

# Project Proposal

Organization	ACTED (Agency for Technical Cooperation and Development)																												
Project Title	Camp Coordination and Camp Management to ensure basic service provision for Protection of Civilian Sites across South Sudan																												
Fund Code	SSD-15/HSS10/SA2/CCCM/INGO/635																												
Cluster	<table border="1"> <tr> <td><b>Primary cluster</b></td> <td colspan="3"></td> <td><b>Sub cluster</b></td> </tr> <tr> <td>CAMP COORDINATION AND CAMP MANAGEMENT</td> <td colspan="3"></td> <td>None</td> </tr> </table>				<b>Primary cluster</b>				<b>Sub cluster</b>	CAMP COORDINATION AND CAMP MANAGEMENT				None															
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CAMP COORDINATION AND CAMP MANAGEMENT				None																									
Project Allocation	2nd Round Standard Allocation	Allocation Category Type																											
Project budget in US\$	499,999.95	Planned project duration		6 months																									
Planned Start Date	01/08/2015	Planned End Date		31/01/2016																									
OPS Details	OPS Code	OPS Budget		0.00																									
	OPS Project Ranking	OPS Gender Marker																											
Project Summary	<p>ACTED will continue to strengthen its existing site coordination and management in Juba (UN House POC site) and Bor South (Bor POC site) to provide life-saving services to 28, 528 people in Juba and 2,374 people in Bor. Specific activities include:</p> <p>(a) Site maintenance and emergency works - to ensure continued access to all areas of the site and to improve living conditions of IDPs            (b) Site coordination/management – coordinate/lead improved provision of humanitarian assistance in IDP settlements;            (c) Communication with affected communities - including community sensitization/mobilization, 1 complaint and feedback mechanism functioning per site and ensuring participation of vulnerable groups (women/youth) and that the woman committees are functional and maintained;            (d) 1 state focal point will cover CES and Lakes state (1 staff fully dedicated) - ACTED has been state focal point of Lakes and CES state since the onset of the crisis. ACTED will continue this role to contribute to cluster's coordination and information management strategy.</p> <p>Variations in gender, ethnic origin, physical ability and age that affect vulnerability and coping strategies are identified and taken into account for planning to prevent their situation from deteriorating even further. Additionally, contingency plans are developed and put in place to ensure ACTED can quickly adapt to and respond to changing humanitarian needs on the ground.</p>																												
Direct beneficiaries	<table border="1"> <thead> <tr> <th></th> <th>Men</th> <th>Women</th> <th>Boys</th> <th>Girls</th> <th>Total</th> </tr> </thead> <tbody> <tr> <td>Beneficiary Summary</td> <td>8315</td> <td>6991</td> <td>7731</td> <td>7865</td> <td>30,902</td> </tr> <tr> <td colspan="6"><b>Total beneficiaries include the following:</b></td> </tr> <tr> <td>Internally Displaced People</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> </tr> </tbody> </table>						Men	Women	Boys	Girls	Total	Beneficiary Summary	8315	6991	7731	7865	30,902	<b>Total beneficiaries include the following:</b>						Internally Displaced People	0	0	0	0	0
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Indirect Beneficiaries	Catchment Population																												
Link with the Allocation Strategy	<p>The proposed project will contribute to the Fund's overarching strategic objectives of: saving lives and alleviating suffering through multi-sectoral assistance and protecting the rights of the most vulnerable, and improving self-reliance and coping capacities by protecting, restoring and promoting livelihoods. The project aims to improve living conditions of displaced persons. The proposed project will directly contribute to the Cluster's Specific Objectives:</p> <ul style="list-style-type: none"> <li>• 2015 SSO1: Camp coordination and camp management structures in place and expanded inside and outside the PoC sites to facilitate the effective and targeted delivery and monitoring of services, improve living conditions to displaced people in displacement sites, and provide durable solutions when possible</li> <li>• 2015 SSO2: Displacement tracking monitoring, registration and profiling carried out in displacement sites, as needed, to facilitate site management, and delivery of immediate humanitarian services and emergency response in displacement sites.</li> </ul> <p>ACTED will continue and strengthen its existing site coordination and management in Juba (UN House POC site) and Bor South (Bor POC site). Specific activities include:</p> <p>Site Management - ACTED is responsible for overseeing the reception of new arrivals, monitoring service delivery and ensuring minimum humanitarian standards are reached and maintained.</p> <p>Site maintenance and emergency works to ensure access within the site and improve living conditions of IDPs: ACTED as camp manager will work to improve the infrastructure of the site where needed to ensure that the planning of the camp in all PoCs is not lost as the camp population expands its shelters. This can involve: preparation and upgrade of identified areas within the site through drainage or road upgrade, culvert bridge construction and re-organization of the settlements.</p> <p>Community governance Structures: Regarding community governance structures, ACTED has established site management committees in each of the sites, which are the main liaison between the IDP community and the NGOs operating in the camp; meeting once a week in Juba and twice a week in Bor with NGOs and UN to discuss upcoming activities, and feedback issues, needs and concerns of the IDP community fed through the various community level/sector-based committees. Community mobilization and Information Dissemination - ACTED's Community Mobilization staff conduct regular information sharing activities and larger sensitization campaigns to ensure the effective and timely communication of key messages to IDPs. ACTED will continue to work closely with Internews, UNMISS and aid agencies active in the sites to ensure accurate information dissemination. ACTED has also established complaint and feedback mechanisms (information desks) in the sites to allow anyone from the IDP population to express questions, problems or concerns, and to receive accurate information about NGOs services and site activities. ACTED will continue to build its staff capacity and expand its information sharing and methods of communication to ensure that the teams are always striving to help the community remain informed. Information Management - ACTED, through the REACH Initiative with its satellite imagery and GIS mapping analysis capacities, will continue the development of products that inform actors on how and where to implement activities; It will support the cluster and humanitarian community to understand access to services for vulnerable populations, focusing on multi-sector issues and population movements. REACH will produce 10 information products to assess spatial sphere standard analysis including space per person, minimum /maximum distance to key infrastructure in order to highlight gaps in life-saving services within PoC sites in Juba and Bor.</p>																												
Sub-Grants to Implementing Partners	Other funding Secured For the Same Project (to date)		<table border="1"> <thead> <tr> <th>Source</th> <th>US\$</th> </tr> </thead> <tbody> <tr> <td>OFDA</td> <td>302,000.00</td> </tr> <tr> <td></td> <td>302,000.00</td> </tr> </tbody> </table>		Source	US\$	OFDA	302,000.00		302,000.00																			
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## BACKGROUND INFORMATION

