Project Proposal

Organization	Ulumanitarian	is sequiped in the Describer 10	auth Cudan			
Project Title		ic services in the Republic of S	outh Sudan			
Fund Code	SSD-15/SA1/L/UN/320					
Cluster	Primary cluster		Sub cluster			
	LOGISTICS		None			
roject Allocation	1st Round Standard Allocation	on	Allocation Category	/ Туре	Logs and CCS	
roject budget in US\$	2,500,001.50		ration	12 months		
Planned Start Date	01/01/2015		Planned End Date		31/12/2015	
PS Details	OPS Code	SSD-15/CSS/72409	OPS Budget		0.00	
	OPS Project Ranking		OPS Gender Marke	er		
roject Summary	project will support the provi Bor, Jonglei states, Bentiu-R Common Transport Service Avail a fleet of 13 IOM mana critical emergency response operating current facilities ar operation of Common Trans possible, distribution points. humanitarian aircraft at airpo utilized mode of transport to level. For the last 3 years the CTS CHF has contributed up to 8	ged trucks (10x30mt trucks an s situations; especially in Malaka di, where possible, expanding troport Service (CTS) trucks that: The CTS trucks will not only be int level. This activity in close or guarantee the fast delivery of the project has significantly progre ow of this result.	ns of increased warehouse gistics Hub. The two aspe d 3x10mt trucks) to provid al, Melut, Bentiu, Bor and R hese facilities to enable eff facilitate the movement of lused to delivery humanita ordination with the Logistic humanitarian cargo. Ma essed. From 2,000MT of hesses.	e capacity in Malakal, ar cts of the project are su- le free-to-user humanita kumbek for the logistics ective storage and mob humanitarian cargo fron rian cargo from place to cs Cluster is very crucia lakal, Bentiu, Bor and R umanitarian cargo in 20	nd, overland transport in mmarized below: arian cargo delivery in a Hub. There remains an illization of items as nee the airport to the comr. place but also to assis al as the air cargo transjumbek locations are co	timely and effective mann urgent need to continue ded. Services include the mon warehouses and, who to the loading and offloading port remains one of the movered by CTS trucks at fix
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1. Humanitarian context analysis.. Humanitarian context: Describe the current humanitarian situation in the specific locations where this project will be implemented

South Sudan is the newest country in the world with over 600,000 square kilometers of land area with one of the least developed road networks in the world. In addition, about 60% of all roads become inaccessible during the seven month rainy season making South Sudan one of the most challenging and costly operating environments in the world. During the 2014 dry season, commercial transporters were subject to widespread checkpoints, illegal taxation, and harassment of drivers and other personnel. Additionally, airport congestion, delayed customs clearance, bureaucratic impediments continue to impact the movement of cargo. These factors, coupled with insecurity and widespread incidents of armed conflict, make delivery of humanitarian aid a costly and difficult exercise. Insecurity regularly restricts the ability of aid organizations to reach communities in need of life-saving assistance. Relief organizations often rely on expensive air assets for delivering lifesaving assistance. There is a need to ensure that, where possible, partners capacities to transport essential humanitarian cargo is enhanced though the provision of cargo handling support and trucking services to move items from airports to common warehouses by road and to points of distribution.

Warehousing of humanitarian cargo is extremely challenging. With the onset of the crisis, humanitarian assets were looted from offices and warehouses throughout the country. In many locations, commercial storage options are not available and ongoing insecurities further limit options for humanitarian partners to set up storage facilities. Cluster's managing core pipelines are anticipating pre-positioning most items in UNMISS bases in 2015 as a result of continued unpredictability of the security situation. There is a need to ensure that common warehousing within the UNMISS bases continue to operate and, where necessary, scale up in order to facilitate effective pre-positioning and distribution of essential humanitarian items.

Given the logistical complexity of this operation, due to scarce resources, poor infrastructure and lack of systematic information, coupled with the scale of the overall humanitarian response, a coordinated logistics response continues to be required in order to ensure effective and efficient delivery of humanitarian assistance to affected persons. In response to these needs, IOM as an active member of the logistics cluster, aims to 1) continue to operate the common transport service (CTS), providing reliable and readily-available assets for overland transport of humanitarian supplies, and 2) continue to manage the humanitarian logistic hub in Malakal in order to increase overall storage capacity of humanitarian actors operating in these locations. These common warehouses will serve as the Logistics Cluster's Mobile Storage Units for the entire humanitarian community.

