

| | | | | | |
|-----------------------------------|---|---------------------------------|----------------------------|--------------|--------------|
| Requesting Organization : | CARE Somalia | | | | |
| Allocation Type : | Reserve 2017 | | | | |
| Primary Cluster | Sub Cluster | Percentage | | | |
| Enabling Programmes | | 100.00 | | | |
| | | 100 | | | |
| Project Title : | NGO Consortium | | | | |
| Allocation Type Category : | | | | | |
| OPS Details | | | | | |
| Project Code : | | Fund Project Code : | SOM-17/3485/R/EP/INGO/6902 | | |
| Cluster : | | Project Budget in US\$: | 199,999.33 | | |
| Planned project duration : | 12 months | Priority: | | | |
| Planned Start Date : | 01/11/2017 | Planned End Date : | 01/11/2018 | | |
| Actual Start Date: | 01/11/2017 | Actual End Date: | 01/11/2018 | | |
| Project Summary : | <p>Somalia remains in a state of a complex humanitarian emergency characterised by multifaceted factors including volatile political environment, extreme poverty, food insecurity, conflict and instability. Over 3.1 million people are in humanitarian emergency and crisis, 6.2 million people in need of assistance and 1.1 million people in protracted internal displacement. The operating environment in Somalia remains volatile and challenging and access to those in need continues to be impeded by a range of factors culminating to the already stressful working environment and debilitating humanitarian partners from providing timely assistance to vulnerable populations. Humanitarian organisations have continued to report significant increases in bureaucratic impediments particularly in Puntland and southern Somalia. The Consortium continues to advocate for favourable working environment for NGOs to deliver aid to those in need through its core activities of coordination, representation, advocacy and information sharing. Development of press releases/position papers further expresses NGOs voices and concerns and acts as advocacy tools to raise awareness, in particular media awareness, on the plight of Somalis with a focus on thematic issues. It is believed that these communiqués influence decisions. Moreover, frequent visits to Mogadishu and in key Regional State capitals (Garowe, Baidoa and Kismayo) are paramount to advocate for amicable solutions to arising administrative impediments. In June 2014, the NGO Consortium commissioned a study on Risk Management & Accountability (RMA) practices among NGOs in Somalia to map out and analyse NGO standards and approaches in risk management and mitigation in Somalia and Somaliland. NGO Consortium members identified common approaches to mitigating risks, capacity building on risk management and developed guidelines on common risk management standards. NGOs agreed to openly and honestly appraise their risk management methods that they practiced as well as share information with other NGOs to enhance transparency and encourage information sharing among NGOs. Members then endorsed these "Guidelines (Code of Conduct) for RMA practices for NGOs operating in Somalia/Somaliland". The Consortium anticipates hiring a consultant to conduct an evidence-based assessment of NGO compliance and implementation of the risk management guidelines with a view to identifying the effectiveness of risk management systems to continue to build momentum towards strengthening risk management approaches. Moreover, the aim of this assessment is to check the relevance and possibly revise the guidelines to suit the current Somalia situation. As the key coordination mechanism for local and international NGOs working in Somalia on a wide range of issues and sectors, the Consortium continues to reiterate the crucial role played by NGOs to address need while adapting to the changing context in Somalia, advocating for the interests of Somalis both inside and outside Somalia, looking beyond emergency response to promote aid effectiveness while supporting the development of Somali NGOs' capacity and increasing their accountability to communities and donors. The Consortium anticipates facilitating a durable solutions roundtable discussion with key players with the aim to generate dialogue on plausible solutions to the large scale and protracted refugee situations in Somalia as well as capacity building for NGOs on Access Negotiation and a course on Introduction to Working in Somalia. Though the humanitarian development nexus discourse may be at its infant stage, it is essential to strengthen linkages between humanitarian and development activities in order to create and maintain lasting solutions to Somalia's dependence on humanitarian aid, a notion desired by the current government.</p> | | | | |
| Direct beneficiaries : | | | | | |
| | Men | Women | Boys | Girls | Total |
| | 40 | 40 | 0 | 0 | 80 |
| Other Beneficiaries : | | | | | |
| Beneficiary name | Men | Women | Boys | Girls | Total |
| Aid Agencies | 40 | 40 | 0 | 0 | 80 |

Indirect Beneficiaries :**Catchment Population:**

The target number of local and international aid agencies is 80. The Somalia NGO Consortium is a network of local and international NGOs working in Somalia. The Consortium encourages equal participation of men and women throughout the project.

Link with allocation strategy :

The enabling cluster allows for an integrated approach of implementing activities/programs. It also allows the Consortium to address cross-cutting issues and in so doing, directly supporting NGOs respond to humanitarian needs. The NGO Consortium as members of this cluster, collectively work with key partners to provide an enabling environment for humanitarian organisations to deliver life-saving assistance. According to FSNAU assessments, scale-up of humanitarian activities has shown a decrease in the number of people in need of humanitarian assistance from 6.7 million to 6.2 million people. In efforts to scale-up on effective coordination, the Somalia NGO Consortium anticipates increased presence in Kismayo and Baidoa. The Consortium also anticipates recruitment of a Deputy Director to be based in Mogadishu and officers to be based in Kismayo, Baidoa and Garowe. The operating environment in Somalia remains volatile and challenging and access to those in need continues to be impeded by a range of factors including politicisation of assistance debilitating humanitarian partners from providing timely assistance to vulnerable populations. With increase in bureaucratic impediments, in particular the South of Somalia and Puntland, it is essential that the Consortium regularly engages the regional administrative officers as well as the Federal Government of Somalia to continue to advocate for favourable working environment for NGOs to deliver aid to those in need. Frequent visits to Mogadishu and in key Regional State capitals (Garowe, Baidoa and Kismayo) are paramount to advocate for amicable solutions to arising administrative impediments. It is also anticipated these recruitment will continue to build on established relationships, strengthen coordination and coherence in ensuring NGOs deliver timely humanitarian assistance to vulnerable people and continue decreasing the number of people in need of humanitarian assistance.

Sub-Grants to Implementing Partners :

| Partner Name | Partner Type | Budget in US\$ |
|--------------|--------------|----------------|
| | | |

Other funding secured for the same project (to date) :

| Other Funding Source | Other Funding Amount |
|----------------------|----------------------|
| | |

Organization focal point :

| Name | Title | Email | Phone |
|---------------------|--------------------------------|-----------------------------------|------------------|
| Abdurahman Sharif | Director | director@somaliangoconsortium.org | +254 705 180 259 |
| Hassan Hussein Abdi | Senior Finance & Admin Officer | finance@somaliangoconsortium.org | +254 742 988 814 |

BACKGROUND**1. Humanitarian context analysis**

While Somalia continues to be on a progressive political course after decades of political turmoil, acute humanitarian needs persist and basic social indicators remain among the lowest in the world. According to UN OCHA, over 3.1 million people are in humanitarian emergency and crisis, 6.2 million people in need of assistance and 1.1 million people in protracted internal displacement. The majority of those affected are women, children and minority groups. Climatic shocks exacerbate an already complex working environment; volatile political environment, extreme poverty, food insecurity, conflict and instability contribute to high levels of protracted humanitarian needs in Somalia. Additionally, Somalis have voluntarily returned from Kenya with majority returning to Baidoa, Kismayo Luuq and Mogadishu exacerbating an already dire internally displaced people situation. Owing to bureaucratic impediments, reaching vulnerable populations on time may be impeded. NGOs continue to be the primary providers of humanitarian assistance for over two decades. Despite the persistent high levels of humanitarian need, the Somalia context is slowly shifting from emergency aid to early recovery and development. The marginally improving security conditions have in some areas led to a transition from humanitarian assistance to recovery, with the aim of strengthening resilience of vulnerable people to external shocks and increasing their sustainable livelihood opportunities. Recognising the challenges of the past and the new operating paradigm, there is a desire for NGOs, after over two decades of emergency responses, to contribute to building the resilience of Somali communities by building local and national capacity, developing best practice and to improve and harmonise accountability and risk management in both humanitarian and resilience work. As the key coordination mechanism for local and international NGOs working in Somalia on a wide range of issues and sectors, the Consortium continues to reiterate the crucial role played by NGOs to address need while adapting to the changing context in Somalia, placing its resources at the level closest to the delivery of assistance, advocating for the interests of Somalis both inside and outside Somalia, looking beyond emergency response to promote aid effectiveness while supporting the development of Somali NGOs' capacity and increasing their accountability to communities and donors. Though the humanitarian development nexus discourse may be at its infant stage, it is essential to strengthen linkages between humanitarian and development activities in order to create and maintain lasting solutions to Somalia's dependence on humanitarian aid. The complex, inter-linked and multi-dimensional humanitarian challenges in Somalia requires concerted and coordinated efforts in ensuring underlying causes of recurrent humanitarian crisis in Somalia are adequately addressed and assistance is focused towards building and strengthening resilience of Somali communities.

2. Needs assessment

Since inception, the NGO Consortium has grown as an effective network, actively supporting its members to promote dialogue, collaboration, learning experiences, information exchange and to advocate on issues of key concerns. Currently, the Consortium is the primary NGO coordination mechanism with a membership of national and international NGOs working in all parts of Somalia (Somaliland, Puntland, Mogadishu & South), where it represents its members to governments, UN agencies, donor groups and multilateral organisations at local, national and international levels. The Consortium's 2017 - 2019 Strategic Plan built on a range of consultative forums, stakeholder evaluations and contextual developments in particular, the erratic operating environment and enhanced advocacy engagements within Somalia. It also coincided with significant political changes in Somalia including the commendable peaceful transition of the new government, deemed more representative and presents an opportunity for better engagement and improved working relations with the government, international donors and the UN to ensure coherence between humanitarian interventions and long-term development strategies. The Consortium continues to place optimum capacity and initiatives inside Somalia through its support for locally based regional coordinators, utilising and supporting their networks for wider information exchange, policy and advocacy efforts. The long-term plan to move the Secretariat from Nairobi to within Somalia is maintained, cogniscent of the developing political and security context. Meanwhile, plans are underway to increase Consortium presence and support services in Kismayo and Baidoa, refugee returnee strong holds, with the recruitment of officers and more frequent visits by the Consortium Director while maintaining a strong base in Nairobi that supports both in country focal points and a presence within the Kenyan policy context. Moreover, the NGO Consortium continues to focus on improving coordination and strengthening NGO capacity to deliver aid effectively and accountably, promoting greater local ownership and decision-making and strengthening NGO/government relationships. It will especially focus on strengthening and improving relationship between NGOs and governments to allow for more coherent, sustainable legislative processes to enable NGOs to assist vulnerable people and maximise on efficiency, effectiveness and accountability to beneficiary. The Consortium also anticipates engagement with its members on risk management and accountability standards with the aim of influencing improved practices of accountability and risk management overall in Somalia. Though sensitive, dialogue on risk management is essential to promote greater transparency and understanding of the challenges and solutions.

