

Requesting Organization :	Mine Detection Center			
Allocation Type :	2017 2nd Standard Allocation			
Primary Cluster	Sub Cluster	Percentage		
PROTECTION	Mine Action	100.00		
		100		
Project Title :	Urgent Assistance Gaps and Reduce ERW Casualties Among Conflict Displaced /Civilians in North , Northeast, East, central and southern Regions of Afghanistan			
Allocation Type Category :	Field activities			
OPS Details				
Project Code :		Fund Project Code :	AFG-17/3481/SA2/APC/NGO/6828	
Cluster :		Project Budget in US\$:	374,122.29	
Planned project duration :	6 months	Priority:		
Planned Start Date :	01/11/2017	Planned End Date :	30/04/2018	
Actual Start Date:	01/11/2017	Actual End Date:	30/04/2018	
Project Summary :	<p>This project application is prepared in response to OCHA request for grant application to conduct humanitarian mine action (explosives ordinance disposal (EOD), Mine Risk Education (MRE), spot-clearance and survey of hazardous areas) in Nangarhar, Kunar and Paktika provinces (Urgun, Chaparhar, Khogayani, Surkh Road, Bar Kunar, Dara-i-Pech, Khas Kunar, Marawara, Shaygal wa Shital, Wata Pur, Ghaziabad districts) to assist recent war affected host communities, internally displaced and returnees in urgent need.</p> <p>MDC used the information and data which was provided by OCHA, UNOPS and the result of MDC's initial assessment. Based on the above mentioned data and assessments, MDC found that the civilian in the above mentioned sites including (women, girls, men, and boys) face continuously to the risk of ERW when returning to their own communities, internally displacing and host communities, who live their own villages. The lack of knowledge about the ERW causes continuous loss of live, obstacles and disruption to access to education, health and other socio-economic activities. So, to provide safe land for the civilian, MDC proposes to deploy 8 (MRE/EOD/Survey/ Spot-Clearance) cross trained teams, 5 MRE teams and 1 mobile project office for 6 months. These teams will conduct the MRE, survey and marking, ERW clearance/disposal of hazards where war affected host communities, internally displaced and returnees are at risk. This will make sure that the impacted communities are educated on mine/ERW risks, the hazardous areas are surveyed and marked, and all known ERWs are disposed. As a result the number of mine/ERW victims will be reduced significantly and the socio-economic activities will be started.</p> <p>Each (MRE/EOD/Survey/Spot-Clearance) team is consist of 5 person. 1 team leader/Paramedic with function of command/control, leading and medical first aid provision to related team. 2 MRE trainers (couple) for conducting mine/ERW risk education in targeted communities, 1 EOD/survey operator for spot clearance and survey and 1 guard for keeping care of base camp of the team.</p> <p>Based on our calculation and last 27 years' experience the mentioned resources will enable us to achieve the project's goals and objectives efficiently and effectively. All the above mentioned resources will be deployed in compliance to AMAS, IMAS and application of the MDC approved SOPs.</p> <p>MDC will conduct regular supervision, monitoring and quality control, of the project's activities. The project teams will be supported efficiently and effectively in the field. The project will be managed effectively and efficiently at micro and macro levels. And the project progress will be reported to the donor on time based on requirement.</p>			
Direct beneficiaries :				
Men	Women	Boys	Girls	Total
63,333	66,499	91,832	94,999	316,663

Other Beneficiaries :

Beneficiary name	Men	Women	Boys	Girls	Total
Host Communities	52,969	55,617	76,805	79,454	264,845
Internally Displaced People	10,364	10,882	15,027	15,545	51,818

Indirect Beneficiaries :

In addition to direct beneficiaries surrounding communities inhabitants (185,000) to the affected areas, aid workers, mobile local people, nomads, infrastructure workers will be benefited indirectly after the implementation of this project. As the direct training conducted to the direct beneficiaries or villagers, they will train and pass the messages to their family members, friends, classmates, students, villagers, or Mula Emam of Masjeds to the prayers and during their speech and preach or in any other events including male, female, youth and children. However, our trainers are from different communities of Afghanistan they also share the messages to others.

This information is based on MDC assessment.

Catchment Population:**Link with allocation strategy :**

This project is designed in the line with the OCHA's 2nd allocation 2017. It supports to achieve the envelope three, cluster protection "Address urgent assistance gaps & reduce ERW casualties among conflict internally displaced, returnees and host communities civilians". Therefore, this project will focus mainly on reduction of ERW casualties in the project sites, which will included the mine risk education, demarcation, survey , and spot clearance of the hazardous areas.

ERW (mine and UXO) is identified as a major problem in the above mentioned project sites; it has affected and endangered the normal life of civilians, IDPs and returnees of the communities.

Sub-Grants to Implementing Partners :

Partner Name	Partner Type	Budget in US\$

Other funding secured for the same project (to date) :

Other Funding Source	Other Funding Amount

Organization focal point :

Name	Title	Email	Phone
ABDUL WAHEED LEWAL	Senior Projects & Finance Manager	mdcafghann@gmail.com	0780065472

BACKGROUND**1. Humanitarian context analysis**

The security situation across Nangarhar, Kunar and Paktika provinces of Afghanistan has continued to worsen in 2016 and 2017, with the total figure of focused communities reaching almost 316,663 people.

The above mentioned long lasting conflicts have left the population with lots of ERW, internal displacement, returnees, socio-economic and security problems. These populations are most vulnerable to multiple life threatening and socio-economic problems. All the above life threatening condition requires urgent action.

As result of increased conflict different types of arms and ammunitions were used in the end of 2016 and first half of 2017, there has been a significant increase in the mentioned locations and huge area (villages and agriculture land) was contaminated.

Existence of ERW and lack of mine action or life-saving activities has caused the population to face the danger of mine and ERW. According to UNAMA, alongside ground engagements, improvised explosive devices (IEDs) and explosive remnants of war (ERW) continue to be leading causes of civilian, IDPs and returnees casualties – the latter disproportionately impacting children, who's' percentage is increased 17 % casualties caused by conflicts and ERW in the first quarter of 2017. UNAMA documented 2181 civilian casualties (715 deaths and 1466 injured), which is still so crucial and a big concern for this country and United Nations. With the continued trend towards large-scale and prolonged armed clashes within populated areas including district administrative centers, involving the increased use of artillery, mortars and aerial bombardments, the risk of further ERW contamination in civilian, IDPs and returnees inhabited areas remains substantial, as do the associated risks to the physical safety of returning displaced populations and civilians, especially children who end up killed or disabled while playing with such objects also UNAMA recorded a 24 per cent increase in women casualties, 273 women casualties (88 dead and 185 injured) due to increases in women killed or injured by aerial operations and suicide and complex attacks. Conflict-related deaths of women increased by 54 % while the number of injured women increased by 13 per cent. "It is civilians, with increasing numbers of women and children, who far too often bear the brunt of the conflict," said Tadamichi Yamamoto, the Secretary-General's Special Representative for Afghanistan.

In addition OCHA weekly field reports shows that since January 2017 about 212,439 people fled their homes due to conflict and a total of 30 out of 34 provinces currently record some level of forced displacement.

Of particular concern, more than 316,663 civilians, IDPs and returnees in Nangarhar, Kunar and Paktika provinces. Given the continued spread and intensification of the conflict in these areas. CHF funding which would enable MDC to implement the outreach community-based mine risk education, mobile survey and demarcation of ERW, as well as conduct spot-ERW clearance in above mentioned locations.

2. Needs assessment

Based on the information collected by our assessment teams and the data received from UNMAS/DMAC we found that, the recent conflicts in the mentioned provinces has caused multiple problems to the residents, returnees and IDPs of the conflicted areas; blockages of the access roads, shelled, bombed, mined and continued displacements are problems that the communities facing. All of the mentioned problems preventing residents of the affected communities to have access to their agriculture lands and to cultivate them in order to produce food staff. Also they cannot use the canals and streams for the irrigation of their agriculture land. Furthermore, the existence of ERW is the biggest barriers for IDPs to return to their villages Mines/ERW affected them. The boys and girls are exposed to the danger of Mine/ERW when they go to school, Masjeds, universities, water sources, firewood collecting areas, health centers, play grounds , animal herding which is very common in rural communities and many other social needs so, according to UNAMA, alongside ground engagements, improvised explosive devices (IEDs) and explosive remnants of war (ERW) continue to be leading causes of civilian casualties – the later disproportionately impacting children, who comprised of a apprehensive percentage of the casualties caused by ERW in the first half of the year. The men are also more exposed to min/ERW risks when they return back to their homes or go out for farming and other socio-economic activities. The women mainly support their men in forming and construction of their houses in the project sites so, they are also exposed to the risk of mine/ERW in the project sites. Therefore, in order to reduce the mine/ERW impact on the above mentioned different genders; its required to conduct spot-ERW clearance (EOD), survey in order to specify the total area for next planning of clearance and decontamination. Also, the data of such areas should be provided for reporting and information in order to prevent accidents among population. The project planned teams are needed to conduct mine risk education (MRE) sessions to the population of the targeted areas which are segregated as below:

Kunar Nangarhar Paktika
HC IDP HC IDP HC IDP
40,195 – 18,118 203,564 – 33,700 21086 - 0

Therefore, MDC planned 8 MRE cross trained teams and 5 MRE teams in order to survey and clear the spots. Also, at the same time they should conduct village to village mine risk education (MRE session) to the members of the mentioned communities, IDPs and returnees. Therefore, a mine/ERW action is one of the most important needs.

