

Project Proposal

Organization	CW (Concern Worldwide)																											
Project Title	Emergency Shelter and NFI Support for Displaced, Conflict-Affected Populations																											
Fund Code	SSD-15/HSS10/SA2/NFI/INGO/652																											
Cluster	<table border="1"> <tr> <th>Primary cluster</th> <th>Sub cluster</th> </tr> <tr> <td>NON FOOD ITEMS AND EMERGENCY SHELTER</td> <td>None</td> </tr> </table>		Primary cluster	Sub cluster	NON FOOD ITEMS AND EMERGENCY SHELTER	None																						
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NON FOOD ITEMS AND EMERGENCY SHELTER	None																											
Project Allocation	2nd Round Standard Allocation	Allocation Category Type																										
Project budget in US\$	359,188.81	Planned project duration	4 months																									
Planned Start Date	01/09/2015	Planned End Date	31/12/2015																									
OPS Details	OPS Code	SSD-15/S-NF/73129/R	OPS Budget																									
	OPS Project Ranking		OPS Gender Marker																									
Project Summary	<p>Given the intensification of conflict in Unity in 2015 and the scale of recent and anticipated displacement trends, as well as existing constraints in terms of shelter capacity, this project aims to meet the growing and critical need for shelter and non-food item support in the Bentiu PoC sites. The project will achieve this objective by i) constructing shelter skeletons; ii) providing shelter materials for new arrivals; iii) and iv) distribution of NFIs.</p> <p>The project will build upon ongoing work by Concern to provide shelter support to approximately 88,416 people in the Bentiu PoC sites, where the population is expected to grow potentially to as much as 120,000 by December 2015. To this effect, this project will provide shelter support to an additional 1,000 households through shelter construction.</p> <p>Shelter skeletons will be constructed in a design similar to that of the robust emergency shelter. Recognizing the varied needs of vulnerable households, Concern will collaborate with Protection actors to ensure that they are provided with full construction support. In addition, Concern will endeavor to ensure that vulnerable households are located in convenient locations for access to key services.</p> <p>In addition, on the basis of ongoing needs assessments, the project will support the provision of non-food items on a monthly basis to the estimated 50,000 new arrivals by the end of the year through distributions to 16,666 households (this is based on the average size of 3 people per household according to current biometric registration data). Needs assessments will consider the diverse needs of men and women.</p> <p>Furthermore, the project will support Concern's role in coordination functions within the Shelter-NFI Cluster. As the State Focal Point for Unity, Concern is responsible for coordinating the overall shelter-NFI response in the state, as well as the management of pipeline stock in Bentiu.</p>																											
Direct beneficiaries	<table border="1"> <thead> <tr> <th></th> <th>Men</th> <th>Women</th> <th>Boys</th> <th>Girls</th> <th>Total</th> </tr> </thead> <tbody> <tr> <td>Beneficiary Summary</td> <td>10300</td> <td>14500</td> <td>16900</td> <td>16300</td> <td>58,000</td> </tr> <tr> <td colspan="6">Total beneficiaries include the following:</td> </tr> <tr> <td>Internally Displaced People</td> <td>10300</td> <td>14500</td> <td>16900</td> <td>16300</td> <td>58000</td> </tr> </tbody> </table>					Men	Women	Boys	Girls	Total	Beneficiary Summary	10300	14500	16900	16300	58,000	Total beneficiaries include the following:						Internally Displaced People	10300	14500	16900	16300	58000
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Indirect Beneficiaries	Catchment Population																											
Link with the Allocation Strategy	<p>Fund Strategic Objectives (SRP)</p> <p>Saving lives and alleviating suffering through multi-sectoral assistance</p> <p>By providing emergency shelter and essential non-food items to displaced conflict-affected populations, the project will assist in saving lives and alleviating the suffering of 17,666 households in the Bentiu PoC sites. The project will form an integral component of Concern's multi-sectoral emergency response, which incorporates WASH, Nutrition and Shelter-NFI activities in the camp.</p> <p>Protecting the rights of the most vulnerable (including freedom of movement)</p> <p>The recognition that vulnerable people require specific support in humanitarian intervention informed the design of the project. In particular, the need to provide direct shelter construction/reinforcement support for vulnerable households is recognised. In addition, Concern will coordinate with Protection and CCCM to ensure that vulnerable households are prioritised for locations with convenient access to essential services and other facilities.</p> <p>Improving self-reliance and coping capacities by protecting, restoring and promoting livelihoods</p> <p>The provision of emergency shelters will enable households to protect and minimise the risk of loss or damage of household assets, while coping capacities and self-reliance will be improved through the provision of essential NFIs. In addition, through the recruitment of displaced people from within the PoC in the implementation of activities, the project will contribute to income generation for displaced households and promote self-reliance and improve coping capacities.</p> <p>Alignment with Cluster Strategic Objectives for Second Allocation</p> <ul style="list-style-type: none"> • Ensure sufficient supply and transport of emergency shelter materials, enabling the Cluster to provide for new arrivals, primarily in Bentiu <ul style="list-style-type: none"> o The effective requisition, management and distribution of emergency shelter materials in the Bentiu PoC sites is a key objective of this project. • Ensure that people within the POCs and IDP settlements have access to suitable shelter, focusing particularly on new arrivals but also monitoring the ongoing shelter needs of the existing populations. <ul style="list-style-type: none"> o The project focuses significantly on shelter provision for new arrivals at the Bentiu PoC sites. Simultaneously, however, the project will continuously assess the shelter needs of existing populations. 																											
Sub-Grants to Implementing Partners	Other funding Secured For the Same Project (to date)		<table border="1"> <thead> <tr> <th>Source</th> <th>US\$</th> </tr> </thead> <tbody> <tr> <td>OFDA</td> <td>127,098.00</td> </tr> <tr> <td></td> <td>127,098.00</td> </tr> </tbody> </table>		Source	US\$	OFDA	127,098.00		127,098.00																		
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BACKGROUND INFORMATION