The needs that have been identified are a result of cluster specific assessments that have given rise to these recommended actions to assist the humanitarian community. CHF funding in 2015 will be complementary to previous funding as it will strengthen the provision of humanitarian supplies and storage options. With increasing numbers of IDPs (as confirmed by the HCT in November 2014), CTS needs to mobilize to increase activities in line with the increasing desperate needs seen across the country, especially in key locations such as Malakal.

2. Needs assessment. Explain the specific needs of the target group(s), explaining existing capacity and gaps. State how the needs assessment was conducted, list any baseline data and explain how the number of beneficiaries has been developed. Indicates references to assessments such as Multi-cluster/sector Initial Rapid Assessments (MIRA)

3. Description Of Beneficiaries

80 UN/INGOs in The Republic of South Sudan, in line with Cluster Specific objectives. Through the Logistics Cluster, IOM will enable humanitarian actors to deliver their programmes to the affected population by providing timely information, coordination, and logistics services. Through this project IOM will also expand storage capacity in Malakal for Humanitarian needs.

4. Grant Request Justification.

IOM is therefore requesting funds from the CHF round one 2015 allocation in order to continue to be able to support the humanitarian community and their beneficiaries through the CTS and Malakal Common Warehouse Management which include 13 heavy duty trucks and high storage capacity. This will guarantee the full-time availability of especially dedicated trucks that will meet the cargo movement capacity that is necessary for the transportation of relief items to various NGOs and humanitarian agencies serving the critical areas in South Sudan. Based on prior experience and success IOM is best placed to successfully deliver this project.

In response to the logistics challenges faced in critical areas in South Sudan, IOM (in collaboration with the Logistics Cluster) is capable of providing reliable and readily-available assets to transport humanitarian supplies intended to provide relief to affected populations who find themselves in emergency situations. In 2014, the CTS project successfully responded to 95% of all transported requests made by the humanitarian agencies via the Logistics cluster. In 2014 nearly 7,500 tons of emergency humanitarian cargo was moved by the 13 CTS trucks. This movement supported 55 organisations. In 2013, over 4,000 tons was moved. The logistical capacity of IOM in Malakal, Upper Nile, offers a high level of common warehouse management coupled with a massive storage capacity in order to secure the storage of humanitarian items for the humanitarian actors in the area. IOM operates heavy duty earth machinery in Malakal that will be deployed to construct and elevate the logistical warehouse base.

No other funding is expected on this project.

5. Complementarity. Explain how the project will complement previous or ongoing projects/activities implemented by your organization.

LOGICAL FRAMEWORK

Overall project objective

To provide efficient and cost effective transport alternatives and storage provision to humanitarian actors thereby enabling the timely delivery of relief items to front line locations.

Logical Framework details for LOGISTICS

Cluster objectives	Strategic Response Plan (SRP) objectives	Percentage of activities
2015 SSO 2: Provide logistics, cargo and passenger air services to the humanitarian community to support operations and provide access to the targeted population	SO 1: Save lives and alleviate suffering by providing multi-sector assistance to people in need	100

Outcome 1	CTS trucks operated by IOM and prepositioned in critical areas designated by the Logistics Cluster	to transport humanitarian cargo for the humanitarian community
Code	Description	Assumptions & Risks
Output 1.1	Humanitarian Cargo transported in 6 months in cluster identified key states of South Sudan (measured in Metric Tons)	

Indicators

Code	Cluster	Indicator	End Cycle	End Cycle Beneficiaries								
			Men	Women	Boys	Girls	Cycle Target					
Indicator 1.1.1	LOGISTICS	Number of Metric Tons of Humanitarian Cargo transported in 6 months in cluster identified key states of South Sudan.					5000					
	Means of Verification:	SRF/Waybill/RITA system DATA base										
Indicator 1.1.2	LOGISTICS	[Logs/CCS] # of cargo Movement Requests executed					600					
	Means of Verification:	SRF/Waybill/RITA system DATA base										
Indicator 1.1.3	LOGISTICS	# of meetings held with the Logs Cluster for information sharing on positioning of trucks in the field					6					
	Means of Verification:	Meeting Minutes/Reports										

Activities

Activity 1.1.1	Avail a fleet of up to 13 IOM managed 30MT and 10MT trucks to provide humanitarian cargo delivery in a timely and effective manner in critical emergency response situations;
Activity 1.1.2	Set up and regular use of Fleet Management System
Activity 1.1.3	Regular update with Logs cluster on truck locations and activities

Output 1.2

Logistics Warehouse Management Units set-up in Malakal to provide high level storage capacity for humanitarian items.