3. Description Of Beneficiaries

The total immediate direct beneficiary of this project is approximately 316,663 people which are selected as target to educate them mine/ERWs risks and to inform them how to secure themselves against that potential risk. This activity will conduct in three provinces (Nangarhar, Kunar and Paktika). 8 cross trained teams and 5 MRE standalone (couple) teams are planned for it. But, as we know that Mine/ERW existence is possible in other locations of the community and surrounding area of the conflict and fighting, so the beneficiary may increase and indirectly more people will benefit from the project, as indirect messages which mentioned under the topic of indirect beneficiaries.

Also, MDC will consider more vulnerable groups as first priority like children who moves a lot; going to schools, courses, collecting firewood, playing, walking and etc. The teams will try to convey the messages and train different groups and genders with good and motivational methods, in order to make it effective.

The civilians of the communities, IDPs and returnees affected by ERW who are around 316,663 people (51 % female and 49 % male).

In addition to mine/ERWs risk education sessions, cross trained teams will conduct survey, spot clearance and quick response to hotline calls in the areas which specified in operational plan of this project. Some such tasks could be located out of the range which specified for the project. So, the beneficiary may be more than 316,663.

4. Grant Request Justification

MDC has worked to eliminate mine/ERW and has huge experience in the mentioned areas and other provinces of the country. MDC has implemented many mine clearance, EOD, MRE, and Survey projects nationally and internationally. In brief MDC has cleared almost 55% of the mined areas and support the survey operations of 350 sqkm of hazardous areas in Afghanistan. And has completed big national demining projects such as ring roads, copper mine project, power line and many other national and international projects.

In addition to government, donors, and international reputation, MDC has excellent record of transparency and neutrality which gives MDC a respected position. It means MDC is able to work in all areas, doesn't matter who controls the area.

It's worth to mention that MDC has sufficient working experience in the planned project sites; and has cleared 598,043 sqm hazardous areas in Kunar, 34,493,421 sqm hazardous areas in Nangarhar and 4,150,694 sqm hazardous areas in Paktika province. Also, MDC supported the survey operations of over 350 sqkm of hazardous areas and conducted the Mine Risk Education (MRE) for more than 1,200,000 populations in the above mentioned locations of Afghanistan.

Currently MDC has operations in some of the above mentioned provinces (Kunar and Nangarhar). Therefore, MDC is the best organization to implement the proposed project because it has very qualified and experienced staff and excellent technical and social background in the planned locations. Also MDC has all of the required equipment for the operations and does not need to procure any technical item under this project which will make the project implementation very effective.

5. Complementarity

Implementation of this project will be as part of the continuation of the MDC's projects in the areas where previously has operated and will continue as reliable mine action organization in mine/ERW operations in the planned sites.

As we mentioned above MDC has implemented many projects in mentioned planned areas and still the mine and ERW problems exists in those areas, implementation of these new projects in the planned areas will prevent accidents and reduce casualties, and huge newly affected areas will be released and to some extent prevents the increase in number of new mine/ERW areas in national data base (IMSMA).

LOGICAL FRAMEWORK

Overall project objective

To contribute towards CHF Second Allocation Strategy 2017 (Envelope three: Response to neglected needs exacerbated in a deteriorating humanitarian and protection environment). But, specifically MDC will focus on the following points under this project:

- Release of Mine/ERW contaminated land.
- Mine/ERW casualties reduction in the project sites by MRE and Cross trained teams activities.
- Returning of IDPs to their villages safely.
- Resumption of normal life by Returnees and IDPs.
- Resumption of activities by aid workers in a safe environment.
- Reduction of IDPs and population at risk of ERW casualty and death during displacement and return

PROTECTION

Cluster objectives	Strategic Response Plan (SRP) objectives	Percentage of activities
Objective 3: Support the creation of a protection-conducive environment to prevent and mitigate protection risks, as well as facilitate an effective response to protection violations	SO1: Immediate humanitarian needs of shock affected populations are met - including conflict and natural disaster affected and IDPs, refugees and returning Afghans from armed conflict	100

Contribution to Cluster/Sector Objectives : Deployment of 8 cross trained and 5 MRE teams for MRE sessions, spot clearance, surveyance and demarcation for the benefit of 316,663 people. (63,333 men, 66,499 women, boys 91,832 and girls 94,999).

Outcome 1

Reduced number of mine/ERW casualties in the project sites (IDPs, returnees and host communities)

- Released land after clearance and response,
- IDPs returned to their village,
- Resumptions of normal live and aid worker activities
- The number of displaced women, girls, boys and men at risk of ERW casualty and death is reduced during displacement and upon return

Output 1.1

Description

194,863 (38,973 men , 40,921 women , 56,510 boys and 58,459 girls) host community residents, IDPs and returnees will benefit from Mine risk education and mobile, prioritized and responsive surveyance and demarcation of ERW in conflict impacted communities and spot-ERW clearance which provided by 8 crossed trained teams (1 Paktika, 3 Nangarhar and 4 Kunar).

Assumptions & Risks

There are several key assumptions as:

- Community and authority support remains stable in the project sites. Based on MDC assessment teams report and community commitments.
- Government in our project sites will remain stable based on liaison mission of our teams which ensure smooth infrastructure rebuilding that will support rather than disrupt our activities.
- We also assume that there will be no major change in government policies when some changes coming in provincial administrations, thereby ensuring that all the activities listed in this proposal will be carried out smoothly and according to the plan.
- We also assume that the areas will be comparatively free of insurgencies, security threats, and violence during the project period. MDC assessment, liaison and relations with communities and authorities will ensure that there are no delays in carrying out project activities such as, pause of activity or some other disruptions.

Indicators

Code	Cluster	Indicator	End cycle beneficiaries				End cycle
			Men	Women	Boys	Girls	Target
Indicator 1.1.1	PROTECTION	SA2- Number of individuals in prioritised mine/ERW impacted communities visited by EOD teams conducting surveyance, demarcation, and spot-clearance	38,973	40,921	56,510	58,459	194,863

Means of Verification : Number of trained community member (conducting MRE to 194,863 people by 8 cross trained teams).
Number of monitoring visits, Number of monitoring and trainees attendance reports.

Indicator 1.1.2	PROTECTION	SA2- Number of individuals in prioritised mine/ERW impacted communities visited by EOD teams conducting surveyance, demarcation, and spot-clearance	38,973	40,921	56,510	58,459	194,863
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Means of Verification : Number of surveyed and de-marked hazards (conducting survey and demarcation of hazards by 8 cross trained teams).
Number of monitoring visits, Number of mapped hazard reports and number of QA reports.

Indicator 1.1.3	PROTECTION	SA2- Number of individuals in prioritised mine/ERW impacted communities visited by EOD teams conducting surveyance, demarcation, and spot-clearance	38,973	40,921	56,510	58,459	194,863
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Means of Verification : Number of cleared spots (conducting clearance of spots by 8 cross trained teams).
Number of monitoring visits, Number of cleared hazard reports and number of QA / QC reports.

Indicator 1.1.4	PROTECTION	SA2- Number of individuals in prioritised mine/ERW impacted communities visited by EOD teams conducting surveyance, demarcation, and spot-clearance	38,973	40,921	56,510	58,459	194,863
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Means of Verification : Monitoring visits and reports (by monitoring cell and management team).
Number of monitoring visits,

Indicator 1.1.5	PROTECTION	SA2- Number of individuals in prioritised mine/ERW impacted communities visited by EOD teams conducting surveyance, demarcation, and spot-clearance	38,973	40,921	56,510	58,459	194,863
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Means of Verification : Number of view points (feedback of trainees) and trainees responses during MRE sessions about mines/ERW problems in their communities

Activities

Activity 1.1.1

Standard Activity : SA2- Mine risk education and mobile, prioritised and responsive surveyance and demarcation of ERW in conflict impacted communities and spot-ERW clearance;

Conducting Mine Risk Education sessions by 8 cross trained teams in the project targeted communities. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will train 194,863 people (38,973 men , 40,921 women , 56,510 boys and 58,459 girls).

Activity 1.1.2

Standard Activity : SA2- Mine risk education and mobile, prioritised and responsive surveyance and demarcation of ERW in conflict impacted communities and spot-ERW clearance;

Conducting Mobile, prioritized and responsive surveyance and demarcation of ERW in conflict impacted communities by 8 cross trained team. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will survey some new hazards, resurvey or remarking in coordination with Regional DMAC and OCHA Regional Offices.

Activity 1.1.3

Standard Activity : SA2- Mine risk education and mobile, prioritised and responsive surveyance and demarcation of ERW in conflict impacted communities and spot-ERW clearance;

Conducting spot-ERW clearance which provided by 8 crossed trained teams. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will clear requested spots, respond hotlines and other EODs tasks in coordination with regional DMAC and OCHA Regional offices.