1. Humanitarian context analysis..
Humanitarian context: Describe the current humanitarian situation in the specific locations where this project will be implemented

Since the outbreak of the on-going conflict in December 2013, millions of people in South Sudan remain engulfed in a protracted humanitarian crisis. The conflict, which rapidly took on an ethnic dimension shaped by historical rivalries and tensions among the Dinka and Nuer ethnic groups, has generated significant displacement and exacerbated conditions in what was already a fragile, fledgling state. Though the security situation in much of the country has since stabilized, the conflict intensified in the Greater Upper Nile region, including Unity, in 2015. By July 2015, 1.6 million people had been internally displaced, including 437,600 in Unity State. The displacement has been driven and shaped by the ethnic dimension of the conflict: a key feature has been the establishment of Protection of Civilian (PoC) sites in bases operated by UNMISS. Large numbers of the population have taken refuge in such bases, seeking protection from potential ethnically-charged attacks. Significantly, the deepening humanitarian crisis is driving further displacement and, consequentially, population growth in the Bentiu PoC sites. While the population

	<p>grew to 43,000 between January and December 2014, as of July 6th it had grown to 91,540 (30,000 of which arrived since May 2015). Further, the CCCM Cluster has estimated that the population will potentially reach 120,000 as a result of the continued violence. Given that the majority of new arrivals are arriving with few possessions, in many cases having fled violence in their villages and travelled on foot for days to reach the camp, the need for emergency shelter and non-food item support is critical. Whilst, as yet, no agreement has been made for more land as a contingency for these new arrivals, Concern is in close coordination with IOM and the cluster on this issue.</p> <p>Concern is currently implementing a large-scale shelter program as part of the ongoing site extension and redevelopment project, which involves the construction of 9,320 specially designed flood, wind and termite-resistant robust emergency shelters (RES). Although this represents a scaling-up of the original project objectives, which sought to provide 8,000 RES for a population of 40,000 (the RES was designed to meet Sphere standard area requirements for a household of 5), the additional 1,320 shelters are insufficient to meet the growing needs.</p> <p>An additional 1,732 shelter skeletons are to be constructed in Sector 2 of the extension using materials prepositioned for standard emergency shelters. While not as durable as the RES (they are smaller in size at 16.8m², and use bamboo rather than timber) they are otherwise similar in design. Similarly to the RES, beneficiaries will complete the construction of the shelter once skeletons have been constructed and materials are distributed. Together with the 9,320 RES, approximately 88,416 individuals will be provided with shelter support under funding that has been secured thus far for 2015. Critically, however, this number of shelters is insufficient to meet the needs associated with anticipated population growth or to meet Sphere standards for the existing population.</p> <p>While the RES provides a more sustainable shelter solution, given logistical constraints during the rainy season (the RES requires significant procurement of timber and other non-pipeline materials), as well as limited space for construction, the needs of new arrivals will be met using standard emergency shelter materials. In addition, given the hazards to which shelters in the Bentiu PoC sites are exposed (identified in Concern assessments in March and May 2014), including fire, wind, termites, rain and flooding, emergency shelters have a life-span of approximately three months.</p> <p>In relation to NFIs, an assessment conducted by PAH and Concern in July 2015 demonstrated that there is significant need for items such as jerricans, soap, kangas, torches, kitchen sets and charcoal, particularly for new arrivals.</p>
<p>2. Needs assessment. Explain the specific needs of the target group(s), explaining existing capacity and gaps. State how the needs assessment was conducted, list any baseline data and explain how the number of beneficiaries has been developed. Indicate references to assessments such as Multi-cluster/sector Initial Rapid Assessments (MIRA)</p>	<p>A shelter assessment conducted by Concern in March 2014 indicated that the primary hazards to which shelters in the Bentiu PoC sites are exposed include fire, wind, termites, rain and flooding. Shelters were constructed from short, light acacia poles and dry, brittle elephant grass, bound together to make arch-shaped beams to support plastic sheeting and blankets. The site, which had been cleared by machines, had not been graded or levelled, and significant depressions were therefore present. These findings were corroborated in a subsequent assessment conducted by Concern in May 2014, by which time further degradation had taken place: shelters were weak and swayed in the wind, and this was exacerbated by the erosive effect of termites and wood-boring insects. The most common requests made by families were for bamboo, poles and plastic sheeting. The assessment also found that each shelter typically accommodated more than one family for sleeping arrangements and that, as a result, up to 26 people often slept in overcrowded 5x4m shelters. While women and children slept inside and men outside when it was dry, all slept inside when it rained, with adults sleeping in the sitting position.</p> <p>The shelter situation in the Bentiu PoC sites deteriorated rapidly from June onwards, with the onset of the rainy season and associated flooding. While the flooding caused significant damage to shelters (a rapid inter-agency assessment conducted in August indicated that 95% of shelters had been flood, damaged, or destroyed) and necessitated internal relocation of families, it also placed a significant constraint on space availability and, thereby, on the ability of humanitarian agencies to respond.</p> <p>While Concern is currently implementing a large-scale shelter program as part of the ongoing site redevelopment project, which involves the construction of 8,000 specially designed flood, wind and termite-resistant robust emergency shelters (RES), this number is insufficient for meeting the needs of new arrivals. While the RES was designed to meet the Sphere standard area requirement for a household of five, and for a population of 40,000, the population has since grown and continued growth is foreseen.</p> <p>Accordingly, Concern has scaled up shelter construction, with the provision of an additional 1,320 robust emergency shelters and 1,732 standard emergency shelters. Similarly to the RES, beneficiaries will complete the construction of the shelter once skeletons have been constructed and materials are distributed. The exceptions are cases of vulnerable households, which are identified by Camp Management actors on the basis of criteria established by the Protection Cluster. Shelters are fully constructed for vulnerable households by Concern's construction teams.</p>
