF SUCCESS FOR OUTPUTS   | MEANS OF VERIFICATION                              |
|---|--|---|---|--|
| <b>OUTCOME 2: An effective policy and legal frame-work from national level to the grassroots for improved nutrition governance by 2014 to support the scale-up of proven interventions in country</b> |  |   |   |  |
| <b>Activity 2.1:</b> Training CSOs in nutrition advocacy  | UCCO-SUN members participated in the development of a district nutrition advocacy manual. Training workshops will be organized to conduct such trainings.  | 20 UCCO-SUN members trained per year  | Number of trainings held<br>Number of CSOs with members trained   | UCCO-SUN reports and reports from UCCO-SUN members |
| <b>Activity 2.2:</b> Review the national and district budgets   | Review the budgets at national and district level to evaluate extend of integration of nutrition in the government sector plans (at all levels) and identify gaps and best practices that can be used for advocacy and negotiation with other districts. | Nutrition budgeting practices documented in at least 5 districts (1 per region) | Number of reports on the “planning/budgeting” gaps and best practices in at least 1 district per region | Activity reports, UCCO-SUN progress reports        |
| <b>Activity 2.3:</b> Mobilise communities and social groups to advocate for nutrition   | UCCO-SUN will support community gatherings, seminars, and household campaigns through drama and other social media networks and forum theatres, community nutrition champions  | Community groups and CSOs aware and active in advocacy on nutrition             | Number of community meetings held and social groups engaged   | Annual reports and web portal                      |

|   |  |  |   |   |
|---|--|--|---|---|
| <b>Activity 2.4:</b> Support nutrition advocacy initiatives for implementation of the Uganda Nutrition Action Plan (UNAP) 2011-2016 | Supporting breakfast meetings, public dialogues meetings, seminars and workshops to advocate for the operationalization of the UNAP with parliamentarians, Senior government officials, community leaders and media houses | At least 4 meetings per year. Other emerging advocacy opportunities will be explored. At least 2 will be platforms for monitoring accountability for nutrition improvement in the country. | No. of meetings held<br>No. of decision makers engaged. Number of monitoring and accountability platforms at local and national level | Progress reports, minutes and attendance lists. MOUs with relevant actors |
|---|--|--|---|---|

| <b>OBJECTIVES &amp; ACTIVITIES</b>  | <b>DESCRIPTION</b>  | <b>KEY OUTPUTS/ DELIVERABLES</b>   | <b>INDICATORS OF SUCCESS FOR OUTPUTS</b>   | <b>MEANS OF VERIFICATION</b>   |
|---|---|--|--|--|
| <b>OUTCOME 3: A stronger and sustainable multi-stakeholder dialogue from national level to the grassroots for better government accountability on nutrition investments by 2014</b> |   |  |  |  |
| <b>Activity 3.1:</b> Collect baseline data to support benchmarking for monitoring   | Collect baseline data to set benchmarks to inform monitoring and accountability initiatives.  | Documented baseline data   | Agreed benchmarks for monitoring and accountability  | Copy of baseline report  |
| <b>Activity 3.2:</b> Identify monitoring and accountability needs from stakeholders   | Hold a workshop to profile research needs and opportunities to provide information for research and monitoring  | Research needs and opportunities documented  | Number of meetings held to identify research needs.<br>Number of research needs and opportunities identified | Minutes and reports from the meetings. Data base of research needs   |
| <b>Activity 3.3:</b> Organise and support media campaigns   | The media will be a key partner in creation of awareness in nutrition, advocacy and calling for accountability. Reporting (including newspaper articles) and debates will be done in the print and electronic media, and campaigns will be undertaken e.g. during the World Breastfeeding day, Africa Nutrition Day, Child Health days. | Newspaper articles published, radio talk shows held, TV shows broadcast and social mobilisation campaigns held | Number of: newspaper articles, radio talk shows, TV shows and social mobilisation campaigns                  | Annual reports/web portal<br>Reports from Uganda Health Communication Alliance and other media members in UCCO-SUN |

|  |   |   |   |                               |
|--|---|---|---|-------------------------------|
| <b>Activity 3.4:</b> Mobilise communities and social groups to demand for government accountability on nutrition | UCCO-SUN will support community gatherings, dialogues and household campaigns through drama and other social media networks and forum theatres. | Community groups, traditional and religious leaders, private sector and CSOs aware and active in accountability platforms | Number of community meetings and campaigns held and social groups engaged | Annual reports and web portal |
|--|---|---|---|-------------------------------|