3. Description Of Beneficiaries

The NGO Consortium is a network of local and international NGOs working in humanitarian and development areas in Somalia and collaborates with different Somalia Civil Society umbrella organisations and women networks to advocate on pertinent issues. Furthermore, the Consortium encourages equal participation of men and women throughout implementation of its activities.

4. Grant Request Justification

The Somalia NGO Consortium has been supporting NGO coordination for the last 18 years through its core activities of coordination, representation, information sharing and advocacy. A key priority for the Somalia NGO Consortium has been collaborating with authorities for legislation and policy that facilitates an enabling environment conducive for implementation of NGO activities across Somalia. The Consortium also anticipates regular engagement with Jubaland and Interim South West States. These engagements are necessary to allow for amicable solutions to the unpredictable registration and taxation demands to NGOs. Securing funding will enable the Consortium to enhance engagement with the different stakeholders present in these regions, including Mogadishu and in return will contribute to effectively enabling environment for improved humanitarian, resilient and development outcomes. Additionally, setting up in Jubaland and Interim South West States necessitates regular visits to the regions and bilateral discussions with regional administrative officials. In so doing, gaining better understanding of requirements of NGOs and thus better coordination among NGOs.

5. Complementarity

The NGO Consortium continues to be the primary NGO coordinating mechanism. It continues to support coordination, advocacy and information sharing among key stakeholders. The Consortium continues to facilitate and enabling environment for NGOs to implement their activities paramount for vulnerable populations.

LOGICAL FRAMEWORK

Overall project objective

A forum for effective coordination, information exchange, networking, creation of new linkages and strengthening of existing partnerships.

Enabling Programmes

| Cluster objectives | Strategic Response Plan (SRP) objectives | Percentage of activities |
|---|--|--------------------------|
| Strengthen coordination to support delivery of humanitarian aid to ensure equal access for women, girls, boys and men | Somalia HRP 2017 | 100 |

Contribution to Cluster/Sector Objectives : The enabling cluster allows for an integrated approach of implementing activities/programs. It also allows the Consortium to address cross-cutting issues and in so doing, directly supporting NGOs respond to humanitarian needs. The NGO Consortium as members of this cluster, collectively work with key partners to provide an enabling environment for humanitarian organisations to deliver life-saving assistance.

Outcome 1

Influence key decision/legislation/policies affecting NGOs and engage decision makers in order to support an enabling environment conducive to implement programs and activities

Output 1.1

Description

Strategic meetings between NGOs and representatives of the Federal Government of Somalia and between NGOs and Regional Administration Officers held or facilitated.

Assumptions & Risks

The political and security situation will not deteriorate significantly.
Officials of the Federal Government of Somalia and Regional Administration are willing to engage.

Indicators

| Code | Cluster | Indicator | End cycle beneficiaries | | | | End cycle |
|-----------------|---------------------|---|-------------------------|-------|------|-------|-----------|
| | | | Men | Women | Boys | Girls | Target |
| Indicator 1.1.1 | Enabling Programmes | Number of coordination meetings held or facilitated | | | | | 50 |

Means of Verification : Participant lists, meeting minutes, meeting agenda, briefing notes, reports.

Activities

Activity 1.1.1

Standard Activity : Not Selected

Facilitate/hold meetings between NGOs and representatives of the Federal Government of Somalia and Regional Administrations.

The Somalia NGO Consortium will be facilitating quarterly meetings between NGOs and regional and federal government of Somalia officials to address NGO concerns. It will engage support and provide contributions in writing to the development of a Federal NGO Law/Bill. The Consortium will also facilitate quarterly meetings between NGOs and UN OCHA in particular with the HC/RC/DSRSG, to support with addressing some of these concerns. The Consortium anticipates facilitating at least one consultative meeting between NGOs and regional states (Jubaland, South West, Hirshabelle, Puntland, Galmudug, Benadir) and/or Somaliland. On the other hand, the Consortium will also facilitate monthly coordination meetings for its members in Nairobi, Garowe, Mogadishu and Hargeisa to keep them informed as well as provide platform for information sharing. The Consortium further anticipates quarterly Country Directors' meetings to strategise on arising issues. These coordination meetings benefit member organisation in terms of how best to address bureaucratic impediments and also raise awareness to the HC/RC/DSRSG to support with advocacy.

Outcome 2

Influence relationships, networks and coordination mechanism through solution oriented evidence based advocacy.

Output 2.1

Description

Position papers/press releases developed and disseminated.

Assumptions & Risks

Consistent participation from NGOs.
NGOs are willing to share expertise on important issues necessary for advocacy.

Indicators

| Code | Cluster | Indicator | End cycle beneficiaries | | | | End cycle |
|-----------------|---------------------|---|-------------------------|-------|------|-------|-----------|
| | | | Men | Women | Boys | Girls | Target |
| Indicator 2.1.1 | Enabling Programmes | Number of information products made available to stakeholders | | | | | 4 |

Means of Verification : Press release, position papers, NGO sign on

Activities

Activity 2.1.1

Standard Activity : Not Selected

No. of position papers/press release developed and disseminated.

The Somalia NGO Consortium will develop 2 position papers (1 on durable solution and 1 to be identified in the course of 2018) and 2 press releases to express NGO voices and concerns and acts as advocacy tools to raise awareness, in particular media awareness, on the plight of Somalis with a focus on thematic issues. It is believed that these communiques influence decisions. The Consortium usually targets development of press releases on a quarterly basis. Should the need arise, additional position papers or advocacy communiques driven by member organisations, may be developed.

Outcome 3

Capacity strengthening for NGO staff.

Output 3.1

Description

NGO representatives have undertaken Introduction to Working in Somalia Course and Risk Management & Accountability training.

Assumptions & Risks

NGO representatives are willing to undertake training.

Indicators

| Code | Cluster | Indicator | End cycle beneficiaries | | | | End cycle |
|-----------------|---------------------|---|-------------------------|-------|------|-------|-----------|
| | | | Men | Women | Boys | Girls | Target |
| Indicator 3.1.1 | Enabling Programmes | Number of coordination meetings held or facilitated | | | | | 3 |

Means of Verification : Participant list, training invitations, training reports

Activities

Activity 3.1.1

Standard Activity : Not Selected

NGOs trained and are using knowledge to provide efficient humanitarian assistance.

The Consortium continues to advocate for additional capacity strengthening and follow-up workshops to consolidate the learning from these trainings that NGO staff receive. The Consortium anticipates conducting trainings on Access Negotiations in Mogadishu and Hargeisa respectively. The training will target about 39 LNGOs and INGOs in these regions respectively. This training aims at promoting a structured approach to access and negotiations that guides practitioners through a methodological process firmly rooted in the core humanitarian principles and cognisant of the relevant provisions of international laws, policies and norms. It will also encourage sound analysis and creativity in developing options and offers a clear way of working through dilemmas. Additionally, a thorough analysis of relations of influence and conducting negotiations with a keen awareness of each counterpart's motives and interests will be discussed. The NGO Consortium also manages and conducts "Introduction to Working in Somalia" course. This course provides an introduction to the complexities of working in Somalia. Through a series of lectures and discussions led by a team of renowned international and national experts and activists, this course provides both experienced and new managers with the background and tools to reflect upon their approach to effectively and safely working in Somalia. This training usually targets about 39 participants. It is anticipated that these trainings assist member organisations to be more accountable to their beneficiaries and donors.

Outcome 4

A constructive platform for dialogue and engagement between NGOs, durable solutions expert and Government/Regional Administrations on durable solutions established.

Output 4.1

Description

Expert roundtable on durable solutions held.

Assumptions & Risks

Governments, International and Local NGOs, UN representatives are willing to participate in the roundtable.

Indicators

| Code | Cluster | Indicator | End cycle beneficiaries | | | | End cycle |
|-----------------|---------------------|---|-------------------------|-------|------|-------|-----------|
| | | | Men | Women | Boys | Girls | Target |
| Indicator 4.1.1 | Enabling Programmes | Number of coordination meetings held or facilitated | | | | | 1 |

Means of Verification : Participant list, meeting minutes, report, briefing notes, meeting agenda

Activities

Activity 4.1.1

Standard Activity : Not Selected

Roundtable with key stakeholders including Government representatives, UN, international & local NGOs and experts on durable solutions held.

The Consortium anticipates facilitating a durable solutions roundtable discussion with key players with the aim to generate dialogue on plausible solutions to the large scale and protracted refugee and IDP situation in Somalia. The idea is to bring different expert and stakeholders who have knowledge in this area and range from academia, UN agencies, Regional Bodies (IGAD), government and Donors. The outcome of the expert roundtable will then assist in ways to address some of the challenges related to Durable Solutions and help clarify the role of the government. There is already verbal commitment from UNHCR, IGAD, and the Swiss Cooperation to part-fund this activity. Ad hoc meetings with key stakeholders including the Regional Durable Solutions Secretariat (ReDDS), UN OCHA, government representatives and frequent travel to Somalia will be necessary to ensure dialogue on this activity are tabled and all partners are aware of what is expected from each one and participates accordingly. The Consortium anticipates having initial discussions in the different regions within Somalia to ensure support from all partners.

Outcome 5

Risk Management & Accountability guidelines are assessed and updated in accordance to the current Somali context.

Output 5.1

Description

Consultative fora on Risk Management & Accountability guidelines.

Assumptions & Risks

NGOs are willing to participate and are open to discussions on their organisation risk management and accountability systems.

Indicators

| Code | Cluster | Indicator | End cycle beneficiaries | | | | End cycle |
|-----------------|---------------------|---|-------------------------|-------|------|-------|-----------|
| | | | Men | Women | Boys | Girls | Target |
| Indicator 5.1.1 | Enabling Programmes | Number of coordination meetings held or facilitated | | | | | 4 |

Means of Verification : Participant list, meeting minutes, meeting invitations, briefing notes

Activities

Activity 5.1.1

Standard Activity : Not Selected

Consultative meetings held with local, national and international NGOs and other key stakeholders.