Indicators

Code	Cluster	Indicator	End Cycle		End- Cycle		
			Men	Women	Boys	Girls	Target
Indicator 1.2.1	LOGISTICS	Number of Logistics Warehouse Management Units set-up to provide high level storage capacity for humanitarian items.					20

	Means of Verification:	SRF/Waybill/Warehouse reports									
Indicator LOGISTICS 1.2.2		ogs/CCS] Storage capacity made available to the humanitarian community (SQM)									
	Means of Verification:	SRF/Waybill/RITA system DATA base									
Indicator LOGISTICS 1.2.3		# of organizations assisted				80					
	Means of Verification:										
Activities											

Activity 1.2.1	Set-up and Manage storage units for humanitarian items in a secured logistical warehouse base in Malakal
Activity 1.2.2	Ground preparation: Cleaning, levelling, and compacting
Activity 1.2.3	Drainage and fencing of new ground area
Activity 1.2.4	Erection of MSUs

WORK PLAN

Project workplan for
activities defined in the
Logical framework

Activity Description (Month)	Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Activity 1.1.1 Avail a fleet of up to 13 IOM managed 30MT and 10MT trucks to provide humanitarian cargo delivery in a timely and effective manner in critical emergency response situations;	2015	Х	Х	Х	Х	Х	Х						
Activity 1.2.1 Set-up and Manage storage units for humanitarian items in a secured logistical warehouse base in Malakal	2015	Х	Х	Х	Х	Х	Х						
Activity 1.1.2 Set up and regular use of Fleet Management System	2015	Х	Х	Х	Х	Х	Х						
Activity 1.1.3 Regular update with Logs cluster on truck locations and activities	2015	Х	Х	Х	Х	Х	Х						
Activity 1.2.2 Ground preparation: Cleaning, levelling, and compacting	2015	Х											
Activity 1.2.3 Drainage and fencing of new ground area	2015	Х											
Activity 1.2.4 Erection of MSUs	2015	Х											

M & R DETAILS

Monitoring & Reporting Plan:

Describe how you will monitor the implementation of each activity. Describe the tools you plan to use (checklist, photo, questionnaires, interviews, suggestion box etc.) in order to collect data and how you will store data. Explain the frequency type and protocol of reporting (how often do you report about what to whom?). State if, when and how you plan to evaluate your project .

In South Sudan, IOM has put in place internal monitoring structures to effectively monitor the progress of project activities. Through meetings with the Programme Managers where progress against deliverables are discussed, IOM is able to monitor progress against deliverables and mitigate the risks of poor performance. In addition, regular communication of honor counterparts ensures that should external factors outside of the control of IOM be encountered, project deliverables can be adjusted with the approval of the donor.

The proposed activities implemented by IOM will be monitored directly by the IOM sub-offices which operate under the overall management of IOM's Chief of Mission in Juba. The Mission office in Juba will provide overall financial management and oversight of the activities. Regular internal reporting will be provided by all field offices and will receive a supervisory review from the Juba level. Over the course of implementation, field visits will be conducted in order to monitor project activities against the targets stated within the proposal. Internal reporting, monitoring and evaluation will take note of all constraints or impediments to activities in order to undertake a regular evaluation of project goals and implementing strategies. Project updates will be reported in IOM publications that will be distributed to IOM Geneva, donors and any other concerned stakeholders. A final narrative and financial report will be produced at the end of the project, in compliance with the CHF standards and requirements

CTS will also be using a specialised Fleet Management System (FMS) that the logistics cluster was able to secure from WFP. This will allow for improved accountability and coordination.

Head of operations or staff from the programme support unit to monitor the progress of activities in field locations.

