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<b>Programme Assessment/Review/Mid-Term Eval.</b>	
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<b>Report Submitted By</b>
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## FINAL PROGRAMME REPORT FORMAT

### **EXECUTIVE SUMMARY**

The United Nations Development Group for Latin America and the Caribbean (UNDG LAC) has focused among others in 2014-2016 on strengthening regional capacity and ensuring a coordinated approach to integrating human rights into its programmes and activities including those related the 2030 Sustainable Development Agenda. Within the framework of the UNDG LAC Workplan, the UNDG LAC Secretariat contributes to the achievement of UNDG LAC strategic priority areas (including, positioning of the UN Development System (UNDS) to optimally contribute to the 2030 Agenda, enhance the integrated planning, programming and policy, strengthen the capacity development as a core function of the UNDS and promote coherent development results across the entire UNDS.

During the reporting period, the UNDG LAC worked to promote a Human Rights Based Approach (HRBA) and to progressively integrate human rights norms and principles into the United Nations Country Teams (UNCTs) programmes, particularly through the work of the Programme Support Group (PSG) and the support of the Regional Human Rights Advisor (RHRA) by providing guidance to UNDAF (United Nations Development Assistance Framework) roll-out countries. The LAC RHRA was actively engaged in the preparation of their planning and programing documents, such as road maps, common country assessments (CCAs) and United Nations Development Assistance Frameworks (UNDAFs) in order to introduce a HRBA and ensure that Human Rights are properly mainstreamed. Furthermore, the LAC Regional HRA delivered tailor made HRBA and RBM trainings sessions for UNCTs and focal points from Argentina, Brazil, Costa Rica, Guatemala, El Salvador Haiti, Peru and Uruguay. Beyond the training itself, the RHRA continued to support and provide advice to UNCTs in their UNDAF planning phase, underlying the importance that international human rights recommendations inform planning.

Additionally, following the adoption of the Secretary General's "Rights Up Front Plan", as per the request of the UNDG LAC Chair, the Regional HRA supported the implementation of the Rights up Front action plan (RuF) in the LAC region, in particular to strengthen the UN system's ability to effectively prevent and respond to human rights violation and crises. Furthermore, as the "Rights Up Front Plan", includes the creation of an online human rights course for UN staff, the RHRA coordinated with OHCHR HQ to provide inputs to the global training package, and revised the different modules of the online course and provided substantive comments. The RHRA ensured and supervised the translation on the HR course into Spanish. That is a big asset for the region. In particular, examples from the LAC region were sent to those responsible for drafting the online human rights course for UN staff. The examples were meant to illustrate good practices from the LAC region, as well as the challenges and dilemmas faced by UN staff when acting for human rights protection and intervening to prevent or respond to risks of, or actual, human rights violations.

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<sup>8</sup> Financial Closure requires the return of unspent balances and submission of the [Certified Final Financial Statement and Report](#).

In line with the support and guidance provided to the countries, the last Coordination Officer's Workshop (held in Lima, Peru, in October 2016) included two sessions on Human Rights, facilitated by the Policy Advisor at UNDOCO, and a consultant expert on Business and Human Rights. The following section were carried out at the workshop: i) Incorporating Human Rights in the Agenda 2030 and the UNDG policy framework; and ii) Business and Human Rights.

The UNDG LAC has also carried out a substantive interagency work at the regional level through the revision of the working arrangements framework, in which the Inter Agency Working Groups were updated and the Human Rights Working Group was maintained, having two task teams under it: i) Indigenous/Afro-Descendants and ii) Protection.

Finally, aiming to link human rights and the 2030 Agenda, the UNDG LAC, with the participation of the UNDG Human Rights Working Group (HRWG), held a three days event in Panama in February 2017: a Community of Practices (CoP) on Human Rights and the 2030 Agenda, in order to exchange good practices and experiences within the region's countries, and the RHRA helped UNCTs to improve synergies between human rights and development at the regional and national levels. Furthermore she provided support to the UNDG LAC discussions on Human Rights and 2030 Sustainable development Agenda.

