



## Project Proposal

Organization	DKH (Diakonie Katastrophen Hilfe)																																										
Project Title	Protection of internally displaced people (women, girls, men, boys) affected by conflict and natural disaster through provision of transitional shelter and NFI kits to IDPs in Banadir Region, Somalia																																										
CHF Code	CHF-DDA-3485-736																																										
Primary Cluster	Shelter and Non-food Items	Secondary Cluster																																									
CHF Allocation	Standard Allocation 1 (Feb 2015)	Project Duration	12 months																																								
Project Budget	299,978.72																																										
HRP Details	HRP Code	SOM-15/S-NF/72048	HRP Budget	1,822,400.00																																							
	HRP Project Ranking	A - HIGH	HRP Gender Marker																																								
Project Beneficiaries	<table border="1"> <thead> <tr> <th></th> <th>Men</th> <th>Women</th> <th>Total</th> </tr> </thead> <tbody> <tr> <td>Beneficiary Summary</td> <td>1,926</td> <td>2,166</td> <td>4,092</td> </tr> <tr> <td></td> <th>Boys</th> <th>Girls</th> <th>Total</th> </tr> <tr> <td></td> <td>3,720</td> <td>4,200</td> <td>7,920</td> </tr> <tr> <td></td> <th colspan="2">Total</th> <th>12,012</th> </tr> <tr> <td colspan="4"><b>Total beneficiaries include the following:</b></td> </tr> <tr> <td>Internally Displaced People</td> <td>5,646</td> <td>6,366</td> <td>12,012</td> </tr> <tr> <td>Children under 18</td> <td>3,720</td> <td>4,200</td> <td>7,920</td> </tr> <tr> <td>Pregnant and Lactating Women</td> <td>0</td> <td>750</td> <td>750</td> </tr> <tr> <td>Women of Child-Bearing Age</td> <td>0</td> <td>4,000</td> <td>4,000</td> </tr> </tbody> </table>				Men	Women	Total	Beneficiary Summary	1,926	2,166	4,092		Boys	Girls	Total		3,720	4,200	7,920		Total		12,012	<b>Total beneficiaries include the following:</b>				Internally Displaced People	5,646	6,366	12,012	Children under 18	3,720	4,200	7,920	Pregnant and Lactating Women	0	750	750	Women of Child-Bearing Age	0	4,000	4,000
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Organization focal point contact details	<b>Name:</b> Juergen Feldmann <b>Title:</b> Head of Mission <b>Telephone:</b> +254 788 888292 <b>E-mail:</b> juergen.feldmann@diakonie-emergency-aid.com																																										
<b>BACKGROUND INFORMATION</b>																																											
<b>1. Project rationale.</b> Humanitarian context: Give a specific description of the humanitarian situation in the target region based on newest data available (indicate source) (Maximum of 1500 characters)	<p>Over the past several months, there have been forced evictions in Mogadishu mostly in government camps which have been occupied and settled by internally displaced people. The government evicted many people from those locations without having other housing alternatives, subjecting them to join into already crowded IDPs camps in the Afgoye corridor, the K7-K13 IDP camps. An estimated number of 350,000 to 400,000 IDPs reside in Banadir Region. The "K7-13" IDP camp is part of a protracted IDP crisis. The number of IDPs living in this camp is unclear but can be estimated between 250,000 and 300,000 persons. This includes new cases of IDPs that have been displaced during the AMISOM operation "Indian Ocean" or that have been evicted from other IDP camps in Banadir. DBG has estimated that more than 75% of the IDPs and refugees who live in IDPs camps are extremely vulnerable, like pregnant and lactating women, children under 5 and elderly people. Many are living in rudimentary shelters, tents or buuls, that do not provide privacy and protection against SGBV for women and girls especially at night, or in abandoned or half-constructed buildings, or in often overcrowded and poorly maintained flats. They struggle to access basic services such as shelter, NFI, food, WASH services, education and health care.</p>																																										
<b>2. Needs assessment.</b> Describe the capacities in place, then identify the gaps (previous and new). Explain the specific needs of your target group(s) in detail. State how the needs assessment was conducted (who consulted whom, how and when?). List any baseline data	<p>DKH together with its partner DBG conducted a needs assessment in Dec 2014 in K7-13. Data from the Shelter Cluster through mapping exercise that was done in Banadir in June 2014 was also used. Three different blocks in K7-13 have been sampled (cf annex 1) with 329 hh-interviews and 10 FGDs done (cf annex 2). Findings: • Many IDPs in K7-13 have been evicted from other camps in Banadir • The camps are generally on private land. IDPs can stay as the owner allows but must leave when s/he wishes. Hence durability of a shelter must allow dismantling it at any given time • 29% of hh are female headed, 71% male. 80% of hh have a special case of vulnerability, often pregnant, lactating and sick women • The average hh has 6 persons, occupies 39 m2 of space, provides 5.17 m2 of space per person, lives in 1.7 buuls • IDPs ranked the needs for shelter materials in this order: timber, plastic sheeting, construction materials), mosquito nets, at 5th position lockable doors, then curtains or cloths, blankets, then provision of cash or tools for the costs of construction of the shelter • Most of IDPs have rudimentary skills in construction. 9% of interviewed hh indicated that they are either carpenters or bricklayers (or both) • Most hh responded that they need as NFI: pots, plates, dishes, cutlery, energy saving stoves, and cloths. However, the mapping exercise indicates that 79% and 89% of IDPs have knives and pots</p>																																										
<b>3. Activities.</b> List and describe the activities that your organization is currently implementing to address these needs	<p>Relevant in view of this proposal is a CHF funded transitional shelter project that DKH in partnership with DBG has carried out in 2014 with funding from the 2013 allocation. This project was piloting the voucher approach with good results that have been presented in the SC-WG. In preparation for this project DKH carried out a rapid assessment in the project area together with DBG. DKH subgranted to DBG a presently implemented education project for the improvement of the learning environment in schools nearby K7-K13 where students of IDPs are enrolled. A food security project is in the pipeline where funding is requested from the German Foreign Office (AA). This project shall ensure FS in K7-K13 for 6 months also applying the voucher approach. In view of integrated programming, DKH implements presently in the same target area an education project funded by Caritas Germany. A proposal for a FS project for the distribution of food to IDPs in the same area, also through a voucher system, is submitted to the German Bureau of Foreign Affairs.</p>																																										
<b>LOGICAL FRAMEWORK</b>																																											
Objective 1	To provide transitional shelter to 2002 households of IDPs that cater for household members with a special vulnerability, especially pregnant, lactating and sick women, minor headed and female headed households, in the area K7 - K13 through the more owner-driven approach of a voucher system																																										
Outcome 1	2002 households of new case load and protracted IDPs (women, girls, men, boys) in Banadir region, especially pregnant, lactating and sick women, minor headed and female headed households, received each one non-food items and transitional shelter kits that meet the constraints of land tenure and relative durability through a voucher system Gender breakdown: 1920 Men + 3726 Boys + 2160 women + 4206 girls = 12012 pers which																																										