The Consortium anticipates hiring a consultant to conduct an evidence-based assessment of NGO compliance to the document and implementation of the risk management guidelines with a view to identifying the effectiveness of risk management systems to continue to build momentum towards strengthening risk management approaches. Consultations are to be conducted in Mogadishu, Garowe, Hargeisa and Nairobi with LNGOs and INGOs. Consultations will also target UN and Donors. Moreover, the aim of this assessment is to check the relevance and possibly revise the guidelines to suit the current Somalia situation.

Additional Targets :

M & R

Monitoring & Reporting plan

Close monitoring of project activities will be conducted throughout the project period to find out if project objectives are being met. The Consortium conducts surveys and assessments that are periodically carried out. Evaluations are ongoing processes that ensure accountability within the organisation. The Consortium manages its outputs and impacts of indicators with well-structured work plans that are guided by the Mandate and Consortium Strategy that supports in determining the progress of implementation of activities. Monitoring is also done on a regular basis through: online anonymous surveys, bi-annual surveys and yearly general assembly with members. Activities conducted by the Consortium are created from membership needs, feedback, surveys and evaluations. As appropriate, the project will report on the identified cluster indicators. Courtesy meetings by Consortium staff guides the Consortium on how best to design activities for the benefit of its membership. The Consortium recently concluded evaluation of its effectiveness to its members as well as developed its 2017 - 2019 Strategy that is to guide on how best to continue serving its members.

Workplan

| Activitydescription | Year | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 |
|--|------|---|---|---|---|---|---|---|---|---|----|----|----|
| Activity 1.1.1: Facilitate/hold meetings between NGOs and representatives of the Federal Government of Somalia and Regional Administrations. | 2017 | | | | | | | | | | | | |
| The Somalia NGO Consortium will be facilitating quarterly meetings between NGOs and regional and federal government of Somalia officials to address NGO concerns. It will engage support and provide contributions in writing to the development of a Federal NGO Law/Bill. The Consortium will also facilitate quarterly meetings between NGOs and UN OCHA in particular with the HC/RC/DSRSG, to support with addressing some of these concerns. The Consortium anticipates facilitating at least one consultative meeting between NGOs and regional states (Jubaland, South West, Hiirshabelle, Puntland, Galmudug, Benadir) and/or Somaliland. On the other hand, the Consortium will also facilitate monthly coordination meetings for its members in Nairobi, Garowe, Mogadishu and Hargeisa to keep them informed as well as provide platform for information sharing. The Consortium further anticipates quarterly Country Directors' meetings to strategise on arising issues. These coordination meetings benefit member organisation in terms of how best to address bureaucratic impediments and also raise awareness to the HC/RC/DSRSG to support with advocacy. | 2018 | X | X | X | X | X | X | X | X | X | X | X | |
| Activity 2.1.1: No. of position papers/press release developed and disseminated. | 2017 | | | | | | | | | | | | X |
| The Somalia NGO Consortium will develop 2 position papers (1 on durable solution and 1 to be identified in the course of 2018) and 2 press releases to express NGO voices and concerns and acts as advocacy tools to raise awareness, in particular media awareness, on the plight of Somalis with a focus on thematic issues. It is believed that these communiqués influence decisions. The Consortium usually targets development of press releases on a quarterly basis. Should the need arise, additional position papers or advocacy communiqués driven by member organisations, may be developed. | 2018 | | | X | | | X | | | X | | | |
| Activity 3.1.1: NGOs trained and are using knowledge to provide efficient humanitarian assistance. | 2017 | | | | | | | | | | | | |
| The Consortium continues to advocate for additional capacity strengthening and follow-up workshops to consolidate the learning from these trainings that NGO staff receive. The Consortium anticipates conducting trainings on Access Negotiations in Mogadishu and Hargeisa respectively. The training will target about 39 LNGOs and INGOs in these regions respectively. This training aims at promoting a structured approach to access and negotiations that guides practitioners through a methodological process firmly rooted in the core humanitarian principles and cognisant of the relevant provisions of international laws, policies and norms. It will also encourage sound analysis and creativity in developing options and offers a clear way of working through dilemmas. Additionally, a thorough analysis of relations of influence and conducting negotiations with a keen awareness of each counterpart's motives and interests will be discussed. The NGO Consortium also manages and conducts "Introduction to Working in Somalia" course. This course provides an introduction to the complexities of working in Somalia. Through a series of lectures and discussions led by a team of renowned international and national experts and activists, this course provides both experienced and new managers with the background and tools to reflect upon their approach to effectively and safely working in Somalia. This training usually targets about 39 participants. It is anticipated that these trainings assist member organisations to be more accountable to their beneficiaries and donors. | 2018 | X | X | | | | | | X | X | | | |

| | | | | | | | | | | | | | | | | | | | | | |
|---|------|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|---|---|
| <p>Activity 4.1.1: Roundtable with key stakeholders including Government representatives, UN, international & local NGOs and experts on durable solutions held.</p> <p>The Consortium anticipates facilitating a durable solutions roundtable discussion with key players with the aim to generate dialogue on plausible solutions to the large scale and protracted refugee and IDP situation in Somalia. The idea is to bring different expert and stakeholders who have knowledge in this area and range from academia, UN agencies, Regional Bodies (IGAD), government and Donors. The outcome of the expert roundtable will then assist in ways to address some of the challenges related to Durable Solutions and help clarify the role of the government. There is already verbal commitment from UNHCR, IGAD, and the Swiss Cooperation to part-fund this activity. Ad hoc meetings with key stakeholders including the Regional Durable Solutions Secretariat (ReDDS), UN OCHA, government representatives and frequent travel to Somalia will be necessary to ensure dialogue on this activity are tabled and all partners are aware of what is expected from each one and participates accordingly. The Consortium anticipates having initial discussions in the different regions within Somalia to ensure support from all partners.</p> | 2017 | | | | | | | | | | | | | | | | | | | | |
| | 2018 | | | | | | | | | | | | | | | | | | | X | |
| <p>Activity 5.1.1: Consultative meetings held with local, national and international NGOs and other key stakeholders.</p> <p>The Consortium anticipates hiring a consultant to conduct an evidence-based assessment of NGO compliance to the document and implementation of the risk management guidelines with a view to identifying the effectiveness of risk management systems to continue to build momentum towards strengthening risk management approaches. Consultations are to be conducted in Mogadishu, Garowe, Hargeisa and Nairobi with LINGOs and INGOs. Consultations will also target UN and Donors. Moreover, the aim of this assessment is to check the relevance and possibly revise the guidelines to suit the current Somalia situation.</p> | 2017 | | | | | | | | | | | | | | | | | | | | |
| | 2018 | | | | | | | | | | | | | | | | | | | X | X |

OTHER INFO

Accountability to Affected Populations

The NGO Consortium produces and disseminates information products to its membership including weekly bulletins and annual reports. This is done through a mass mailing system. Also, feedback on external and internal meetings is relayed to membership in form of meeting minutes or through the monthly Consortium meetings. Provision of platforms for information exchange and coordination both at Nairobi and in Somalia ensuring agencies are consistently updated remains a key aspect on the Consortium's work.

Implementation Plan

The Consortium enables the exchange, production and provision of information to assist members in making decisions on operational and strategic coordination. The Consortium also represents NGO concerns at key coordination and policy fora vis-a-vis the national and local governments and facilitates a platform for advocacy initiatives before key stakeholders such as Federal Government of Somalia, Regional Administratives, UN, Donor and other external partners. Monthly meetings in Nairobi, Mogadishu, Garowe and Hargeisa allows NGOs to table their concerns and how best these concerns may be addressed. The Steering Committee based in Nairobi and Regional Advisory Boards in Hargeisa, Garowe, Mogadishu, Kismayo and Baidoa support with high-level advocacy. The Consortium's health, advocacy and resilience working groups provide a forum for members to exchange information as well as share on best practices in particular, implementation of their activities. Advocacy issues arising from these working groups are chaired by the Director in representation fora.

Coordination with other Organizations in project area

| Name of the organization | Areas/activities of collaboration and rationale |
|---|---|
| OCHA | Information sharing through bilateral and group meetings; coordination on pertinent issues affecting timely humanitarian assistance to vulnerable people. |
| Federal Government of Somalia, Regional and State Authorities | Information sharing through bilateral and group meetings; coordination on issues affecting delivery of aid, in particular bureaucratic impediments. |
| International Council of Voluntary Agencies (ICVA) | Facilitate information exchange with ICVA on priorities to NGOs working in Somalia and influence global policy whenever necessary. |
| InterAction | Facilitate information exchange with InterAction and share best practices. |
| International NGO Safety Organisation (INSO) Somalia | Information exchange on NGO safety and areas of access concerns through bi-weekly security briefings and HEIST trainings. |
| Regional Durable Solution Secretariat (ReDDS) | Joint advocacy and information exchange on issues of refugee returnees and durable solutions in particular to Internally Displaced Peoples. |

Environment Marker Of The Project

Gender Marker Of The Project

2a- The project is designed to contribute significantly to gender equality

Justify Chosen Gender Marker Code

The Consortium core activities of coordination, information sharing, representation and advocacy are essentially gender neutral. In identification of key concerns and annual advocacy messaging, gender related issues are taken into account. The Consortium's thematic focus includes sexual offences and gender based violence, durable solutions for displacement of affected communities, protection among other key member concerns. The Consortium engages with Regional Durable Solutions Secretariat, protection cluster and key coordination bodies as the cross-organisational technical groups responsible for working on these issues. The Consortium encourages equal participation of women and men during implementation of its activities.

Protection Mainstreaming

The Consortium closely engages with technical working groups such as Regional Durable Solutions Secretariat, protection cluster and key coordination bodies as the cross-organisational technical groups responsible for working on durable solutions for displacement affected communities and protection. The Consortium facilitates communication and information sharing between these technical working groups and the wider membership, especially with regards to advocacy initiatives and interventions.