## **I. Purpose**

The deployment of the Regional Human Rights Adviser as member of the UNDG LAC Secretariat was an innovative approach developed in the 2012 UNDG Strategy on the deployment of Human Rights Advisers (HRAs) that anticipates the creation of additional options for RCs/UNCTs to access human rights expertise. The focus of the strategy was to strengthen the capacity of the Regional UNDG team for supporting human rights mainstreaming.

The core functions of the Regional HRA, included supporting the UNDG LAC in strengthening regional capacity and ensuring a coordinated approach to integrating human rights into its policies, programmes and activities including those related to the Post-2015 development agenda. In that regard, the RHRA provided support and advice on technical issues related to human rights mainstreaming and implemented capacity building activities across the region. The RHRA was also part of the Peer Support Group (PSG), and supported the region's RCs and UNCTs in the application of a human rights-based approach (HRBA), in particular in connection with the CCA and UNDAF processes.

Within the framework of the UNDG LAC Work Plan, the RHRA contributed to a major achievement of the UNDG LAC strategic priority areas (including MDG/IADG achievement, the Post-2015 development agenda, National Capacity Development, crisis / post crisis Transition, UN Coherence, positioning of the UN development system to optimally contribute to the 2030 Sustainable Development Agenda, enhance the integrated planning, programming and policy, strengthen the capacity development as a core function of the UN development system and promoted coherent development results across the entire UN development system to improve transparency and accountability.

## **II. Assessment of Programme Results**

**Outcome 1: MDG/IADG Achievement: Support countries in accelerating achievement of the MDGs and internationally agreed development goals and treaty obligations with equity by assigning priority to poverty**

*Output 1.1: High quality UNDAFs produced and implemented by UNCTs*

The UNDG LAC provided support and guidance to UNDAF roll-out countries. The Programme Support Group (PSG) and the Regional Human Rights Advisor (RHRA) have been actively engaged in the preparation of the planning and programming documents, such as Roadmaps, Common Country Assessments (CCAs) and United Nations Development Assistance Frameworks (UNDAFs) in order to introduce a HRBA and ensure that Human Rights are properly mainstreamed.

During the elaboration process of the UNDAF, it was provided support to the UNCTs in the preparation of their CCA and UNDAF, and also at the Strategic Planning Retreats (SPRs), which were used as an entry point to reinforce the international human rights recommendations, in order that participants could take them into account when defining the strategic priorities.

The LAC Regional HRA delivered tailor-made HRBA trainings for UNCTs and focal points from Argentina, Brazil, Costa Rica, El Salvador, Guatemala, Haiti (in French), Panama, Peru and Uruguay and provided continued support and advice to UNCTs in their UNDAF planning phase, underlying the importance that international human rights recommendations inform planning. Beyond the training itself, the RHRA continued to support the UNCTs in the preparation of their CCA and UNDAF. For instance, follow – up video conferences took place in order to better introduce a HRBA and to follow-up on the international human rights recommendations made to each of the countries.

In El Salvador and Haiti in addition to the UNCT’s focal points, high ranking government officials participated in the training. During these workshops, the international human rights recommendations (UPR, treaty bodies, and special procedures) were used for the working groups and exercises, in order that participants could become familiar with them. This was an essential part of the training process, as some participants had not read or used the international recommendations before. As a consequence, they not only found them very useful for their work and planning processes, they were also able to appreciate the importance of using international human rights mechanisms’ recommendations to inform UN programming and planning processes (such as the UNDAF). As a result, CCA and UNDAF from the region are integrating a HRBA.

Beyond the training itself, the RHRA continued to support the UNCTs in the preparation of their CCA and UNDAF. For instance, follow – up video conferences took place in order to better introduce a HRBA and to follow-up on the international human rights recommendations made to each of the countries. (I.e. the RHRA participated by teleconference in the UNCTs of El Salvador when the UNDAF was in the agenda).