	corresp. to 2002 hh at an applied rate of 6 pers/hh, cf. cover page. All beneficiaries are IDPs. They include but are not limited to following partial groups: 7932 children under 18 (3720f/4200m), 750 pregnant and lactating women, 4000 women of child bearing age (which is partially female children under 18).			
Activity 1.1	Target beneficiaries' households and register them in an electronic beneficiaries' list 2002 households will be identified as beneficiaries that will receive each one a voucher that can be redeemed against a combined TS/NFI Kit. Criteria for selection will be: • Having a specially vulnerable member in the household • Recently displacement/ eviction and having not yet received assistance with shelter and/or NFI • Selected target areas in cooperation with the regional SC (especially NRC and DRC) • Number of targeted households reached Targeting and registration shall be done through a standardized questionnaire based on mobile technology. GPS position and photos of state of existing shelter of sample households (10%) will be documented and linked to the beneficiaries' list as a baseline. Both, DKH and DBG gained experience with the voucher approach during a CHF funded shelter project in March/April 2014. DBG participated in the mapping exercise in Mogadishu in June 2014.			
Activity 1.2	Conduct a market assessment A market assessment will be conducted amongst retail traders that deal in hard ware along Afgooye Road in the project area. Traders will be selected according to their financial capacity to advance the value of the items on the voucher for a number of beneficiaries before reimbursement of the vouchers. Uniform prices for the items on the voucher will be negotiated with those ones who want to join the project. Contract shall be concluded with each participating retail trader about the services to be rendered and the reimbursement of the vouchers. DKH/DBG made good experiences during the last project with the traders that cooperated very well with the project.			
Activity 1.3	Distribute TS/NFI Kits through a voucher system and train beneficiaries on the construction of shelter The distribution of TS/NFI Kits will take place through the redemption of the vouchers with the contracted retail traders under supervision of field officers. In the fixed voucher system the composition of the items cannot be changed by the beneficiaries. The value of a voucher is fixed to 120 USD (80\$ for TSK and 40\$ for NFI). The selection of the items will be based on the findings of outcome 2. The fixed voucher may include items from this list: timber, nails, plastic sheeting, door blade, door lock, pair of door hinges, padlock, binding wire, rope, mosquito net, woollen blankets, sleeping mat, cooking spoon, dishes for eating, aluminium pot, curtains, and kitchen knife. Field officers will monitor the construction of the shelter and document the results in the beneficiaries' list with pictures and uploaded to the SC digital platform.			
<b>Indicators for outcome 1</b>		<b>Cluster</b>	<b>Indicator description</b>	<b>Target</b>
	Indicator 1.1	Shelter and Non-food Items	Number of those in need receiving NFIs through direct distributions or vouchers.	10800
	Indicator 1.2	Shelter and Non-food Items	Number of traders selected and participating in the project	10
	Indicator 1.3	Shelter and Non-food Items	Number of households that have used items for the construction of transitional sheleter	9600
Outcome 2	Criteria for better meeting individual needs of beneficiaries through flexible vouchers and in a cost neutral way are better understood and experience is gained with this approach (This outcome will be implemented first as condition to define the item list on the fixed vouchers, cf. work plan)			
Activity 2.1	Identify 200 beneficiaries' households out of the 2002 in outcome 1 to participate in the pilot project for testing flexible vouchers and analyse reasons and patterns for their selection of items of all participants through special PDM amongst all households. For in-depth analysis the number of hh is kept small. Special criteria shall apply for the selection of the participants in the pilot project: beneficiaries shall be identified that represent different cultural, social and gender groups such as minor headed households, households that have members that are not related in 1st degree amongst each other, displacement history, different degrees of education, an atypical demographic structure, etc. This is done with the intention to match later any decisions on items taken by the recipients of flexible vouchers with their social and cultural background to recognise patterns in decision taking. The list of items of the fixed voucher shall be defined on the bases of these finding			