Country Specific Information

Safety and Security

Access

BUDGET

| Code | Budget Line Description | D / S | Quantity | Unit cost | Duration Recurrence | % charged to CHF | Total Cost |
|--|-------------------------|-------|----------|-----------|---------------------|------------------|-------------|
| 1. Supplies (materials and goods) | | | | | | | |
| NA | NA | NA | 0 | 0.00 | 0 | 0 | 0.00 |
| | NA | | | | | | |
| | Section Total | | | | | | 0.00 |
| 2. Transport and Storage | | | | | | | |
| NA | NA | NA | 0 | 0.00 | 0 | 0 | 0.00 |
| | NA | | | | | | |
| | Section Total | | | | | | 0.00 |
| 3. International Staff | | | | | | | |
| NA | NA | NA | 0 | 0.00 | 0 | 0 | 0.00 |
| | NA | | | | | | |
| | Section Total | | | | | | 0.00 |
| 4. Local Staff | | | | | | | |
| NA | NA | NA | 0 | 0.00 | 0 | 0 | 0.00 |
| | NA | | | | | | |
| | Section Total | | | | | | 0.00 |
| 5. Training of Counterparts | | | | | | | |
| NA | NA | NA | 0 | 0.00 | 0 | 0 | 0.00 |
| | NA | | | | | | |
| | Section Total | | | | | | 0.00 |
| 6. Contracts (with implementing partners) | | | | | | | |
| NA | NA | NA | 0 | 0.00 | 0 | 0 | 0.00 |
| | NA | | | | | | |
| | Section Total | | | | | | 0.00 |
| 7. Other Direct Costs | | | | | | | |
| NA | NA | NA | 0 | 0.00 | 0 | 0 | 0.00 |

| | | | | | | | | | | |
|---|----------------------|--|--|--|----|---|------|-------------|---|------|
| | NA | | | | | | | | | |
| | Section Total | | | | | | | 0.00 | | |
| 8. Indirect Costs | | | | | | | | | | |
| NA | NA | | | | NA | 0 | 0.00 | 0 | 0 | 0.00 |
| | NA | | | | | | | | | |
| | Section Total | | | | | | | 0.00 | | |
| 11. A:1 Staff and Other Personnel Costs: International Staff | | | | | | | | | | |
| NA | NA | | | | NA | 0 | 0.00 | 0 | 0 | 0.00 |
| | NA | | | | | | | | | |
| | Section Total | | | | | | | 0.00 | | |
| 12. A:1 Staff and Other Personnel Costs: Local Staff | | | | | | | | | | |
| NA | NA | | | | NA | 0 | 0.00 | 0 | 0 | 0.00 |
| | NA | | | | | | | | | |
| | Section Total | | | | | | | 0.00 | | |
| 13. B:2 Supplies, Commodities, Materials | | | | | | | | | | |
| NA | NA | | | | NA | 0 | 0.00 | 0 | 0 | 0.00 |
| | NA | | | | | | | | | |
| | Section Total | | | | | | | 0.00 | | |
| 14. C:3 Equipment | | | | | | | | | | |
| NA | NA | | | | NA | 0 | 0.00 | 0 | 0 | 0.00 |
| | NA | | | | | | | | | |
| | Section Total | | | | | | | 0.00 | | |
| 15. D:4 Contractual Services | | | | | | | | | | |
| NA | NA | | | | NA | 0 | 0.00 | 0 | 0 | 0.00 |
| | NA | | | | | | | | | |
| | Section Total | | | | | | | 0.00 | | |
| 16. E:5 Travel | | | | | | | | | | |
| NA | NA | | | | NA | 0 | 0.00 | 0 | 0 | 0.00 |
| | NA | | | | | | | | | |
| | Section Total | | | | | | | 0.00 | | |
| 17. F:6 Transfers and Grants to Counterparts | | | | | | | | | | |
| NA | NA | | | | NA | 0 | 0.00 | 0 | 0 | 0.00 |
| | NA | | | | | | | | | |
| | Section Total | | | | | | | 0.00 | | |
| 18. G:7 General Operating and Other Direct Costs | | | | | | | | | | |
| NA | NA | | | | NA | 0 | 0.00 | 0 | 0 | 0.00 |
| | NA | | | | | | | | | |
| | Section Total | | | | | | | 0.00 | | |

| 19. H.8 Indirect Programme Support Costs | | | | | | | |
|--|---|----|---|-----------|----|-------|-------------|
| NA | NA | NA | 0 | 0.00 | 0 | 0 | 0.00 |
| | NA | | | | | | |
| | Section Total | | | | | | 0.00 |
| 20. Staff and Other Personnel Costs | | | | | | | |
| 1.1 | NGO Consortium Executive Assistant | s | 1 | 1,500.00 | 12 | 25.00 | 4,500.00 |
| | <i>The Executive Assistant (1) is based in Nairobi, in charge of handling day to day activities in the Consortium offices at a monthly rate of \$1,500. She is 100% dedicated to this project. This budget line is net salary. Personnel costs other than salaries (Medical insurance, income taxes, severance & liability and housing allowance when applicable) are excluded from this proposal, paid in full from other sources. SHF will cover 25% of the total Budget.</i> | | | | | | |
| 1.2 | NGO Consortium Finance Officer | s | 1 | 2,344.00 | 12 | 25.00 | 7,032.00 |
| | <i>The Finance Officer is in charge of implementation of finance functions at a monthly rate of \$2,344. He is 100% dedicated to this project, and based in Nairobi. This budget line is net salary. Personnel costs other than salaries (Medical insurance, income taxes, severance & liability and housing allowance when applicable) are excluded from this proposal, paid in full from other sources. SHF will contribute 25% of the budget.</i> | | | | | | |
| 1.3 | NGO Consortium Director | D | 1 | 10,500.00 | 12 | 30.00 | 37,800.00 |
| | <i>The Country Director is based in Nairobi and is in charge of supervision of the whole program providing leadership and strategic direction at a monthly rate of \$ 10,500. He is 100% dedicated to this project. This budget line is net salary. Personnel costs other than salaries (Medical insurance, income taxes, severance & liability and housing allowance when applicable) are excluded from this proposal, paid in full from other sources. SHF will cover 30% of the total Budget.</i> | | | | | | |
| 1.4 | NGO Consortium Deputy Director | D | 1 | 9,166.67 | 12 | 23.00 | 25,300.01 |
| | <i>The Deputy Director, is based in Mogadishu and will focus on strengthening NGO coordination inside Somalia and information sharing (website, bulletin etc) at a monthly rate of \$9,166.67. She/he will be 100% dedicated to this project. This budget line is net salary. Personnel costs other than salaries (Medical insurance, income taxes, severance & liability and housing allowance when applicable) are excluded from this proposal, paid in full from other sources. SHF will cover 23% of the total Budget.</i> | | | | | | |
| 1.5 | Regional Coordinator - Somaliland | D | 1 | 3,500.00 | 12 | 25.00 | 10,500.00 |
| | <i>The Regional Coordinator, Somaliland (1), is based in the field office of Hargeisa, in charge of managing and coordinating Somaliland region at a monthly rate of \$3,500. She is 100% dedicated to this project. This budget line is net salary. Personnel costs other than salaries (Medical insurance, income taxes, severance & liability and housing allowance when applicable) are excluded from this proposal, paid in full from other sources. SHF will cover 25% of the total Budget.</i> | | | | | | |
| 1.6 | Field Officer- Garowe | D | 1 | 2,000.00 | 12 | 25.00 | 6,000.00 |
| | <i>Field Officer (1) is based in Garowe. He/She will represent Consortium members providing high level liaison, information and coordination services and act as the first point of contact for Puntland related issues at a monthly rate of \$ 2000. This budget line is net salary. Personnel costs other than salaries (Medical insurance, income taxes, severance & liability and housing allowance when applicable) are excluded from this proposal, paid in full from other sources. SHF will cover 25% of the total budget.</i> | | | | | | |
| 1.7 | Regional Coordinator - South | D | 1 | 4,000.00 | 12 | 25.00 | 12,000.00 |
| | <i>The Regional Coordinator, South Central (1) is based in the field office of Mogadishu, in charge of managing and coordinating of the South Central region at a monthly rate of \$4,000. This includes salary, income taxes, medical insurance .She is 100% dedicated to this project. SHF will cover 25% of the total Budget.</i> | | | | | | |
| 1.8 | Senior Advocacy & Information Officer | D | 1 | 2,790.00 | 12 | 25.00 | 8,370.00 |
| | <i>The Senior Advocacy & Information Officer (1) is based in Nairobi, in charge of policy development, Support of Advocacy in Nairobi and regions at a monthly rate of \$2,790. She is 100% dedicated to this project. This budget line is net salary. Personnel costs other than salaries (Medical insurance, income taxes, severance & liability and housing allowance when applicable) are excluded from this proposal, paid in full from other sources. SHF will cover 25% of the total Budget.</i> | | | | | | |
| 1.9 | NGO Consortium Program Officer | D | 1 | 2,086.00 | 12 | 25.00 | 6,258.00 |
| | <i>Project Officer (1) is based in Nairobi, in charge of support of implementation of project activities at a monthly rate of \$2,086. She is 100% dedicated to this project. This budget line is net salary. Personnel costs other than salaries (Medical insurance, income taxes, severance & liability and housing allowance when applicable) are excluded from this proposal, paid in full from other sources. SHF will cover 25% of the total Budget.</i> | | | | | | |
| 1.10 | Field Officer- Kismayo | D | 1 | 2,000.00 | 12 | 25.00 | 6,000.00 |
| | <i>Field Officer (1) is based in Kismayo. He/She will represent Consortium members providing high level liaison, information and coordination services and act as the first point of contact for Kismayo and Jubaland related issues at a monthly rate of \$ 2000. This budget line is net salary. Personnel costs other than salaries (Medical insurance, income taxes, severance & liability and housing allowance when applicable) are excluded from this proposal, paid in full from other sources. SHF will cover 25% of the total budget.</i> | | | | | | |