Furthermore, during the workshop, organized by the UNDG LAC for the six Caribbean English speaking CCA-UNDAF roll-out countries, the RHRA presented a special session on human rights. The RHRA presented how to introduce a HRBA during the CCA – UNDAF process and the link between human rights and the post 2015 agenda and the importance to follow up of the international Human rights recommendations (UPR and treaty bodies).

Similarly, the RHRA actively participate and made a very well received presentation on “Assistance from the UN System for the implementation of recommendations: support from UN entities through the UN Development Assistance Framework during the Workshop for English speaking Caribbean States on the “UPR process: how to translate commitments into realities” held in Barbados in July. The Seminar aimed to assess their engagement in the UPR process, to share their experience and good practices among other States and to discuss best strategies to implement UPR recommendations. The Regional HRA focussed on the assistance available from the UN for the implementation of the recommendations, especially through the multi country UN Development Assistance Framework that is being prepared by the UNCTs of the region and the link between the 2030 sustainable development agenda and the follow up of the international Human rights recommendations (UPR, treaty bodies and special procedures).

**Outcome 2: Post-2015 Agenda: Facilitate broad-based engagement in the global dialogue on the post-2015 development agenda building on the experience of the MDGs and core UN principles of human rights, equality and sustainability, linking to national development priorities and strategies.**

*Output 2.1: Formation of Regional position / consensus on key development issues and priorities*

The RHRA was invited to the expert meeting of the Human Rights Working Group (HRWG) that took place in New York in October 2015, to prepare the senior level inter-agency workshop (IAW) to be convened by the UNDG Human Rights Working Group (HRWG), on the theme: “The 2030 Agenda for Sustainable Development – New Opportunities for Mainstreaming Human Rights”. The information, challenges, opportunities and examples from the field provided by the RHRA were very much appreciated during the discussion of the HRWG meeting. The RHRA facilitated the working group on the support the effective integration of human rights mechanisms into the SDG implementation.

A session on the “2030 Sustainable development agenda and human rights” August 2015 was introduced in the agenda of the UNDG LAC Regional Directors meeting of August. The RHRA drafted the text and power point presentation for the OHCHR Regional Representative presentation on “human Rights and the 2030 sustainable development agenda”. A very interesting discussion among Regional Directors took place on the importance of human rights on the implementation of the 2030 Sustainable Development Agenda.

During the 2014 LAC Coordination Officers workshop, the Regional Human Rights Advisor identified the space to introduce a special session with a UN expert on the 2030 Sustainable Development Agenda in order to make the link with human rights. This session was very much appreciated by the Coordination Officers who find it very useful for the UNCTs planning and programing processes in their countries.

In addition, aiming to link human rights and the 2030 sustainable development agenda, the RHRA undertook discussions with experts to improve synergies between human rights and development at the regional and national level in order to strengthen UN capacities at the country level to implement the 2030 Agenda for Sustainable Development with a human rights based – approach (HRBA) perspective and support the integration of HRBA and the 2030 Agenda for Sustainable Development. On the other hand, ongoing UNDG LAC work on the 2030 Sustainable Development Agenda was supported from a human rights perspective, focused on participation and inclusion, access to information and data, and means of implementation. The RHRA also actively participated in the CELAC retreat on Post 2015 agenda: means of implementation held on October 2014 in New York.

**Outcome 3: Crisis/Post Crisis Transition: Help build resilient societies and deliver effective support for sustainable recovery in crisis and post-crisis countries by ensuring mutually reinforcing linkages between the political, development, humanitarian, rule of law, human rights and social and security dimensions of UN engagement**

*Output 3.1: CPC countries effectively supported*

Following the adoption of the Secretary General's "Rights Up Front Plan", the RHRA participated in the process of implementation of the RuF Action Plan in the region, to strengthen the UN system's ability to effectively prevent and respond to human rights violation and crises. Particularly per request of the UNDG LAC Chair, the Regional HRA supported the organization and participated on the 3rd , 4th , and 5th of the Regional Quarterly Review (RQR) of the Americas region.

