

Project Proposal

Organization	IOM (International Organization for Migration)					
Project Title	Provision of emergency NFIs and shelter materials to crisis-affected populations in South Sudan					
Fund Code	SSD-15/SA1/NFI/UN/326					
Cluster	Primary cluster			Sub cluster		
	NON FOOD ITEMS AND EMERGENCY SHELTER			None		
Project Allocation	1st Round Standard Allocation		Allocation Category Type			
Project budget in US\$	4,369,058.03		Planned project duration	12 months		
Planned Start Date	01/01/2015		Planned End Date	31/12/2015		
OPS Details	OPS Code	SSD-15/S-NF/73065		OPS Budget	0.00	
	OPS Project Ranking			OPS Gender Marker		
Project Summary	<p>This project will ensure that IOM, as the emergency shelter and NFI (S/NFI) pipeline manager for South Sudan, has the capacity to procure, transport, store and distribute the most crucial NFI and shelter materials for conflict-affected people in South Sudan. The project will be made up of three main components: First, procurement, transport and storage/pre-positioning of heavy shelter materials for the robust shelter interventions in Malakal and Bentiu; second, procurement and transport of NFIs for both immediate distribution and pre-positioning; third, mobile response team capacity to continue filling gaps and supporting Cluster partners at all points of the response cycle including assessment, verification, registration, distribution, and post-distribution monitoring. In all stages of the NFI and emergency shelter response, IOM will ensure gender and age awareness including in the disaggregation of data and the targeting of female-headed households, incorporating gender dynamics and the specific needs of different groups into needs assessments and response recommendations. Further, IOM will ensure that kit contents procured through this project are gender sensitive including through the continued procurement of kangas.</p>					
Direct beneficiaries		Men	Women	Boys	Girls	Total
	Beneficiary Summary	28080	46805	77220	81895	234,000
	Total beneficiaries include the following:					
	People in Host Communities	1965	3280	5405	5730	16380
	Internally Displaced People	26115	43525	71815	76165	217620
Indirect Beneficiaries	An additional 47,500 individuals will be served with robust shelter materials through the transport of these materials which is covered by this project.		Catchment Population			
Link with the Allocation Strategy	<p>As per the CHF 2015 First Round Standard Allocation Strategy Paper, this project seeks to capitalize on the window of opportunity offered by the dry season by focusing on the procurement, transport, and storage of heavy shelter materials and NFIs in the first part of 2015, both for pre-positioning and immediate use. During the rainy season in 2014, the Cluster's ability to move both shelter and NFI materials was seriously inhibited by the reliance on air assets – in the former case, the movement of shelter materials was all but brought to a halt due to the exorbitant cost, while in the latter, response times were excessive. In order to take better advantage of the dry season, IOM, as pipeline manager, plans to procure and move the more robust shelter materials well in advance to locations where significant shelter interventions are planned and access is limited. Further, IOM will ensure that NFIs are procured and placed strategically around the country, both for immediate distribution and pre-positioning, with the aim of enabling faster onward movement to the field. CHF funds in the first quarter of 2015 will thus help to ensure that the movement of these essential life-saving items is done in a timely, efficient, and cost-effective manner; and that a pipeline break in the early part of 2015 is avoided. This will not only contribute to the Fund's strategic objectives, but also to the Shelter/Non-Food Item Cluster's objectives of: "procuring, transporting, pre-positioning and storing shelter and NFIs to ensure swift delivery to those in need" and "providing locally appropriate and sustainable emergency shelter solutions where possible for conflict-affected people."</p> <p>IOM will also directly address life-threatening needs through the maintenance of its S-NFI mobile response team. IOM will continue to provide flexible, rapid response to meet the acute needs of conflict-affected people in South Sudan. IOM will maintain its S-NFI mobile team which is aimed at filling gaps in shelter and NFI response at all points of the cycle, including assessment, verification, registration, distribution, and post-distribution monitoring. IOM's team of experienced S-NFI staff will continue to maintain its close ties with the Cluster and will assist in building the capacity of partner organizations to ensure that S-NFI responses are accountable and properly in-line with humanitarian principle. This element of the project links to the Cluster's objective of achieving "coordinated delivery of needs-based lifesaving non-food items and emergency shelter assistance for conflict-affected people, with a focus on the most vulnerable."</p>					
Sub-Grants to Implementing Partners			Other funding Secured For the Same Project (to date)	Source	US\$	
				CHF Reserve (frontline)	848,000.00	
				DFID (pipeline)	525,000.00	
				ECHO (coordination)	810,000.00	
					2,183,000.00	
Organization focal point contact details	Name	Title	Phone	Email		
	Iain McLellan	Program Support Officer	0920885985	imclellan@iom.int		
	Jennifer Pro	Program Support Unit Coordinator	0920885988	jpro@iom.int		