| | | | | | | | |
|---|--|----|----|----------|----|-------|-------------------|
| 1.11 | Field Officer-Baidoa | D | 1 | 2,000.00 | 12 | 25.00 | 6,000.00 |
| | <i>Field Officer (1) is based in Baidoa. He/She will represent Consortium members providing high level liaison, information and coordination services and act as the first point of contact for Baidoa and the South West State related issues at a monthly rate of \$ 2000. This budget line is net salary. Personnel costs other than salaries (Medical insurance, income taxes, severance & liability and housing allowance when applicable) are excluded from this proposal, paid in full from other sources. SHF will cover 25% of the total budget.</i> | | | | | | |
| 1.12 | Membership & Communications Officer | D | 1 | 1,000.00 | 12 | 39.00 | 4,680.00 |
| | <i>The Membership and Communications Officer (1) is based in Hargeisa, in charge of registration of membership, maintenance of website information and administrative support at a monthly rate of \$1,000. He will be 100% dedicated to this project. This budget line is net salary. Personnel costs other than salaries (Medical insurance, income taxes, severance & liability and housing allowance when applicable) are excluded from this proposal, paid in full from other sources. SHF will cover 39% of the total Budget.</i> | | | | | | |
| | Section Total | | | | | | 134,440.01 |
| 21. Supplies, Commodities, Materials | | | | | | | |
| NA | NA | NA | 0 | 0.00 | 0 | 0 | 0.00 |
| | NA | | | | | | |
| | Section Total | | | | | | 0.00 |
| 22. Equipment | | | | | | | |
| NA | NA | NA | 0 | 0.00 | 0 | 0 | 0.00 |
| | NA | | | | | | |
| | Section Total | | | | | | 0.00 |
| 23. Contractual Services | | | | | | | |
| 4.1 | Consultancies | D | 4 | 2,250.00 | 1 | 22.24 | 2,001.60 |
| | <i>The Consortium plans to hire consultants (4) for capacity building of NGOs (Access Negotiations and Introduction to Working in Somalia trainings), the independent consultant will train the participants for 2 days; relevant context specific analysis of pertinent arising issues on durable solutions (thus, durable solutions roundtable) as well as conduct an evidence based assessment of NGOs compliance to the implementation of risk management guidelines (Code of Conduct) for risk management and accountability for NGOs operating in Somalia/Somaliland. SHF will cover 22.24% of the budget.</i> | | | | | | |
| 4.2 | Capacity Building/Training for NGOs | D | 4 | 750.00 | 2 | 33.33 | 1,999.80 |
| | <i>Capacity building/Training for NGOs: To keep up with the changing context of Somalia, training for NGOs will enable them to remain relevant to the communities they serve, as well as allow for capacity building in areas of need at a rate of \$750 for 39 participants. There will be 2 Access Negotiations training per region (Mogadishu and Hargeisa) making a total of 4 trainings per year. The participants will be trained for 2 days. SHF will contribute 33.33% of the budget to the Access Negotiation trainings.</i> | | | | | | |
| 4.3 | Review and Evaluation | D | 1 | 500.00 | 20 | 37.00 | 3,700.00 |
| | <i>The Consortium anticipates hiring an independent consultant to conduct an evidence-based assessment of NGO compliance to the implementation of the risk management "Guidelines (Code of Conduct) for RMA practices for NGOs operating in Somalia/Somaliland" aiming at assessing the relevance and possibly revising the guidelines to suit the current Somalia situation. The Consultant will be hired for 20 days at a rate of \$500. SHF will contribute 37% of the total budget.</i> | | | | | | |
| | Section Total | | | | | | 7,701.40 |
| 24. Travel | | | | | | | |
| 5.1 | Flights (Kenya and Somalia) | D | 27 | 334.00 | 1 | 59.93 | 5,404.49 |
| | <i>This includes flight tickets for staff flying to and from the field for implementation and monitoring of the project. It is estimated that, on average, the country director will make 10 trips, deputy director 3, program staff will make 2 trips each during the year at a monthly rate of \$334. In total the staff will make 27 trips between Kenya and Somalia during the year for programme related activities. SHF will contribute 59.93% of the budget</i> | | | | | | |
| 5.2 | Vehicle hire costs (Somaliland) | D | 1 | 1,580.00 | 12 | 30.00 | 5,688.00 |
| | <i>A vehicle is hired on a monthly basis at a rate of \$1,580 per month. This enables the Hargeisa field office to meet its transport needs while on duty. SHF will cover 30% of the budget.</i> | | | | | | |
| 5.3 | Vehicle hire costs (Mogadishu) | D | 1 | 1,000.00 | 12 | 30.00 | 3,600.00 |
| | <i>A vehicle is hired on need basis at an average rate of \$1,000 per month. This enables the Mogadishu field office to meet its transport needs while on duty. SHF will cover 30% of the budget.</i> | | | | | | |
| 5.4 | Vehicle hire costs (Puntland) | D | 1 | 1,800.00 | 12 | 26.91 | 5,812.56 |

| | <i>A vehicle is hired on a monthly basis at a rate of \$1,800 per month. This enables the Garowe field office to meet its transport needs while on duty. SHF will cover 26.91% of the budget.</i> | | | | | | | |
|---|--|---|-------|----------|-------|-------|--|-------------------|
| | Section Total | | | | | | | 20,505.05 |
| 25. Transfers and Grants to Counterparts | | | | | | | | |
| NA | NA | NA | 0 | 0.00 | 0 | 0 | 0 | 0.00 |
| | NA | | | | | | | |
| | Section Total | | | | | | | 0.00 |
| 26. General Operating and Other Direct Costs | | | | | | | | |
| 7.1 | Office rent contribution - 5 field offices | D | 5 | 800.00 | 12 | 40.00 | | 19,200.00 |
| | <i>Regional offices rent cost for the field offices in Hargeisa (\$375 per month), Baidoa (\$250 per month), Kismayo (\$ 250 per month), Garowe (\$225 per month) and Mogadishu (\$2900 per month). Somalia NGO Consortium shares the field offices with other organisations in the different field locations. SHF will cover 40% of the total budget.</i> | | | | | | | |
| 7.2 | Internet Costs and IT costs (Field Offices) | D | 3 | 1,308.00 | 12 | 10.00 | | 4,708.80 |
| | <i>The office internet (Mogadishu, Garowe, Hargeisa, Baidoa and Kismayo) are vital in order for Somalia NGO Consortium to maintain communication with its member and other stakeholders at a monthly rate of \$1308. SHF will cover 10% of the budget</i> | | | | | | | |
| 7.3 | Financial Services (bank charges) - Somalia | D | 1 | 60.00 | 12 | 50.00 | | 360.00 |
| | <i>These are transactional charges for Somalia offices at a monthly rate of \$60 per month. SHF will contribute 50% of the budget.</i> | | | | | | | |
| | Section Total | | | | | | | 24,268.80 |
| SubTotal | | | 60.00 | | | | | 186,915.26 |
| Direct | | | | | | | | 175,383.26 |
| Support | | | | | | | | 11,532.00 |
| PSC Cost | | | | | | | | |
| PSC Cost Percent | | | | | | | | 7.00 |
| PSC Amount | | | | | | | | 13,084.07 |
| Total Cost | | | | | | | | 199,999.33 |
| Project Locations | | | | | | | | |
| Location | Estimated percentage of budget for each location | Estimated number of beneficiaries for each location | | | | | Total | Activity Name |
| | | Men | Women | Boys | Girls | | | |
| Banadir -> Mogadishu | 44 | 8 | 7 | | | 15 | Activity 1.1.1 : Facilitate/hold meetings between NGOs and representatives of the Federal Government of Somalia and Regional Administrations. The Somalia NGO Consortium will be facilitating quarterly meetings between NGOs and regional and federal government of Somalia officials to address NGO concerns. It will engage support and provide contributions in writing to the development of a Federal NGO Law/Bill. The Consortium will also facilitate quarterly meetings between NGOs and UN OCHA in particular with the HC/RC/DSRSG, to support with addressing some of these concerns. The Consortium anticipates facilitating at least one consultative meeting between NGOs and regional states (Jubaland, South West, Hiirshabelle, Puntland, Galmudug, Banadir) and/or Somaliland. On the other hand, the Consortium will also facilitate monthly coordination meetings for its members in Nairobi, Garowe, Mogadishu and Hargeisa to keep them informed as well as provide platform for information sharing. The Consortium further anticipates quarterly Country Directors' meetings to strategise on arising issues. These | |

coordination meetings benefit member organisation in terms of how best to address bureaucratic impediments and also raise awareness to the HC/RC/DSRSG to support with advocacy.

Activity 2.1.1 : No. of position papers/press release developed and disseminated.

The Somalia NGO Consortium will develop 2 position papers (1 on durable solution and 1 to be identified in the course of 2018) and 2 press releases to express NGO voices and concerns and acts as advocacy tools to raise awareness, in particular media awareness, on the plight of Somalis with a focus on thematic issues. It is believed that these communiqués influence decisions. The Consortium usually targets development of press releases on a quarterly basis. Should the need arise, additional position papers or advocacy communiqués driven by member organisations, may be developed.

Activity 3.1.1 : NGOs trained and are using knowledge to provide efficient humanitarian assistance.

The Consortium continues to advocate for additional capacity strengthening and follow-up workshops to consolidate the learning from these trainings that NGO staff receive. The Consortium anticipates conducting trainings on Access Negotiations in Mogadishu and Hargeisa respectively. The training will target about 39 LNGOs and INGOs in these regions respectively. This training aims at promoting a structured approach to access and negotiations that guides practitioners through a methodological process firmly rooted in the core humanitarian principles and cognisant of the relevant provisions of international laws, policies and norms. It will also encourage sound analysis and creativity in developing options and offers a clear way of working through dilemmas. Additionally, a thorough analysis of relations of influence and conducting negotiations with a keen awareness of each counterpart's motives and interests will be discussed. The NGO Consortium also manages and conducts "Introduction to Working in Somalia" course. This course provides an introduction to the complexities of working in Somalia. Through a series of lectures and discussions led by a team of renowned international and national experts and activists, this course provides both experienced and new managers with the background and tools to reflect upon their approach to effectively and safely working in Somalia. This training usually targets about 39 participants. It is anticipated that these trainings assist member organisations to be more accountable to their beneficiaries and donors.

Activity 4.1.1 : Roundtable with key stakeholders including Government representatives, UN, international & local NGOs and experts on durable solutions held.