In addition, the Rights Up Front Action plan was introduced in the agenda of the UNDG LAC Regional Directors meeting in January 2015. As a result, an interesting debate took place among Regional Directors. The UNDG LAC discussed its role in applying the Rights up Front Action Plan as well as the need to develop better support modalities for the LAC UNCTs in their interactions with member States with regard to human rights issues. It was agreed that at a first step, an internal discussion should be held on how the UN has responded in the past to human rights violations in the region. Then, the UNDG LAC Chair sent a letter and a concept note to all LAC RCs and UNCTs requesting to provide a brief description of past human rights violations and the detailed actions that the UN took in response to these violations. The RHRA prepared, a documented analyzing the responses as lessons learned and good practices, as an input to the UNDG LAC Regional Directors discussion.

On the other hand, per request from the RC from Panamá, the RHRA presented to the UNCT of Panamá, the Rights up Front initiative and Action plan a very interesting discussion took place in the UNCT.

During the 2014 Coordination Officers LAC workshop, organized by the UNDG LAC Secretariat, the RHRA presented the RuF action plan and an active discussion followed. As well, during the 2015 Coordination Officers LAC workshop, organized by the UNDG LAC Secretariat, a new session RuF action plan took place as requested by Coordination officers. The session was designed with specific working group exercises to understand better the Action Plan. A very interesting and important discussion took place. Furthermore, during both workshops sessions, the importance and strategies for the Resident Coordinators and the UNCTs to engage with the main human rights mechanism to help States to more effectively implement the international human rights recommendations was also broadly discussed.

On 10th December 2014 and 2015, the UNDG LAC Chair sent messages to the LAC Resident Coordinators and UNCTs to commemorate the Human Rights Day reminding us that Human Rights are at the core of the UN development agenda and the importance of human rights in the context of the implementation of the SDGs. The message emphasized that In the context of the new 2030 Agenda for Sustainable Development, the Universal Declaration remains very relevant as the 2030 Agenda is explicitly grounded in human rights commitments under the UN Charter and the Universal Declaration of Human Rights. It was stressed that The Sustainable Development Goals require the UN system to place a focus on eliminating discrimination in laws, policies and practices and to reduce inequalities and "to leave no one behind".

Furthermore, the RHRA provided guidance and advice to RCs and UNCTs in promoting human rights as a common UN value and upholding international norms and standards in their policies and programing.

Under the request of the RC of Venezuela, the RHRA provided comments to the draft Human Rights Plan that the Government of Venezuela presented to the UNCT, asking for their comments. The RHRA sent a document to the UNCT (July 2015) focusing on the importance of a HRBA for the Human Rights Plan and the human

rights obligations of Venezuela, as well as the international human rights recommendations (UPR, Treaty bodies and special procedures). Furthermore, as Venezuela UPR session was going to take place in 2016, the RC of Venezuela, requested a training session for the UNCT. Then, the RHRA went to Venezuela to facilitate a workshop for the UNCT of Venezuela during a UNCT session (February 2016). The UNCT then decided to present a contribution for the UPR and the RHRA maintain close contact with the drafting team in charge to write the contribution.

The RHRA supported the RC from Nicaragua with a Seminar that she was planning to organize on Business and Human Rights with identification of possible panelists and discussing the agenda.

The RHRA gave specific human rights support to RCs and UNCT such as “human rights a business” (RC of Nicaragua), persons with disabilities (Belize UNCT), Death penalty (UNCT of Trinidad and Tobago), RuF (Argentina, Brazil, Ecuador, Jamaica, Haiti, Mexico, Nicaragua), among others.

The RHRA participated in the regional preparation meeting held in Panama (April 2016) for the World humanitarian Summit) with special focus on the Northern Triangle and gender issues

**Outcome 4: National Capacity Development and Development Effectiveness: Strengthen support for national capacity development, including through “upstream” policy and programme advice, incentivizing the use of national systems, sharing of good practices and lessons learned, and strengthening the normative approach and operational linkages, including human rights and gender equality.**

*Output 4.1: UNCTs capacities to engage in upstreaming policy and programme dialogue enhanced*

Annually the UNDG LAC Secretariat organizes a Coordination Officers workshop, with the participation of the Coordination Officers of the region. The last workshop was held in Lima, Peru, 3-7 October 2016, in which the Organizing Committee requested a specialized Session on Human Rights and the SDGs/Business and human rights. These sessions were facilitated by the Team Leader of Human Rights Team at UNDOCO and by an expert on the issue of Business and Human Rights, respectively.