<p>3. Description Of Beneficiaries</p>	<p>The project will provide shelter support for 1,000 households in the Bentiu PoC sites. In addition, on the basis of needs assessments, the project will support the distribution of non-food items and shelter kits to new arrivals. On the basis of an estimated 50,000 new arrivals by the end of the year, distributions will be made to 16,666 households (this is based on the average size of 3 people per household according to current biometric registration data).</p> <p>New arrivals will be identified upon registration with camp management. Each household will be allotted a plot, briefed and provided with a token for the collection of shelter materials.</p> <p>While beneficiary participation in the construction of shelters will be promoted (in most cases beneficiaries will be responsible for completing their own shelters in allocated plots - construction of shelter skeletons by Concern has proved successful in minimizing both materials and space required), vulnerable households (such as some female-headed households, child-headed households, elderly and disabled) will require full construction support. Vulnerable households will be identified in collaboration with the Protection Cluster and Camp Management, the latter of which will also be responsible for allocating plots. It is envisaged that vulnerable households will be located in areas that offer convenient access to key services (e.g. WASH facilities) within the camp.</p> <p>In terms of NFI support, new arrivals will be targeted and provided with kits upon arrival. General blanket or targeted distributions will be planned on the basis of ongoing needs assessments which will be shared with the cluster along with pipeline requests prior to distributions.</p>
<p>4. Grant Request Justification.</p>	<p>Concern has been a key agency in the emergency response in the Bentiu PoC sites since January 2014. Since that time, Concern's Shelter-NFI program has grown in scale significantly, reflecting the needs associated with a rapidly growing population. Concern is the primary shelter actor in the Bentiu PoC sites, and is currently implementing a large-scale shelter response as part of an ongoing multi-agency site extension project. Concern's Shelter-NFI programme is a component of a broader multi-sector emergency programme, which also includes Nutrition and WASH components.</p> <p>The extended presence, combined with the reach that a multi-sectoral intervention provides, has enabled Concern to deploy significant expertise and experience for the purpose of providing emergency services. Moreover, it has enabled Concern to develop strong collaborative relationships with the PoC communities. These relationships have been crucial for facilitating constructive dialogue with community leaders, and enabling feedback and input into project design, such that high quality and relevant programmes can be designed and implemented.</p> <p>Concern's effectiveness in emergency programme implementation is reflected in its roles in key humanitarian coordination mechanisms at the state and national levels. As the State Focal Point for the WASH and Shelter-NFI clusters, Concern is responsible for overseeing coordination among the members of each cluster within the PoC sites and broader Unity. Concern's coordination functions were of particular importance during the 2014 rainy season, for instance, during which the PoC sites were affected by severe flooding and a number of sanitation crises.</p> <p>The flood response benefited from Concern's role as the Site Focal Point for shelter-NFI (Concern became State Focal Point for SNFI in Unity in 2015) – close coordination between both sectors allowed for a coordinated multi-agency approach which drew significantly on the resources of WASH and shelter actors to mitigate the impacts of the flooding. The coordination function has also been of particular importance during the planning and implementation of the ongoing site extension project, the planning of which commenced with the establishment of a technical working group under Concern's leadership. As part of the site extension project, Concern embarked on an ambitious initiative to construct newly designed Robust Emergency Shelters, 8,760 of which have been built since April 2015.</p> <p>If approved, CHF funding will enable Concern to continue its endeavour to provide displaced, conflict-affected families with much-needed shelter support, addressing the growing need in the Bentiu PoC sites.</p>
<p>5. Complementarity. Explain how the project will complement previous or ongoing projects/activities implemented by your organization.</p>	<p>As the State Focal Point (SFP) for Shelter-NFI in Unity State Concern is responsible for coordinating the overall shelter-NFI response in Unity. This coordination function involves the management of pipeline stock in the Bentiu PoC sites, a significant volume of which has been prepositioned in onsite warehouses in advance of the 2015 rainy season. In addition to stock management, the coordination function entails significant interaction with local actors to ensure that shelter-NFI activities are coordinated with other sectors and actors and considerate of prevailing security and logistical dynamics. The function also involves reporting; the State Focal Point is responsible for all state level reporting to the national level. In addition, the SFP will be involved in planning and coordination in wider Unity, participating in assessments and developing a coherent shelter strategy with other shelter actors.</p> <p>As stated Concern has scaled up from construction of 8,000 robust emergency shelters to 9,320, in addition to the construction of 1,732 standard emergency shelters. The project will profit from existing community relations, work methods and practices, as well as workshop assets put in place during the implementation of the original shelter project.</p>
<p>LOGICAL FRAMEWORK</p>	
<p>Overall project objective</p>	<p>Given the intensification of conflict in Unity in 2015 and the scale of recent and anticipated displacement trends, as well as existing constraints in terms of shelter capacity, the project aims to meet the growing and critical need for shelter and non-food item support in the Bentiu PoC sites, Unity State. The project will achieve this objective by i) constructing shelter skeletons; ii) providing shelter materials for new arrivals; and iii) distribution of NFIs.</p> <p>The project will form an integral component of Concern's 2015 shelter plans for South Sudan, which aims to improve living conditions in the Bentiu PoC sites through the provision of shelter support for more than 80,000 displaced, conflict-affected people. It will build upon ongoing work by Concern to provide shelter support to approximately 88,416 in the camp, where the population is expected to grow potentially to as much as 120,000 by December 2015.</p> <p>To this effect, this project will enable the provision of emergency shelter support to 1,000 households. Using a modified form of the standard emergency shelter kit from the pipeline, shelter skeletons (the framework of the shelter) can be constructed in a design similar to that of the robust emergency shelter (rows of attached</p>