BACKGROUND INFORMATION

1. Humanitarian context analysis..

Humanitarian context: Describe the current humanitarian situation in the specific locations where this project will be implemented

On December 15 2013, violence broke out in Juba and quickly spread to other parts of the country in a political dispute that quickly took on ethnic dimensions, with targeting of civilians and widespread destruction and looting of homes and assets. By next year, an estimated 1.95 million people will have been forced to flee their homes, often without basic household items or adequate shelter materials. A year into the crisis, the three worst affected states, Jonglei, Upper Nile and Unity, remain broadly divided into Government and opposition held areas with shifting frontlines, a situation that is likely to worsen again in the dry season. The cluster is estimating that the situation will result in around 2.3 million people in need of shelter materials and NFIs in 2015.

This volatile situation has driven multiple waves of displacement as well as continued destruction of residential and commercial property. Displacement has taken several forms, all of which reflect high levels of need for shelter and NFI support. The UNMISS bases in Juba, Bor, Bentiu and Malakal have become areas of protracted, highly congested displacement for people seeking protection from targeted violence. Some people have been able to move in and out of the bases to salvage possessions from their surrounding homes, and commerce has sprung up inside the bases to differing extents, enabling limited access to basic items. In locations where space has been secured and site planning facilitated (e.g. UN House and Bor), a first phase of shelter interventions has gone forward; in these locations, shelter reinforcements will be needed in the coming year. In other POCs (e.g. Malakal and Bentiu), delays in site development have led to a dire shelter situation paired with associated protection concerns. More robust shelter solutions tied to continued site development will need to be implemented in 2015.

Assessments and responses in government-held areas have found several instances of spontaneous settlements where initial displacement has been concentrated into population centres with relatively predictable access. In these circumstances, shelter and NFI need is extremely high as host community capacity to absorb is overwhelmed, particularly in a context of continuous and multiple displacements. Meanwhile, humanitarian partners working in opposition-controlled areas have reported a higher incidence of multiple consecutive displacements, with a highly dispersed population scattering into rural areas with less

predictable access to assistance. Where possible, people are fleeing into areas where support networks are available through ethnic affiliation, and are hosted by communities. Other groups have been observed settling on river islands, seeking protection from the natural barrier the water affords them.

The lack of success in the political negotiations suggests that the needs of conflict-affected populations will only continue to rise. With migration and trading patterns disrupted, and growing levels of chronic vulnerability particularly among women and children, IOM needs to be prepared to respond to multiple waves of displacement within a complex operating environment characterized by major logistical challenges, ongoing insecurity and significant potential for interference into humanitarian activities.

2. Needs assessment. Explain the specific needs of the target group(s), explaining existing capacity and gaps. State how the needs assessment was conducted, list any baseline data and explain how the number of beneficiaries has been developed. Indicates references to assessments such as Multi-cluster/sector Initial Rapid Assessments (MIRA)

IOM's S-NFI team, in line with Cluster policy, responds solely on the basis of need. Need is assessed through IRNAs or sector-specific assessments in which focus group discussions, key informant interviews, individual household interviews and direct observation are used to assess the extent and types of need. Due to the nature of its S-NFI interventions, IOM cannot know in advance the exact locations or populations it will serve; based on Cluster analysis conducted during the SRP process, however, in consultation with OCHA, and the CCCM and Protection Clusters, and based on previous experience, IOM has confidence that there will be significant populations in need in 2015. IOM has based its target numbers on those of the Cluster and on its own capacity to reach populations in the timeframe allotted by the project.

3. Description Of Beneficiaries

Through this project, IOM will continue to respond to conflict-affected populations (e.g. IDPs and host communities) in both government and IO held areas in South Sudan. As per the Cluster strategy, IOM will target the most severely conflict-affected populations that demonstrate acute life-saving need for either shelter materials or basic household items. Support will be provided solely on the basis of life-saving need regardless of sex or age, though IOM recognizes that gender and age can be factors that enhance vulnerability and thus often influences the degree of need.

IOM will continue to engage all members of communities in determining appropriate and needs -based responses. All interventions will be made on the basis of either an IRNA or a cluster-specific assessment, which will take specific gender needs into consideration. Further, IOM will attempt to address the needs of large families (those with 3 or more children under 5) and extremely vulnerable individuals with additional services/material support wherever possible. As part of its commitment to engagement with affected populations, IOM will always plan its responses in direct consultation with affected populations and will put forth a special effort to engage with women and women's groups to ensure that the unique needs and concerns of women are being taken into consideration.

Given limited resources, it is sometimes necessary to prioritize assistance for the most vulnerable people as a subset within conflict affected communities; in this instance, IOM will target households objectively, transparently and neutrally based on the following criteria:

- Households with children under 5;
- Pregnant or lactating women (PLW);
- Unaccompanied elderly (> 60 years);
- Persons living with disability (PLWD);
- Female headed households;
- Child headed households and/or unaccompanied minors;
- Chronically ill people;
- Persons with no effective community linkages.