Activity 2.2	Analyse patterns in decision making of beneficiaries After redemption of the flexible vouchers, all beneficiaries in the pilot project will be asked about their decisions and the reasons for the decisions. This shall be done through a standardized questionnaire based on mobile technology. The reasons will be analysed for common pattern in comparison to social data of the beneficiaries. The PDM evaluation in act. 2.1 also shall enter into this analysis. Common pattern that are found will be documented. A comparative cost analysis between the two approaches – fixed voucher and flexible voucher – shall confirm the assumption that the two approaches are cost neutral or it shall show the differences.			
Activity 2.3	Share the findings of the analysis about patterns in decision making and the cost analysis with the SC The findings shall be visualized in a power point presentation draft version and presented in a session in the SC-WG. Feedback from participants shall be made into sausage of the final version.			
<b>Indicators for outcome 2</b>		<b>Cluster</b>	<b>Indicator description</b>	<b>Target</b>
	Indicator 2.1	Shelter and Non-food Items	Percentage of distributions having undergone PDM	95
	Indicator 2.2	Shelter and Non-food Items	Presentations with discussion of findings from pilot activity with flexible vouchers on pattern of decision taking of households in the SC-WG	1
	Indicator 2.3			
Outcome 3	Awareness is risen about possible fraudulence and coping strategies are developed and shared and presented in the SC-WG			
Activity 3.1	Monitor and document closely and discretely the behaviour of beneficiaries and traders that are involved in the flexible voucher approach Recipients of vouchers might fraud vouchers, as well as they may be defrauded by traders. Possible fraud during redemption of the voucher is in the centre of interest. Traders may try to fraud about unit prizes and beneficiaries may ask vendors to hand out (a lesser amount) of cash instead of items. Many more forms of fraud are thinkable. To observe possible mechanisms of fraud recipients of flexible vouchers will be divided in two groups. One group will be closely and visibly monitored while the other group will be monitored more discretely. In both cases the total number of recipients will be monitored in view of the use of the items hence the reception of a reduced number of items or no items will be detectable in addition to the discrete observation during redemption of the voucher.			
Activity 3.2	Match all cases, fraud or non-fraud, with the socio-cultural background of the recipients to check for recognizable pattern Information gained from observation and background analysis shall give hints if tendencies of fraud can be reinforced or weakened by social and cultural factors and to which extend open supervision reduces fraud. If hypotheses in such contexts can be developed then a strategy for the guided use of socio-cultural factors also may be developed. If such hypotheses can be developed the project will share them in the SC-WG, too.			
Activity 3.3				
<b>Indicators for outcome 3</b>		<b>Cluster</b>	<b>Indicator description</b>	<b>Target</b>
	Indicator 3.1	Shelter and Non-food Items	Percentage of distributions having undergone PDM	95
	Indicator 3.2	Shelter and Non-food Items	Presentation of identified pattern of possible fraudulence and coping strategies in the SC-WG	1
	Indicator 3.3			
<b>WORK PLAN</b>				
Implementation: Describe for each activity how you plan to implement it and who is carrying out what	OUTCOME 2 TO BE IMPLEMENTED FIRST AS CONDITION FOR OUTCOME 1! 2.1.1 Identify 200 beneficiaries' households to participate in the pilot project for testing flexible vouchers 200 hh shall be identified that represent as much as possible all different social groups 2.1.2 Analyse patterns in decision taking of beneficiaries After redemption of the flexible vouchers, all beneficiaries in the pilot project will be asked about their decisions and the reasons for the decisions 2.1.3 Apply findings of 2.1.2 for the definition of the item list on the fixed voucher in outcome 1 and share			