IOM keeps records of those humanitarian actors involved with CTS movements. IOM will ensure that targets are met, and that the logs databases are kept up to

regarding increasing warehouse capacity, IOM has already engaged a high capacity contractor to develop the Malakal POC as well as an experienced team of civil engineers and surveyors. These resources will be used for the development of both the Malakal Humanitarian Hub as well as the logistics base, allowing IOM to benefit from economies of scale. CCCM cluster and the Logs Cluster will be kept up to date with progress as needed, they will also have access to implementation plans and workplans. The clusters, and IOM Project managers will constantly monitor and evaluate project progress.

OTHER INFORMATION

Accountability to Affected Populations

In line with cluster strategies, IOM will maintain its commitment to engaging with affected communities at all phases of the program cycle. The CTS project works directly with organisations that will directly implement their own projects but will also be working within the directions of accountability to affected populations with their respective clusters. IOM's M&E framework ensures that each project implemented is carried out effectively and continually reviewed in line with community needs and humanitarian frameworks.

Implementation Plan: Describe for each activity how you plan to implement it and who is carrying out what.

All components of this project will be carried out by IOM staff through IOM procedures.

Successful implementation in terms of management, coordination, and finance will be overseen by an experienced project manager. Project finances will be coordinated by the project manager and overseen by IOM's resource management unit. Financial oversight will be monitored at regional level also to ensure that accountability and effective use of resources, in line with project contracts, is maintained. Project coordination will be overseen by the project manager, in partnership with IOM South Sudan's Programme Support Unit. The programme support unit assist with project administration, technical oversight, and project M+E. Reporting lines and distribution of labor will be overseen by the resource management unit, and the project manager will be charged with direct supervision.

To maximize efficiency, this project will be carried out in consultation with the South Sudan Cluster. This will ensure solid impact, avoid duplication, and promote sustainability where possible

The logs cluster will benefit from IOM's CCCM capacity for large scale construction and earth works already being undertaken in the new POC. IOM has already engaged a high capacity contractor to develop the Malakal POC as well as an experienced team of civil engineers and surveyors. These resources will be used for the development of both the Malakal Humanitarian Hub as well as the logistics base, allowing IOM to benefit from economies of scale.

Coordination with other Organizations in project area

Environmental Marker Code N/S: Not specified

Gender Marker Code 4-Not applicable - Only used for very small number of projects, such as "support services"

Justify Chosen Gender Marker Code

This project is a common transport services project. Protection mainstreaming will already be taken into account by organizations making use of the service for Protection Mainstreaming their own interventions or projects

Safety and Security

Violent conflict remains a concern for project implementation in South Sudan, including fighting between non-state actors and SPLA as well as inter-communal violence. These factors present a constant threat to the security of staff, particularly in staff heavy projects such as emergency health responses.

The situation in Upper Nile State for IOM's semi-static and mobile clinics as well as those hard to reach areas targeted by the Rapid Response Mechanism are anticipated to remain highly volatile during the first quarter of 2015 in which this project is planned.

To mitigate these risks, IOM is a member of the UN Department of Safety and Security (UNDSS) which includes local field structures as well as tailored protocols for South Sudan, and oversight at the country level by the Security Management Team. IOM is a permanent member of the SMT which provides recommendations and consultation on security policy and criteria in coordination with the designated security representative of the SRSG, and the UN in New York. Furthermore, staff in the field undergo a series of security trainings and are properly equipped with personal protective equipment and communication devices. While our operations require staff to often enter into insecure areas, IOM does its best to ensure that all staff have the proper knowledge, training and equipment to ensure their safety. Lastly, IOM follows UNDSS protocols for including security clearance and convoy travel for vehicles.

Access

Humanitarian access is currently possible to all areas targeted by this project. In order to address sporadic incidents of insecurity, a comprehensive and flexible security strategy is in place and provides for a tailored response to insecure conditions. This CTS project will also closely align itself with the Logistics Cluster and Civil/Military personnel with OCHA for the use of UNMISS force protection when required/as necessary.