The objective of the session “Incorporating Human Rights in the Agenda 2030 and the UNDG policy framework” was to brief the participants on the Human Rights linkages with the Agenda 2030, and policies and tools available for the UNCTs. The main points presented referred to: i) the HRWG as one of the mechanisms of the UNDG that aims to support development system to deliver on human rights, with an added value of achieving a similar approach among agencies; ii) the role of conducting advocacy and guidance (on SDGs and engagement with HR mechanisms), and to build a strong UN leadership on human rights (HRAs, guidance to RCs and UNCTs, HRs in development strategy). It was also highlighted at that opportunity that RCOs can contribute to Human Rights through thematic groups and engagement with HR mechanisms.

One important takeaway raised on this session was that all the agencies need to work and be involved in ensuring human rights implementation in the SDG agenda.

The session on “Business and Human Rights” aimed to provide some expertise and advice on specific issues as the UN Guiding Principles on Business and Human Rights; the priorities of the UNCT, Government and the Business sector and its relation to the UNDAF; this aspect in the context of the SDGs; and the tools and resources available to engage business on their role in moving forward human rights.

Among other issues, the expert provided some country examples on challenges and advances on establishing a solid link between Business and Human Rights: Under age/child labor; Gender inequality; Large informal sector; Sex trafficking; Indigenous populations; Trade Unions. Some challenges were pointed out, such as the possible lack of knowledge of the Business sector on the UN and its mandate; the challenge on moving business

from a strictly profit-oriented or Corporate Social Responsibility (CSR) approach to a human rights approach; and some important entry points were identified: individual or corporate champions; Business/UN MoU; Business as a partner that complements Government/State efforts to fulfill both its HR obligations (UPR recommendations, Special Rapporteurs, National HR institutions) and its SDG commitments.

### **Outcome 5: Promote a strategic and coherent results culture across the entire UN development system.**

*Output 5.1: RCs/UNCTs are effectively supported in the implementation of the QCPR recommendations, in particular those regarding DaO/SOPs.*

The undg LAC Secretariat and UN DOCO, with the support of the OHCHR (NYC Office) convened a Community of Practices on Human Rights and the 2030 Agenda, held in Panama on 21-23 February, 2017, with 47 participants from 21 countries of the region - representing different agencies, funds and programs, as well as coordinating officers from 7 countries and representatives of regional offices and global headquarters (OHCHR, UNICEF, UNESCO, ILO, UNDP, UNEP, UNIDO, etc.).

The CoP was aimed at generating a pooling of successful practices in Human Rights and the 2030 Agenda in Latin America and the Caribbean, by exchanging experiences in support of the adaptation and implementation the 2030 agenda for sustainable development with a Human Rights based approach in the UN Joint Progaming can promote a cooperation model based on respect for and protection of human rights, allowing countries to gain, adapt and convey knowledge and experience that are mutually beneficial.

Key issues were analysed and discussed with the presentation of 8 cases, in which the main points addressed were: (i) the state of the art at the global and regional levels of the relationship between the Development and Human Rights pillars; (ii) the integration of the human rights approach in the implementation of 2030 Agenda, and available tools; (iii) strengths, weaknesses, sustainability, lessons learned and, in general, specific forms of implementation of experiences in Latin America.

The experiences of 8 countries, previously identified as good practices, were presented highlighting their contribution to different pillars such as "the identification of approaches and initiatives for the integration of human rights in the implementation of the 2030 Agenda and the Sustainable Development Goals" (specific experiences of Peru, Mexico and Uruguay). "Leave no One Behind", focusing on human rights, social inclusion and partnership building (experiences of Bolivia, Costa Rica and Dominican Republic), using the recommendations of the UPRs as inputs for the UN Cooperation Frameworks and joint programs in harmony with 2030 Agenda (illustrated by Argentina's experience) and using the recommendations of Treaty Bodies and other Human Rights mechanisms as inputs for the joint programming of the system (cases of Argentina and Jamaica).