shelters). This strategy of constructing the skeleton for the beneficiary, reduces the quantities of materials required for the shelter (particularly with respect to bulky materials such as wooden poles which are difficult to transport in the rainy season), and ensures that land space is used more efficiently (efficient use of space is critical given significant constraints on land availability). Finishing materials such as plastic sheet and local grasses will be provided to the beneficiaries, who proceed to complete construction with these and any other materials that they have capacity to provide themselves. The shelters will be built in blocks of 2, 3, 4 or 5 depending on best fit in the available land.

In addition, on the basis of ongoing needs assessments, the project will support the provision of non-food items.

Furthermore, the project will support Concern's role in coordination functions within the Shelter-NFI Cluster. As the State Focal Point (SFP) for Shelter-NFI in Unity, Concern is responsible for coordinating the overall shelter-NFI response in the state. This coordination function involves the management of pipeline stock in the Bentiu PoC sites, a significant volume of which has been prepositioned in onsite warehouses in advance of the 2015 rainy season. On the basis of needs identified through needs assessments, Concern can request the release of stock for distribution in the PoC sites or in wider Unity if required. In addition to stock management, the coordination function entails significant interaction with local actors to ensure that shelter-NFI activities are coordinated with other sectors and actors and considerate of prevailing security and logistical dynamics.

Logical Framework details for NON FOOD ITEMS AND EMERGENCY SHELTER

Cluster objectives	Strategic Response Plan (SRP) objectives	Percentage of activities
2015 SSO 3: Efficient procurement, transportation, pre-positioning and storage of shelter and NFI to ensure swift delivery to those in need	SO 1: Save lives and alleviate suffering by providing multi-sector assistance to people in need	15
2015 SSO 2: Provision of locally appropriate and sustainable emergency shelter solutions where possible for conflict-affected people	SO 1: Save lives and alleviate suffering by providing multi-sector assistance to people in need	85

Outcome 1	IDPs in the Bentiu PoC sites have access to emergency shelter	
Code	Description	Assumptions & Risks
Output 1.1	IDPs in Bentiu are provided with materials for the construction of emergency shelters	

Indicators

Code	Cluster	Indicator	End Cycle Beneficiaries				End-Cycle Target
			Men	Women	Boys	Girls	
Indicator 1.1.1	NON FOOD ITEMS AND EMERGENCY SHELTER	[Frontline service] # of shelter distributions conducted [total]					1000
		Means of Verification: Cluster reporting					
Indicator 1.1.2	NON FOOD ITEMS AND EMERGENCY SHELTER	# of shelter skeletons constructed					1000
		Means of Verification: Cluster reporting Construction records					

Activities

Activity 1.1.1	Reception and management of pipeline materials
Activity 1.1.2	Preparation and construction of skeleton structures.
Activity 1.1.3	Production of shelter material kits for beneficiaries.
Activity 1.1.4	Distribution of kits for beneficiaries
Activity 1.1.5	Messaging and consultation with beneficiaries before, during and after activities.