### 1. Humanitarian context analysis..

Humanitarian context: Describe the current humanitarian situation in the specific locations where this project will be implemented

The number of internally displaced persons residing in protection of civilian (PoC) sites in South Sudan increased by roughly 20,000 people over the last 3 months as violence escalated in Unity, Upper Nile, and Jonglei states in addition to inter-communal violence in Lakes, Greater Bahr el Ghazal, and Western Equatoria States in April-May 2015. Since the onset of the crisis, up to 145,000 people have sought protection within UNMISS bases in the Protection of Civilians (PoC) sites. Fears of insecurity, lack of assets, and food insecurity make the prospect of return to pre-crisis or ancestral homes in South Sudan impossible for those residing in these sites. ACTED is the camp manager in two of these sites, and will continue to provide live-saving services to those who are internally displaced. As the rainy season begins in South Sudan, flooding threatens the resilience of those residing in these locations.

JUBA: The PoC sites in the Juba UNMISS base – (UN House) are comprised of 3 sites. POC 1, with a population of 7,434, was the initial site for the influx of IDPs in December 2013. POC 2 currently accommodates 578 foreign nationals who are awaiting relocation to a refugee camp by UNHCR and is scheduled to close on August 31, 2015. POC 3, with a population of 20,516 individuals, was developed in early 2014 in order to accommodate the population of Tong Ping POC, which was closed in December 2014. Tensions are very high within the sites, which have quickly led to violent incidents between IDPs as well as against NGO personnel, which has made the work of humanitarian partners very difficult and challenging. These tensions are exacerbated by power struggles between the IDP leadership. In term of infrastructure, while all PoC sites have benefitted from site improvements throughout 2014, this year's rainy season has already proven that both sites

are prone to flooding and need further significant road and drainage maintenance to ensure humanitarian and security access remains possible to all areas within the sites.

BOR: There are currently 2,289 IDPs inside the UNMISS POC site in Bor town, with ACTED as camp manager. Residents regularly are exposed to intimidation and harassment from armed forces and Bor town residents. The IDP population fear to go outside of the PoC, and tensions within the IDP population have also been noted centered on the community leadership structure.

Regarding protection within the sites, IDPs have faced security problems and human rights violations. There is a consistent pattern of SPLA sexually abusing women and physically abusing and illegally detaining men directly outside the PoCs and on IDPs' normal daily migrations. There is a social and cultural acceptance of inequality /discrimination against women/girls that precedes their arrival in the settlements. Women often have to provide for their families when men are off fighting or unable to move freely due to insecurity. This includes buying food or collecting water /firewood in areas where SGBV is rampant, and adopting risky income-generating strategies for survival. Young girls are particularly vulnerable to harassment and abuse.

**2. Needs assessment.** Explain the specific needs of the target group(s), explaining existing capacity and gaps. State how the needs assessment was conducted, list any baseline data and explain how the number of beneficiaries has been developed. Indicates references to assessments such as Multi-cluster/sector Initial Rapid Assessments (MIRA)

**3. Description Of Beneficiaries**

Housebound, vulnerable women, older persons, and people with disabilities Many of those residing within the PoCs have suffered injuries, devastating abuse, and may be unable to easily access services within the camps. ACTED will ensure inclusion of age/sex disaggregated data in site population figures, and women's, older persons' and people with disabilities' involvement. To highlight gender integration, in Juba, site management has made a concerted effort to reach out to women to be involved more actively within camp governance and to make sure the camp committees are fully representative of the IDP community. Women regularly attend the site management committee meetings. In Bor, the team works closely with the women's committee and ensures that women are represented and considered at all community meetings. ACTED has developed a recommended policy that encourages all partners to provide work opportunities to women and people with disabilities. Working with partners to identify creative work and community engagement opportunities for minority groups will be a priority for the next project period.

Establish and support IDP governance structures that represent the diversity of the displaced population: ACTED will support the strengthening of site-based community committees to ensure that the management of sites is sustainable and locally owned. Further, by ensuring site-based structures are representative of all persons (women, youth, the elderly, as well as people of different ethnicities and origins) efforts are made towards ensuring that decisions are made throughout all sectors of the IDP population, not just a few. As the camp manager, ACTED will promote community participation in all aspects related to living in collective accommodation, including shelter options, water and sanitation services, and security of settlement sites. In Bor, ACTED will continue with its efforts to ensure that the leadership structures are representative of all places of origin of PoC residents. While leadership structures are in place, the CCCM Cluster has recommended that ACTED continue to strengthen these committees management capacity and ability to target sectorial issues such as education, health, nutrition, and other topics.