The Consortium anticipates facilitating a durable solutions roundtable discussion with key players with the aim to generate dialogue on plausible solutions to the large scale and protracted refugee and IDP situation in Somalia. The idea is to bring different expert and stakeholders who have knowledge in this area and range from academia, UN agencies, Regional Bodies (IGAD), government and Donors. The outcome of the expert roundtable will then assist in ways to address some of the challenges related to Durable Solutions and help clarify the role of the government. There is already verbal commitment from UNHCR, IGAD, and the Swiss Cooperation to part-fund this activity. Ad hoc meetings with key stakeholders including the Regional Durable Solutions Secretariat (ReDDS), UN OCHA, government representatives and frequent travel

| | | | | | | |
|-----------------|---|---|---|--|--|--|
| | | | | | | <p>to Somalia will be necessary to ensure dialogue on this activity are tabled and all partners are aware of what is expected from each one and participates accordingly. The Consortium anticipates having initial discussions in the different regions within Somalia to ensure support from all partners.</p> <p>Activity 5.1.1 : Consultative meetings held with local, national and international NGOs and other key stakeholders.</p> <p>The Consortium anticipates hiring a consultant to conduct an evidence-based assessment of NGO compliance to the document and implementation of the risk management guidelines with a view to identifying the effectiveness of risk management systems to continue to build momentum towards strengthening risk management approaches. Consultations are to be conducted in Mogadishu, Garowe, Hargeisa and Nairobi with LNGOs and INGOs. Consultations will also target UN and Donors. Moreover, the aim of this assessment is to check the relevance and possibly revise the guidelines to suit the current Somalia situation.</p> |
| Bari -> Bossaso | 1 | 4 | 4 | | | <p>8 Activity 1.1.1 : Facilitate/hold meetings between NGOs and representatives of the Federal Government of Somalia and Regional Administrations.</p> <p>The Somalia NGO Consortium will be facilitating quarterly meetings between NGOs and regional and federal government of Somalia officials to address NGO concerns. It will engage support and provide contributions in writing to the development of a Federal NGO Law/Bill. The Consortium will also facilitate quarterly meetings between NGOs and UN OCHA in particular with the HC/RC/DSRSG, to support with addressing some of these concerns. The Consortium anticipates facilitating at least one consultative meeting between NGOs and regional states (Jubaland, South West, Hiirshabelle, Puntland, Galmudug, Benadir) and/or Somaliland. On the other hand, the Consortium will also facilitate monthly coordination meetings for its members in Nairobi, Garowe, Mogadishu and Hargeisa to keep them informed as well as provide platform for information sharing. The Consortium further anticipates quarterly Country Directors' meetings to strategise on arising issues. These coordination meetings benefit member organisation in terms of how best to address bureaucratic impediments and also raise awareness to the HC/RC/DSRSG to support with advocacy.</p> <p>Activity 2.1.1 : No. of position papers/press release developed and disseminated.</p> <p>The Somalia NGO Consortium will develop 2 position papers (1 on durable solution and 1 to be identified in the course of 2018) and 2 press releases to expresses NGO voices and concerns and acts as advocacy tools to raise awareness, in particular media awareness, on the plight of Somalis with a focus on thematic issues. It is believed that these communiques influence decisions. The Consortium usually targets development of press releases on a quarterly basis. Should the need arise, additional position papers or advocacy communiques driven by member organisations, may be developed.</p> <p>Activity 3.1.1 : NGOs trained and are using knowledge to provide efficient humanitarian assistance.</p> <p>The Consortium continues to advocate for additional capacity strengthening and follow-up workshops to consolidate the learning from these trainings that NGO staff receive. The Consortium anticipates conducting trainings on Access Negotiations in Mogadishu and Hargeisa respectively. The training will target about 39</p> |

| | | | | | | | |
|---------------|---|---|---|--|--|---|---|
| | | | | | | | <p>LNGOs and INGOs in these regions respectively. This training aims at promoting a structured approach to access and negotiations that guides practitioners through a methodological process firmly rooted in the core humanitarian principles and cognisant of the relevant provisions of international laws, policies and norms. It will also encourage sound analysis and creativity in developing options and offers a clear way of working through dilemmas. Additionally, a thorough analysis of relations of influence and conducting negotiations with a keen awareness of each counterpart's motives and interests will be discussed. The NGO Consortium also manages and conducts "Introduction to Working in Somalia" course. This course provides an introduction to the complexities of working in Somalia. Through a series of lectures and discussions led by a team of renowned international and national experts and activists, this course provides both experienced and new managers with the background and tools to reflect upon their approach to effectively and safely working in Somalia. This training usually targets about 39 participants. It is anticipated that these trainings assist member organisations to be more accountable to their beneficiaries and donors.</p> <p>Activity 4.1.1 : Roundtable with key stakeholders including Government representatives, UN, international & local NGOs and experts on durable solutions held.</p> <p>The Consortium anticipates facilitating a durable solutions roundtable discussion with key players with the aim to generate dialogue on plausible solutions to the large scale and protracted refugee and IDP situation in Somalia. The idea is to bring different expert and stakeholders who have knowledge in this area and range from academia, UN agencies, Regional Bodies (IGAD), government and Donors. The outcome of the expert roundtable will then assist in ways to address some of the challenges related to Durable Solutions and help clarify the role of the government. There is already verbal commitment from UNHCR, IGAD, and the Swiss Cooperation to part-fund this activity. Ad hoc meetings with key stakeholders including the Regional Durable Solutions Secretariat (ReDDS), UN OCHA, government representatives and frequent travel to Somalia will be necessary to ensure dialogue on this activity are tabled and all partners are aware of what is expected from each one and participates accordingly. The Consortium anticipates having initial discussions in the different regions within Somalia to ensure support from all partners.</p> <p>Activity 5.1.1 : Consultative meetings held with local, national and international NGOs and other key stakeholders.</p> <p>The Consortium anticipates hiring a consultant to conduct an evidence-based assessment of NGO compliance to the document and implementation of the risk management guidelines with a view to identifying the effectiveness of risk management systems to continue to build momentum towards strengthening risk management approaches. Consultations are to be conducted in Mogadishu, Garowe, Hargeisa and Nairobi with LNGOs and INGOs. Consultations will also target UN and Donors. Moreover, the aim of this assessment is to check the relevance and possibly revise the guidelines to suit the current Somalia situation.</p> |
| Bay -> Baidoa | 5 | 4 | 3 | | | 7 | <p>Activity 1.1.1.1 : Facilitate/hold meetings between NGOs and representatives of the Federal Government of Somalia and Regional Administrations.</p> <p>The Somalia NGO Consortium will be facilitating quarterly meetings between NGOs and regional</p> |

and federal government of Somalia officials to address NGO concerns. It will engage support and provide contributions in writing to the development of a Federal NGO Law/Bill. The Consortium will also facilitate quarterly meetings between NGOs and UN OCHA in particular with the HC/RC/DSRSG, to support with addressing some of these concerns. The Consortium anticipates facilitating at least one consultative meeting between NGOs and regional states (Jubaland, South West, Hiirshabelle, Puntland, Galmudug, Benadir) and/or Somaliland. On the other hand, the Consortium will also facilitate monthly coordination meetings for its members in Nairobi, Garowe, Mogadishu and Hargeisa to keep them informed as well as provide platform for information sharing. The Consortium further anticipates quarterly Country Directors' meetings to strategise on arising issues. These coordination meetings benefit member organisation in terms of how best to address bureaucratic impediments and also raise awareness to the HC/RC/DSRSG to support with advocacy.

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Activity 4.1.1 : Roundtable with key stakeholders including Government representatives, UN, international & local NGOs and experts on durable solutions held.

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| | | | | | | <p>The Consortium anticipates facilitating a durable solutions roundtable discussion with key players with the aim to generate dialogue on plausible solutions to the large scale and protracted refugee and IDP situation in Somalia. The idea is to bring different expert and stakeholders who have knowledge in this area and range from academia, UN agencies, Regional Bodies (IGAD), government and Donors. The outcome of the expert roundtable will then assist in ways to address some of the challenges related to Durable Solutions and help clarify the role of the government. There is already verbal commitment from UNHCR, IGAD, and the Swiss Cooperation to part-fund this activity. Ad hoc meetings with key stakeholders including the Regional Durable Solutions Secretariat (ReDDS), UN OCHA, government representatives and frequent travel to Somalia will be necessary to ensure dialogue on this activity are tabled and all partners are aware of what is expected from each one and participates accordingly. The Consortium anticipates having initial discussions in the different regions within Somalia to ensure support from all partners.</p> <p>Activity 5.1.1 : Consultative meetings held with local, national and international NGOs and other key stakeholders.</p> <p>The Consortium anticipates hiring a consultant to conduct an evidence-based assessment of NGO compliance to the document and implementation of the risk management guidelines with a view to identifying the effectiveness of risk management systems to continue to build momentum towards strengthening risk management approaches. Consultations are to be conducted in Mogadishu, Garowe, Hargeisa and Nairobi with LNGOs and INGOs. Consultations will also target UN and Donors. Moreover, the aim of this assessment is to check the relevance and possibly revise the guidelines to suit the current Somalia situation.</p> |
| Gedo -> Luuq | 1 | 2 | 2 | 4 | <p>Activity 1.1.1.1 : Facilitate/hold meetings between NGOs and representatives of the Federal Government of Somalia and Regional Administrations.</p> <p>The Somalia NGO Consortium will be facilitating quarterly meetings between NGOs and regional and federal government of Somalia officials to address NGO concerns. It will engage support and provide contributions in writing to the development of a Federal NGO Law/Bill. The Consortium will also facilitate quarterly meetings between NGOs and UN OCHA in particular with the HC/RC/DSRSG, to support with addressing some of these concerns. The Consortium anticipates facilitating at least one consultative meeting between NGOs and regional states (Jubaland, South West, Hiirshabelle, Puntland, Galmudug, Benadir) and/or Somaliland. On the other hand, the Consortium will also facilitate monthly coordination meetings for its members in Nairobi, Garowe, Mogadishu and Hargeisa to keep them informed as well as provide platform for information sharing. The Consortium further anticipates quarterly Country Directors' meetings to strategise on arising issues. These coordination meetings benefit member organisation in terms of how best to address bureaucratic impediments and also raise awareness to the HC/RC/DSRSG to support with advocacy.</p> <p>Activity 2.1.1 : No. of position papers/press release developed and disseminated.</p> <p>The Somalia NGO Consortium will develop 2 position papers (1 on durable solution and 1 to be identified in the course of 2018) and 2 press releases to express NGO voices and concerns and acts as advocacy tools to raise awareness,</p> | |

in particular media awareness, on the plight of Somalis with a focus on thematic issues. It is believed that these communiqués influence decisions. The Consortium usually targets development of press releases on a quarterly basis. Should the need arise, additional position papers or advocacy communiqués driven by member organisations, may be developed.

Activity 3.1.1 : NGOs trained and are using knowledge to provide efficient humanitarian assistance.