Outcome 2	Displaced households have access to essential non-food items	
Code	Description	Assumptions & Risks
Output 2.1	IDPs are provided with essential non-food items	

Indicators

Code	Cluster	Indicator	End Cycle Beneficiaries				End-Cycle Target
			Men	Women	Boys	Girls	
Indicator 2.1.1	NON FOOD ITEMS AND EMERGENCY SHELTER	[Frontline services] Total conflict or disaster affected people provided with NFI support	25000	25000			50000
		Means of Verification: Distribution records Cluster reports					

Activities

Activity 2.1.1	NFI needs based assessment of IDP population and identification of NFIs required
Activity 2.1.2	Requisition, receipt and management of NFIs from pipeline
Activity 2.1.3	Distribution of NFIs to beneficiaries
Activity 2.1.4	Post distribution monitoring

WORK PLAN

Project workplan for activities defined in the Logical framework	Activity Description (Month)	Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
	Activity 1.1.1 Reception and management of pipeline materials	2015										X	X	
Activity 1.1.2 Preparation and construction of skeleton structures.	2015										X	X	X	X

Activity 1.1.3 Production of shelter material kits for beneficiaries.	2015																		X	X	X	
Activity 1.1.4 Distribution of kits for beneficiaries	2015																			X	X	X
Activity 1.1.5 Messaging and consultation with beneficiaries before, during and after activities.	2015																		X	X	X	X
Activity 2.1.1 NFI needs based assessment of IDP population and identification of NFIs required	2015																		X	X	X	X
Activity 2.1.2 Requisition, receipt and management of NFIs from pipeline	2015																		X	X	X	X
Activity 2.1.3 Distribution of NFIs to beneficiaries	2015																		X	X	X	X
Activity 2.1.4 Post distribution monitoring	2015																				X	X

M & R DETAILS

Monitoring & Reporting Plan:
Describe how you will monitor the implementation of each activity. Describe the tools you plan to use (checklist, photo, questionnaires, interviews, suggestion box etc.) in order to collect data and how you will store data. Explain the frequency type and protocol of reporting (how often do you report about what to whom?). State if, when and how you plan to evaluate your project .

Concern is committed to regular monitoring and evaluation (M&E) to ensure effective program management. In Unity State, an Area Coordinator (AC) has overall management for the achievement of deliverables, whilst maintaining quality, and retaining the strategic oversight of developments at the field site. Under the AC, the Shelter Programme Manager retains control of the project activities, managing the Project Officers and providing technical programmatic support. The program area also has a Base Manager, who is responsible for operational support to the project.

Prior to project commencement, Concern will develop a monitoring and evaluation plan and indicator tracking table to measure progress towards the expected results. Indicators, which will include those in the log frame, will correspond to ongoing and planned activities and enable Concern to ensure that activities are progressing as planned. Data will be collected by the Programme Manager and weekly reports will be produced in agreed formats. Data will be analysed by qualified staff and cross-checked and verified by the Programmes Director-Emergency. Distributions details will be recorded and submitted to the Shelter-NFI cluster on a monthly basis.

Focus groups and a post-distribution survey will enable Concern to ensure that results have been met and that cross-cutting objectives have been appropriately addressed. In addition, regular coordination with the Protection cluster will enable Concern to ensure that the needs of vulnerable households have been met. In addition, regular shelter assessments will be conducted to monitor the status of shelters (e.g. in terms of structural integrity and state of materials) and ascertain that they provided the sustainable and context-appropriate solution that they were designed to provide.

Training, supervision and regular follow up support is given to field based staff to ensure quality data collection and feedback from supervision is shared with project staff to continue performance improvement.

Concern has its own internal mechanisms for monitoring progress, and this will be bolstered by on-going monitoring and review of project progress with visits from Juba office (including from the Programme Director – Emergency, the Country Director as well as Finance and Logistics support staff). Donor visits to review the project will also be supported, as will timely submission of all donor reporting requirements. Financial reports will be submitted to CHF on a quarterly basis and a final narrative and financial report will be submitted by 31st January.

OTHER INFORMATION

Accountability to Affected Populations

Project beneficiaries will be heavily involved in the implementation of activities. Aside from those shelters that will be constructed by Concern for vulnerable households, the construction of all shelters will be completed by beneficiary households. In addition, beneficiaries were heavily involved in the design process, which was informed by focus groups, multi-stakeholder consultation, and by feedback provided by beneficiaries in relation to a shelter prototype that was constructed in a communal area in the camp.

Concern will continue to interact with community members on a regular basis through focus groups, meetings with community leadership members, and informal discussions. Such interactions will provide an important channel for beneficiary feedback, and will enable to Concern to plan activities accordingly.

Crucially, Concern will recruit a significant number of camp residents for the shelter skeleton kit preparation and construction, and shelter material kit preparation and distribution activities. The employment of camp residents will provide Concern with valuable insight to needs and perspectives of IDPs, and will thereby facilitate the incorporation of feedback in project design and implementation.

Implementation Plan: Describe for each activity how you plan to implement it and who is carrying out what.

This project will build on the existing project of construction of 9,320 Robust Emergency Shelters and 1,732 Standard Emergency shelters. The standard emergency shelters which will be built will use the same formula as in the existing project. The skeleton structure will be constructed, beneficiary will be allocated a plot with skeleton by CCCM, finishing materials will be distributed to beneficiary and beneficiary will complete shelter construction. The standard emergency shelters will be similar in design to the robust emergency shelter but with a slightly smaller dimension with overall area equaling 17.2m2. The shelters will be constructed with both pipeline and non-pipeline materials consisting of wooden poles, bamboo, nails, rope, tarpaulin and local grass. Diagonal bracings will strengthen the structures against wind. Bamboo and tarpaulin sheets will be overlaid with thatching to form a weather-resistant roof. Hoes will be distributed (one per 10 households) to beneficiaries to assist in the raising of floor levels within their shelters to provide increased flood mitigation. Crucially, shelters will be constructed in terraced rows of five in order to maximise limited space. Technical supervisors will monitor construction completion by beneficiaries and guide communities in the provision of tertiary drainage in their blocks.