4. Grant Request Justification.

Pipeline: As NFI and emergency shelter pipeline manager for South Sudan, it is essential that IOM has the capacity to procure and transport non-food items and emergency shelter materials. With the CHF First Standard Allocation, emergency shelter kits (including 6 wooden poles, 20 bamboo poles, rubber rope, 30m nylon rope, 2 4x6 plastic sheets, 40-50 sandbags, and 1 hoe per 10 shelter in line with the recommendations of the Cluster Technical Working Group on emergency shelter) will be procured and transported for the robust shelter projects that will be launched in the Bentiu and Malakal POC sites in 2015. It is critical that these items be procured and transported in the dry season in order to avoid prohibitive costs and ensure that shelter services can be offered in a timely manner.

In addition, immediate procurement of NFIs (standard kit: 2 mosquito nets, 2 blankets, 2 sleeping mats, 2 buckets, 2 800gm bars of soap, 2 kangas, 1 plastic sheet, 1 kitchen set in a plastic sack) is necessary to ensure that the most basic NFI and shelter needs can be met in the first quarter. These items, which will be placed strategically throughout conflict-affected areas for both immediate distribution and pre-positioning purposes, will be essential to ensuring that S-NFI Cluster partners can continue to respond at pace; additional funding will be sought for further pipeline procurement and transport requirements. Similar to 2014, IOM is responsible for covering 80% of the common pipeline for 2015.

Frontline: IOM will maintain its flexible, mobile response capacity to ensure that the greatest needs are met by IOM and its partners through both immediate response and capacity-building, primarily in remote, hard-to-reach locations. Building on its long-standing role as provider of last resort, IOM will continue to fill key gaps in the response where other partners are not present or require surge, and/or the situation is very fragile and requires a higher level of expertise on the ground. IOM will continue to offer support in all aspects of the response cycle including assessment, verification, registration, distribution, and post-distribution monitoring. As noted above, IOM's team will continue to maintain close ties with the Cluster and will assist in building the capacity of partner organizations to ensure that S-NFI responses are accountable and properly in-line with humanitarian principle.

5. Complementarity. Explain how the project will complement previous or ongoing projects/activities implemented by your organization.

This project will complement IOM's ongoing shelter and NFI frontline and pipeline activities funded by DFID, ECHO, and the CHF Reserve. As Cluster lead, this project will help IOM maintain its capacity to provide life-saving shelter and NFIs, both through its management of the pipeline and through its frontline response, neither of which is fully funded by the aforementioned projects.

LOGICAL FRAMEWORK

Overall project objective Essential, life-saving NFI and shelter items are procured and transported in a timely manner to support conflict affected people in South Sudan.

Logical Framework details for NON FOOD ITEMS AND EMERGENCY SHELTER

Cluster objectives	Strategic Response Plan (SRP) objectives	Percentage of activities
2015 SSO 3: Efficient procurement, transportation, pre-positioning and storage of shelter and NFI to ensure swift delivery to those in need	SO 1: Save lives and alleviate suffering by providing multi-sector assistance to people in need	65
2015 SSO 1: Coordinated delivery of needs-based lifesaving non-food items and emergency shelter assistance for conflict-affected people, with a focus on the most vulnerable	SO 1: Save lives and alleviate suffering by providing multi-sector assistance to people in need	35

Outcome 1 Essential, life saving NFI and shelter items are procured and transported in a timely manner to support people in need

Code	Description	Assumptions & Risks
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Output 1.1 IDPs living in the Bentiu and Malakal POCs have access to robust shelter materials

Indicators

Code	Cluster	Indicator	End Cycle Beneficiaries				End-Cycle Target
			Men	Women	Boys	Girls	
Indicator 1.1.1	NON FOOD ITEMS AND EMERGENCY SHELTER	[Core pipeline] # of emergency shelter kits procured					3000
		Means of Verification: IOM tender documents and stock records					
Indicator 1.1.2	NON FOOD ITEMS AND EMERGENCY SHELTER	[Core pipeline] Tonnage of NFI/shelter kits transported					386
		Means of Verification: Pipeline reports (total amount in metric tonnes)					
Indicator 1.1.3	NON FOOD ITEMS AND EMERGENCY	# of implementing partners receiving supplies from the pipeline					15

SHELTER									
Means of Verification:	Distribution/Pipeline reports.								

Activities

Activity 1.1.1	Procurement of robust shelter materials
Activity 1.1.2	Transport of shelter kits to Bentiu and Malakal
Activity 1.1.3	Pre-positioning to Bentiu and Malakal, and storage.
Activity 1.1.4	Receipt and timely processing of shelter partner requests to the pipeline.