Participants welcomed the opportunity to examine experiences from other countries and to explore the key strengths and weaknesses of their own national environments and recognized the usefulness of the case-based and conceptual deepening and intervention tools that allow to consolidate a general and coordinated approach.

The initiative of the "Regional UPR project" was highly appreciated, through which the OHCHR Office of the Southern Cone was able to mobilize initial resources for the recruitment of national HR consultants who carry out their actions as focal points of OHCHR and UNS within RCOs in 5 of the 7 countries where UNHCR Southern Cone has interference and is a non-resident agency. In fact, half of the good practices identified in the Region arise from the regional UPR project in the Southern Cone with special leadership of the RCO in each of

these countries. Both UN DOCO and OHCHR NYC Office will take it as a proposal to replicate it in other sub regions.

As a result of the CoP, it is expected that the conclusions and recommendations of the meeting, as well as the systematization of the experiences, can provide a useful reference to support the organization of similar experiences, replicating good practices and using in depth the lessons learned through a toolkit that will be elaborated on the basis of this CoP.

The RHRA also participated in other relevant UNDG LAC Regional Interagency Working Groups, such as the Peer Support Group, gender, protection and indigenous peoples. In these groups the RHRA emphasized the importance of the engagement with the main UN human rights mechanisms (Universal periodic review, the Special procedures and Treaty Bodies) and follow up of the relevant recommendations, among other contributions. A central issue in the work plan of the Interagency Working Group on Protection was the unaccompanied migrant children from the three countries of the Northern Triangle of Central America (El Salvador, Guatemala and Nicaragua), that arrive to the United States. The special protection needed for the children according with international human rights instruments and mechanisms was underlined. Joint actions with the UNCTs of the three involved countries were defined with the support of the protection group.

During 2016 the importance to reactivate the protection group was underline in order to follow up the situation of the northern triangle, in particular. New TORs were prepared and the RHRA provided comments in order to introduce a HRBA and the follow up of international human rights commitments and recommendations.

The RHRA participated in the preparation meeting held in Panama (April 2016) of the Word Humanitarian Summit, organized by OCHA and the workshop of the humanitarian impact of the violence in the Northern Triangle. The RHRA underlined, among other considerations, the importance that UNDG LAC placed to the situation of the Northern Triangle as it was in the agenda on the Regional Directors meetings, several times (including the RC involved) in order to monitor and find the adequate responses and support from the regional level.

The RHRA also contributed to the substantive organization of the UNDG LAC meetings and the preparation of background documents such as papers, briefing notes and talking points on human rights issues for the UNDG LAC Chair. In particular, standard talking points on human rights for the UNDG LAC Chair and UNDG LAC Regional Directors missions' were drafted.

### **Evaluation, Best Practices and Lessons Learned**

- Report on any assessments, evaluations or studies undertaken relating to the programme and how they were used during implementation. Has there been a final project evaluation and what are the key findings? Provide reasons if no programme evaluation have been done yet?
- Explain challenges such as delays in programme implementation, and the nature of the constraints such as management arrangements, human resources etc. What actions were taken to mitigate these challenges? How did such challenges and actions impact on the overall achievement of results? Have any of the risks identified during the project design materialized or were there unidentified risks that came up?
- Report key lessons learned and best practices that would facilitate future programme design and implementation, including issues related to management arrangements, human resources, resources, etc. Please also include experiences of failure, which often are the richest source of lessons learned.

**ii) Indicator Based Performance Assessment:**

Using the **Programme Results Framework from the Project Document** - provide an update on the achievement of indicators at both the output and outcome level in the table below.