Monitor and advocate safe and non-discriminatory access to facilities and services by all site residents. ACTED will ensure distribution points are accessible and guarantee that help for older persons, people with disabilities and chronically ill is available to assist in collecting food / NFI items distributed, should deemed necessary. Information on services and facilities is widely distributed throughout the sites in ways that do not rely on literacy, and that facilities are not located in unsafe areas within the sites.

**4. Grant Request Justification.**

Registered and licensed in South Sudan since 2007, ACTED, a French NGO (operating under the French law Association loi 1901), ACTED has been camp manager for 4 IDP sites - 2 in Juba (UN House and Tonging (until November 2014)) since the crisis started in December 2013: 1 in Bor South, 1 in Awerial - facilitating and coordinating humanitarian response for more than 124,000 IDPs. ACTED has been one of the key actors in the establishment of the new IDP sites - POC3 in Juba, new POC site in Bor, and 3 IDP sites in Mingkaman – where the IDPs can benefit from increased living space and improved access to services. In addition to being CCCM cluster co-lead, ACTED is also the current State Focal Point for CES and Lakes state and the CCCM County Focal Point for Akobo County in Jonglei State.

Linking information management with coordination through the REACH Initiative (ACTED's implementing partner): REACH is a joint initiative of two international non-governmental organizations, ACTED and IMPACT Initiatives, and the United Nations Operational Satellite Applications Programme (UNOSAT). IMPACT/REACH information management will ensure well targeted and well informed operational strategy to other partners on the ground. It will allow ACTED to maintain and improve coordination effort in improvement of living conditions of IDP in targeted sites in meeting humanitarian standards through spatial sphere standards mapping and build durable solutions. Key information management products in support of this initiative are asset and infrastructure maps, access to services maps or rapid assessment fact sheets that inform site actors about the population within the site. Data collection for these products will increasingly focus on multi-sector information gathering at site level, to include, for example, frequently updated WASH services maps or morbidity mapping in the event of disease outbreak or escalated health concerns.

**5. Complementarity.** Explain how the project will complement previous or ongoing projects/activities implemented by your organization.

**LOGICAL FRAMEWORK**

**Overall project objective** To facilitate and support the provision of emergency, life-saving assistance to IDPs in South Sudan through coordinated site management and rapid response

**Logical Framework details for CAMP COORDINATION AND CAMP MANAGEMENT**

Cluster objectives	Strategic Response Plan (SRP) objectives	Percentage of activities
2015 SSO1: Camp coordination and camp management structures in place and expanded inside and outside the PoC sites to facilitate the effective and targeted delivery and monitoring of services, improve living conditions to displaced people in displacement sites, and provide durable solutions when possible	SO 1: Save lives and alleviate suffering by providing multi-sector assistance to people in need	37.5
2015 SSO1: Camp coordination and camp management structures in place and expanded inside and outside the PoC sites to facilitate the effective and targeted delivery and monitoring of services, improve living conditions to displaced people in displacement sites, and provide durable solutions when possible	SO 2: Protect the rights of the most vulnerable people, including their freedom of movement	37.5
2015 SSO2: Displacement tracking monitoring, registration and profiling carried out in displacement sites, as needed, to facilitate site management, and delivery of immediate humanitarian services and emergency response in displacement sites	SO 1: Save lives and alleviate suffering by providing multi-sector assistance to people in need	12.5
2015 SSO2: Displacement tracking monitoring, registration and profiling carried out in displacement sites, as needed, to facilitate site management, and delivery of immediate humanitarian services and emergency response in displacement sites	SO 2: Protect the rights of the most vulnerable people, including their freedom of movement	12.5

Outcome 1	Displaced population's access to safe, habitable, and appropriate living spaces and basic humanitarian services is ensured.	
Code	Description	Assumptions & Risks
Output 1.1	2 POC sites are organized and functional, including maintenance/rehabilitation of basic infrastructure, where needed, site preparation, site demarcation, and allocation of plots to IDPs	<ul style="list-style-type: none"> <li>Political situation does not hamper implementation.</li> <li>There is no disease outbreak and/or escalation of conflict/violence.</li> <li>Areas of implementation and targeted beneficiaries remain accessible throughout the project's timeline.</li> <li>No influx of refugees or IDPs that requires coordination and/or improvement of humanitarian service provision.</li> <li>There is enough space and resources to safely achieve the SPHERE standards.</li> <li>If evacuation is necessary during the project period, no evacuation of major/all current staff occurs for a prolonged period of time.</li> </ul>

Indicators							
Code	Cluster	Indicator	End Cycle Beneficiaries				End-Cycle Target
			Men	Women	Boys	Girls	
Indicator 1.1.1	CAMP COORDINATION AND CAMP MANAGEMENT	[Frontline services] # of IDPs sites and camps established/managed					2
		<b>Means of Verification:</b> Site reports, Weekly coordination meeting minutes.					
Indicator 1.1.2	CAMP COORDINATION AND CAMP MANAGEMENT	[Frontline services] # of site plannings carried out/updated					3
		<b>Means of Verification:</b> Site reports, Weekly coordination meeting minutes.					
Indicator 1.1.3	CAMP COORDINATION AND CAMP MANAGEMENT	[Frontline services] # of site developments carried out/updated					2
		<b>Means of Verification:</b> Site reports, Weekly coordination meeting minutes					
Indicator 1.1.4	CAMP COORDINATION AND CAMP MANAGEMENT	# of kilometers of access road and drainage within IDP site/camp					6
		<b>Means of Verification:</b> 6 km- Contractor Reports, Photographs, Observation					
Indicator 1.1.5	CAMP COORDINATION AND CAMP MANAGEMENT	# of existing communal structures maintained/expanded					4
		<b>Means of Verification:</b> 4 communal structures maintained/expanded- Site reports					