Output 1.2	Conflict-affected people in need have access to basic household items
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Indicators

Code	Cluster	Indicator	End Cycle Beneficiaries				End-Cycle Target
			Men	Women	Boys	Girls	
Indicator 1.2.1	NON FOOD ITEMS AND EMERGENCY SHELTER	[Core pipeline] # of NFI kits procured					25800
	Means of Verification:	IOM tender documents and stock records					
Indicator 1.2.2	NON FOOD ITEMS AND EMERGENCY SHELTER	[Core pipeline] Average time between procurement order and delivery in country					120
	Means of Verification:	Purchase orders; stock intake					
Indicator 1.2.3	NON FOOD ITEMS AND EMERGENCY SHELTER	[Core pipeline] Number of locations where items are pre-positioned					12
	Means of Verification:	Monthly stock reports, pipeline records					
Indicator 1.2.4	NON FOOD ITEMS AND EMERGENCY SHELTER	# of implementing partners receiving supplies from the Pipeline					15
	Means of Verification:	Distribution/Pipeline reports					

Activities

Activity 1.2.1	Procurement of non-food items
Activity 1.2.2	Pre-positioning and storage to facilitate timely forward movement to the field.
Activity 1.2.3	Receipt and timely processing of partner requests to the pipeline.
Activity 1.2.4	Facilitation and coordination of onward transport of pipeline items, dispatching to partners in response locations (road/river).
Activity 1.2.5	Maintenance of pipeline database (including tracking of response reporting) and production and sharing of pipeline reports and stock reports).

Outcome 2	NFI and shelter materials are distributed on the basis of need	
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Code	Description	Assumptions & Risks
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Output 2.1	Households in need are assessed/verified and distributed life-saving NFI or emergency shelter kits.
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Indicators

Code	Cluster	Indicator	End Cycle Beneficiaries				End-Cycle Target
			Men	Women	Boys	Girls	
Indicator 2.1.1	NON FOOD ITEMS AND EMERGENCY SHELTER	[Frontline services] # of needs assessments conducted [total]					13
	Means of Verification:	Assessment reports; approved pipeline requests					
Indicator 2.1.2	NON FOOD ITEMS AND EMERGENCY SHELTER	[Frontline services] # of NFI distributions conducted [total]					10
	Means of Verification:	Distribution reports; stock and distribution database					
Indicator 2.1.3	NON FOOD ITEMS AND EMERGENCY SHELTER	[Frontline services] Total conflict or disaster affected people provided with NFI support	40500	49500			90000
	Means of Verification:	Distribution reports; stock and distribution database					
Indicator 2.1.4	NON FOOD ITEMS AND EMERGENCY SHELTER	[Frontline services] # of Post-Distribution Monitoring exercises conducted [total]					2
	Means of Verification:	PDM reports					

Activities

Activity 2.1.1	Facilitate/coordinate transport of pipeline items to field locations
Activity 2.1.2	Identify and distribute appropriate items, taking into consideration the needs of men/women/boys/girls and protection aspects, based on assessments.
Activity 2.1.3	Liaise operational working group, RRC, and S-NFI Cluster for regular information-sharing on priority areas, needs and gaps
Activity 2.1.4	Participate in coordination, assessment and monitoring mechanisms

Activity 2.1.5	Conduct Shelter/NFI post-distribution monitoring exercises to ensure effectiveness and appropriateness of response and ensure accountability to beneficiaries.
Activity 2.1.6	Assess emergency NFI needs of those affected by conflict
Activity 2.1.7	Assess emergency shelter needs of those affected by conflict
Activity 2.1.8	Register/verify beneficiaries where needed to ensure that vulnerable populations will be prioritized for emergency NFI distribution.
Activity 2.1.9	Register/verify beneficiaries where needed to ensure that vulnerable populations will be prioritized for emergency shelter distribution.