| <b>OBJECTIVES &amp; ACTIVITIES</b>   | <b>DESCRIPTION</b>  | <b>KEY OUTPUTS/ DELIVERABLES</b>  | <b>INDICATORS OF SUCCESS FOR OUTPUTS</b>  | <b>MEANS OF VERIFICATION</b>   |
|--|---|---|---|--|
| <b>Activity 3.5:</b> Training UCCO-SUN members on monitoring accountability for nutrition                                  | Training of trainers from UCCO-SUN members on how to monitor nutrition programmes & demand accountability. A manual (tool kit) will be developed defining accountability benchmarks and approaches for facilitating accountability evaluation forums at district and lower levels.  | Training of trainers A<br>set of accountability monitoring toolkit  | Number of trainings held, number of trained trainees<br>Number of CSOs with capacity to monitor demand accountability for nutrition | TOT tool & training report, data-base of trained trainers, data of CSOs represented<br>Reports from UCCO-SUN members |
| <b>OUTCOME 4:A constituency with capacity to demand for the scale up of nutrition activities at the grassroots by 2014</b> |   |   |   |  |
| <b>Activity 4.1:</b> Support Media and grassroots campaigns  | The media will be a key partner in creation of awareness in nutrition, advocacy and calling for accountability. Reporting (including newspaper articles) and debates will be done in the print and electronic media, and campaigns will be undertaken UCCO-SUN will make use of the influential traditional and religious | Community groups, traditional and religious leaders, private sector and CSOs aware and active in accountability platforms | Number of community meetings and campaigns held and social groups engaged   | Annual reports and e-newsletter  |

|  |   |   |  |                           |
|--|---|---|--|---------------------------|
|  | leaders, private sector, faith based institutions to engage communities sustainably   |   |  |                           |
| <b>Activity 4.2:</b> Report on UCCO-SUN activities | Drafting, validating & disseminating monitoring tools. Produce bi-annual reports and annual reports. UCCO-SUN will report to Task Force 3 and support the country in reporting on SUN activities. | Monitoring & reporting tool produced and 2 reports per year | Number of tools produced. No. of reports produced annually | Copy of tools and reports |

Table 3: Proposed Budget Estimate

| BUDGET  | Year 1 Total (USD) | Year 1 Total local currency | Year 2 Total (USD) | Year 2 Total local currency | Year 3 Total (USD) | Year 3 Total local currency | Grand Total (USD) Grand Total local currency |                   | Comments on budget  |
|---|--------------------|-----------------------------|--------------------|-----------------------------|--------------------|-----------------------------|--|-------------------|---|
| <b>OUTCOME 1: A functional CSO platform with harmonised information and capacity to influence nutrition policy and action in favour of mothers and children by 2014</b> |                    |                             |                    |                             |                    |                             |  |                   |   |
|   | <b>USD 1</b>       | <b>2700</b>                 |                    |                             |                    |                             |  |                   |   |
| Activity 1.1: Adopt constitutive documents for the coalition  | 7,140              | 19,278,000                  | -                  | -                           | -                  | -                           | <b>7,140</b>                                 | <b>19,278,000</b> | Two consultative and one 3 days drafting meetings are planned for development and adoption of UCCO-SUN constitutive documents. The three meetings are budgeted at USD 2380 each inclusive of facilitation, printing, communication and legal fees. The two consultative meetings will be held in conference venues within academic institutions whilst a retreat for 30 members is planned for drafting. Over 150 CSO members are expected to attend the consultative meetings. |
| Activity 1.2: Hold "state of art" technical nutrition workshops for CSOs  | 5,950              | 16,065,000                  | 5,950              | 16,065,000                  | 3,500              | 9,450,000                   | <b>15,400</b>                                | <b>41,580,000</b> | Two day trainings/workshops per year at USD 5,950 each (or USD 2975/day). Over 150 CSO members are expected to participate in each nutrition workshops related to new approaches supporting scaling up of nutrition interventions. Costs related to printing materials, facilitation and communication. CSOs will be requested to contribute  |