BUDGET

Staff and Other Personnel Costs (please itemize costs of staff consultants and other personnel to be recruited directly by the implementing partner for project implementation)

Code	Budget Line Description	D/S	Unit Quantity	Unit Cost	Duration	Percent Charged to	Total Cost	2015	2015			
						CHF / ERF		Q1	Q2	Q3	Q4	
1.1	Logistics Officer (1 staff/6 months) Upper Nile	S	1	16000	6	50.00%	48,000.00	0.00	0.00	0.00	0.00	
1.2	Logistics Officer (2 staff/6 months) Juba, Rumbek	D	2	16000	6	75.00%	144,000.00	0.00	0.00	0.00	0.00	
1.3	Mechanics Officer (3staff/6months) upper nile, Bor, Rumbek, Bentiu	D	3	6000	6	75.00%	81,000.00	0.00	0.00	0.00	0.00	
1.4	Warehouse Officer (1 staff/6months) Upper Nile	D	1	14000	6	100.00%	84,000.00	0.00	0.00	0.00	0.00	
1.5	International Support staff (2 staff/6months) Upper nile, Juba, Bor, Rumbek, Bentiu	S	30	15000	6	6.11%	164,970.00	0.00	0.00	0.00	0.00	
	30 internationals consisting of Programmes suppo over this project implementation	ort staff, lo	gistics, HR,	IT, Mana	gement, Op	erations in Ju	ba and sub o	offices. The bud	dget line covers	s two full time s	upport staff	
1.6	Engineer Officer (1staff/2months) Upper nile	D	1	14000	2	75.00%	21,000.00	0.00	0.00	0.00	0.00	
1.7	Logistics Assistant (4 staff/6months) Upper Nile, Juba, Rumbek, Bentiu	s	4	4000	6	50.00%	48,000.00	0.00	0.00	0.00	0.00	
1.8	Warehouse Assistant (1 staff/6months) Upper Nile	D	1	2000	6	100.00%	12,000.00	0.00	0.00	0.00	0.00	
1.9	Mechanics Assistant (6staff/6months) Upper nile, Bor, Rumbek, Bentiu, Juba	D	6	2000	6	75.00%	54,000.00	0.00	0.00	0.00	0.00	
1.10	Support staff (3field staff/Upper Nile,Rumbek,Bor,Bentiu)	S	110	2000	6	2.73%	36,036.00	0.00	0.00	0.00	0.00	
	This budget line reflects the number of national su	pport staf	f tied to the n	nission.	This budget	line will cover	3 full time su	pport staff ove	r the implemen	tation of this pr	oject.	
	Section Total						693.006.00	0.00	0.00	0.00	0.00	

Code	Budget Line Description	D/S	Unit Quantity	Unit Cost	Duration	Percent Charged to		2015			Quarterly Total			
						CHF / ERF		Q1	Q2	Q3	Q4			
2.1	Spare parts (heavu duty) & Tools 13trucks/6months	D	1	350000	1	100.00%	350,000.00	0.00	0.00	0.00	0.00			
	This is supplies and spare parts for trucks. project	This is supplies and spare parts for trucks. projected expenses are based on historical expenses.												
2.2	Construction logistical warehouse hub including maintenance	D	1	400000	1	100.00%	400,000.00	0.00	0.00	0.00	0.00			
	cleaning, leveling, compacting, fencing, drainage, erections of MSUs.													
2.3	Truck running cost (13 units/6months)	D	13	300	180	100.00%	702,000.00	0.00	0.00	0.00	0.00			
	Regular parts for services A,B and C. Insurance. Running costs also include drivers (non-staff), fuel and maintenance. Fuel Cost of outsource drivers													
	Section Total		1	,452,000.00	0.00	0.00	0.00	0.00	0.00					

3 Equipment (please itemize costs of non-consumables to be purchased under the project)

Code	Budget Line Description	D/S	Unit Quantity	Unit Cost	Duration	Percent Tota Charged to Cos					Quarterly Total	
						CHF / ERF	Q1	Q2	Q3	Q4		
	Section Total					0.00	0	0	0	0	0.00	

4 Contractual Services (please list works and services to be contracted under the project)

1	Code	Budget Line Description	D/S	Unit Quantity	Unit Cost	Duration	Percent Total 2 Charged to Cost						Quarterly Total
							CHF / ERF		Q1	Q2	Q3	Q4	
	4.1	Handling-Loading/offloading cargo trucks to planes / MSUs set-up (Malakal, Bentiu, Bor)	D	30	12.91	180	100.00%	69,714.00	0.00	0.00	0.00	0.00	
		Section Total						69,714.00	0.00	0.00	0.00	0.00	0.00