WORK PLAN

Project workplan for activities defined in the Logical framework

Activity Description (Month)	Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Activity 1.1.1 Procurement of robust shelter materials	2015	X	X										
Activity 1.1.2 Transport of shelter kits to Bentiu and Malakal	2015	X	X	X									
Activity 1.1.3 Pre-positioning to Bentiu and Malakal, and storage.	2015		X	X									
Activity 1.1.4 Receipt and timely processing of shelter partner requests to the pipeline.	2015	X	X										
Activity 1.2.1 Procurement of non-food items	2015	X	X	X	X	X	X						
Activity 1.2.2 Pre-positioning and storage to facilitate timely forward movement to the field.	2015	X	X	X	X	X	X						
Activity 1.2.3 Receipt and timely processing of partner requests to the pipeline.	2015	X	X	X	X	X	X						
Activity 1.2.4 Facilitation and coordination of onward transport of pipeline items, dispatching to partners in response locations (road/river).	2015	X	X	X	X	X	X						
Activity 1.2.5 Maintenance of pipeline database (including tracking of response reporting) and production and sharing of pipeline reports and stock reports).	2015	X	X	X	X	X	X						
Activity 2.1.1 Facilitate/coordinate transport of pipeline items to field locations	2015	X	X	X	X	X	X						
Activity 2.1.2 Identify and distribute appropriate items, taking into consideration the needs of men/women/boys/girls and protection aspects, based on assessments.	2015	X	X	X	X	X	X						
Activity 2.1.3 Liaise operational working group, RRC, and S-NFI Cluster for regular information-sharing on priority areas, needs and gaps	2015	X	X	X	X	X	X						
Activity 2.1.4 Participate in coordination, assessment and monitoring mechanisms	2015	X	X	X	X	X	X						
Activity 2.1.5 Conduct Shelter/NFI post-distribution monitoring exercises to ensure effectiveness and appropriateness of response and ensure accountability to beneficiaries.	2015			X			X						
Activity 2.1.6 Assess emergency NFI needs of those affected by conflict	2015	X	X	X	X	X	X						
Activity 2.1.7 Assess emergency shelter needs of those affected by conflict	2015	X	X	X	X	X							
Activity 2.1.8 Register/verify beneficiaries where needed to ensure that vulnerable populations will be prioritized for emergency NFI distribution.	2015	X	X	X	X	X	X						
Activity 2.1.9 Register/verify beneficiaries where needed to ensure that vulnerable populations will be prioritized for emergency shelter distribution.	2015	X	X	X	X	X	X						

M & R DETAILS

Monitoring & Reporting Plan:
Describe how you will monitor the implementation of each activity. Describe the tools you plan to use (checklist, photo, questionnaires, interviews, suggestion box etc.) in order to collect data and how you will store data. Explain the frequency type and protocol of reporting (how often do you report about what to whom?). State if, when and how you plan to evaluate your project .

Project operations will be monitored under the overall management of IOM Head Office in Juba. The Mission office in Juba will provide overall financial management and oversight of activities. Regular internal reporting will be provided by all field offices, for supervisory review in Juba. IOM will produce regular statistical reporting on NFI/ES operations. Over the course of implementation, field visits shall be conducted to monitor project activities against stated targets within the framework of the present proposal. Internal reporting, monitoring and evaluation will take note of all constraints or impediments to activities in order to undertake a regular evaluation of project goals and implementing strategies. Project updates will be distributed to IOM Geneva, donors and any other concerned stakeholders. A final narrative and financial report will be produced at the end of the project, covering project activities and outcomes.

For the NFI and emergency shelter sector, IOM conducts post-distribution monitoring surveys (PDMs) to ensure quality of items and distributions one to two months after completion. PDMs incorporate household surveys, focus group discussions and market surveys. A new monitoring system has also been developed by the Cluster for concentrated sites in order to better inform analysis of needs over time and to guide ongoing response. IOM releases summary reports for each assessment, distribution, and monitoring exercise conducted, making it easier to track the exact activities which have been conducted. Disaggregated household composition data (number of males and females) is collected during the registration phase of the response in order to track progress against gender specific targets. All reports are circulated to the NFI Cluster and relevant partners on the ground and in Juba – allowing greater accountability within the humanitarian community.

OTHER INFORMATION

Accountability to Affected Populations

In 2015, IOM will maintain its commitment to engaging with affected communities at all phases of the program cycle: assessment, registration, verification, distribution and post-distribution monitoring exercises. IOM will continue to engage communities in determining appropriate and needs -based responses. All interventions will be made on the basis of assessed need, be it through an IRNA or cluster-specific assessment, in direct consultation with affected populations. Through the extensive use of household interviews and focus group discussions, IOM is able to develop an in-depth understanding of the priorities of affected communities and give due consideration to their perceived needs. Furthermore, IOM conducts periodic post-distribution monitoring and other types of response monitoring, including regular shelter assessments, to ensure that the assistance that it is providing is in line with the needs of the beneficiaries. IOM sources its volunteers from the local community, focusing in particular on women and at-risk youth, in order to ensure that the community is benefiting from its interventions to the extent possible.