|   |               |                   |               |                   |              |                   |               |                    |  |
|---|---------------|-------------------|---------------|-------------------|--------------|-------------------|---------------|--------------------|--|
|   |               |                   |               |                   |              |                   |               |                    | towards additional costs related to participation in these meetings. To reduce costs, venue for the meetings will be solicited from academic institutions and where necessary additional funding will be sought from member CSO's.   |
| Activity 1.3: Develop a UCCO-SUN webportal and e-newsletter   | 850           | 2,295,000         | 510           | 1,377,000         | 300          | 810,000           | <b>1,660</b>  | <b>4,482,000</b>   | Webportal will be hosted within the Uganda Action for Nutrition (UGAN) website (www.ugansociety.org) , which reduces maintenance costs.  |
| Activity 1.4: Map members and partners in Uganda by mid 2012  | 1,700         | 4,590,000         | 0             | 0                 | 0            | 0                 | <b>1,700</b>  | <b>4,590,000</b>   | Costs related to hire of consultant, field costs, printing and formation of the GIS map. Funding for this activity to be locally sourced or may be dropped incase of less than expected funding  |
| Activity 1.5: Sub-regional information platforms with farmer groups and other community groups  | 6,800         | 18,360,000        | 7,480         | 20,196,000        | 4,840        | 13,068,000        | <b>19,120</b> | <b>51,624,000</b>  | Four sub regional meetings are planned per annum. Budget covers meeting costs and facilitation   |
| <b>Total for Outcome 1</b>  | <b>22,440</b> | <b>60,588,000</b> | <b>13,940</b> | <b>37,638,000</b> | <b>8,640</b> | <b>23,328,000</b> | <b>45,020</b> | <b>121,554,000</b> |  |
| <b>Outcome 2: An effective policy and legal frame-work from national level to the grassroots for improved nutrition governance by 2014 to support the scale-up of proven interventions in country</b> |               |                   |               |                   |              |                   |               |                    |  |
| Activity 2.1: Train CSOs in nutrition advocacy  | 20,400        | 55,080,000        | 10,200        | 27,540,000        | 10,200       | 27,540,000        | <b>40,800</b> | <b>110,160,000</b> | One five days training per year due to staff attrition. Approximately 60 member CSOs will be trained in nutrition advocacy and negotiation so as to ably participate in advocacy activities. Costs are related to printing materials, facilitation, documentation, communication and follow- |

Costs to be locally raised

|   |               |                    |               |                    |               |                    |                |                    |   |
|---|---------------|--------------------|---------------|--------------------|---------------|--------------------|----------------|--------------------|---|
|   |               |                    |               |                    |               |                    |                |                    | up mentoring activities. CSOs will be requested to cover related costs for their representatives.   |
| Activity 2.2: Review national and district budgets  | 6,800         | 18,360,000         | 7,480         | 20,196,000         | 7,480         | 20,196,000         | <b>21,760</b>  | <b>58,752,000</b>  | 5 reviews per year (one per region) each at GBP 800 covering documentation, field costs, printing and facilitation.   |
| Activity 2.3: Organise and support nutrition advocacy initiatives on UNAP 2011-2016 (media inclusive)   | 15,300        | 41,310,000         | 20,500        | 55,350,000         | 20,400        | 55,080,000         | <b>56,200</b>  | <b>151,740,000</b> | Mobilise communities and social groups to advocate nutrition. Two intensive nutrition advocacy events per year will be planned by UCCO-SUN, members are expected to participate in arising events mobilised by other networks or member CSOs. Costs include: Printing materials, and meeting costs incurred in the dissemination of these materials. Translation of tools, printing materials, publicity for materials and gala and meeting costs. Events such as WBW, Africa Food and Nutrition, Child Health Days involving electronic media, articles in print, community activity costs |
| <b>Total for Outcome 2</b>  | <b>42,500</b> | <b>114,750,000</b> | <b>38,180</b> | <b>103,086,000</b> | <b>38,080</b> | <b>102,816,000</b> | <b>118,760</b> | <b>320,652,000</b> |   |
| <b>Outcome 3: A stronger and sustainable multi-stakeholder dialogue from national level to the grassroots for better government accountability on nutrition investments by 2014</b> |               |                    |               |                    |               |                    |                |                    |   |
| Activity 3.1: Collect baseline data to support benchmarking for monitoring  | 15,000        | 40,500,000         | 0             | 0                  | 0             | 0                  | <b>15,000</b>  | <b>40,500,000</b>  | Fieldwork costs   |