	findings about patterns in decision making with the SC 2.2.1 Monitor and document closely and discretely the behaviour of beneficiaries and traders that are involved in the flexible voucher approach 1.1.1 Target beneficiaries' households and register them in a beneficiaries' list Beneficiaries will be identified through a digital questionnaire and uploaded to the DKH platform. Includes GPS position and photo 1.1.2 Conduct a market assessment A market assessment to be conducted amongst hard ware retail traders. Traders to be selected acc. to their financial capacity to advance items in the value of the voucher for a number of beneficiaries 1.1.3 Distribute TS/NFI Kits through a voucher system and train beneficiaries on the construction of shelter Distribution of TS/NFI Kits to take place through the redemption of the vouchers with the contracted vendors																																																															
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	<b>Activity 2.1</b> Identify 200 beneficiaries' households out of the 2002 in outcome 1 to participate in the pilot project for testing flexible vouchers and analyse reasons and patterns for their selection of items of all participants through special PDM amongst all households. For in-depth analysis the number of hh is kept small. Special criteria shall apply for the selection of the participants in the pilot project: beneficiaries shall be identified that represent different cultural, social and gender groups such as minor headed households, households that have members that are not related in 1st degree amongst each other, displacement history, different degrees of education, an atypical demographic structure, etc. This is done with the intention to match later any decisions on items taken by the recipients of flexible vouchers with their social and cultural background to recognise patterns in decision taking. The list of items of the fixed voucher shall be defined on the bases of these finding	X																																																														
	<b>Activity 2.2</b> Analyse patterns in decision making of beneficiaries After redemption of the flexible vouchers, all beneficiaries in the pilot project will be asked about their decisions and the reasons for the decisions. This shall be done through a standardized questionnaire based on mobile technology. The reasons will be analysed for common pattern in comparison to social data of the beneficiaries. The PDM evaluation in act. 2.1 also shall enter into this analysis. Common pattern that are found will be documented. A comparative cost analysis between the two approaches – fixed voucher and flexible voucher – shall confirm the assumption that the two approaches are cost neutral or it shall show the differences.	X																																																														
	<b>Activity 2.3</b> Share the findings of the analysis about patterns in decision making and the cost analysis with the SC The findings shall be visualized in a power point presentation draft version and presented in a session in the SC-WG. Feedback from participants shall be made into sausage of the final version.				X																																																											
<b>Activity 3.1</b> Monitor and document closely and discretely the behaviour of beneficiaries and traders that are involved in the flexible voucher approach Recipients of vouchers might fraud vouchers, as well as they may be defrauded by traders. Possible fraud during redemption of the voucher is in the centre of interest. Traders may try to fraud about unit prices and beneficiaries may ask vendors to hand out (a lesser amount) of cash instead of items. Many more forms of fraud are thinkable. To observe possible mechanisms of fraud recipients of flexible vouchers will be divided in two groups. One group will be closely and visibly monitored while the other group will be monitored more discretely. In both cases the total number of recipients will be monitored in view of the use of the items hence the reception of a reduced number of items or no items will be detectable in addition to the discrete observation during redemption of the voucher.	X																																																															
<b>Activity 3.2</b> Match all cases, fraud or non-fraud, with the socio-cultural background of the recipients to check for recognizable pattern Information gained from observation and background analysis shall give hints if tendencies of fraud can be reinforced or weakened by social and cultural factors and to which extend open supervision reduces fraud. If hypotheses in such contexts can be developed then a strategy for the guided use of socio-cultural factors also may be developed. If such hypotheses can be developed the project will share them in the SC-WG, too.				X																																																												