5 Travel (please itemize travel costs of staff, consultants and other personnel for project implementation)

Code	Budget Line Description	D/S	Unit Quantity	Unit Cost			2015	Quarterly Total				
						CHF / ERF		Q1	Q2	Q3	Q4	

			-										1
5.1	DSA (10 Int * 3 trips + 11 emp *	1 trip	D	34	221	4	100.00%	30,056.00	0.00	0.00	0.00	0.00	
5.2	DSA head of logs, head of mechand m+E staff and 3 locations	nanics, RMO,	D	12	91	6	100.00%	6,552.00	0.00	0.00	0.00	0.00	
5.3	Ticket		D	52.8	400	1	100.00%	21,120.00	0.00	0.00	0.00	0.00	
	53 tickets broken down as follow	ws: 10 Int * 3 trips	+ 11 emp	*1 trip and h	ead of l	ogs, head o	f mechanics, RN	MO, and m+	E staff and 3 k	ocations			
	Section Total							57,728.00	0.00	0.00	0.00	0.00	0.0
Trans	fers and Grants to Counterpar	ts (please list tra	nsfers and	sub-grants	to proje	ct implemen	ting partners)						
Code	Budget Line Description		D/S	Unit	Unit	Duration	Percent	Total	2015				Quarterly
				Quantity	Cost		Charged to CHF / ERF	Cost	Q1	Q2	Q3	Q4	Total
	Ocation Tatal							0.00	0	0			0.0
^	Section Total	Canta (nlanca in					direct costs 4	0.00	0	0	0	0	0.0
	ral Operating and Other Direct	Costs (please in		Unit	Unit	Duratio		or project in Tota					Quarterly
Code	Budget Line Description			Quantity		Duratio	Charged to						Total
							CHF / ERF		Q1	Q2	Q3	Q4	
7.1	Office cost (Malakal, Bor, Bentiu	u, Rumbek)	S	1	1250	0 6	30.00%	22,500.0	0.00	0.00	0.00	0.00	
7.2	Office Rent and Common Costs	Juba	S	1	11000	0 6	2.87%	18,942.0	0.00	0.00	0.00	0.00	
	Fuel for vehicles, generator fuel	, property and e	quipment in	surance, un	ımiss st	ress counse	eling, water, sew	vage, garba	ge, vehicles in	surance, Juba	Vehicle Mainte	enance, office	
7.3	supplies, UNDSS cost shares, Communication Juba		s	1	2000	0 6	2.50%	3,000.0	0.00	0.00	0.00	0.00	
7.5	Radios/Internet/VHF radios/thor	avas/phones In						3,000.0	0.00	0.00	0.00	0.00	
7.4	Communication Malakal, Bor, Be		S	1		0 6	10.00%	12,000.0	0.00	0.00	0.00	0.00	
7.5	Radio room and security		s	1	11250	0 6	1.12%	7,560.0	0.00	0.00	0.00	0.00	
	WFP radio room, Warrior Secur	Security,											
	Section Total							64,002.0	0.00	0.00	0.00	0.00	0.0
ub To	tal Direct Cost												2,336,450.
direc	t Programme Support Cost PS	C rate (insert per	centage, no	ot to exceed	7 per c	ent)							7
udit (ost (For NGO, in percent)												
SC Ar	nount												163,551.
uarta	ly Budget Details for PSC	2015						Total					
mount								Total					
		Q1	Q2	(Q3	C	24						
		0.00	0.00	(0.00	С	.00	0.00					
otal F	und Project Cost												2,500,001.
roject	Locations												
Locat	ion	Estimated perce	ntage of b	oudget for e	each lo	cation		Benefic	ciary Men	Women	Воу	Girl Total	Activity
Factor	n Equatoria -> Torit	2										0	
_03(0)	onglei -> Akobo 4									0			
		-										0	
Jongle	i -> Bor South	5										0	
Jongle Jongle		9											
Jongle Jongle Lakes	-> Rumbek Centre											0	
Jongle Jongle Lakes Lakes	-> Rumbek Centre 9	9											
Jongle Jongle Lakes Lakes Unity -	> Rumbek Centre !> Yirol East ! > Rubkona :	9										0	

DOCUMENTS