Activity 1.1.4

Standard Activity : SA2- Mine risk education and mobile, prioritised and responsive surveyance and demarcation of ERW in conflict impacted communities and spot-ERW clearance;

Monitoring and Evaluation

MDC has a monitoring and evaluation cell under the operations department at MDC HQ who will regularly conduct the monitoring and evaluation of the project's activities in the field and reports on monthly basis to the operations senior manager and on weekly basis to the project's officer. During this project, MDC monitoring and evaluation cell will conduct totally about 84 internal monitoring missions and visits of teams in the field. The project officer will conduct the monitoring mission of their teams on weekly basis. In order to avoid the requirement for mid-course correction, MDC continuously monitors all of the productivity of its operations through direct visits, checking of monthly, quarterly and mid-term activity and monitoring reports. The results of these monitoring will be shared with MDC top management and on time preventive actions will be taken. If MDC faces any problem regarding the achievement of the planned target, it will be shared with DMAC, UNMAS and the donor to find proper solution. The performance of the project activities will be tracked through checking the progress reports of the project as well as the quality management and monitoring reports. MDC expects that correction and adjustment of the design and plans will be facilitated on the basis of the above-mentioned monitoring and evaluation feedbacks.

Recruitment

MDC will deploy existing stand by trained MRE instructors and support staff for this project according to plan which is making as an separate annex, but in some provinces where the security is not so good, MRE instructors will be hired from the community, for whom MRE training of trainers training will be conducted for three days in order to motivate local communities to assist our project and they know better the language, culture and situation of their own communities.

Supervision and Quality Management

The supervision of the teams will be conducted by the teams' leaders at team level on daily basis; in addition to that the project office and HQ technical staff conduct regularly the monitoring and supervision of the project teams. The team leaders have the responsibilities of the overall team's leading, supervision and control. So, in this way every working lane and session of the teams are supervised and controlled continuously during the operations of spot clearance and MRE sessions. The project officer will conduct the supervision and monitoring mission of their teams on weekly basis. And at head quarter level each team is supervised and monitored every other month by MDC's operations department's monitoring and supervision staff.

Quality Management

MDC makes sure that the planned resources under this project operate in accordance to the IMAS, AMAS and MDC approved SOPs during the project period. MDC hires 1 qualified quality inspectors from its core capacity under this project who will be stationed in the project office to conduct regularly the internal QA inspections of the teams. The quality assurance inspection of each team is conducted by the project quality inspectors at least twice a month. The activities of the above mentioned personnel are over sighted by MDC HQ quality management manager. Furthermore, the project activities will externally be inspected by DMAC, OCHA and UNMAS. All of these inspections are documented and recorded properly and the required corrective preventive actions will be taken on each of the non-conformity reports.

- Corrective and Preventive Actions Process
- Identification of the problem through supervision and quality management missions;
- Clearly definition of the problem;
- Assign the extent and impact of the problem;
- Perform a thorough analysis of the problem;
- Creating a list of required actions;
- Execution of the plan;
- Verification and assessment of the effectiveness.

Activity 1.1.5

Standard Activity : SA2- Mine risk education and mobile, prioritised and responsive surveyance and demarcation of ERW in conflict impacted communities and spot-ERW clearance;

Feedback Mechanism:

MDC teams collect feedbacks during classroom/sessions planning and at the end of sessions in a specific forms as well. Both literate and illiterate trainees are asking randomly some questions and their viewpoints about de-mining/MRE activities.

Output 1.2

Description

121,800 (24,360 men, 25,578 women, 35,322 boys and 36,540 girls) host communities ,IDPs and returnees will benefit from mine/ERW Education which provides by 5 standalone MRE teams.

Assumptions & Risks

There are several key assumptions as:

- Community and authority support remains stable in the project sites.
- Government in our project sites will remain in control, thus ensuring a relatively smooth infrastructure that will support rather than disrupt our activities.
- We also assume that there will be no major change in policies when some changes coming in provincial administrations, thereby ensuring that all the activities listed in this proposal will be carried out smoothly and according to the plan.
- We also assume that the areas will be comparatively free of insurgencies, security threats, and violence during the project period. Stability and security in the areas will ensure that there are no delays in carrying out project activities such as, pause of activity or some other disruptions.

Indicators

Code	Cluster	Indicator	End cycle beneficiaries				End cycle
			Men	Women	Boys	Girls	Target
Indicator 1.2.1	PROTECTION	SA2- Number of prioritised mine/ERW impacted individuals provided with Mine Risk Education	24,360	25,578	35,322	36,540	121,800

Means of Verification : Number of trained targeted community members by 5 stand alone MRE teams

Activities

Activity 1.2.1

Standard Activity : SA2- Mine risk education and mobile, prioritised and responsive surveyance and demarcation of ERW in conflict impacted communities and spot-ERW clearance;

Conducting Mine Risk Education sessions in the project targeted communities by 5 standalone MRE teams.
5 standalone MRE teams (1 Paktika, 3 Nangarhar and 1 in Kunar province) will train targeted population about mine/ERWs risks and transfer safety messages to the communities

Additional Targets : Technically conduct of activities and sequence:

- Liaison with community.
- Specific planning for a community.
- Gathering people for MRE sessions.
- Teaching the classes and sharing of safety messages.
- Asking trainees about ERWs existence in the village.
- If there was some ERWs, EOD will start their operations.
- Filling of survey/ feedback forms with the help of trainees.

M & R

Monitoring & Reporting plan

Monitoring and Evaluation

MDC has a monitoring and evaluation cell under the operations department at MDC HQ who will regularly conduct the monitoring and evaluation of the project's activities in the field and reports on monthly basis to the operations senior manager and on weekly basis to the project's officer.

During this project, MDC monitoring and evaluation cell will conduct totally about 84 internal monitoring missions and visits of teams in the field. The project officer will conduct the monitoring mission of their teams on weekly basis. In order to avoid the requirement for mid-course correction, MDC continuously monitors all of the productivity of its operations through direct visits, checking of monthly, quarterly and mid-term activity and monitoring reports. The results of these monitoring will be shared with MDC top management and on time preventive actions will be taken. If MDC faces any problem regarding the achievement of the planned target, it will be shared with DMAC, UNMAS and the donor to find proper solution. The performance of the project activities will be tracked through checking the progress reports of the project as well as the quality management and monitoring reports. MDC expects that correction and adjustment of the design and plans will be facilitated on the basis of the above-mentioned monitoring and evaluation feedbacks.

Recruitment

MDC will deploy existing stand by trained MRE instructors and support staff for this project according to plan which is making as an separate annex, but in some provinces where the security is not so good, MRE instructors will be hired from the community, for whom MRE training of trainers training will be conducted for three days in order to motivate local communities to assist our project and they know better the language, culture and situation of their own communities.

Supervision and Quality Management

The supervision of the teams will be conducted by the teams' leaders at team level on daily basis; in addition to that the project office and HQ technical staff conduct regularly the monitoring and supervision of the project teams. The team leaders have the responsibilities of the overall team's leading, supervision and control. So, in this way every working lane and session of the teams are supervised and controlled continuously during the operations of spot clearance and MRE sessions. The project officer will conduct the supervision and monitoring mission of their teams on weekly basis. And at head quarter level each team is supervised and monitored every other month by MDC's operations department's monitoring and supervision staff.

Quality Management

MDC makes sure that the planned resources under this project operate in accordance to the IMAS, AMAS and MDC approved SOPs during the project period. MDC hires 1 qualified quality inspector from its core capacity under this project who will be stationed in the project office to conduct regularly the internal QA inspections of the teams. The quality assurance inspection of each team is conducted by the project quality inspectors at least twice a month. The activities of the above mentioned personnel are over sighted by MDC HQ quality management manager. Furthermore, the project activities will externally be inspected by DMAC, OCHA and UNMAS. All of these inspections are documented and recorded properly and the required corrective preventive actions will be taken on each of the non-conformity reports.

- Corrective and Preventive Actions Process
- Identification of the problem through supervision and quality management missions;
- Clearly definition of the problem;
- Assign the extent and impact of the problem;
- Perform a thorough analysis of the problem;
- Creating a list of required actions;
- Execution of the plan;
- Verification and assessment of the effectiveness.