The Consortium continues to advocate for additional capacity strengthening and follow-up workshops to consolidate the learning from these trainings that NGO staff receive. The Consortium anticipates conducting trainings on Access Negotiations in Mogadishu and Hargeisa respectively. The training will target about 39 LNGOs and INGOs in these regions respectively. This training aims at promoting a structured approach to access and negotiations that guides practitioners through a methodological process firmly rooted in the core humanitarian principles and cognisant of the relevant provisions of international laws, policies and norms. It will also encourage sound analysis and creativity in developing options and offers a clear way of working through dilemmas. Additionally, a thorough analysis of relations of influence and conducting negotiations with a keen awareness of each counterpart's motives and interests will be discussed. The NGO Consortium also manages and conducts "Introduction to Working in Somalia" course. This course provides an introduction to the complexities of working in Somalia. Through a series of lectures and discussions led by a team of renowned international and national experts and activists, this course provides both experienced and new managers with the background and tools to reflect upon their approach to effectively and safely working in Somalia. This training usually targets about 39 participants. It is anticipated that these trainings assist member organisations to be more accountable to their beneficiaries and donors.

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Activity 5.1.1 : Consultative meetings held with local, national and international NGOs and other key stakeholders.

The Consortium anticipates hiring a consultant to conduct an evidence-based assessment of NGO

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| Hiraan -> Belet Weyne | 1 | 2 | 2 | | | 4 | <p>Activity 1.1.1 : Facilitate/hold meetings between NGOs and representatives of the Federal Government of Somalia and Regional Administrations.</p> <p>The Somalia NGO Consortium will be facilitating quarterly meetings between NGOs and regional and federal government of Somalia officials to address NGO concerns. It will engage support and provide contributions in writing to the development of a Federal NGO Law/Bill. The Consortium will also facilitate quarterly meetings between NGOs and UN OCHA in particular with the HC/RC/DSRSG, to support with addressing some of these concerns. The Consortium anticipates facilitating at least one consultative meeting between NGOs and regional states (Jubaland, South West, Hiirshabelle, Puntland, Galmudug, Benadir) and/or Somaliland. On the other hand, the Consortium will also facilitate monthly coordination meetings for its members in Nairobi, Garowe, Mogadishu and Hargeisa to keep them informed as well as provide platform for information sharing. The Consortium further anticipates quarterly Country Directors' meetings to strategise on arising issues. These coordination meetings benefit member organisation in terms of how best to address bureaucratic impediments and also raise awareness to the HC/RC/DSRSG to support with advocacy.</p> <p>Activity 2.1.1 : No. of position papers/press release developed and disseminated.</p> <p>The Somalia NGO Consortium will develop 2 position papers (1 on durable solution and 1 to be identified in the course of 2018) and 2 press releases to expresses NGO voices and concerns and acts as advocacy tools to raise awareness, in particular media awareness, on the plight of Somalis with a focus on thematic issues. It is believed that these communiques influence decisions. The Consortium usually targets development of press releases on a quarterly basis. Should the need arise, additional position papers or advocacy communiques driven by member organisations, may be developed.</p> <p>Activity 3.1.1 : NGOs trained and are using knowledge to provide efficient humanitarian assistance.</p> <p>The Consortium continues to advocate for additional capacity strengthening and follow-up workshops to consolidate the learning from these trainings that NGO staff receive. The Consortium anticipates conducting trainings on Access Negotiations in Mogadishu and Hargeisa respectively. The training will target about 39 LNGOs and INGOs in these regions respectively. This training aims at promoting a structured approach to access and negotiations that guides practitioners through a methodological process firmly rooted in the core humanitarian principles and cognisant of the relevant provisions of international laws, policies and norms. It will also encourage sound analysis and creativity in developing options and offers a clear way of working through dilemmas. Additionally, a thorough analysis of relations of influence and conducting negotiations with a keen awareness of each counterpart's motives and interests will</p> |

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| Lower Juba -> Kismayo | 5 | 4 | 3 | | | <p>7 Activity 1.1.1 : Facilitate/hold meetings between NGOs and representatives of the Federal Government of Somalia and Regional Administrations.</p> <p>The Somalia NGO Consortium will be facilitating quarterly meetings between NGOs and regional and federal government of Somalia officials to address NGO concerns. It will engage support and provide contributions in writing to the development of a Federal NGO Law/Bill. The Consortium will also facilitate quarterly meetings between NGOs and UN OCHA in particular with the HC/RC/DSRSG, to support with addressing some of these concerns. The Consortium anticipates facilitating at least one consultative meeting between NGOs and regional states (Jubaland, South West, Hiirshabelle, Puntland, Galmudug, Benadir) and/or Somaliland. On the other hand, the Consortium will also facilitate</p> |

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| Lower Shabelle -> Afgoye | 1 | 2 | 2 | | | <p>4 Activity 1.1.1 : Facilitate/hold meetings between NGOs and representatives of the Federal Government of Somalia and Regional Administrations.</p> <p>The Somalia NGO Consortium will be facilitating quarterly meetings between NGOs and regional and federal government of Somalia officials to address NGO concerns. It will engage support and provide contributions in writing to the development of a Federal NGO Law/Bill. The Consortium will also facilitate quarterly meetings between NGOs and UN OCHA in particular with the HC/RC/DSRSG, to support with addressing some of these concerns. The Consortium anticipates facilitating at least one consultative meeting between NGOs and regional states (Jubaland, South West, Hiirshabelle, Puntland, Galmudug, Benadir) and/or Somaliland. On the other hand, the Consortium will also facilitate monthly coordination meetings for its members in Nairobi, Garowe, Mogadishu and Hargeisa to keep them informed as well as provide platform for information sharing. The Consortium further anticipates quarterly Country Directors' meetings to strategise on arising issues. These coordination meetings benefit member organisation in terms of how best to address bureaucratic impediments and also raise awareness to the HC/RC/DSRSG to support with advocacy.</p> <p>Activity 2.1.1 : No. of position papers/press release developed and disseminated.</p> <p>The Somalia NGO Consortium will develop 2 position papers (1 on durable solution and 1 to be identified in the course of 2018) and 2 press releases to expresses NGO voices and concerns and acts as advocacy tools to raise awareness, in particular media awareness, on the plight of Somalis with a focus on thematic issues. It is believed that these communiques influence decisions. The Consortium usually targets development of press releases on a quarterly basis. Should the need arise, additional position papers or advocacy communiques driven by member organisations, may be developed.</p> <p>Activity 3.1.1 : NGOs trained and are using knowledge to provide efficient humanitarian assistance.</p> <p>The Consortium continues to advocate for</p> |

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NGOs and representatives of the Federal Government of Somalia and Regional Administrations.

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| | | | | | | | <p>be more accountable to their beneficiaries and donors.</p> <p>Activity 4.1.1 : Roundtable with key stakeholders including Government representatives, UN, international & local NGOs and experts on durable solutions held.</p> <p>The Consortium anticipates facilitating a durable solutions roundtable discussion with key players with the aim to generate dialogue on plausible solutions to the large scale and protracted refugee and IDP situation in Somalia. The idea is to bring different expert and stakeholders who have knowledge in this area and range from academia, UN agencies, Regional Bodies (IGAD), government and Donors. The outcome of the expert roundtable will then assist in ways to address some of the challenges related to Durable Solutions and help clarify the role of the government. There is already verbal commitment from UNHCR, IGAD, and the Swiss Cooperation to part-fund this activity. Ad hoc meetings with key stakeholders including the Regional Durable Solutions Secretariat (ReDDS), UN OCHA, government representatives and frequent travel to Somalia will be necessary to ensure dialogue on this activity are tabled and all partners are aware of what is expected from each one and participates accordingly. The Consortium anticipates having initial discussions in the different regions within Somalia to ensure support from all partners.</p> <p>Activity 5.1.1 : Consultative meetings held with local, national and international NGOs and other key stakeholders.</p> <p>The Consortium anticipates hiring a consultant to conduct an evidence-based assessment of NGO compliance to the document and implementation of the risk management guidelines with a view to identifying the effectiveness of risk management systems to continue to build momentum towards strengthening risk management approaches. Consultations are to be conducted in Mogadishu, Garowe, Hargeisa and Nairobi with LNGOs and INGOs. Consultations will also target UN and Donors. Moreover, the aim of this assessment is to check the relevance and possibly revise the guidelines to suit the current Somalia situation.</p> |
| Mudug -> Gaalkacyo | 1 | 2 | 2 | | | 4 | <p>Activity 1.1.1 : Facilitate/hold meetings between NGOs and representatives of the Federal Government of Somalia and Regional Administrations.</p> <p>The Somalia NGO Consortium will be facilitating quarterly meetings between NGOs and regional and federal government of Somalia officials to address NGO concerns. It will engage support and provide contributions in writing to the development of a Federal NGO Law/Bill. The Consortium will also facilitate quarterly meetings between NGOs and UN OCHA in particular with the HC/RC/DSRSG, to support with addressing some of these concerns. The Consortium anticipates facilitating at least one consultative meeting between NGOs and regional states (Jubaland, South West, Hiirshabelle, Puntland, Galmudug, Benadir) and/or Somaliland. On the other hand, the Consortium will also facilitate monthly coordination meetings for its members in Nairobi, Garowe, Mogadishu and Hargeisa to keep them informed as well as provide platform for information sharing. The Consortium further anticipates quarterly Country Directors' meetings to strategise on arising issues. These coordination meetings benefit member organisation in terms of how best to address bureaucratic impediments and also raise awareness to the HC/RC/DSRSG to support with advocacy.</p> <p>Activity 2.1.1 : No. of position papers/press release developed and disseminated.</p> |

