

Iraq UNDAF Fund
Project #81969: P1-03
Date and Quarter: 1 July to 30 September 2014
3rd Quarter 2014

Participating UN Organisation: UNDP

Sector: Governance and Human Rights

Government of Iraq – Responsible Line Ministry:

The Iraqi Commission of Integrity

Title	Institutional Development of the Iraqi Anti-Corruption Academy				
Geographic Location	Baghdad				
Project Cost	\$2,827,273 USD (including \$ 100,000 UNDP Core Funds)				
Duration	45 months				
Approval Date (SC)	08 February 2012	Starting Date	09 March 2012	Completion Date	December 2015
Project Description	<p>Considering that the legal and institutional anti-corruption framework has only recently been established in Iraq, there is a need to strengthen the institutional framework, and to streamline the laws and regulations that govern the mandates, powers, and interaction between the various anticorruption agencies.</p> <p>Legislative reform on its own will not be sufficient to combat corruption in Iraq, particularly if the personnel that are responsible for enforcing the law are not equipped with up-to-date knowledge and skills. This project will provide administrative and technical assistance to the newly established Anti-Corruption Academy, particularly with a view to enabling capacity building and knowledge development for the country's anti-corruption agencies.</p>				

Development Goal and Immediate Objectives

UNDAF: Priority 1

Improved Governance, including the protection of human rights.

UNDP CPAP: Outcome 3

Strengthened regulatory frameworks, institutions and processes in place for accountable, transparent and participatory governance at national and local levels.

Output 1:	Anti-Corruption Academy has sustainable organizational arrangements.
Output 2:	Relevant resources in place for the Anti-Corruption Academy.
Output 3:	Anti-Corruption Academy ability and capacity to deliver training established.

Outputs, Key Activities and Procurement	
Outputs	<i>1. Anti-Corruption Academy has sustainable organizational arrangements. 2. Relevant resources in place for the Anti-Corruption Academy. 3. Anti-Corruption Academy ability and capacity to deliver training established.</i>
Activities for Output 1:	1.1 A needs assessment carried out to determine the Academy's administrative, operational, financial and sustainable requirements. 1.2 Working session conducted to determine the Academy's organizational structure
Activities for Output 2:	2.1 Working session conducted to determine each faculty and centre's requirements and staffing levels. 2.2 Various faculties set up and equipped. 2.3 Various centres set up and equipped.
Activities for Output 3	3.1 Sufficient and experienced national staff employed. 3.2 Programme curricula developed. 3.3 Training courses established. 3.4 Training sessions based on new training courses and curricula conducted. 3.5 Training session conducted for the Academy staff. 3.6 Training courses developed on line.
Procurement (major items)	

Funds Committed as of 30 September 2014	USD 1,438,729.71	% of approved of Tranche 1 & 2 including \$ 100,000 UNDP Core Funds	50.8%
Funds Disbursed as of 30 September, 2014	USD 905,304.05	% of approved of Tranche 1 & 2 including \$ 100,000 UNDP Core Funds	32%
Forecast final date	December 2015 Due to expansion to number of curricula from 9 to 20	Delay (months)	18

Direct Beneficiaries	Number of Beneficiaries	% of planned (current status)
Oversight agencies in Iraq	2,000+	

Quantitative achievements against objectives and results			
Output 1 Anti-Corruption Academy has sustainable organizational arrangements.	Anti-Corruption Academy structure identified. Needs assessment carried out The Anti-Corruption Academy official Directorate of the Commission of Integrity	% of planned	100%
Output 2 Relevant resources in place for the Anti-Corruption Academy	Working sessions completed Setting up and equipping centers underway	% of planned	25%
Output 3 Anti-Corruption Academy ability and capacity to deliver training established.	20 curricula approved and textbooks published. The needs assessment to determine requirements for online training courses and IT applications completed.	% of planned	60%

Qualitative achievements against objectives and results
<p><i>Output 1: Anti-Corruption Academy has sustainable organizational arrangements.</i> <i>Output 1 at the end of Q2 2014</i></p> <ul style="list-style-type: none"> • The Commission of Integrity has approved the structure of the Anti-Corruption Academy. • The ACA is an official Directorate of the Federal Commission of Integrity. <p><i>Output 2: Relevant resources in place for the Anti-Corruption Academy.</i></p> <p><i>Output2 during Q3 2014</i></p> <ul style="list-style-type: none"> • IT need assessment took place through a specialized international IT company. the area of needs are as below: <ol style="list-style-type: none"> 1- Data Center 2- E- Library management system. 3- LMS (Education system). 4- Intelligence monitor system. • Negotiations are still ongoing with the Academy to further equipment to be provided to the Academy for IT more specialized need. • Procurement of equipment lists under process. • Negotiations and linkage with international counterparts is underway to establish centres of excellence in Iraq.

Output 3: Anti-Corruption Academy ability and capacity to deliver training established.

A project revision was submitted 25 March to the UNDAF Fund to request a no cost extension for additional time to monitor the receipt of procurement and the cascade of training based on the twenty curricula.

Output 3 during Q3 2014

- Based on the Academy request to get the ISO 9001 certificate, UNDP has conducted awareness workshop for the ISO certificate attended by 24 ACA and COI managers.
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- Training of Trainers initiating and nominations being collected.
- The needs assessment regarding the on-line training and IT applications completed during 2nd Q 2014. All 20 curricula are under discussion to be available on line to assist in the present crisis and have the ability to reach the governorate level more rapidly.
- On line discussions opened regarding content and technical applications

- All of the 20 curricula partially delivered during the quarter. And Assessment is underway of how best to deliver the remaining curriculum to the Anti-Corruption Academy.
- The Academy initiated trainers to train with nominations open and under discussion during second quarter
- A workshop was conducted on June 9 at the Academy with the international IT firm about the training of staff on the new systems and software which will be provided within this project.

Main implementation constraints & challenges

The ACA remained open during the insecurity in 3rd Quarter 2014.

The unstable security and escalation of violence in Iraq has impeded access for students. Alternate locations for training of trainers may be either Erbil (if acceptable to the federal government) or Turkey. Alternative arrangements and close attention to security especially into the International Zone are being monitored.

The identification of twenty curricula rather than nine has taken longer to develop. However, all curricula are now fully developed. Nominations for trainers is being considered by the commission of integrity and the Ministry of higher education and currently awaiting for the decision.. The risk is that the present lifecycle of the project will not allow for the monitoring of the training and the decentralization of training

through on-line course development. Thus, as a management response a no cost extension was submitted to the UNDAF Fund and has been approved by the Board.