Workplan

Activitydescription	Year	1	2	3	4	5	6	7	8	9	10	11	12
Activity 1.1.1: Conducting Mine Risk Education sessions by 8 cross trained teams in the project targeted communities. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will train 194,863 people (38,973 men , 40,921 women , 56,510 boys and 58,459 girls).	2017											X	X
	2018	X	X	X	X								
Activity 1.1.2: Conducting Mobile, prioritized and responsive surveyance and demarcation of ERW in conflict impacted communities by 8 cross trained team. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will survey some new hazards, resurvey or remarking in coordination with Regional DMAC and OCHA Regional Offices.	2017											X	X
	2018	X	X	X	X								
Activity 1.1.3: Conducting spot-ERW clearance which provided by 8 crossed trained teams. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will clear requested spots, respond hotlines and other EODs tasks in coordination with regional DMAC and OCHA Regional offices.	2017											X	X
	2018	X	X	X	X								

<p>Activity 1.1.4: Monitoring and Evaluation</p>	2017												X	X
<p>MDC has a monitoring and evaluation cell under the operations department at MDC HQ who will regularly conduct the monitoring and evaluation of the project's activities in the field and reports on monthly basis to the operations senior manager and on weekly basis to the project's officer. During this project, MDC monitoring and evaluation cell will conduct totally about 84 internal monitoring missions and visits of teams in the field. The project officer will conduct the monitoring mission of their teams on weekly basis. In order to avoid the requirement for mid-course correction, MDC continuously monitors all of the productivity of its operations through direct visits, checking of monthly, quarterly and mid-term activity and monitoring reports. The results of these monitoring will be shared with MDC top management and on time preventive actions will be taken. If MDC faces any problem regarding the achievement of the planned target, it will be shared with DMAC, UNMAS and the donor to find proper solution. The performance of the project activities will be tracked through checking the progress reports of the project as well as the quality management and monitoring reports. MDC expects that correction and adjustment of the design and plans will be facilitated on the basis of the above-mentioned monitoring and evaluation feedbacks.</p> <p>Recruitment</p> <p>MDC will deploy existing stand by trained MRE instructors and support staff for this project according to plan which is making as an separate annex, but in some provinces where the security is not so good, MRE instructors will be hired from the community, for whom MRE training of trainers training will be conducted for three days in order to motivate local communities to assist our project and they know better the language, culture and situation of their own communities.</p> <p>Supervision and Quality Management</p> <p>The supervision of the teams will be conducted by the teams' leaders at team level on daily basis; in addition to that the project office and HQ technical staff conduct regularly the monitoring and supervision of the project teams. The team leaders have the responsibilities of the overall team's leading, supervision and control. So, in this way every working lane and session of the teams are supervised and controlled continuously during the operations of spot clearance and MRE sessions. The project officer will conduct the supervision and monitoring mission of their teams on weekly basis. And at head quarter level each team is supervised and monitored every other month by MDC's operations department's monitoring and supervision staff.</p> <p>Quality Management</p> <p>MDC makes sure that the planned resources under this project operate in accordance to the IMAS, AMAS and MDC approved SOPs during the project period. MDC hires 1 qualified quality inspectors from its core capacity under this project who will be stationed in the project office to conduct regularly the internal QA inspections of the teams. The quality assurance inspection of each team is conducted by the project quality inspectors at least twice a month. The activities of the above mentioned personnel are over sighted by MDC HQ quality management manager. Furthermore, the project activities will externally be inspected by DMAC, OCHA and UNMAS. All of these inspections are documented and recorded properly and the required corrective preventive actions will be taken on each of the non-conformity reports.</p> <ul style="list-style-type: none"> - Corrective and Preventive Actions Process - Identification of the problem through supervision and quality management missions; - Clearly definition of the problem; - Assign the extent and impact of the problem; - Perform a thorough analysis of the problem; - Creating a list of required actions; - Execution of the plan; - Verification and assessment of the effectiveness. 	2018	X	X	X	X									

Activity 1.1.5: Feedback Mechanism: MDC teams collect feedbacks during classroom/sessions planning and at the end of sessions in a specific form as well. Both literate and illiterate trainees are asking randomly some questions and their viewpoints about de-mining/MRE activities.	2017																			X	X	
	2018	X	X	X	X																	
Activity 1.2.1: Conducting Mine Risk Education sessions in the project targeted communities by 5 standalone MRE teams. 5 standalone MRE teams (1 Paktika, 3 Nangarhar and 1 in Kunar province) will train targeted population about mine/ERWs risks and transfer safety messages to the communities	2017																				X	X
	2018	X	X	X	X																	

OTHER INFO

Accountability to Affected Populations

First of all it's worth mentioning that security in the area, opposition operations, Government support and community supports, on time fund delivery, weather condition are the cross cutting issues that somehow directly will have impact (positive and negative) on the implementation of the project.

MDC considers community liaison and coordination with different stakeholders (Afghan government, communities (state and local authorities), UNMAS, DMAC, the donors, etc.) as important factors for the implementation of the project's different phases. During the initial assessment, the man and women, girls and boys are interviewed and the information is gathered from them. During the mobilization/preparation phases, MDC keeps continuous contacts with the community leaders to strengthen the relation with them, MDC project officer and team leaders will spend time with the community members (male and female focal points) to explain the history of MDC, the aim of MDC work, the project's donor, the time frame for mine action, discuss the security issues, confirm the locations of the team's base camps, discuss the priority of the hazardous areas, collect information about the targeted hazardous areas, share the clearance and MRE plan with them and address any concern or questions the communities may have about MDC or planned works. As well as all of the project's activities will fully be coordinated with the local authorities, OCHA as well as UNMAS and DMAC through direct meetings, emails and other means of official correspondences so, the above mentioned liaison and coordination mechanism avoids the duplication of efforts and makes sure the effective and efficient implementation of the project.

The impacted communities (man, woman, girls and boys) will be involved in the monitoring and evaluation processes, they will be asked time to time to visit the operations sites along with the MDC monitoring and supervision personnel. They will be clearly briefed on MDC working procedures, clearance operations, the safety rules, the project plan and etc. If there was any written complaint or feedback from related community members or other stakeholder regarding MDC activities, it will be reported by monitoring/QMI teams to project officer and will consider in next operation or MRE sessions. Also, MDC will consider verbal complaint and feedbacks of illiterate community members and will note it for further corrective and preventive action.

The impacted communities are updated on weekly basis on the project progress and cleared spots are officially handed over to them. The teams will have direct communication with them on daily basis during the MRE sessions as well. MDC plan sessions for targeted communities in proper and safe places, MRE female instructor will conduct sessions for girls and women and her couple will train the boys and men. In addition to that MDC considers all safety procedure during EOD and spot clearance, for instance; teams will safe to move the objects or ERWs and maintain enough distance for disposal or making trenches and safe walls during explosions, coordinates such actions with close villages and consider other safety rules strictly.

Implementation Plan

MDC will not sub-grant any component of this project to other organization. All of the project's component will be implemented by MDC.

As all mine action activities is regulated by Government of Afghanistan DMAC and UNMAS therefore, MDC continues its coordination activities with DMAC, OCHA and UNMAS in regard with the proposed project's activities. MDC's operations department and project officer coordinates the operations activities of the project with the Afghan government's Department of Mine Action Coordination DMAC, OCHA and UNMAS or related DMAC, local authorities and the impacted communities on a daily, weekly, monthly and quarterly basis. This coordination includes consolidation of the survey results, reconciling databases, planning future tasking and prioritization and reporting the operations progress. The coordination of the project is done through planned meeting, exchange emails and radio contact. All of the coordination activities are documented and properly recorded at MDC.

It's worth mentioning here that, MDC takes in to account the Government of Afghanistan's (GoA), UNMAS's and OCHA's policies, rules, laws and regulations during the implementation of any aspect of the project. The clearance operation is planned so that maximum efforts have been done to announce the targeted communities free from the impact of mine and ERW. In addition to that MDC will have the capacity to respond to hotline calls in the project site.

Coordination with other Organizations in project area

Name of the organization	Areas/activities of collaboration and rationale
UNMAS	Coordination of the project's activities
Local authorities	Coordination of the project's activities
Impacted communities	Liaise the project activities with them - Coordination of the project's activities, - Their involvement in the planning process of MRE, and other activities - Update them of project progress, - Handover the cleared spots to them

OCHA – HFU, OCHA regional offices, Protection Cluster, UNHCR and Implementing partners in the region	Coordination and report of the project's activities
<u>Environment Marker Of The Project</u>	
N/A: Not applicable, only used for a small number of services	
<u>Gender Marker Of The Project</u>	
2a-The project is designed to contribute significantly to gender equality	
<u>Justify Chosen Gender Marker Code</u>	
<p>Project's principal purpose is to advance gender equality. The gender analysis in the needs assessment justifies this project in which all activities and all outcomes advance gender equality. Targeted actions are projects responding to the disadvantage, discrimination or special needs of women, girls, boys or men. All targeted actions are based on gender and age analysis.</p> <p>During the implementation of this project MDC will conduct the followings:</p> <ul style="list-style-type: none"> - By conducting the mine risk education courses, ensuring that men, women and children in the project's targeted communities are aware of the risks from mines and ERW and are encouraged to behave in a way which reduces the risk to people, property and the environment - To Implement a comparative analysis between the views of men and women with regards minefields/ battlefields clearance priority setting. - Ensure that women, men, girls and boys have equal access to mine action activities and their benefits. - Interview and asking questions from targeted community's member (men, women, girls and boys) about problems and challenges in regard to Mines/ERW in their community and solve them on the spot. - In order to reach the women and girls, a couple (brother-sister, or husband-wife) MRE trainers will be hired in the structure of each project's teams. 	
<u>Protection Mainstreaming</u>	
<p>A total number of 8 cross trained and 5 MRE teams having the capacity of EOD, Survey, Spot-clearance and MRE will be deployed under this project which will cover all of the indicated priority locations. As mentioned before that the teams will be deployed in consultation with the communities and the communities will fully be involved in the planning process of the project. It means that responding to the priorities of the beneficiaries makes sure their safety and dignity.</p> <p>During the consultation with the community members the project management and team members will explain about the program , its aims and code of conduct of the staff.</p> <p>The found ERW will be reported to the communities and local authorities, and will be destroyed safely. Proper measures will be taken in to account to avoid any physical or psychological harm or destruction to the communities. Movement of the teams and locations of base camp will be consulted with the communities. In order to avoid environmental contaminations, all of the base camps' wastes either will be disposed properly or taken in consultation of the communities to the designated places.</p> <p>The project planned teams will be able to cover 13 locations at one time; they will conduct the initial survey of the sites and prioritize the high, medium and low impact areas. And they will conduct their operations accordingly. In this way the project's team will make sure that the entire prioritized task are taken in to consideration and providing impartial and equal services to the impacted communities. In addition to that the project's team leader will keep daily contact the community focal points and will respond to their urgent need whenever gaining new priorities from the focal points.</p> <p>The project's teams members will make sure that the impacted community are fully educated on mine/ERW risks so that to enable them to protect themselves from the danger of ERW. As well as MDC will hire couple (female, male) MRE trainers from the communities who will remain as capacity in the project sites and helps the communities in this regard.</p> <p>The Project management and team members will make sure that the disabled and elderly members of the community have equal access to the MRE and are consulted during the MRE sessions.</p> <p>Complaint mechanism will be in place spatially for illiterate people and women.</p>	
<u>Country Specific Information</u>	
<u>Safety and Security</u>	
<p>Based on our initial assessment from the planned project sites, the security situation is not stable in most parts of the project sites. So, MDC will make sure through strong and continuous community liaison that the teams operate within the planned communities without facing any problems. As well as MDC will hire some of the project's personnel from the impacted communities, this will also help to make sure the security of the personnel. Also, MDC will keep close contact with tribes leaders and influenced people of the communities to coordinate the activities of the project with them and have their support. In addition to that MDC will hire the required rental vehicles of the project from the impacted communities; this will involve the communities in the project and will help to conduct the operations without facing any major security problem. For risk mitigation the following plan is prepared and will be applied during the project implementation.</p>	
<u>Access</u>	