|   |                |                    |               |                    |               |                    |                |                    |  |
|---|----------------|--------------------|---------------|--------------------|---------------|--------------------|----------------|--------------------|--|
| Activity 3.2: Identify monitoring and accountability needs from stakeholders  | 3,400          | 9,180,000          | 3,400         | 5,980,000          | 2,210         | 5,980,000          | <b>9,010</b>   | <b>21,140,000</b>  | One three day workshop will be held at the beginning of each year to brainstorm the monitoring and accountability needs for follow-up. Cost related to venue hire, facilitation and printing materials   |
| Activity 3.3: Training UCCO-SUN members on monitoring accountability for nutrition  | 10,000         | 27,000,000         | 0             | 0                  | 0             | 0                  | <b>10,000</b>  | <b>36,800,000</b>  | Two three day trainings with 30 members each are planned. Costs include: Printing materials and training costs   |
| Activity 3.4: Mobilise communities and social groups to demand for government accountability on nutrition                   | 5,100          | 13,770,000         | 5,100         | 5,980,000          | 3,400         | 5,980,000          | <b>13,600</b>  | <b>25,730,000</b>  | Two 2-days dialogue of communities and social groups with political and administrative leadership are planned. Costs related to venue hire, facilitation, printing materials and publicity.  |
| <b>Total for Outcome 3</b>  | <b>33,500</b>  | <b>90,450,000</b>  | <b>8,500</b>  | <b>11,960,000</b>  | <b>5,610</b>  | <b>11,960,000</b>  | <b>47,610</b>  | <b>124,170,000</b> |  |
| <b>Outcome 4: A constituency with capacity to demand for the scale up of nutrition activities at the grassroots by 2014</b> |                |                    |               |                    |               |                    |                |                    |  |
| Activity 4.1: Monitor and report on UCCO-SUN activities to UCCO-SUN members and the SUN secretariat                         | 8,700          | 23,490,000         | 8,700         | 23,490,000         | 11,750        | 31,725,000         | <b>29,150</b>  | <b>78,705,000</b>  | Costs include: Evaluators and advisors, travel expenses, expensens for consulting stakeholders, travel expenses, data collection and analysis expenses, communication costs, printing reports, and Ugs. 27,600,000 for the final evaluation activity cost. |
| <b>Total for Outcome 4</b>  | <b>8,700</b>   | <b>23,490,000</b>  | <b>8,700</b>  | <b>23,490,000</b>  | <b>11,750</b> | <b>31,725,000</b>  | <b>29,150</b>  | <b>78,705,000</b>  |  |
| <b>Total Outcome 1,2,3 and 4</b>  | <b>107,140</b> | <b>289,278,000</b> | <b>69,320</b> | <b>176,174,000</b> | <b>64,080</b> | <b>169,829,000</b> | <b>240,540</b> | <b>645,081,000</b> |  |
| <b>Management and administrative cost</b>   |                |                    |               |                    |               |                    |                |                    |  |

Any additional costs to be locally raised

|  |                |                    |               |                    |               |                    |                |                    |  |
|--|----------------|--------------------|---------------|--------------------|---------------|--------------------|----------------|--------------------|--|
| Initial set-up of office                         | 5,100          | 13,770,000         | 0             | 0                  | 0             | 0                  | <b>5,100</b>   | <b>13,770,000</b>  | Office furniture, computers and printer  |
| Administrative support/wages                     | 8,500          | 22,950,000         | 8,500         | 22,950,000         | 8,500         | 22,950,000         | <b>25,500</b>  | <b>68,850,000</b>  | Costs relate to facilitation (payments and wages) to administrative staff at the UCCO-SUN secretariat              |
| Operational costs                                | 3,570          | 9,639,000          | 3,664         | 9,892,800          | 3,700         | 9,990,000          | <b>10,934</b>  | <b>29,521,800</b>  | Office rent, utility bills, transport, maintenance cost  |
| <b>Total management and administrative costs</b> | <b>17,170</b>  | <b>46,359,000</b>  | <b>12,164</b> | <b>32,842,800</b>  | <b>12,200</b> | <b>32,940,000</b>  | <b>41,534</b>  | <b>112,141,800</b> | Note: UCCO-SUN activities will compliment ongoing activities by the member CSOs and other government institutions. |
| <b>Overall total</b>                             | <b>124,310</b> | <b>335,637,000</b> | <b>81,484</b> | <b>209,016,800</b> | <b>76,280</b> | <b>202,769,000</b> | <b>280,374</b> | <b>752,632,800</b> |  |
| <b>Host institution costs (7%)</b>               | <b>16,811</b>  | <b>23,494,590</b>  | <b>5,704</b>  | <b>14,631,176</b>  | <b>5,340</b>  | <b>14,193,830</b>  | <b>19,626</b>  | <b>52,684,296</b>  |  |
| <b>GRAND TOTAL</b>                               | <b>141,121</b> | <b>359,131,590</b> | <b>87,188</b> | <b>223,647,976</b> | <b>81,620</b> | <b>216,962,830</b> | <b>300,000</b> | <b>805,317,096</b> |  |