	<u>Achieved</u> Indicator Targets	Reasons for Variance with Planned Target (if any)	Source of Verification
<p><b>Outcome 1<sup>9</sup>: MDG/IADG Achievement: Support countries in accelerating achievement of the MDGs and internationally agreed development goals and treaty obligations with equity by assigning priority to poverty (UNDG LAC outcome to which RHRA will contribute)</b></p> <p>Indicator: Baseline: Planned Target:</p>			
<p><b>Output 1.1: High quality UNDAFs produced and implemented by UNCTs</b></p> <p>Indicator: number of UNDAF rollout countries which will have received HRBA technical advice, guidance, support and incorporated them in their programs. Baseline: 0 Planned Target:</p> <p>Indicator: Number of PSG members and UN staff from rollout countries that will have been trained in HRBA/RBM Baseline: 8 PSG members currently have received training. Planned Target:</p>	<p>UNDAF roll-out countries have received technical support, advice and strategic guidance. HRBA trainings were provided to the UNCTs of Argentina, Brazil, Costa Rica, El Salvador, Guatemala, Haiti, Panama, Peru and Uruguay. HRBA was introduced in their programmatic documents, including their UNDAF.</p> <p>A Training of trainers (ToT) was planned to take place in the second semester of 2016. Unfortunately as</p>		<p>Road maps, draft CCAs and UNDAFs; Agenda and lists of participants of the trainings.</p>

<sup>9</sup> Note: Outcomes, outputs, indicators and targets should be **as outlined in the Project Document** so that you report on your **actual achievements against planned targets**. Add rows as required for Outcome 2, 3 etc.

	the RHRA position was not extended it could not take place.		
<p><b>Output 1.2. Support provided to promote MDG achievement</b></p> <p><b>Indicator: Number of advocacy campaigns that will have been developed/supported on human rights issues.</b> <b>Baseline: 0</b></p>	<p>During the HRBA trainings The RHRA underlined the importance of the achievement of MDGs with a HRBA. Furthermore, as SDGs were set during the project, the RHRA emphasized that the SDGs should be understood together with the international human rights standards and recommendations.</p> <p>UNDG-LAC Chair messages send to LAC RCs and UNCTs the 10 December 2014 and 10 December 2015, to commemorate the Human Rights Day reminding that Human Rights are at the core of the UN development agenda.</p>		<p>First drafts UNDAFs; Agenda of the trainings.</p> <p>UNDG LAC Chair message to LAC RCs and UNCTs, on the occasion of the Human Rights Day.</p>
<p><b>Outcome 2: Post-2015 Agenda: Facilitate broad-based engagement in the global dialogue on the post-2015 development agenda building on the experience of the MDGs and core UN principles of human rights, equality and sustainability, linking to national development priorities and strategies. (UNDG LAC outcome to which RHRA will contribute)</b></p>			

<p><b>Output 2.1: Formation of Regional position / consensus on key development issues and priorities</b></p> <p><b>Indicator 2.1.1: number of interagency documents that incorporates inputs</b>  <b>Baseline: 0</b>  <b>Planned Target:</b></p>	<p>A Human rights perspective was mainstreamed in the regional level discussions on the implementation of the 2030 Sustainable development Agenda.</p> <p>Contributions provided to UNDG LAC, including a presentation for the UNDG LAC (August 2015) meeting on Human Rights and the 2030 Sustainable Development Agenda.</p> <p>Draft report on the compilation of the responses of UNCT from the region on past human rights violations in the framework of the Rights up Front.</p> <p>Standard Talking points for UNDG Lac RD on Human Rights.</p> <p>Inputs to the TORs of the UNDG LAC Protection Group.</p>		<p>UNDG LAC minutes.</p>
<p><b>Indicator: Advocacy strategy for the post 2015 agenda implemented</b>  <b>Baseline: 0</b>  <b>Planned Target:</b></p>	<p>Advocacy with LAC Coordination Officers on the importance of HR in and 2030 Sustainable development Agenda.</p> <p>The discussion of 2030 Sustainable Development Agenda and human rights was introduced in the agenda of the UNDG LAC meetings.</p> <p>Draft text and presentation of OHCHR Regional Representative on 2030 Sustainable Development Agenda and human rights.</p>		<p>Record of communications.  Draft text and presentation  Agenda of the courses.</p>