As mentioned before, MDC has sufficient experiences of working in different parts of Afghanistan. And have trained technical personnel from almost all of the provinces of Afghanistan. So, when it comes to this project, MDC will structure the projects' teams mainly from its technical employees who are from the targeted communities. The planned teams will be equipped and deployed to the sites. All of the project's equipment and some personnel will be transported from Kabul to the project sites by local transportations. The teams will have their mobile base camp in each of the project sites. They will commute on daily basis from their base camps to the operations sites and back. As mentioned before that the teams will use the rental vehicles for the daily transportation of the teams to the operations sites and back to their base camps. This will make sure the safe access of the teams to the field.

BUDGET

Code	Budget Line Description	D / S	Quantity	Unit cost	Duration Recurrence	% charged to CHF	Total Cost
1. Staff and Other Personnel Costs							
1.1	Project Officer	D	1	650.00	6	100.00	3,900.00
	<i>The project office will be managed by the following structure: 1 Project officer, 1 Site OPS Officer , 1 Quality assurance / control inspector 1 Assistant admin/finance, Logistics officer , 1 Demining / MRE Instructor, 1 data processor, 1 Community Liaison and 3 guards and 1 Driver. 11 members in Project Office. This line: The project officer will directly be responsible for the day to day management of the project office . The unit cost of this position is established from MDC salary scale OF-5 Officer base. This position is a technical position who will be hired from MDC experienced personnel.</i>						
1.2	Site OPS Officer	D	1	500.00	6	100.00	3,000.00
	<i>The Site OPS Officer is responsible for all project teams day to day operations planning, operations activities leading, monitoring, tasks completion reports. The unit cost of this position is established from MDC salary scale OF-5 Officer base. This position is a technical position who will be hired from MDC experienced personnel</i>						
1.3	QA / QC inspector	D	1	450.00	6	100.00	2,700.00
	<i>The project Quality assurance / control inspector is a technical position who will be stationed in the project office and he is responsible for monitoring evaluation and quality management of the project. The unit cost of this line is established from MDC salary scale OF-5 Base.</i>						
1.4	Site AFL Assistant/Log Officer	D	1	350.00	6	100.00	2,100.00
	<i>The Site Admin/Finance and Log Officer will be stationed in the project office to provide on time administration, financial and logistical support to project's team. The unit cost of this position is established from MDC salary scale HS-2 Base.</i>						
1.5	Data Processor	D	1	450.00	6	100.00	2,700.00
	<i>The Data processor will be responsible for processing all team daily, weekly, monthly and quarterly reports. The unit cost of this position is established from MDC salary scale HS-1 Base.</i>						
1.6	Demining /MRE Instructor	D	1	400.00	6	100.00	2,400.00
	<i>The Demining/MRE Instructor will be responsible for conducting of refresher training of trainers, surveyors , demining operators. The unit cost of this position is established from MDC salary scale HS-1 Base.</i>						
1.7	Community Liaison	D	1	180.00	6	100.00	1,080.00
	<i>The Community Liaison is responsible for liaising with community elders and communityshoras. The unit cost of this position is established from MDC salary scale NS-1 Base.</i>						
1.8	Driver	D	1	225.00	6	100.00	1,350.00
	<i>1 Project Office x 1 Driver = 1. The unit cost of this line is established from MDC salary scale SK-1 I.</i>						
1.9	Security Gauds	D	11	180.00	6	100.00	11,880.00
	<i>3 guards are responsible for the security provision to the project office and 8guards (1 for each of crossed trained team) will be responsible to provide security for each of the teams' base camps especially when the teams are in the operations sites so, 3 + 8 = 11. The unit cost of this line is adjusted based on the MDC salary scale NS-1 Based .</i>						
1.10	MRE Trainer (Male)	D	5	300.00	6	100.00	9,000.00
	<i>5 males MRE trainers are responsible to conduct MRE sessions for males in the project targeted communities</i>						

1.11	MRE Trainer (Female)	D	5	300.00	6	100.00	9,000.00
	<i>5 female MRE trainers are responsible to conduct MRE sessions for males in the project targeted communities</i>						
1.12	Deminer/Operator	D	24	300.00	6	100.00	43,200.00
	<i>8 Team x 3 De-miner/Operator (2 MRE trainers , 1 EOD/Survey operator) = 24 . The unit cost of this line is established from MDC salary scale SK-1 Base. This MDC personnel who will play different roles(MRE, EOD, Survey and clearance) during the project implementation. These de-miners are operating under the leadership of the team leader.</i>						
1.13	Team Leader/Paramedic	D	8	440.00	6	100.00	21,120.00
	<i>Each of the cross trained mine action teams will have the following structure: 1 Team Leader , 2 MRE trainers , 1 EOD/Survey operator and 1 security guard = 5 member 8 teams (T) are planned for the project, 8T x 1 TL=8. The unit cost of this line is established from the MDC salary scale (HS-1 II) . The TL will be hired from MDC core staff who will be experienced and highly skilled personnel so, they are adjusted to step II. The MDC salary scale is approved by DMAC and used by all national mine action organizations in Afghanistan.</i>						
1.14	Hazard Allowance Category I	D	32	32.50	6	100.00	6,240.00
	<i>8 TL + 24 de-miner operator = 32 ; based MDC's HR SOPs, the TL and de-miner/operators , entitled US\$.1.375/Day hazardous allowance, every team member will spent an average of 24 days/month in operations, the unit cost of this line: 24*1.374 = 32.5 USD per month 32.5 x 32 x 6= 6240.00</i>						
1.15	Hazard Allowance Category II	D	17	19.50	6	100.00	1,989.00
	<i>Based on MDC's HR SOPs, the remaining project personnel rather than TL and de-miners are entitled US\$.0.81/Day hazardous allowance, they will spent an average of 24 days/month in the field, the unit cost of this line: 24 x 0.81 = 19.5USD/per month 19.5 x 17 person x 6 month = 1989.00 USD</i>						
1.16	Pension NGO contribution (10% of salary)	D	61	31.00	6	100.00	11,346.00
	<i>Based on MDC's HR SOPs, all mine action personnel are entitled 10% of their basic salaries as NGO contribution to their pension. 61 project personnel an average of US.31 /month. The total amount of this line is calculated the 10% of the total amount of the basic salaries of all 61 project person.</i>						
1.17	Medical Allowance (USD 10 / person/month)	D	61	10.00	6	100.00	3,660.00
	<i>Based on MDC's HR SOPs, all mine action personnel are entitled US\$.10/month medical allowance so, 61 project personnel x US\$.10 X 6 months=3660</i>						
1.18	Life Insurance Category I,	D	32	39.00	6	100.00	7,488.00
	<i>8 TL + 24 de-miner operator = 32 ; based on MDC's HR SOPs, the TL and de-miner/operators are ensured under category I, and based on MDC contract with insurance company, the monthly cost of this line is US\$.39/month. contract with the insurance company state life insurance company exists for the duration of the project</i>						
1.19	Life Insurance Category II,	D	14	25.00	6	100.00	2,100.00
	<i>1 Project Officer +1 Site OPS Officer + 1QA / QC inspector + 1Demining /MRE Instructor + 5 MRE Trainer (Male) + 5 MRE Trainer (Female) = 14 ; based on MDC's HR SOPs, these positions are ensured under category II, and based on the MDC contract with insurance company the monthly cost of this line is US\$.25/month. contract with the insurance company state life insurance company exists for the duration of the project</i>						
1.20	Life Insurance Category III,	D	15	9.00	6	100.00	810.00
	<i>1 Driver + 1 Site AFL Assistant/Log Officer + 1 Community Liaisin + 1 Data Processor + 11 Security Gaurds =15 , based on MDC's HR SOPs, these positions are ensured under category III, and based on the MDC contract with insurance company the monthly cost of this line is US\$.9/month. contract with the insurance company state life insurance company exists for the duration of the project</i>						
1.21	Per diem Field staff	D	61	104.00	6	100.00	38,064.00
	<i>Based on MDC's HR SOPs, all project's personnel (61) are entitled US\$.4.3/day the Per diem when they are in the field mission. These personnel will spend an average of 24 days/month in the field so 24 x4.3 = 104.</i>						
	Section Total						185,127.00
2. Supplies, Commodities, Materials							
2.1	Stationary	D	14	40.00	6	100.00	3,360.00
	<i>The stationary is budgeted for 13 teams+1 Project Office =14 ; the 13 teams will use this amount for postures, printed notebooks , brochures , pens that will be distributed by MRE trainers during MRE sessions.</i>						
2.2	Stabilizer/batteries (Minor Equipment)	D	14	20.00	6	100.00	1,680.00