Activities	
Activity 1.1.1	Maintenance of coordination mechanism for service delivery
Activity 1.1.2	Site planning, demarcation, and plots allocation with different partners and land allocation in case of expansion or changes to the camp lay-out starting from community mobilisation
Activity 1.1.3	Bor Maintenance of Common Areas
Activity 1.1.4	Fencing Works in Bor
Activity 1.1.5	General site and road maintenance in Juba
Activity 1.1.6	Drainage works in Juba and Bor

<b>Output 1.2</b>	A Site management structure is established and organised in each of the 2 target POC sites	<ul style="list-style-type: none"> <li>Political situation does not hamper implementation.</li> <li>There is no disease outbreak and/or escalation of conflict/violence.</li> <li>Areas of implementation and targeted beneficiaries remain accessible throughout the project's timeline.</li> <li>No influx of refugees or IDPs that requires coordination and/or improvement of humanitarian service provision</li> <li>There is enough space and resources to safely achieve the SPHERE standards.</li> <li>If evacuation is necessary during the project period, no evacuation of major/all current staff occurs for a prolonged period of time.</li> </ul>
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Indicators							
Code	Cluster	Indicator	End Cycle Beneficiaries				End-Cycle Target
			Men	Women	Boys	Girls	
Indicator 1.2.1	CAMP COORDINATION AND CAMP MANAGEMENT	[Frontline services] # of IDPs leadership established/supported					6
		<b>Means of Verification:</b> <input type="checkbox"/> AME reports <input type="checkbox"/> Site reports <input type="checkbox"/> Membership listing					
Indicator 1.2.2	CAMP COORDINATION AND CAMP MANAGEMENT	[Frontline services] # of female participating in IDP leadership		60		0	60
		<b>Means of Verification:</b>					
Indicator 1.2.3	CAMP COORDINATION AND CAMP MANAGEMENT	[Frontline services] # of Camp Coordination and Camp Management meetings organized					78
		<b>Means of Verification:</b> Site reports, Weekly coordination meeting minutes					
Indicator 1.2.4	CAMP COORDINATION AND CAMP MANAGEMENT	# of complaint and feedback helpdesks established/functional					3
		<b>Means of Verification:</b> AME reports and Site reports					
Indicator 1.2.5	CAMP COORDINATION AND CAMP MANAGEMENT	[Frontline services] # of mass sensitization activities on CCCM issues conducted					6
		<b>Means of Verification:</b> 6- AME Reports and Event Reports					
Indicator 1.2.6	CAMP COORDINATION AND CAMP MANAGEMENT	[Frontline services] # of IDPs reached with CCCM messages through small group discussions	30	30	0	0	60
		<b>Means of Verification:</b> AME Reports Event Reports					

Activities	
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Activity 1.2.1	Maintaining functionality of site management in the IDP settlements
Activity 1.2.2	Establishment and maintenance of link between various stakeholders, including clarification on the roles and responsibilities of each stakeholders
Activity 1.2.3	Maintaining coordination through regular meetings, updates and communication flows with different partners working in IDP Site
Activity 1.2.4	Community Mobilization
Activity 1.2.5	Complaints and Feedback Mechanisms are operational within both locations

**WORK PLAN**

Project workplan for activities defined in the Logical framework	Activity Description (Month)	Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
	Activity 1.1.1 Maintenance of coordination mechanism for service delivery	2015									X	X	X	X
	2016	X												
Activity 1.1.2 Site planning, demarcation, and plots allocation with different partners and land allocation in case of expansion or changes to the camp layout starting from community mobilisation	2015									X	X	X	X	X
	2016	X												
Activity 1.2.1 Maintaining functionality of site management in the IDP settlements	2015									X	X	X	X	X
	2016	X												
Activity 1.2.2 Establishment and maintenance of link between various stakeholders, including clarification on the roles and responsibilities of each stakeholders	2015									X	X	X	X	X
	2016	X												
Activity 1.2.3 Maintaining coordination through regular meetings, updates and communication flows with different partners working in IDP Site	2015									X	X	X	X	X
	2016	X												
Activity 1.1.3 Bor Maintenance of Common Areas	2015									X	X	X	X	X
	2016	X												
Activity 1.1.4 Fencing Works in Bor	2015											X	X	X
	2016	X												
Activity 1.1.5 General site and road maintenance in Juba	2015									X			X	X
	2016	X												
Activity 1.1.6 Drainage works in Juba and Bor	2015													
	2016													
Activity 1.2.4 Community Mobilization	2015									X	X	X	X	X
	2016	X												
Activity 1.2.5 Complaints and Feedback Mechanisms are operational within both locations	2015									X	X	X	X	X
	2016	X												