	<p>Training to the UNCT of Guatemala on Human Rights and the Sustainable Development Agenda.</p> <p>The importance of the SDGs introduced in the HRBA trainings to UNCTs focal points of Argentina, Brazil, Costa Rica, El Salvador, Haiti, Panama, Peru and Uruguay.</p> <p>Participation in the CELAC meeting October 2014.</p>		
<p><b>Outcome 3: Crisis/Post-Crisis Transition: Help build resilient societies and deliver effective support for sustainable recovery in crisis and post-crisis countries by ensuring mutually reinforcing linkages between the political, development, humanitarian, rule of law, human rights and social and security dimensions of UN engagement.</b></p>		<p>The Rights Up Front initiative and its application at the national level was very demanding.</p>	
<p><b>Output 3.1.CPC countries effectively supported</b>  <b>Indicator : Human rights approach integrated in RED LAC humanitarian trainings</b>  <b>Baseline:</b>  <b>Planned Target:</b></p>	<p>Revision of the TORs of the UNDG LAC Protection Group to integrate a HRBA in its in charge of the Northern Triangle migration Crisis.</p> <p>Other focus of the RHRA was to provide advice and support for the implementation at the regional and country level of the Rights up Front action plan.</p> <p>Training to Coordination Officers on RUF initiative.</p> <p>Support the development of the RUF RQR meetings from the LAC region.</p>		<p>Record of communications.  Agenda of the training.</p>

<p><b>Outcome 4: National Capacity Development and Development Effectiveness: Strengthen support for national capacity development, including through “upstream” policy and programme advice, incentivizing the use of national systems, sharing of good practices and lessons learned, and strengthening the normative approach and operational linkages, including human rights and gender equality.</b></p>			
<p><b>Output 4.1.: UNCTs capacities to engage in upstreaming policy and programme dialogue enhanced</b>  <b>Indicator: online basic human rights course for UN staff finalized and in implementation</b>  <b>Baseline: technological platform developed.</b>  <b>Course contents under revision.</b>  <b>Planned Target:</b></p>	<p>Spanish translation of the course was finished with the supervision and revision of the RHRA. The Spanish translation of the human rights course is available in Inspira.</p> <p>Examples from the LAC region were provided and introduced for the course.</p> <p>Substantive comments provided and introduced to the English version of the course.</p> <p>Participate in the pilot phase of the online human rights course and provided relevant comments.</p>		<p>Record of communications.</p> <p>Spanish version of the human rights course in Inspira.</p>
<p><b>Outcome 5: Promote a strategic and coherent results culture across the entire UN development system.</b></p>			
<p><b>Output 5.1: RCs/UNCTs are effectively supported in the implementation of the QCPR recommendations, in particular those regarding DaO/SOPs.</b>  <b>Indicator: Number of DAO self-starters which will have received HRBA technical advice,</b></p>	<p>Support and technical advice on HRBA was delivered to El Salvador, Guyana, Nicaragua and Uruguay.</p>		<p>Record of communications.</p>

<p><b>guidance and support and incorporated in their programming documents.</b>  <b>Baseline: 0</b>  <b>Planned Target:</b></p>			
<p><b>Output 5.2: Improved results reporting and M&amp;E at regional level</b>  <b>Indicator: Number of UNDAF rollout countries which will have received HRBA technical advice, guidance and support and incorporated it in their M&amp;E plans.</b>  <b>Baseline: 0</b>  <b>Planned Target</b></p>	<p>HRBA support provided to UNCTs of Argentina, Brazil, Costa Rica, El Salvador, Haiti, Honduras, Peru and Uruguay.</p> <p>HRBA training facilitated to Argentina, Brazil, Costa Rica El Salvador, Haiti, Guatemala, Peru and Uruguay UNCTs.</p>		<p>HRBA training agenda and list of participants.</p> <p>Record of communications.</p>