	<i>The line is budgeted 13 project's teams + 1 project office; the unit cost of this line is estimated 13 /team and project office, based on MDC's other teams actual costs.</i>						
2.3	Uniforms	D	61	80.00	1	100.00	4,880.00
	<p><i>"The line is budgeted for all project's personnel = 61; the unit cost of this line is estimated 80/personnel. We need to budget all of the required materials of each project under its own budget. This item cannot be shared because its required only for the project personnel of this project and cannot be used for other project to be shared with. The main items of the uniform will be the followings:</i></p> <p><i>1- 1 Pair Uniform (pants+ T shirt) = US\$.30</i> <i>2- 1 Pair of Shoes = US\$.20</i> <i>3- 1 Pairs of Overcoat = US\$. 25</i> <i>4- 1 Pairs of Socks, underwear, belt = US\$.5</i> <i>5- Total unit cost = US\$.80 "</i></p>						
2.4	Medical Supplies (Medicine & Equipment)	D	8	60.00	1	100.00	480.00
	<p><i>"The line is budgeted for 8 Cross trained project's teams; the unit cost of this line is estimated US\$.60/team, based on MDC's other teams actual costs. This will include mainly the first aid medicines and medical equipment for the teams, these items will include the followings:</i></p> <p><i>1- Stretcher for medical evacuation from the field to the administration area of the team = US\$.20,</i> <i>2- First aid box = US\$. 10,</i> <i>3- First aid medicine = US\$.30.</i> <i>4- Total unit cost = US\$.60 "</i></p>						
2.5	Field Supplies (Paints, Lime, Marks)	D	13	50.00	6	100.00	3,900.00
	<i>The line is budgeted 13 project's teams; the unit cost of this line is estimated 30/team, based on MDC's other teams actual costs.</i>						
	Section Total						14,300.00
3. Equipment							
NA	NA	NA	0	0.00	0	0	0.00
	NA						
	Section Total						0.00
4. Contractual Services							
NA	NA	NA	0	0.00	0	0	0.00
	NA						
	Section Total						0.00
5. Travel							
5.1	Duty travel	D	14	40.00	6	100.00	3,360.00
	<i>The line is budgeted 13 + 1 field office project's teams; the unit cost of this line is estimated 40/team, based on MDC's other teams actual costs.</i>						
5.2	Evacuation & Medical Treatment of Staff	D	1	1,000.00	1	100.00	1,000.00
	<p><i>"1 case of evacuation & medical treatment of project staff is budgeted under this line, this will cover the mine/ERW casualty of the project's personnel, his/her air transportation cost, and medication. This line will cover the costs as follows:</i></p> <p><i>1-Estimated Air evacuation cost of two project personnel (1 patient + 1 paramedic) from project site to Kabul = US\$.1000.00"</i></p>						
5.3	Vehicle Running cost (Fuel) and maintenance	D	1	250.00	6	100.00	1,500.00
	<i>1 MDC vehicle is planned under this project that will provide transportation to the project office. The unit cost is established base on MDC estimation from its other projects.</i>						
5.4	Vehicle Leasing	D	23	900.00	6	100.00	124,200.00
	<p><i>As mine action standards it is mandetory to be 1 ambulance with the croosed trained team when the team is doing spot clearance in project targeted site MDC has managed 1 abulance per cross trained team totaly 8 ambulances in project . 16 vehicle (8 ambulance and 8 vchile for transportation of personnel and equipment) for 8 crossed trained teams, 5 vchile for 5 stand alone MRE teams, 1 vvhicle for QA inspector and 1 vvhicle for project OPS total vvhicle required =23 . As the teams are operating in unstable security situation so, it will be safer to move from one location to the other by the local rental vehicles.</i></p>						
	Section Total						130,060.00

6. Transfers and Grants to Counterparts								
NA	NA	NA	0	0.00	0	0	0.00	
	NA							
	Section Total							0.00
7. General Operating and Other Direct Costs								
7.1	Facility Rent	D	14	100.00	6	100.00	8,400.00	
	<i>Camps will be established in rented facilities as close as possible to their operations sites. So, 13 teams + 1 Project office = 14. The unit cost of this line is based on average facility costs in the project sites. Its budgeted a bit higher than the previous budget because its updated based on the new information from the project sites.</i>							
7.2	Utilities	D	14	40.00	6	100.00	3,360.00	
	<i>The line is budgeted 13 project's teams + 1 project office; the unit cost of this line is estimated 40/team and project office, based on MDC's other teams actual costs.</i>							
7.3	Minor repair & Maintenance (Premises)	D	14	10.00	6	100.00	840.00	
	<i>The line is budgeted 13 project's teams + 1 project office; the unit cost of this line is estimated 10/team and project office based on MDC's other teams actual costs.</i>							
7.4	Communication and IT services	D	14	30.00	6	100.00	2,520.00	
	<i>The line is budgeted 13 project's teams + 1 project office; the unit cost of this line is estimated 30/team and project office, based on MDC's other teams actual costs.</i>							
7.5	Fuel for Generator	D	14	60.00	6	100.00	5,040.00	
	<i>The line is budgeted 13 project's teams + 1 project office; the unit cost of this line is estimated 60/team and project office, based on MDC's other teams actual costs.</i>							
	Section Total							20,160.00
SubTotal			573.00					349,647.00
Direct								349,647.00
Support								
PSC Cost								
PSC Cost Percent								7.00
PSC Amount								24,475.29
Total Cost								374,122.29
Project Locations								
Location	Estimated percentage of budget for each location	Estimated number of beneficiaries for each location					Activity Name	
		Men	Women	Boys	Girls	Total		
Nangarhar -> Surkhrod	29	18,657	19,590	27,053	27,983	93,283	Activity 1.1.1 : Conducting Mine Risk Education sessions by 8 cross trained teams in the project targeted communities. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will train 194,863 people (38,973 men , 40,921 women , 56,510 boys and 58,459 girls). Activity 1.1.2 : Conducting Mobile, prioritized and responsive surveyance and demarcation of ERW in conflict impacted communities by 8 cross trained team. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will survey some new hazards, resurvey or remarking in coordination with Regional DMAC and OCHA Regional Offices. Activity 1.1.3 : Conducting spot-ERW clearance which provided by 8 crossed trained teams. (4 teams for Kuner, 3 for Nanqarhar and 1 for	

Paktika). The mentioned teams will clear requested spots, respond hotlines and other EODs tasks in coordination with regional DMAC and OCHA Regional offices.

Activity 1.1.4 :

Monitoring and Evaluation

MDC has a monitoring and evaluation cell under the operations department at MDC HQ who will regularly conduct the monitoring and evaluation of the project's activities in the field and reports on monthly basis to the operations senior manager and on weekly basis to the project's officer.

During this project, MDC monitoring and evaluation cell will conduct totally about 84 internal monitoring missions and visits of teams in the field.

The project officer will conduct the monitoring mission of their teams on weekly basis. In order to avoid the requirement for mid-course correction,

MDC continuously monitors all of the productivity of its operations through direct visits, checking of monthly, quarterly and mid-term activity and monitoring reports. The results of these monitoring will be shared with MDC top management and on time preventive actions will be taken.

If MDC faces any problem regarding the achievement of the planned target, it will be shared with DMAC, UNMAS and the donor to find proper solution. The performance of the project activities will be tracked through checking the progress reports of the project as well as the quality management and monitoring reports. MDC expects that correction and adjustment of the design and plans will be facilitated on the basis of the above-mentioned monitoring and evaluation feedbacks.

Recruitment

MDC will deploy existing stand by trained MRE instructors and support staff for this project according to plan which is making as an separate annex,

but in some provinces where the security is not so good, MRE instructors will be hired from the community, for whom MRE training of trainers training will be conducted for three days in order to motivate local communities to assist our project and they know better the language, culture and situation of their own communities.