## M &amp; E DETAILS

Activity Description	M & E Tools to use	Means of verification	Month (s) when planned M & E will be done													
			1	2	3	4	5	6	7	8	9	10	11	12		
	<ul style="list-style-type: none"> <li>- Contact details</li> <li>- Data collection</li> <li>- Field visits</li> <li>- Focus group interview</li> <li>- GPS data</li> <li>- Photo with or without GPS data</li> </ul>	File visit reports, beneficiary list complete with contact details, beneficiary database, etc.														



<input checked="" type="checkbox"/>	<b>Activity 1.2:</b> Conduct a market assessment A market assessment will be conducted amongst retail traders that deal in hard ware along Afgooye Road in the project area. Traders will be selected according to their financial capacity to advance the value of the items on the voucher for a number of beneficiaries before reimbursement of the vouchers. Uniform prices for the items on the voucher will be negotiated with those ones who want to join the project. Contract shall be concluded with each participating retail trader about the services to be rendered and the reimbursement of the vouchers. DKH/DBG made good experiences during the last project with the traders that cooperated very well with the project.
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**BUDGET**

A:1 Staff and Personnel Costs	1.1 International Staff									
	Code	Budget Line Description	Units	Unit Cost	Duration	TimeUnit	Amount(USD)	Organization	CHF	%charged to CHF
	1.1.1	Monitoring Coordinator-Project	1	3960	8		31,680.00	27,720.00	3,960.00	12.50
	1.1.2									
	1.1.3									
	1.1.4									
	1.1.5									
	1.1.6									
	1.1.7									
	1.1.8									
	1.1.9									
	1.1.10									
	1.1.11									
	1.1.12									
	1.1.13									
	1.1.14									
	1.1.15									
	1.1.16									
	1.1.17									
	1.1.18									
	<b>Subtotal</b>						31,680.00	27,720.00	3,960.00	
<b>Budget Narrative:</b>										

1.2 Local Staff									
Code	Budget Line Description	Units	Unit Cost	Duration	TimeUnit	Amount(USD)	Organization	CHF	%charged to CHF
1.2.1	M&E Officer	1	1065	8	Monthly	8,520.00	8,520.00	0.00	0.00
1.2.2									
1.2.3									
1.2.4									
1.2.5									
1.2.6									
1.2.7									
1.2.8									
1.2.9									
1.2.10									
1.2.11									
1.2.12									
1.2.13									
1.2.14									
1.2.15									
1.2.16									
1.2.17									
1.2.18									
<b>Sub Total</b>						8,520.00	8,520.00	0.00	
<b>Budget Narrative:</b>									
B:2 Supplies, Commodities, Materials									
Code	Budget Line Description	Units	Unit Cost	Duration	TimeUnit	Amount(USD)	Organization	CHF	%charged to CHF
2.1.1	Transitional Shelter kits - fixed voucher	1802	80	1		144,160.00	0.00	144,160.00	100.00
2.1.2	NFI kits - fixed voucher	1802	40	1		72,080.00	0.00	72,080.00	100.00
2.1.3	Transitional Shelter kits - flexible voucher	200	80	1		16,000.00	16,000.00	0.00	0.00
2.1.4	NFI kits - flexible voucher	200	40	1		8,000.00	8,000.00	0.00	0.00
2.1.5	Cost for shelter construction demos	12	20	1		240.00	0.00	240.00	100.00
2.1.6	Printing of Vouchers	2002	1.5	1		3,003.00	3,003.00	0.00	0.00
2.1.7	Consultative/Inception meetings at the community level	3	500	1		1,500.00	1,500.00	0.00	0.00
2.1.8	Visibility Costs	1	2810	1		2,810.00	0.00	2,810.00	100.00
2.1.9									
2.1.10									
2.1.11									
2.1.12									
2.1.13									
2.1.14									
2.1.15									
2.1.16									
2.1.17									
2.1.18									