**M & R DETAILS**

<p><b>Monitoring &amp; Reporting Plan:</b> Describe how you will monitor the implementation of each activity. Describe the tools you plan to use (checklist, photo, questionnaires, interviews, suggestion box etc.) in order to collect data and how you will store data. Explain the frequency type and protocol of reporting (how often do you report about what to whom?). State if, when and how you plan to evaluate your project .</p>	<p>Standard monitoring procedures have been developed internally by ACTED to ensure a good level of relevance of its activities. Therefore, for the proposed project, a two level control framework will be established: o First level control will be conducted by the project management team, in accordance with ACTED guidelines, including the Project Management Framework (PMF), a tool employed by ACTED for monitoring of indicators and progress, updated every two weeks. Monthly activity reports will be prepared by the project manager(s) and submitted to the Country Director. The PM, with the Area Coordinator, is responsible for monitoring and ensuring that problems do not hinder progress. Once solutions are determined for identified problems, they are integrated into the work plan and monitored; o Second level control will be performed by the Appraisal, Monitoring, and Evaluation Unit (AMEU).Activities will be monitored throughout implementation, with a focus on risks, achievements compared to objectives, selection of beneficiaries, analysis of problems, links with communities, and quality of implementation. AMEU reviews will be based on independent interviews, observations of programming processes, and analysis of support documentation and will focus on performance monitoring: inputs, activities, outputs, outcomes and program processes. Monitoring reports will be prepared and shared with the project management team and the country direction, in order to take appropriate corrective measures. 1 AMEU officer in Bor provides inputs to the AMEU manager and Project Development Team in Juba for reports and lessons learned. Support will also come from finance, logistics, and administration officers based in Bor and Juba who will oversee expenses, procurement, project assets, and services for international and national staff. ACTED South Sudan has an independent Internal Audit Department that reviews all major expenditures by the program and provides guidance on donor compliance. ACTED is committed towards its beneficiaries, partners and donors to the principles of transparency and information on the allocation and use of its funds. ACTED accounts are regularly audited by institutional donors and other audit agencies specifically commissioned by these donors. These accounts have been certified since 1999. ACTED auditor report and financial statements are published online (<a href="http://www.acted.org/en/acted-figures">http://www.acted.org/en/acted-figures</a>).</p>
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**OTHER INFORMATION**

<p>Accountability to Affected Populations</p>	<p>In Juba and Bor, through construction of inclusive Site management structures (Camp / Site committee and sector committees) ACTED, as site manager seeks to involve the IDP populations as much as possible in needs identification, camp organisation and service provision management and monitoring/evaluation through ongoing communication/consultation with IDP community leaders. All actions within the IDP Sites are coordinated through the relevant UN bodies and cluster systems to ensure collaborative, effective humanitarian action. ACTED considers the 3 complaints and feedback mechanisms (2 in UN house and 1 in Bor) as an integral part of empowering communities to address their needs. In South Sudan, it is culturally appropriate for community members to express dissent/problems proactively. In each site, the 'complaint booth/desk' is manned by ACTED community outreach workers who collate all the comments/complaints in a book Where possible 25 outreach workers in Bor will provide information to IDPs whereas 1 information officer and 2 assistants operate the CFM in Juba. If not, they will tell the ACTED camp/site manager, who will contact the relevant partners for the information required. The information is helpful for tracking trends in the camp to understand overall needs and gaps. ACTED staff does not have the ability to address individual complaints about services offered by other partners but can advocate to the partner to address the needs. The complaints desks also allow anyone from the IDP population to express questions, problems or concerns, and receive accurate information about NGOs services and camp activities. ACTED works closely with the camp/site management committees in each of the sites and weekly meetings are held through which the IDP populations can voice their needs and concerns to the humanitarian actors. For example, in Bor ACTED is supporting the executive board, block leaders, the community of women's leadership, and a youth committee. In Juba, each living block has a 'block chairman' and an executive committee which comprises a deputy chairman, a block secretary, an information secretary and a finance secretary. These 5 posts comprise the 'Block Committee'. These appointees are chosen by the population of the block. In PoC3, the Block committees within each zone then vote in a 'Zone Chairman' from among their number, as well as a deputy zone chairman, a general secretary, an information secretary, and a finance secretary. While previously, zones and blocks would elect members to camp executive committees, PoC1 and 3 now elect these committees through the traditional Nuer greater system every 6 months. (Greater represent the 4 greater counties of the Nuer: Greater Bentiu, Greater Fangak, Greater Akobo, and Greater Nasir.) Camp executive committees represent their communities before stakeholders from the United Missions in South Sudan (UNMISS) and humanitarian actors. ACTED's community outreach staff ensure vulnerable groups are involved in site activities. ACTED has been focusing on the participation of women in the site management committees to make sure the committee is fully representative of the IDP community. In Juba PoCs, ACTED field team has been encouraging the women leaders to attend the meetings and has made extra effort to translate the committee meetings from English to Nuer so they can attend and participate fully. ACTED is also engaging the block leaders and chiefs committee in its community mobilisation activities.</p>
<p>Implementation Plan: Describe for each activity how you plan to implement it and who is carrying out what.</p>	<ul style="list-style-type: none"> <li>The project results will feed into longer term plans of other organizations</li> <li>A coordinated effort has been made with UN agencies including UN OCHA, UNMISS, UNICEF, WFP, as well as NGOs in the targeted sectors in Central Equatoria, Lakes and Jonglei. ACTED has coordinated with the Camp Coordination and Camp Management(CCCM) Cluster in Juba, Awerial and Bor to ensure that activities address cluster-identified needs and gaps. ACTED's plans also take into account UN contingency plans and emergency preparedness in all states. Throughout the project, ACTED will communicate on progress, challenges, and lessons learnt with GoSS, UN agencies and other stakeholders.</li> <li>A strong emphasis has already been placed on coordination efforts at sector level</li> </ul>

ACTED is putting a strong emphasis on coordination with main actors involved in CCCM and WASH in targeted states. ACTED has already informed stakeholders about its plans for the proposed project through cluster meetings, and bilateral meetings held in February 2014. ACTED will continue to expand this element of coordination in all sectors of the proposed intervention.