As a key component of a broader multi-agency site redevelopment strategy involving major earthworks, drainage trench-digging and re-zoning, the project will be implemented in close coordination with CCCM and other humanitarian agencies. The shelters will be constructed on the basis of availability and development of land. –In essence, the project objective is to provide a locally-appropriate and sustainable shelter solution for 1,000 households in the Bentiu PoC sites. The objective will be achieved through the implementation of the activities as detailed in the logical framework.

Name of the organization	Areas/activities of collaboration and rationale
1. IOM	(i) Prepositioning of pipeline materials. (ii) Site Development, co-ordinate in the handing over of developed land and demarcation of plots.
2. DRC	Co-ordinate with the camp manager in the allocation of plots and identification of vulnerable IDPs.

Environmental Marker Code A: Neutral Impact on environment with No mitigation

Gender Marker Code 2a-The project is designed to contribute significantly to gender equality

Justify Chosen Gender Marker Code Concern recognises that vulnerable households, which can often include female-headed households, require specific assistance in shelter construction. Accordingly, Concern will coordinate closely with Protection and CCCM actors to ensure that vulnerable female-headed households are identified and provided with full construction assistance.

In relation to NFI provision, regular interaction with beneficiaries through focus groups and informal meetings will enable Concern and other distribution partners to assess the needs of women and girls and to prepare accordingly.

Protection Mainstreaming

Concern places a significant emphasis on mainstreaming protection in its activities and recognizes that households with unique needs require specific assistance in shelter construction. Accordingly, Concern coordinates closely with Protection and CCCM actors to ensure that vulnerable households are identified and provided with full construction assistance. In the new relocation site in Bentiu PoC, vulnerable IDPs are placed in specified shelter blocks with access to facilities. Beneficiaries with physical disabilities are positioned close to latrines, the elderly/ill are placed close to water points and the ill are positioned close to medical facilities.

The emphasis on protection mainstreaming also extends to Concern's role as Shelter-NFI Cluster Focal Point in Bentiu. Through this role, Concern has ensured that protection and gender constraints are mainstreamed in the entire Shelter-NFI response in the PoC sites. This has included the development of a referral pathway between the Shelter-NFI, Protection and CCCM Clusters to ensure timely response to the needs of eligible vulnerable groups. In addition, Concern has led dialogue within the cluster to expand vulnerable support - including exploring options for solar lighting, lockable storage and fuel-efficient stoves. Concern also coordinates closely with Protection actors on potential strategies to mitigate risks posed to women while collecting firewood and local construction materials. These measures work to mitigate the risks for the sexual exploitation and abuse of those with shelter needs.

NFI provision activities incorporate Protection considerations in order to ensure mitigation of any risk, harm, abuse or exploitation faced by the target population. This will involve ongoing collaboration with the Protection cluster and adequate needs-based assessments prior to any distribution. Regular interaction with beneficiaries through focus groups and informal meetings will enable Concern to assess the needs of women and girls and to prepare accordingly. This will also serve to mitigate the risk of potential conflicts arising between recipients and non-recipients. Concern will collaborate with Protection Actors to conduct gender-disaggregated needs assessments and post-distribution surveys as well as to identify those requiring separate distributions or preferential treatment.

In order to respond effectively to the diverse needs of women and men, and to take into account potential disparities in access to services, Concern will promote gender equity through the employment of women for casual and/or local labour in distributing items to promote equal access. Beneficiaries will be informed in advance on the plan for NFI distribution and Concern will disseminate schedules, location, and assistance provided in clear language and through effective media.

The personal information of beneficiaries will be protected during the distribution process, and will be accessible only to those by whom it is required in order to conduct the distribution. Concern will request the presence of UNMISS security personal during all distribution activities to monitor the security situation and ensure a quick response to any potential incidents of insecurity.

Safety and Security
Bentiu has been the site of some of the most brutal and intense fighting of the conflict. The security situation in the Greater Upper Nile region continues to deteriorate, amid the emergence of a growing number of reports that cite significant abuse of civilians. Additionally, there has been a marked upswing in violence and crime. In Bentiu there has been an increase in different crimes, particularly thefts and assaults. The proximity of different ethnic groups within sites and with armed actors outside as well as the overcrowding and frustrating conditions of the sites provides a combustible situation which there is a strong possibility will be a source of serious violence in the immediate future. However, throughout Concern's time in the area, it has built a strong network of both formal and informal security resources which allows the organization to constantly monitor and assess the security situation and existing risks. This has ensured that even during bouts of serious conflict around the PoC sites, there has been a minimal impact on Concern's Shelter-NFI programming. Programme stoppages due to fighting have rarely exceeded a few hours. The Concern Shelter-NFI team have experience in changing modalities of operation during periods of high tension - for example, avoiding large scale distributions in favour of smaller, more localized distributions. Concern will continue to maintain and expand these security networks ensuring that operations run as smoothly and safely as possible at all times. In addition, Concern's international staff receive training on working in hostile environments and both national and international staff receive regular security briefings.