To ensure that cluster partners are engaging with affected communities in a manner that is responsible and accountable, taking into special consideration the needs

	of the most vulnerable, the IOM mobile team provides support to Cluster partners on the application of response approaches and methodologies, as well as assistance on the use of various tools. In this way, the IOM mobile team helps to build the capacity of Cluster partners to more responsibly engage with affected communities.								
Implementation Plan: Describe for each activity how you plan to implement it and who is carrying out what.	<p>All components of this project will be carried out by IOM staff through IOM procedures.</p> <p>Successful implementation in terms of management, coordination, and finance will be overseen by an experienced project manager. Project finances will be coordinated by the project manager and overseen by IOM's resource management unit. Financial oversight will be monitored at regional level also to ensure that accountability and effective use of resources, in line with project contracts, is maintained. Project coordination will be overseen by the project manager, in partnership with IOM South Sudan's Programme Support Unit. The programme support unit assist with project administration, technical oversight, and project M+E. Reporting lines and distribution of labor will be overseen by the resource management unit, and the project manager will be charged with direct supervision.</p> <p>The contracting of partners for distributions is a cluster led process. IOM will work with distribution partners that have already been approved through the cluster system. IOM will not have contractual obligations with these distribution partners. The partners will however have obligations towards the cluster in terms of updates, information sharing, reporting, implementation etc. Partners are held to account for high standards of implementation and as a result.</p> <p>To maximize efficiency, this project will be carried out in consultation with the South Sudan Cluster. This will ensure solid impact, avoid duplication, and promote sustainability where possible</p>								
Coordination with other Organizations in project area	<table border="1"> <thead> <tr> <th>Name of the organization</th> <th>Areas/activities of collaboration and rationale</th> </tr> </thead> <tbody> <tr> <td>1. S-NFI Cluster Partners</td> <td>IOM will work closely with Cluster partners through both the pipeline and frontline aspects of this project. In the former case, IOM will procure shelter and NFIs for use by Cluster partners, and will dispatch items on request, assuming there is a justified need. In the latter case, IOM will continue to act as provider of last resort for the Cluster, filling gaps where partners are unable and acting in a capacity-building role when it comes to applying Cluster standards and approaches.</td> </tr> <tr> <td>2. The S-NFI Cluster</td> <td>IOM's pipeline and frontline teams will remain closely linked with the Cluster (i.e. sitting in the same office) in order to ensure effective and efficient support to Cluster partners in 2015.</td> </tr> <tr> <td>3. UNHCR</td> <td>IOM as pipeline manager will continue to work closely with UNHCR which contributes 20% to the common S-NFI pipeline. Through already established mechanisms, IOM will continue to receive requests from partners to access common pipeline stock (along with assessment reports) and will draw from the UNHCR pipeline where able and appropriate. IOM has committed to reporting to UNHCR on when and how its pipeline stock has been used. In return, UNHCR will commit to abiding by Cluster procedures in regards to accessing the common</td> </tr> </tbody> </table>	Name of the organization	Areas/activities of collaboration and rationale	1. S-NFI Cluster Partners	IOM will work closely with Cluster partners through both the pipeline and frontline aspects of this project. In the former case, IOM will procure shelter and NFIs for use by Cluster partners, and will dispatch items on request, assuming there is a justified need. In the latter case, IOM will continue to act as provider of last resort for the Cluster, filling gaps where partners are unable and acting in a capacity-building role when it comes to applying Cluster standards and approaches.	2. The S-NFI Cluster	IOM's pipeline and frontline teams will remain closely linked with the Cluster (i.e. sitting in the same office) in order to ensure effective and efficient support to Cluster partners in 2015.	3. UNHCR	IOM as pipeline manager will continue to work closely with UNHCR which contributes 20% to the common S-NFI pipeline. Through already established mechanisms, IOM will continue to receive requests from partners to access common pipeline stock (along with assessment reports) and will draw from the UNHCR pipeline where able and appropriate. IOM has committed to reporting to UNHCR on when and how its pipeline stock has been used. In return, UNHCR will commit to abiding by Cluster procedures in regards to accessing the common
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Environmental Marker Code	B: Medium environmental impact with NO mitigation								
Gender Marker Code	2a-The project is designed to contribute significantly to gender equality								
Justify Chosen Gender Marker Code	<p>In line with cluster guidelines, IOM will continue to count households on the basis of wives/mothers, rather than husbands/fathers.</p> <p>Due to the nature of the mobile team's interventions, cross cutting issues are addressed at various stages in the response cycle. During assessments, verifications, etc., IOM teams ensure that all marginalized and vulnerable groups are included in information-gathering processes, be it through focus group meetings exclusively with women or through the actual questions which are targeted to assess the unique needs of marginalized groups. Additionally, during distributions, IOM ensures that all groups are treated equally and, through work with protection actors, ensures that those with special needs are given special consideration when accessing. IOM will continue to address the needs of large families (those with 3 or more children under 5) and extremely vulnerable individuals with additional services/material support wherever possible. As part of its commitment to engagement with affected populations, IOM will always put forth a special effort to engage with women and women's groups to ensure that the needs and concerns of women in particular are being taken into consideration when planning or monitoring responses. IOM will disaggregate results and figures by sex to ensure that the wider impact of interventions is known.</p> <p>Through the pipeline, women's unique needs are taken into account through the procurement of gender-sensitive items such as kangas, which can be used as clothes, swaddling clothes, or to provide privacy, and cooking sets. Feedback from women (gathered through monitoring exercises) on the quality/usefulness of items is used as the basis for further planning and changes in vendors/procurement.</p>								
Protection Mainstreaming	IOM will continue to ensure that protection is mainstreamed into all of its activities as noted in the previous sections. Further, IOM will plan to further strengthen its links with protection actors in 2015. The cluster will work with protection actors to closely monitor the identification of protection cases in order to adequately serve groups at risk, such as youth, female-headed households, and the most vulnerable. Through protection referral systems, IOM will continue to conduct special NFI distributions for especially vulnerable people. IOM will also continue to coordinate closely with protection actors to ensure protection representation on missions involving the S-NFI mobile teams and will work with them to have a strong conflict analysis of the situation and areas prior to setting up distributions. Finally, IOM will continue to work with the Protection Cluster to identify ways in which the pipeline can better serve protection needs, e.g. through the provision of carrying bags in the light kit for mobile populations.								
Safety and Security	Through this project, IOM will continue to operate primarily in the three most conflict affected states of Jonglei, Upper Nile and Unity. As per usual practice, IOM ensures that Security Risk Assessments are conducted and a security analysis is done prior to dispatching teams to the deep field, and considers the unique risks faced by national staff of certain tribal groups when traveling. Additionally, IOM conducts twice daily security checks with teams while they are in the field (each team is provided with at least one Thuraya), and ensures that evacuation procedures and guidelines are in place and up-to-date should an extraction be necessary. Recognizing that security in the deep field is often first and foremost in the hands of the field teams, IOM's S-NFI unit has produced a "Guidelines on Field Conduct" which offers an overview of the ground rules for humanitarian response and tips on how to ensure the safety and security of team members on the field level.								
Access	Access issues are likely to continue to be a challenge for IOM and other humanitarian agencies in 2015, both in regards to transport and infrastructure, and in regards to restrictions on humanitarian movement. In the former case, IOM will continue to work closely with the S-NFI Cluster and with the Logistics Cluster to ensure that a large quantity of NFIs and the majority of robust shelter materials are moved and pre-positioned in the dry season. At the same time, IOM will to build its own capacity to air lift where possible during the rainy season. In the latter case, IOM will continue to advocate alongside other agencies and clusters for humanitarian access and safety in delivering aid to communities in need. By continuing to operate on a needs-basis, IOM intends to demonstrate the impartial, neutral manner in which it delivers assistance, thus limiting the opportunities for parties to the conflict to deny access.								