Supervision and Quality Management

The supervision of the teams will be conducted by the teams' leaders at team level on daily basis; in addition to that the project office and HQ

technical staff conduct regularly the monitoring and supervision of the project teams. The team leaders have the responsibilities of the overall team's leading, supervision and control. So, in this way every working lane and session of the teams are supervised and controlled continuously

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Nangarhar -> Khogyani	33	20,956	22,004	30,386	31,432	104,778	<p>Activity 1.1.1 : Conducting Mine Risk Education sessions by 8 cross trained teams in the project targeted communities. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will train 194,863 people (38,973 men , 40,921 women , 56,510 boys and 58,459 girls).</p> <p>Activity 1.1.2 : Conducting Mobile, prioritized and responsive surveyance and demarcation of ERW in conflict impacted communities by 8 cross trained team. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will survey some new hazards, resurvey or remarking in coordination with Regional DMAC and OCHA Regional Offices.</p> <p>Activity 1.1.3 : Conducting spot-ERW clearance which provided by 8 crossed trained teams. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will clear requested spots, respond hotlines and other EODs tasks in coordination with regional DMAC and OCHA Regional offices.</p> <p>Activity 1.1.4 : Monitoring and Evaluation</p> <p>MDC has a monitoring and evaluation cell under the operations department at MDC HQ who will regularly conduct the monitoring and evaluation of the project's activities in the field and reports on monthly basis to the operations senior manager and on weekly basis to the project's officer.</p>

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Nangarhar -> Chaparhar	12	7,840	8,232	11,368	11,760	39,200	<p>Activity 1.1.1 : Conducting Mine Risk Education sessions by 8 cross trained teams in the project targeted communities. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will train 194,863 people (38,973 men , 40,921 women , 56,510 boys and 58,459 girls).</p> <p>Activity 1.1.2 : Conducting Mobile, prioritized and responsive surveyance and demarcation of ERW in conflict impacted communities by 8 cross trained team. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will survey some new hazards, resurvey or remarking in coordination with Regional DMAC and OCHA Regional Offices.</p> <p>Activity 1.1.3 : Conducting spot-ERW clearance which provided by 8 crossed trained teams. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will clear requested spots, respond hotlines and other EODs tasks in coordination with regional DMAC and OCHA Regional offices.</p> <p>Activity 1.1.4 : Monitoring and Evaluation</p> <p>MDC has a monitoring and evaluation cell under the operations department at MDC HQ who will regularly conduct the monitoring and evaluation of the project's activities in the field and reports on monthly basis to the operations senior manager and on weekly basis to the project's officer.</p> <p>During this project, MDC monitoring and evaluation cell will conduct totally about 84 internal monitoring missions and visits of teams in the field.</p> <p>The project officer will conduct the monitoring mission of their teams on weekly basis. In order to avoid the requirement for mid-course correction, MDC continuously monitors all of the productivity of its operations through direct visits, checking of monthly, quarterly and mid-term activity and monitoring reports. The results of these monitoring will be shared with MDC top management and on time preventive actions will</p>

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Kunar -> Watapur	2	816	857	1,183	1,224	4,080	<p>Activity 1.1.1 : Conducting Mine Risk Education sessions by 8 cross trained teams in the project targeted communities. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will train 194,863 people (38,973 men , 40,921 women , 56,510 boys and 58,459 girls).</p> <p>Activity 1.1.2 : Conducting Mobile, prioritized and responsive surveyance and demarcation of ERW in conflict impacted communities by 8 cross trained team. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will survey some new hazards, resurvey or remarking in coordination with Regional DMAC and OCHA Regional Offices.</p> <p>Activity 1.1.3 : Conducting spot-ERW clearance which provided by 8 crossed trained teams. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will clear requested spots, respond hotlines and other EODs tasks in coordination with regional DMAC and OCHA Regional offices.</p> <p>Activity 1.1.4 : Monitoring and Evaluation</p> <p>MDC has a monitoring and evaluation cell under the operations department at MDC HQ who will regularly conduct the monitoring and evaluation of the project's activities in the field and reports on monthly basis to the operations senior manager and on weekly basis to the project's officer.</p> <p>During this project, MDC monitoring and evaluation cell will conduct totally about 84 internal monitoring missions and visits of teams in the field.</p> <p>The project officer will conduct the monitoring mission of their teams on weekly basis. In order to avoid the requirement for mid-course correction, MDC continuously monitors all of the productivity of its operations through direct visits, checking of monthly, quarterly and mid-term activity and monitoring reports. The results of these monitoring will be shared with MDC top management and on time preventive actions will be taken.</p> <p>If MDC faces any problem regarding the achievement of the planned target, it will be shared with DMAC, UNMAS and the donor to find proper solution. The performance of the project activities will be tracked through checking the progress reports of the project as well as the quality management and monitoring reports. MDC expects that correction and adjustment of the design and plans will be facilitated on the basis of the above-mentioned monitoring and evaluation feedbacks.</p>	

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Kunar -> Marawara	3	2,273	2,384	3,294	3,409	11,360	<p>Activity 1.1.1 : Conducting Mine Risk Education sessions by 8 cross trained teams in the project targeted communities. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will train 194,863 people (38,973 men , 40,921 women , 56,510 boys and 58,459 girls).</p> <p>Activity 1.1.2 : Conducting Mobile, prioritized and responsive surveyance and demarcation of ERW in conflict impacted communities by 8 cross trained team. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will survey some new hazards, resurvey or remarking in coordination with Regional DMAC and OCHA Regional Offices.</p> <p>Activity 1.1.3 : Conducting spot-ERW clearance which provided by 8 crossed trained teams. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will clear requested spots, respond hotlines and other EODs tasks in coordination with regional DMAC and OCHA Regional offices.</p> <p>Activity 1.1.4 : Monitoring and Evaluation</p> <p>MDC has a monitoring and evaluation cell under the operations department at MDC HQ who will regularly conduct the monitoring and evaluation of the project's activities in the field and reports on monthly basis to the operations senior manager and on weekly basis to the project's officer.</p> <p>During this project, MDC monitoring and evaluation cell will conduct totally about 84 internal monitoring missions and visits of teams in the field.</p> <p>The project officer will conduct the monitoring mission of their teams on weekly basis. In order to avoid the requirement for mid-course correction, MDC continuously monitors all of the productivity of its operations through direct visits, checking of monthly, quarterly and mid-term activity and monitoring reports. The results of these monitoring will be shared with MDC top management and on time preventive actions will be taken.</p> <p>If MDC faces any problem regarding the achievement of the planned target, it will be shared with DMAC, UNMAS and the donor to find proper solution. The performance of the project activities will be tracked through checking the progress reports of the project as well as the quality management and monitoring reports. MDC expects that correction and adjustment of the design and plans will be facilitated on the basis of the above-mentioned monitoring and evaluation feedbacks.</p> <p>Recruitment</p> <p>MDC will deploy existing stand by trained MRE instructors and support staff for this project according to plan which is making as an separate annex, but in some provinces where the security is not so good, MRE instructors will be hired from the community, for whom MRE training of trainers training will be conducted for three days in order to motivate local communities to assist our project and they know better the language, culture and situation of their own communities.</p> <p>Supervision and Quality Management</p> <p>The supervision of the teams will be conducted by the teams' leaders at team level on daily basis; in addition to that the project office and HQ</p>

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Kunar -> Shigal Wa sheltan	1	539	566	782	810	2,697	<p>Activity 1.1.1 : Conducting Mine Risk Education sessions by 8 cross trained teams in the project targeted communities. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will train 194,863 people (38,973 men , 40,921 women , 56,510 boys and 58,459 girls).</p> <p>Activity 1.1.2 : Conducting Mobile, prioritized and responsive surveyance and demarcation of ERW in conflict impacted communities by 8 cross trained team. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will survey some new hazards, resurvey or remarking in coordination with Regional DMAC and OCHA Regional Offices.</p> <p>Activity 1.1.3 : Conducting spot-ERW clearance which provided by 8 crossed trained teams. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will clear requested spots, respond hotlines and other EODs tasks in coordination with regional DMAC</p>
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Kunar -> Dara-e-Pech	3	1,842	1,935	2,671	2,764	9,212	<p>Activity 1.1.1 : Conducting Mine Risk Education sessions by 8 cross trained teams in the project targeted communities. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will train 194,863 people (38,973 men , 40,921 women , 56,510 boys and 58,459 girls).</p> <p>Activity 1.1.2 : Conducting Mobile, prioritized and responsive surveyance and demarcation of ERW in conflict impacted communities by 8 cross trained team. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will survey some new hazards, resurvey or remarking in coordination with Regional DMAC and OCHA Regional Offices.</p> <p>Activity 1.1.3 : Conducting spot-ERW clearance which provided by 8 crossed trained teams. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will clear requested spots, respond hotlines and other EODs tasks in coordination with regional DMAC and OCHA Regional offices.</p> <p>Activity 1.1.4 : Monitoring and Evaluation</p> <p>MDC has a monitoring and evaluation cell under the operations department at MDC HQ who will regularly conduct the monitoring and evaluation of the project's activities in the field and reports on monthly basis to the operations senior manager and on weekly basis to the project's officer.</p> <p>During this project, MDC monitoring and evaluation cell will conduct totally about 84 internal monitoring missions and visits of teams in the field.</p> <p>The project officer will conduct the monitoring mission of their teams on weekly basis. In order to avoid the requirement for mid-course correction, MDC continuously monitors all of the productivity of its operations through direct visits, checking of monthly, quarterly and mid-term activity and</p>