Access
Concern is currently operating in the Bentiu POC with offices and accommodation based in the humanitarian hub of UNMISS compound. It is planned that operations and future projects will be operated in a similar manner. Access to Bentiu during the rainy season is via air only.

BUDGET

1 Staff and Other Personnel Costs (please itemize costs of staff, consultants and other personnel to be recruited directly by the implementing partner for project implementation)

Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015		Quarterly Total
								Q3	Q4	
1.1	Country Director	S	1	8705.16	4	5.00%	1,741.03	871.00	870.03	1,741.03
	The Country Director will provide overall organisational leadership and will be fully accountable for all programming and operational decisions within South Sudan. The Country Director will dedicate 5% of their time to this project.									
1.2	Programmes Director - Emergency	S	1	8242.51	4	7.00%	2,307.90	1,153.95	1,153.95	2,307.90
	The Programmes Director - Emergency will oversee all organisational programmes and manage the donor relations in regard to this project. They will contribute 7% of their time to this project									
1.3	Systems Director	S	1	8242.51	4	7.00%	2,307.90	1,153.95	1,153.95	2,307.90
	This position will oversee all Concern South Sudan support functions and will contribute 7% of their time to this project									
1.4	Country Financial Controller	S	1	7135	4	7.00%	1,997.80	998.80	999.00	1,997.80
	The CFC will ensure that financial requirements are fully complied with on this project and will contribute 7% of their time to this project									
1.5	Programmes and Partnership Accountant	S	1	4501.96	4	10.00%	1,800.78	900.00	900.78	1,800.78
	The Programme Accountant will manage all the financial accounts for this project and support the CFC. They will contribute 10% of their time to the project									
1.6	Logistics Coordinator	S	1	7135	4	20.00%	5,708.00	2,854.00	2,854.00	5,708.00
	This position will provide logistical support and will dedicate 20% of their time to the project.									
1.7	Logistics Support Officer - Unity	S	1	3326.58	4	20.00%	2,661.26	1,330.63	1,330.63	2,661.26
	This position will provide logistical support and will dedicate 30% of their time to the project.									
1.8	Grants and Information Manager	S	1	7135	4	7.00%	1,997.80	998.80	999.00	1,997.80
	The Grants Manager will manage all compliance and reporting due for this grant and will handle all donor correspondence. They will dedicate 7% of their time to the project.									
1.9	Programme Support Officer - Emergency	S	1	4501.96	4	7.00%	1,260.55	630.28	630.27	1,260.55
	The Programme Support Officer will provide support in monitoring, evaluation, communication and reporting, and will dedicate 20% of their time to the project									
1.10	Area Coordinator	S	1	5849.06	4	10.00%	2,339.62	1,169.81	1,169.81	2,339.62
	The Area Coordinator will manage programming quality and integration with other sectors within the Unity area. The AC will dedicate 10% of their time to the project.									
1.11	Base Manager	S	1	5849.06	4	10.00%	2,339.62	1,169.81	1,169.81	2,339.62
	The Base Manager will coordinate all the logistical support provided to the project operation within Unity, dedicating 10% of their time to the project									
1.12	SNFI State Focal Point - Unity	S	1	7135.79	4	50.00%	14,271.58	7,135.79	7,135.79	14,271.58
	The Shelter-NFI Focal Point will facilitate communication and cooperation among cluster partners in Unity State, in order to avoid overlaps in activities and to ensure that effective, coordinated, and needs-based responses are implemented. The position will be charged 50% to this project.									
1.13	SNFI Programme Manager - Unity	S	1	5849.06	4	50.00%	11,698.12	5,849.06	5,849.06	11,698.12
	The Shelter Programme Manager will provide leadership in project implementation and will be responsible for ensuring that project objectives are met. He/she will be charged 50% to this grant.									
1.14	Human Resources Manager	S	1	2833.6	4	10.00%	1,133.44	566.72	566.72	1,133.44
	The HR Manager will provide support to the project operation and will dedicate 10% of their time to the project.									
1.15	Driver - Unity	S	1	316.4	4	20.00%	253.12	126.56	126.56	253.12
	Th driver will provide logistical support to the project and will dedicate 20% of their time.									
1.16	Store Manager - Unity	S	1	1001	4	20.00%	800.80	400.40	400.40	800.80
	The Stores Manager will support in the management and storage of project materials, and will be charged 20% to this grant									
1.17	Stores Assistant - Unity	S	1	585	4	20.00%	468.00	234.00	234.00	468.00
	The Stores Assistant will support the Stores Manager in the management and storage of project materials, and will be charged 20% to this grant									
1.18	Senior Finance Officer - Juba	S	1	2833.6	4	20.00%	2,266.88	1,133.44	1,133.44	2,266.88
	The Senior Finance Officer will support the project operation and will dedicate 20% of their time to the project.									
1.19	Logistics Advisor	S	1	5849.06	1	30.00%	1,754.72	877.36	877.36	1,754.72
	The Logistics Advisor will provide logistical support to the project and will be charged 30%									
1.20	Safety and Security Advisor	S	1	5849.06	2	30.00%	3,509.44	1,754.22	1,755.22	3,509.44
	The safety and security advisor will monitor the security situation in Bentiu and will dedicate 30% of their time to the project									
1.21	Senior Programme Advisor	s	1	7135	3	7.00%	1,498.35	749.17	749.18	1,498.35
	The Senior Programme Advisor will provide technical support in order to ensure the project is up to a high standard and will be charged 7% to this project									