- Project activities remain flexible and targeting affected beneficiaries.

Considering the dynamics of the movement of the IDPs in the current situation, ACTED strongly believes that project activities shall remain fluid and dynamics, with design intervention that leaves enough room for modification to achieve the goal and objectives. As such, the project will have multi sectoral approach applicable to different locations, while maintaining the current site management setting, in case improvement of situation forecasted and allowed these IDPs to return back to their place of origins.

Coordination with other Organizations in project area	Name of the organization	Areas/activities of collaboration and rationale
	1. IOM	CCCM and registration in all sites
	2. Solidarities International	WASH in Juba UN House
	3. Theso	National NGO WASH in UN House
	4. International Medical Corps, Theso and Medair	Health in UN House
	5. NRC	Protection and consortium partner for DFID's Urban Food Security and Livelihoods Market Program
	6. Concern	Nutrition in UN House Alliance 2015 partner, and lead on DFID's BRACED program
	7. Non Violent Peace Force (NP)	Implementing Partner for 2 ECHO awards and protection in both Juba and Bor

Environmental Marker Code: B: Medium environmental impact with NO mitigation

Gender Marker Code: 2a-The project is designed to contribute significantly to gender equality

Justify Chosen Gender Marker Code: ACTED will ensure that all groups, particularly women, are integrated and part of the governance structures of the different sites. ACTED will work with all sector providers in the sites managed to ensure that services offered do not put the most vulnerable groups such as children or women at further risks. Regarding sexual and gender-based violence, ACTED will work with protection and health partners to ensure that appropriate referral mechanisms are in place and functional, and that in addition of assistance to the survivors, prevention and sensitization activities are implemented. ACTED supports and advocates for vocational, recreational, and educational activities to take place in order to reduce the risk of forced recruitment into armed forces, and of criminality, alcohol, and drug abuse. Finally, ACTED will ensure inclusion of age/sex disaggregated data in site population figures, and as possible collect indicators disaggregated by gender on the different activities and services provided.

Protection Mainstreaming: Project activities will address protection mainstreaming, gender integration and inclusion of persons with disabilities and older persons. Ensuring identification of housebound, vulnerable women, older persons, and people with disabilities is guaranteed as is assistance. ACTED will ensure inclusion of age/sex disaggregated data in site population figures, and women's, older persons' and people with disabilities' involvement in decision-making, and in humanitarian prevention and response activities is facilitated and proportionally represented. In addition, ACTED will liaise with partners addressing protection issues on site to ensure that older displaced persons are included in tracing and re-unification activities. Establish and support IDP governance structures that represent the diversity of the displaced population: ACTED will support the creation of site-based community committees to ensure that the management of sites is sustainable and locally owned. Further, by ensuring site-based structures are representative of all persons (women, youth, the elderly, as well as people of different ethnicities and origins) efforts are made towards ensuring that decisions are made throughout all sectors of the IDP population, not just a few. As the site manager, ACTED will promote community participation in all aspects related to living in collective accommodation, including shelter options, water and sanitation services, and security of settlement sites. Monitor and advocate safe and non-discriminatory access to facilities and services by all site residents. ACTED will ensure food distribution points are located in accessible locations; help for elder persons, people with disabilities and chronically ill is available to assist in collecting food / NFI items distributed, should deemed necessary. In the area where ACTED manages, IDP sites are not significantly far away from the distribution points. As such, ACTED will be in a position to provide 'door to door' services through either community outreach workers help directly or casual labor hired during the day to assist with the vulnerable group.; information on services and facilities is widely distributed throughout the sites in ways that do not rely on literacy, and that facilities are not located in unsafe areas within the sites. In coordination with protection partners, ACTED will assist site-based community committees to nominate focal points for SGBV and human rights abuses, and ensuring these focal points are adequately trained for and supported in their role. While the primary role of ACTED as the site manager is the effective delivery of humanitarian assistance, it is possible that staff members will witness or hear about human rights abuses in the course of their daily work. It is critical that ACTED staff members respond to these abuses in a way that does no further harm to survivors of a human rights abuse and/or to other community members; and provides protection for the survivors of abuse when feasible and safe. To ensure this, ACTED will be aware of existing referral mechanisms for cases of abuse. Site management staff will also keep updated information on service providers for victims (such as medical and psychosocial support) as well as existing reporting pathways for victims of abuse.

Safety and Security: The dry season offensive has had devastating economic and social impacts on South Sudan, increasing displacement in Upper Nile and Unity States. Macroeconomic instability stemming from the country's lack of stability and the depreciation of the South Sudanese Pound to the dollar has caused urban households to increase their minimum expenditures on food and non-food items since January 2015. Continued uncertainty about the future of South Sudan and violence in their home states, makes the prospect of return for IDPs unlikely in the immediate future. As the conflict continues, funding and resources are dwindling for the PoCs which is instigating a series of inter-communal conflicts over access to resources. This at times has posed a threat to humanitarian personnel and may limit ACTED's access to the project sites. Led by its Country Security Manager, ACTED takes its staff safety and security seriously. Daily security updates and security training for relevant staff have been provided. When activities are temporarily suspended in the Juba or Bor PoC, ACTED teams continue to monitor the situation through regular communication with UNMISS, UNPOL, and other stakeholders. If evacuation is absolutely necessary, ACTED will work remotely from Nairobi, supported by its HQ until it is deemed safe to return.