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| Nugaal -> Garowe | 5 | 4 | 4 | | 8 | <p>Activity 1.1.1 : Facilitate/hold meetings between NGOs and representatives of the Federal Government of Somalia and Regional Administrations.</p> <p>The Somalia NGO Consortium will be facilitating quarterly meetings between NGOs and regional and federal government of Somalia officials to address NGO concerns. It will engage support and provide contributions in writing to the development of a Federal NGO Law/Bill. The Consortium will also facilitate quarterly meetings between NGOs and UN OCHA in particular with the HC/RC/DSRSG, to support with addressing some of these concerns. The Consortium anticipates facilitating at least one consultative meeting between NGOs and regional states (Jubaland, South West, Hiirshabelle, Puntland, Galmudug, Benadir) and/or Somaliland. On the other hand, the Consortium will also facilitate monthly coordination meetings for its members in Nairobi, Garowe, Mogadishu and Hargeisa to keep them informed as well as provide platform for information sharing. The Consortium further anticipates quarterly Country Directors' meetings to strategise on arising issues. These coordination meetings benefit member organisation in terms of how best to address bureaucratic impediments and also raise awareness to the HC/RC/DSRSG to support with advocacy.</p> <p>Activity 2.1.1 : No. of position papers/press release developed and disseminated.</p> <p>The Somalia NGO Consortium will develop 2 position papers (1 on durable solution and 1 to be identified in the course of 2018) and 2 press releases to expresses NGO voices and concerns and acts as advocacy tools to raise awareness, in particular media awareness, on the plight of Somalis with a focus on thematic issues. It is believed that these communiques influence decisions. The Consortium usually targets development of press releases on a quarterly basis. Should the need arise, additional position papers or advocacy communiques driven by member organisations, may be developed.</p> <p>Activity 3.1.1 : NGOs trained and are using knowledge to provide efficient humanitarian assistance.</p> <p>The Consortium continues to advocate for additional capacity strengthening and follow-up workshops to consolidate the learning from these trainings that NGO staff receive. The Consortium anticipates conducting trainings on Access Negotiations in Mogadishu and Hargeisa respectively. The training will target about 39 LNGOs and INGOs in these regions respectively. This training aims at promoting a structured approach to access and negotiations that guides practitioners through a methodological process firmly rooted in the core humanitarian principles and cognisant of the relevant provisions of international laws, policies and norms. It will also</p> |

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| | | | | | | <p>encourage sound analysis and creativity in developing options and offers a clear way of working through dilemmas. Additionally, a thorough analysis of relations of influence and conducting negotiations with a keen awareness of each counterpart's motives and interests will be discussed. The NGO Consortium also manages and conducts "Introduction to Working in Somalia" course. This course provides an introduction to the complexities of working in Somalia. Through a series of lectures and discussions led by a team of renowned international and national experts and activists, this course provides both experienced and new managers with the background and tools to reflect upon their approach to effectively and safely working in Somalia. This training usually targets about 39 participants. It is anticipated that these trainings assist member organisations to be more accountable to their beneficiaries and donors.</p> <p>Activity 4.1.1 : Roundtable with key stakeholders including Government representatives, UN, international & local NGOs and experts on durable solutions held.</p> <p>The Consortium anticipates facilitating a durable solutions roundtable discussion with key players with the aim to generate dialogue on plausible solutions to the large scale and protracted refugee and IDP situation in Somalia. The idea is to bring different expert and stakeholders who have knowledge in this area and range from academia, UN agencies, Regional Bodies (IGAD), government and Donors. The outcome of the expert roundtable will then assist in ways to address some of the challenges related to Durable Solutions and help clarify the role of the government. There is already verbal commitment from UNHCR, IGAD, and the Swiss Cooperation to part-fund this activity. Ad hoc meetings with key stakeholders including the Regional Durable Solutions Secretariat (ReDDS), UN OCHA, government representatives and frequent travel to Somalia will be necessary to ensure dialogue on this activity are tabled and all partners are aware of what is expected from each one and participates accordingly. The Consortium anticipates having initial discussions in the different regions within Somalia to ensure support from all partners.</p> <p>Activity 5.1.1 : Consultative meetings held with local, national and international NGOs and other key stakeholders.</p> <p>The Consortium anticipates hiring a consultant to conduct an evidence-based assessment of NGO compliance to the document and implementation of the risk management guidelines with a view to identifying the effectiveness of risk management systems to continue to build momentum towards strengthening risk management approaches. Consultations are to be conducted in Mogadishu, Garowe, Hargeisa and Nairobi with LNGOs and INGOs. Consultations will also target UN and Donors. Moreover, the aim of this assessment is to check the relevance and possibly revise the guidelines to suit the current Somalia situation.</p> |
| Togdheer -> Burco | 1 | 2 | 2 | | | <p>4 Activity 1.1.1 : Facilitate/hold meetings between NGOs and representatives of the Federal Government of Somalia and Regional Administrations.</p> <p>The Somalia NGO Consortium will be facilitating quarterly meetings between NGOs and regional and federal government of Somalia officials to address NGO concerns. It will engage support and provide contributions in writing to the development of a Federal NGO Law/Bill. The Consortium will also facilitate quarterly meetings between NGOs and UN OCHA in particular with the HC/RC/DSRSG, to support with addressing</p> |

some of these concerns. The Consortium anticipates facilitating at least one consultative meeting between NGOs and regional states (Jubaland, South West, Hiirshabelle, Puntland, Galmudug, Benadir) and/or Somaliland. On the other hand, the Consortium will also facilitate monthly coordination meetings for its members in Nairobi, Garowe, Mogadishu and Hargeisa to keep them informed as well as provide platform for information sharing. The Consortium further anticipates quarterly Country Directors' meetings to strategise on arising issues. These coordination meetings benefit member organisation in terms of how best to address bureaucratic impediments and also raise awareness to the HC/RC/DSRSG to support with advocacy.

Activity 2.1.1 : No. of position papers/press release developed and disseminated.

The Somalia NGO Consortium will develop 2 position papers (1 on durable solution and 1 to be identified in the course of 2018) and 2 press releases to express NGO voices and concerns and acts as advocacy tools to raise awareness, in particular media awareness, on the plight of Somalis with a focus on thematic issues. It is believed that these communiqués influence decisions. The Consortium usually targets development of press releases on a quarterly basis. Should the need arise, additional position papers or advocacy communiqués driven by member organisations, may be developed.

Activity 3.1.1 : NGOs trained and are using knowledge to provide efficient humanitarian assistance.

The Consortium continues to advocate for additional capacity strengthening and follow-up workshops to consolidate the learning from these trainings that NGO staff receive. The Consortium anticipates conducting trainings on Access Negotiations in Mogadishu and Hargeisa respectively. The training will target about 39 LNGOs and INGOs in these regions respectively. This training aims at promoting a structured approach to access and negotiations that guides practitioners through a methodological process firmly rooted in the core humanitarian principles and cognisant of the relevant provisions of international laws, policies and norms. It will also encourage sound analysis and creativity in developing options and offers a clear way of working through dilemmas. Additionally, a thorough analysis of relations of influence and conducting negotiations with a keen awareness of each counterpart's motives and interests will be discussed. The NGO Consortium also manages and conducts "Introduction to Working in Somalia" course. This course provides an introduction to the complexities of working in Somalia. Through a series of lectures and discussions led by a team of renowned international and national experts and activists, this course provides both experienced and new managers with the background and tools to reflect upon their approach to effectively and safely working in Somalia. This training usually targets about 39 participants. It is anticipated that these trainings assist member organisations to be more accountable to their beneficiaries and donors.

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| Woqooyi Galbeed -> Hargeysa | 34 | 4 | 7 | | | <p>11 Activity 1.1.1 : Facilitate/hold meetings between NGOs and representatives of the Federal Government of Somalia and Regional Administrations.</p> <p>The Somalia NGO Consortium will be facilitating quarterly meetings between NGOs and regional and federal government of Somalia officials to address NGO concerns. It will engage support and provide contributions in writing to the development of a Federal NGO Law/Bill. The Consortium will also facilitate quarterly meetings between NGOs and UN OCHA in particular with the HC/RC/DSRSG, to support with addressing some of these concerns. The Consortium anticipates facilitating at least one consultative meeting between NGOs and regional states (Jubaland, South West, Hiirshabelle, Puntland, Galmudug, Benadir) and/or Somaliland. On the other hand, the Consortium will also facilitate monthly coordination meetings for its members in Nairobi, Garowe, Mogadishu and Hargeisa to keep them informed as well as provide platform for information sharing. The Consortium further anticipates quarterly Country Directors' meetings to strategise on arising issues. These coordination meetings benefit member organisation in terms of how best to address bureaucratic impediments and also raise awareness to the HC/RC/DSRSG to support with advocacy.</p> <p>Activity 2.1.1 : No. of position papers/press release developed and disseminated.</p> <p>The Somalia NGO Consortium will develop 2 position papers (1 on durable solution and 1 to be identified in the course of 2018) and 2 press releases to expresses NGO voices and concerns and acts as advocacy tools to raise awareness, in particular media awareness, on the plight of Somalis with a focus on thematic issues. It is believed that these communiques influence decisions. The Consortium usually targets development of press releases on a quarterly basis. Should the need arise, additional position papers or advocacy communiques driven by</p> |

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Activity 5.1.1 : Consultative meetings held with local, national and international NGOs and other key stakeholders.

The Consortium anticipates hiring a consultant to conduct an evidence-based assessment of NGO compliance to the document and implementation of the risk management guidelines with a view to identifying the effectiveness of risk management systems to continue to build momentum towards strengthening risk management approaches. Consultations are to be conducted in Mogadishu, Garowe, Hargeisa and Nairobi with LNGOs and

INGOs. Consultations will also target UN and Donors. Moreover, the aim of this assessment is to check the relevance and possibly revise the guidelines to suit the current Somalia situation.

Documents

| Category Name | Document Description |
|------------------------------|---|
| Project Supporting Documents | FINAL SNC Strategy 2017 - 2019.pdf |
| Project Supporting Documents | DELETE |
| Project Supporting Documents | Revised BOQ.xlsx delete |
| Project Supporting Documents | Revised BOQ 21.9.2017.xlsx |
| Project Supporting Documents | Revised BOQ 01.10.2017.xlsx |
| Project Supporting Documents | Revised BOQ 13.10.2017.xlsx |
| Project Supporting Documents | Budget Breakdown of 4.1 and 4.2.xlsx |
| Project Supporting Documents | Budget Breakdown of 5.1-5.4.xlsx |
| Project Supporting Documents | Budget Breakdown of 7.1 and 7.2.xlsx |
| Project Supporting Documents | Consolidated BOQ 4.1-7.2.xlsx |
| Project Supporting Documents | Revised BOQ 24.10.2017.xlsx |
| Budget Documents | Copy of Consolidated consortium BOQ 4.1-7.2 with OCHA comments.xlsx |
| Grant Agreement | HC signed CARE GA 6902.pdf |
| Grant Agreement | HC and IP signed Agreement.pdf |
| Grant Agreement | HC and IP signed GA 6902-02.11.2017.pdf |