Section Total		64,116.73		32,057.75		32,058.96		64,116.71			
2 Supplies, Commodities, Materials (please itemize direct and indirect costs of consumables to be purchased under the project, including associated transportation, freight, storage and distribution costs)											
Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015		Quarterly Total	
								Q3	Q4		
2.1	Construction Materials, tools and equipment The budget line will cover the costs for materials such as grass and other necessary tools and equipment for project implementation	D	1000	105	1	100.00%	105,000.00	105,000.00	0.00	105,000.00	
2.2	Casual Labour This line will cover the costs for casual labour hired for programme activities	D	1000	67.75	1	100.00%	67,750.00	33,875.00	33,875.00	67,750.00	
2.3	Transport (Chartered Cargo Flights) - 6 Tonne This will cover the cost to charter a line for the procurement of project items	D	1	15500	1	100.00%	15,500.00	0.00	15,500.00	15,500.00	
2.4	Vehicle rental This will cover the cost of hiring a vehicle	D	1.5	95	120	30.00%	5,130.00	2,137.50	2,992.50	5,130.00	
Section Total						193,380.00		141,012.50		52,367.50	
3 Equipment (please itemize costs of non-consumables to be purchased under the project)											
Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015		Quarterly Total	
								Q3	Q4		
Section Total						0.00		0		0.00	
4 Contractual Services (please list works and services to be contracted under the project)											
Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015		Quarterly Total	
								Q3	Q4		
4.1	Preparation and construction of shelter skeletons and any associated works This line will cover the costs for contracted works such as the preparation of skeletons - \$25 is designated per shelter	D	1000	25	1	100.00%	25,000.00	12,500.00	12,500.00	25,000.00	
4.2	Staff welfare - psychosocial support services This line will cover the welfare costs for psychosocial support services for staff in Bentiu	S	1	2000	4	30.00%	2,400.00	1,200.00	1,200.00	2,400.00	
4.3	Licence Fee for DDG This line will cover the license fee for DDG devices	S	5	360	1	100.00%	1,800.00	1,800.00	0.00	1,800.00	
Section Total						29,200.00		15,500.00		13,700.00	
5 Travel (please itemize travel costs of staff, consultants and other personnel for project implementation)											
Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015		Quarterly Total	
								Q3	Q4		
5.1	UNHAS Flights (return flight) This line will cover the cost of 10 return flights to Bentiu from Juba for staff working on the project - the following flights have been deemed necessary for effective programme implementation as well as supervision by senior management	D	10	550	1	100.00%	5,500.00	3,000.00	2,500.00	5,500.00	
5.2	International flights (R&R, deployments, technical visits etc) This line will cover the cost of 17 international return flights to South Sudan for staff working on the project as well as for technical support visits	D	17	1500	1	30.00%	7,650.00	1,500.00	6,150.00	7,650.00	
Section Total						13,150.00		4,500.00		8,650.00	
6 Transfers and Grants to Counterparts (please list transfers and sub-grants to project implementing partners)											
Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015		Quarterly Total	
								Q3	Q4		
Section Total						0.00		0		0.00	
7 General Operating and Other Direct Costs (please include general operating expenses and other direct costs for project implementation)											
Code	Budget Line Description	D / S	Unit Quantity	Unit Cost	Duration	Percent Charged to CHF / ERF	Total Cost	2015		Quarterly Total	
								Q3	Q4		
7.1	Country Office Running Costs The allocated costs will contribute towards the office running costs for Juba office	S	1	43594.59	4	10.00%	17,437.84	8,718.92	8,718.92	17,437.84	
7.2	Field Office Running Costs The allocated costs will cover the office running costs for the office in Unity	S	1	10527.96	4	15.00%	6,316.78	3,111.00	3,205.78	6,316.78	
7.3	Vehicle Running Costs The costs allocated will contribute towards covering the fuel and oil charges of hired vehicles to be used for the project. This is based on past experience.	S	1	9536.2	4	10.00%	3,814.48	1,907.24	1,907.24	3,814.48	
7.4	Equipment and Furniture The allocated costs will cover the equipment and furniture requirements of the office in Unity	S	2	1200	1	100.00%	2,400.00	2,400.00	0.00	2,400.00	
7.5	Visibility This line will cover the cost for visibility items such as T-shirts, caps, etc	S	1	2551	1	100.00%	2,551.00	2,551.00	0.00	2,551.00	
Section Total						32,520.09		18,688.16		13,831.94	
Sub Total Direct Cost										332,366.81	

Indirect Programme Support Cost PSC rate (insert percentage, not to exceed 7 per cent)										7%			
Audit Cost (For NGO, in percent)										1%			
PSC Amount										23,265.68			
Quarterly Budget Details for PSC Amount	2015		Total										
	Q3	Q4											
	10,265.68	13,000.00	23,265.68										
Total Fund Project Cost												355,632.49	
Project Locations													
Location	Estimated percentage of budget for each location			Beneficiary Men	Women	Boy	Girl	Total	Activity				
Unity -> Rubkona	100							0					
Project Locations (first admin location where activities will be implemented. If the project is covering more than one State please indicate percentage per State)													
DOCUMENTS													