Access: Given continued macroeconomic instability in South Sudan, the prevalence of NGO compound robberies and continued political instability, ACTED's Security Management team conducts regular risk analysis and scenario planning in order to be prepared to the dynamic security environment in South Sudan. ACTED will liaise closely with government authorities and other stakeholders (both state and non-state actors) to assess project areas and, will consult with CHF for approval in order to decide on ways forward. Should any measures be taken as a direct or indirect result of escalating violence, CHF will be promptly informed. As the rainy season begins in South Sudan, ACTED will regularly liaise with the logs cluster to monitor road and air access to project sites. Flooding and rain have a moderate impact on activities, but usually does not hinder CCCM teams from reaching the sites.

**BUDGET**

1 Staff and Other Personnel Costs (please itemize costs of staff, consultants and other personnel to be recruited directly by the implementing partner for project implementation)

Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015		2016	Quarterly Total
								Q3	Q4	Q1	
1.1	CCCM Technial Coordinator (Intl)	D	1	5500	6	30.00%	9,900.00	3,300.00	3,300.00	3,300.00	9,900.00
1.2	Infrastructure Technical Coordinator (Intl)	D	1	5500	6	30.00%	9,900.00	3,300.00	3,300.00	3,300.00	9,900.00
1.3	Site Officer UN House (Intl)	D	1	4500	6	50.00%	13,500.00	4,500.00	4,500.00	4,500.00	13,500.00
1.4	Site Manager Bor (Intl)	D	1	5100	6	100.00%	30,600.00	10,200.00	10,200.00	10,200.00	30,600.00
1.5	AME Officer Bor (Intl)	D	1	4000	6	20.00%	4,800.00	1,600.00	1,600.00	1,600.00	4,800.00
1.6	Camp Officer Bor (National)	D	1	850	6	50.00%	2,550.00	850.00	850.00	850.00	2,550.00
1.7	Field Logistics Officer (National)	D	1	1450	6	50.00%	4,350.00	1,450.00	1,450.00	1,450.00	4,350.00
1.8	Camp Officer Juba (National)	D	2	850	6	50.00%	5,100.00	1,700.00	1,700.00	1,700.00	5,100.00

1.9	Camp Relocation Officer (National)	D	1	850	6	50.00%	2,550.00	850.00	850.00	850.00	2,550.00
1.10	Community Mobilizer (National)	D	2	735	6	50.00%	4,410.00	1,470.00	1,470.00	1,470.00	4,410.00
1.11	Camp Assistant (National: 1 in Juba and 1 in Bor)	D	2	735	6	50.00%	4,410.00	1,470.00	1,470.00	1,470.00	4,410.00
1.12	Storekeepers Juba (National)	S	2	735	6	10.00%	882.00	294.00	294.00	294.00	882.00
1.13	CFM Assistant Juba (National)	S	2	735	6	10.00%	882.00	294.00	294.00	294.00	882.00
1.14	Site Manager UN House (International)	D	1	5100	6	100.00%	30,600.00	10,200.00	10,200.00	10,200.00	30,600.00
1.15	Country Director	S	1	7500	6	8.00%	3,600.00	1,200.00	1,200.00	1,200.00	3,600.00
1.16	Country Finance Manager	S	1	5000	6	8.00%	2,400.00	800.00	800.00	800.00	2,400.00
1.17	Project Development Manager	S	1	5000	6	8.00%	2,400.00	800.00	800.00	800.00	2,400.00
1.18	Country Logistics Manager	S	1	5000	6	8.00%	2,400.00	800.00	800.00	800.00	2,400.00
1.19	Compliance Officer Juba	S	1	1000	6	10.00%	600.00	200.00	200.00	200.00	600.00
1.20	HR/Admin Officer Juba	S	1	750	6	10.00%	450.00	150.00	150.00	150.00	450.00
1.21	Admin/Fin Officer Bor	S	1	650	6	10.00%	390.00	130.00	130.00	130.00	390.00
1.22	Support Staff (Housekeeper, Driver, Cook, Guards) All bases	S	10	450	6	10.00%	2,700.00	900.00	900.00	900.00	2,700.00
<b>Section Total</b>							139,374.00	46,458.00	46,458.00	46,458.00	139,374.00

**2 Supplies, Commodities, Materials** (please itemize direct and indirect costs of consumables to be purchased under the project, including associated transportation, freight, storage and distribution costs)

Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015		2016	Quarterly Total
								Q3	Q4	Q1	
2.1	Community Mobilization Bor	D	1	2150	3	100.00%	6,450.00	2,150.00	2,150.00	2,150.00	6,450.00
2.2	Materials for maintenance of community centre in Bor	D	1	2839.03	1	100.00%	2,839.03	0.00	1,419.52	1,419.51	2,839.03
2.3	Bor Maintenance of Common Areas Labour	D	1	4649.44	3	100.00%	13,948.32	4,649.44	4,649.44	4,649.44	13,948.32
2.4	Fencing Labour Bor	D	1	10087	1	100.00%	10,087.00	0.00	5,043.50	5,043.50	10,087.00
2.5	Fencing Materials Bor	D	1	15438.67	1	100.00%	15,438.67	7,719.34	7,719.33	0.00	15,438.67
2.6	CCCM Information Dissemination	D	1	2000	1	100.00%	2,000.00	666.66	666.67	666.67	2,000.00
2.7	General Site Maintenance Juba	D	1	30000	1	100.00%	30,000.00	10,000.00	10,000.00	10,000.00	30,000.00
2.8	Road Maintenance Juba	D	1	25000	1	100.00%	25,000.00	5,000.00	10,000.00	10,000.00	25,000.00
2.9	Casual Labour Juba	D	1	7000	1	100.00%	7,000.00	2,500.00	3,000.00	1,500.00	7,000.00
2.10	Works to PoC Drainage Bor Materials	D	1	35625.6	1	100.00%	35,625.60	17,812.80	17,812.80	0.00	35,625.60
2.11	Works to PoC Drainage Bor Labour	D	1	37361.09	1	100.00%	37,361.09	16,812.71	16,812.72	3,735.66	37,361.09
<b>Section Total</b>							185,749.71	67,310.95	79,273.98	39,164.78	185,749.71

**3 Equipment** (please itemize costs of non-consumables to be purchased under the project)

Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015		2016	Quarterly Total
								Q3	Q4	Q1	
3.1	ICT Equipment	D	1	7793.1	1	100.00%	7,793.10	2,597.70	2,597.70	2,597.70	7,793.10
3.2	Security Equipment	S	1	10909	1	100.00%	10,909.00	3,636.33	3,636.33	3,636.34	10,909.00
3.3	Satellite Phone	S	1	4453	1	100.00%	4,453.00	1,484.34	1,484.33	1,484.33	4,453.00
3.4	Generator (60 KVA)	S	1	23900	1	100.00%	23,900.00	11,950.00	11,950.00	0.00	23,900.00
<b>Section Total</b>							47,055.10	19,668.37	19,668.36	7,718.37	47,055.10

**4 Contractual Services** (please list works and services to be contracted under the project)

Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015		2016	Quarterly Total
								Q3	Q4	Q1	
4.1	Office and GH Rent Juba	S	1	12300	1	100.00%	12,300.00	4,100.00	4,100.00	4,100.00	12,300.00

4.2	Office and GH Rent Bor	S	1	1500	2	100.00%	3,000.00	1,000.00	1,000.00	1,000.00	3,000.00
4.3	Office and GH Supplies All Bases	S	2	1000	6	30.00%	3,600.00	1,200.00	1,200.00	1,200.00	3,600.00
4.4	Miscellaneous costs (bank charges, legal fees)	S	1	738	1	100.00%	738.00	246.00	246.00	246.00	738.00
4.5	Generator Fuel and Maintenance All Bases	S	2	850	6	30.00%	3,060.00	1,020.00	1,020.00	1,020.00	3,060.00
<b>Section Total</b>							22,698.00	7,566.00	7,566.00	7,566.00	22,698.00

**5 Travel** (please itemize travel costs of staff, consultants and other personnel for project implementation)

Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015		2016	Quarterly Total
								Q3	Q4	Q1	
5.1	Rental Car Juba	S	3	3500	3	100.00%	31,500.00	10,500.00	10,500.00	10,500.00	31,500.00
5.2	Fuel and Maintenance Juba	S	3	1000	3	100.00%	9,000.00	3,000.00	3,000.00	3,000.00	9,000.00
5.3	Rental Car Bor	S	1	4638.75	3	100.00%	13,916.25	4,638.75	4,638.75	4,638.75	13,916.25
5.4	Fuel and Maintenance Bor	S	1	4123.33	3	100.00%	12,369.99	4,123.33	4,123.33	4,123.33	12,369.99
<b>Section Total</b>							66,786.24	22,262.08	22,262.08	22,262.08	66,786.24

**6 Transfers and Grants to Counterparts** (please list transfers and sub-grants to project implementing partners)

Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015		2016	Quarterly Total
								Q3	Q4	Q1	
<b>Section Total</b>							0.00	0	0	0	0.00

**7 General Operating and Other Direct Costs** (please include general operating expenses and other direct costs for project implementation)

Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015		2016	Quarterly Total
								Q3	Q4	Q1	
7.1	Visibility	S	1	1000	1	100.00%	1,000.00	200.00	700.00	100.00	1,000.00
<b>Section Total</b>							1,000.00	200.00	700.00	100.00	1,000.00

<b>Sub Total Direct Cost</b>	462,663.05
<b>Indirect Programme Support Cost</b> PSC rate (insert percentage, not to exceed 7 per cent)	7%
<b>Audit Cost</b> (For NGO, in percent)	1%
<b>PSC Amount</b>	32,386.41

Quarterly Budget Details for PSC Amount	<b>2015</b>		<b>2016</b>	<b>Total</b>
	Q3	Q4	Q1	
	10,795.47	10,795.47	10,795.47	32,386.41

<b>Total Fund Project Cost</b>	495,049.46
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**Project Locations**

Location	Estimated percentage of budget for each location	Beneficiary Men	Women	Boy	Girl	Total	Activity
Jonglei -> Bor South	40					0	
Central Equatoria -> Juba	60					0	

**Project Locations** (first admin location where activities will be implemented. If the project is covering more than one State please indicate percentage per State)

**DOCUMENTS**