BUDGET

1 Staff and Other Personnel Costs (please itemize costs of staff, consultants and other personnel to be recruited directly by the implementing partner for project implementation)

Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015				Quarterly Total
								Q1	Q2	Q3	Q4	
1.1	A1: International Programme Manager	s	1	16000	6	20.00%	19,200.00	0.00	0.00	0.00	0.00	
1.2	A2: International program officer (2 pipeline)	D	2	14000	6	100.00%	168,000.00	0.00	0.00	0.00	0.00	
1.3	A3: International program officer (1 frontline)	D	1	14000	6	100.00%	84,000.00	0.00	0.00	0.00	0.00	
1.4	A4: International Procurement Officer (pipeline)	s	1	14000	6	50.00%	42,000.00	0.00	0.00	0.00	0.00	
1.5	A5: National program staff (1 pipeline)	D	1	2000	6	100.00%	12,000.00	0.00	0.00	0.00	0.00	
1.6	A6: National program staff (2 frontline)	D	2	2000	6	100.00%	24,000.00	0.00	0.00	0.00	0.00	
1.7	A7: International support staff (finance, admin, HR, PSU, shared costs between pipeline and frontline)	S	30	14000	6	3.33%	83,916.00	0.00	0.00	0.00	0.00	
	Out of all 30 support staff, this budget line covers 1 full time support staff at P2 level.											
1.8	A8: National support staff (finance, admin, HR,	S	110	2000	6	2.30%	30,360.00	0.00	0.00	0.00	0.00	

security, drivers, shared costs between pipeline and frontline)											
Out of all 110 national support staff (finance, admin, HR, security, drivers etc) this budget line covers 2.5 full time national support staff											
Section Total		463,476.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	

2 Supplies, Commodities, Materials (please itemize direct and indirect costs of consumables to be purchased under the project, including associated transportation, freight, storage and distribution costs)

Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015				Quarterly Total
								Q1	Q2	Q3	Q4	
2.1	B1: 10,000 full NFI kits 1 plastic sheet 2 blankets 2 mosquito nets 2 sleeping mats 2 buckets 1 kitchen set 2 bars of soap (800gm) 2 kangas 1 plastic sack	D	5000	70	2	100.00%	700,000.00	0.00	0.00	0.00	0.00	
2.2	B2: 15,800 light NFI kits 1 plastic sheet 2 blankets 2 sleeping mats 1 kitchen set per 2 HHs 1 mosquito net	D	7900	40	2	100.00%	632,000.00	0.00	0.00	0.00	0.00	
2.3	B3: 3,000 robust shelter kits 3 plastic sheets (4x5m), or 2 plastic sheets (6x5m) 6 wooden poles 2 bundles of bamboo poles (20pcs) 1 hoe per 10 HH 30 m nylon rope 5 bundles of rubber rope 40-50 sandbags (usually 18"x12", 45cmx22.5cm)	D	1500	180	2	100.00%	540,000.00	0.00	0.00	0.00	0.00	
2.4	B4: Transport of shelter kits (road)	D	6250	34.98	2	100.00%	437,249.99	0.00	0.00	0.00	0.00	
2.5	B5: Transport of NFIs (air, 50%)	D	12900	39.01	2	100.00%	1,006,457.96	0.00	0.00	0.00	0.00	
Section Total							3,315,707.95	0.00	0.00	0.00	0.00	

3 Equipment (please itemize costs of non-consumables to be purchased under the project)

Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015				Quarterly Total
								Q1	Q2	Q3	Q4	
3.1	C1: Communications (shared costs 65/35) Thurayas	S	4	1100	1	100.00%	4,400.00	0.00	0.00	0.00	0.00	
3.2	C2: IT equipment 8 Laptops	S	8	1800	1	100.00%	14,400.00	0.00	0.00	0.00	0.00	
Section Total							18,800.00	0.00	0.00	0.00	0.00	

4 Contractual Services (please list works and services to be contracted under the project)

Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015				Quarterly Total
								Q1	Q2	Q3	Q4	
4.1	D1: Casual labour (local support in field exercises; loading/offloading)	D	49	12.94	180	100.00%	114,130.80	0.00	0.00	0.00	0.00	
Section Total							114,130.80	0.00	0.00	0.00	0.00	

5 Travel (please itemize travel costs of staff, consultants and other personnel for project implementation)

Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015				Quarterly Total
								Q1	Q2	Q3	Q4	
5.1	E1: DSA (days for both pipeline and frontline staff)	D	45	91	6	100.00%	24,570.00	0.00	0.00	0.00	0.00	
5.2	E2: Travel (trips for both pipeline and frontline staff) Three trips x staff per month	D	9	400	6	100.00%	21,600.00	0.00	0.00	0.00	0.00	
Section Total							46,170.00	0.00	0.00	0.00	0.00	

6 Transfers and Grants to Counterparts (please list transfers and sub-grants to project implementing partners)

Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015				Quarterly Total
								Q1	Q2	Q3	Q4	
Section Total							0.00	0	0	0	0	

7 General Operating and Other Direct Costs (please include general operating expenses and other direct costs for project implementation)

Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015				Quarterly Total
								Q1	Q2	Q3	Q4	
7.1	G1: Office Rent & common costs Property and equipment insurance, UNDSS cost share, UNMISS clinic and counsellor, Utilities (water/fumigation/internet/telephone), sewerage, garbage, office rent/maintenance	D	1	110000	6	5.67%	37,422.00	0.00	0.00	0.00	0.00	
7.2	G2: Security and Shared Radio Room Costs (Shared costs 65.35) WFP Radio Room and Warriors	D	1	112500	6	5.50%	37,125.00	0.00	0.00	0.00	0.00	
7.3	G3: Vehicle running costs (shared costs 65/35) Fuel, 60 land cruisers in SS. Vehicle insurance, maintenance, transport of fuel	D	60	200000	6	0.07%	50,400.00	0.00	0.00	0.00	0.00	
Section Total							124,947.00	0.00	0.00	0.00	0.00	

Sub Total Direct Cost							4,083,231.80	
Indirect Programme Support Cost <i>PSC rate (insert percentage, not to exceed 7 per cent)</i>							7%	
Audit Cost <i>(For NGO, in percent)</i>								
PSC Amount							285,826.23	
Quarterly Budget Details for PSC Amount	2015				Total			
	Q1	Q2	Q3	Q4				
	0.00	0.00	0.00	0.00	0.00			
Total Fund Project Cost							4,369,058.03	
Project Locations								
Location	Estimated percentage of budget for each location	Beneficiary Men	Women	Boy	Girl	Total	Activity	
Jonglei	32					0		
Unity	35					0		
Upper Nile	33					0		
Project Locations (first admin location where activities will be implemented. If the project is covering more than one State please indicate percentage per State)								
Admin Location1							Percentage	
Jonglei							32	
Unity							35	
Upper Nile							33	
DOCUMENTS								