		<b>Sub Total</b>				247,793.00	28,503.00	219,290.00		
<b>Budget Narrative:</b>										
<b>C:3 Equipment</b>	Code	Budget Line Description	Units	Unit Cost	Duration	TimeUnit	Amount(USD)	Organization	CHF	%charged to CHF
	3.1.1									
	3.1.2									
	3.1.3									
	3.1.4									
	3.1.5									
	3.1.6									
	3.1.7									
	3.1.8									
	3.1.9									
	3.1.10									
	3.1.11									
	3.1.12									
	3.1.13									
	3.1.14									
	3.1.15									
	3.1.16									
	3.1.17									
	3.1.18									
			<b>Sub Total</b>					0.00	0.00	0.00
<b>Budget Narrative:</b>										
<b>D:4 Contractual Services</b>	Code	Budget Line Description	Units	Unit Cost	Duration	TimeUnit	Amount(USD)	Organization	CHF	%charged to CHF
	4.1.1	Post distribution monitoring cost	1	9300	1	1	9,300.00	0.00	9,300.00	100.00
	4.1.2	Mid term project review	1	7800	1	1	7,800.00	7,800.00	0.00	0.00
	4.1.3									
	4.1.4									
	4.1.5									
	4.1.6									
	4.1.7									
	4.1.8									
	4.1.9									
	4.1.10									
	4.1.11									
	4.1.12									
	4.1.13									
	4.1.14									
	4.1.15									
	4.1.16									
4.1.17										

4.1.18										
<b>Sub Total</b>						17,100.00	7,800.00	9,300.00		

**Budget Narrative:**

E:5 Travel	Code	Budget Line Description	Units	Unit Cost	Duration	TimeUnit	Amount(USD)	Organization	CHF	%charged to CHF
	5.1.1	Monitoring visits by HOM	1	2200	1	Lumpsum	2,200.00	0.00	2,200.00	100.00
5.1.2	Monitoring Coordinator Travel	1	7200	1	trips	7,200.00	0.00	7,200.00	100.00	
5.1.3										
5.1.4										
5.1.5										
5.1.6										
5.1.7										
5.1.8										
5.1.9										
5.1.10										
5.1.11										
5.1.12										
5.1.13										
5.1.14										
5.1.15										
5.1.16										
5.1.17										
5.1.18										
<b>Sub Total</b>						9,400.00	0.00	9,400.00		

**Budget Narrative:**

F:6 Transfers and Grants to Counterparts	Code	Budget Line Description	Units	Unit Cost	Duration	TimeUnit	Amount(USD)	Organization	CHF	%charged to CHF
	6.1.1	Staff costs	1	42955	1	Lumpsum	42,955.00	0.00	42,955.00	100.00
6.1.2	Operating costs	1	6700	1	Lumpsum	6,700.00	0.00	6,700.00	100.00	
6.1.3	Travel costs	1	80	1	Lumpsum	80.00	80.00	0.00	0.00	
6.1.4										
6.1.5										
6.1.6										
6.1.7										
6.1.8										
6.1.9										
6.1.10										
6.1.11										
6.1.12										
6.1.13										
6.1.14										
6.1.15										
6.1.16										
6.1.17										



2. Statistical analysis of responses from beneficiaries during the rapid assessmenz
3. Additional information about DKH and integrated programming
4. Mogadishu Mapping excercise that highlights the qualification of DKH's partner DBG
5. Final report of mapping excercise
6. Needs analysis based on mapping excercise that shows 208 cases in the proposed target area
7. Presentation on the use of vouchers in distribution of TSK and NFI held in the SC-WG in August 2014
8. Revision of the budget with narrative and breakdowns and other usefull aspects as requested
9. DBG BOQs