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Kunar -> Khaskunar	8	5,157	5,415	7,478	7,736	25,786	<p>Activity 1.1.1 : Conducting Mine Risk Education sessions by 8 cross trained teams in the project targeted communities. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will train 194,863 people (38,973 men , 40,921 women , 56,510 boys and 58,459 girls).</p> <p>Activity 1.1.2 : Conducting Mobile, prioritized and responsive surveyance and demarcation of ERW in conflict impacted communities by 8 cross trained team. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will survey some new hazards, resurvey or remarking in coordination with Regional DMAC and OCHA Regional Offices.</p> <p>Activity 1.1.3 : Conducting spot-ERW clearance which provided by 8 crossed trained teams. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will clear requested spots, respond hotlines and other EODs tasks in coordination with regional DMAC and OCHA Regional offices.</p> <p>Activity 1.1.4 : Monitoring and Evaluation</p> <p>MDC has a monitoring and evaluation cell under the operations department at MDC HQ who will regularly conduct the monitoring and evaluation of the project's activities in the field and reports on monthly basis to the operations senior manager and on weekly basis to the project's officer.</p> <p>During this project, MDC monitoring and evaluation cell will conduct totally about 84 internal monitoring missions and visits of teams in the field.</p> <p>The project officer will conduct the monitoring mission of their teams on weekly basis. In order to avoid the requirement for mid-course correction, MDC continuously monitors all of the productivity of its operations through direct visits, checking of monthly, quarterly and mid-term activity and monitoring reports. The results of these monitoring will be shared with MDC top management and on time preventive actions will be taken.</p> <p>If MDC faces any problem regarding the achievement of the planned target, it will be shared with DMAC, UNMAS and the donor to find proper solution. The performance of the project activities will be tracked through checking the progress reports of the project as well as the quality management and monitoring reports. MDC expects that correction and adjustment of the design and plans will be facilitated on the basis of the above-mentioned monitoring and evaluation feedbacks.</p> <p>Recruitment</p> <p>MDC will deploy existing stand by trained MRE</p>

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technical staff conduct regularly the monitoring and supervision of the project teams. The team leaders have the responsibilities of the overall team's leading, supervision and control. So, in this way every working lane and session of the teams are supervised and controlled continuously during the operations of spot clearance and MRE sessions. The project officer will conduct the supervision and monitoring mission of their teams on weekly basis. And at head quarter level each team is supervised and monitored every other month by MDC's operations department's monitoring and supervision staff.

Quality Management

MDC makes sure that the planned resources under this project operate in accordance to the IMAS, AMAS and MDC approved SOPs during the project period. MDC hires1 qualified quality inspectors from its core capacity under this project who will be stationed in the project office to conduct regularly the internal QA inspections of the teams. The quality assurance inspection of each team is conducted by the project quality inspectors at least twice a month. The activities of the above mentioned personnel are over sighted by MDC HQ quality management manager. Furthermore, the project activities will externally be inspected by DMAC, OCHA and UNMAS. All of these inspections are documented and recorded properly and the required corrective preventive actions will be taken on each of the non-conformity reports.

- Corrective and Preventive Actions Process
- Identification of the problem through supervision and quality management missions;
- Clearly definition of the problem;
- Assign the extent and impact of the problem;
- Perform a thorough analysis of the problem;
- Creating a list of required actions;
- Execution of the plan;
- Verification and assessment of the effectiveness.

Activity 1.1.5 : Feedback Mechanism:

MDC teams collects feedbacks during classroom/sessions planning and at the end of sessions in a specific forms as well. Both literate and illiterate trainees are asking randomly some questions and their viewpoints about de-mining/MRE activities.

Activity 1.2.1 : Conducting Mine Risk Education sessions in the project targeted communities by 5 standalone MRE teams.
5 standalone MRE teams (1 Paktika, 3

							Nangarhar and 1 in Kunar province) will train targeted population about mine/ERWs risks and transfer safety messages to the communities
Kunar -> Barkuniar	1	518	544	751	777	2,590	<p>Activity 1.1.1 : Conducting Mine Risk Education sessions by 8 cross trained teams in the project targeted communities. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will train 194,863 people (38,973 men , 40,921 women , 56,510 boys and 58,459 girls).</p> <p>Activity 1.1.2 : Conducting Mobile, prioritized and responsive surveyance and demarcation of ERW in conflict impacted communities by 8 cross trained team. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will survey some new hazards, resurvey or remarking in coordination with Regional DMAC and OCHA Regional Offices.</p> <p>Activity 1.1.3 : Conducting spot-ERW clearance which provided by 8 crossed trained teams. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will clear requested spots, respond hotlines and other EODs tasks in coordination with regional DMAC and OCHA Regional offices.</p> <p>Activity 1.1.4 : Monitoring and Evaluation</p> <p>MDC has a monitoring and evaluation cell under the operations department at MDC HQ who will regularly conduct the monitoring and evaluation of the project's activities in the field and reports on monthly basis to the operations senior manager and on weekly basis to the project's officer.</p> <p>During this project, MDC monitoring and evaluation cell will conduct totally about 84 internal monitoring missions and visits of teams in the field.</p> <p>The project officer will conduct the monitoring mission of their teams on weekly basis. In order to avoid the requirement for mid-course correction, MDC continuously monitors all of the productivity of its operations through direct visits, checking of monthly, quarterly and mid-term activity and monitoring reports. The results of these monitoring will be shared with MDC top management and on time preventive actions will be taken.</p> <p>If MDC faces any problem regarding the achievement of the planned target, it will be shared with DMAC, UNMAS and the donor to find proper solution. The performance of the project activities will be tracked through checking the progress reports of the project as well as the quality management and monitoring reports. MDC expects that correction and adjustment of the design and plans will be facilitated on the basis of the above-mentioned monitoring and evaluation feedbacks.</p> <p>Recruitment</p> <p>MDC will deploy existing stand by trained MRE instructors and support staff for this project according to plan which is making as an separate annex, but in some provinces where the security is not so good, MRE instructors will be hired from the community, for whom MRE training of trainers training will be conducted for three days in order to motivate local communities to assist our project and they know better the language, culture and situation of their own communities.</p> <p>Supervision and Quality Management</p>

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Kunar -> Ghaziabad	2	518	544	751	777	2,590	<p>Activity 1.1.1 : Conducting Mine Risk Education sessions by 8 cross trained teams in the project targeted communities. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will train 194,863 people (38,973 men , 40,921 women , 56,510 boys and 58,459 girls).</p> <p>Activity 1.1.2 : Conducting Mobile, prioritized and responsive surveyance and demarcation of ERW in conflict impacted communities by 8 cross trained team. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will survey some new hazards, resurvey or remarking in coordination with Regional DMAC and OCHA Regional Offices.</p> <p>Activity 1.1.3 : Conducting spot-ERW clearance which provided by 8 crossed trained teams. (4 teams for Kuner, 3 for Nangarhar and 1 for</p>	

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Paktika -> Urgun	6	4,217	4,428	6,115	6,327	21,087	<p>Activity 1.1.1 : Conducting Mine Risk Education sessions by 8 cross trained teams in the project targeted communities. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will train 194,863 people (38,973 men , 40,921 women , 56,510 boys and 58,459 girls).</p> <p>Activity 1.1.2 : Conducting Mobile, prioritized and responsive surveyance and demarcation of ERW in conflict impacted communities by 8 cross trained team. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will survey some new hazards, resurvey or remarking in coordination with Regional DMAC and OCHA Regional Offices.</p> <p>Activity 1.1.3 : Conducting spot-ERW clearance which provided by 8 crossed trained teams. (4 teams for Kuner, 3 for Nangarhar and 1 for Paktika). The mentioned teams will clear requested spots, respond hotlines and other EODs tasks in coordination with regional DMAC and OCHA Regional offices.</p> <p>Activity 1.1.4 : Monitoring and Evaluation</p> <p>MDC has a monitoring and evaluation cell under the operations department at MDC HQ who will regularly conduct the monitoring and evaluation of the project's activities in the field and reports on monthly basis to the operations senior manager and on weekly basis to the project's officer.</p> <p>During this project, MDC monitoring and evaluation cell will conduct totally about 84 internal monitoring missions and visits of teams in the field.</p> <p>The project officer will conduct the monitoring mission of their teams on weekly basis. In order to avoid the requirement for mid-course correction,</p>

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Documents	
Category Name	Document Description
Project Supporting Documents	Nicolas Coutin - Endorsement Letter MDC.pdf
Project Supporting Documents	Annex I UNMAS Accreditation Letter.pdf
Project Supporting Documents	Annex K MDC Regestration with MoE Afghanistan.jpg
Project Supporting Documents	Annex F- Risk Log.xlsx
Project Supporting Documents	Annex A B.1 B1.1. work Plan Methodology.xls
Project Supporting Documents	Annex G & H Project Field Personnel & Equipment.xlsx
Project Supporting Documents	Annex F- Risk Log.xlsx
Project Supporting Documents	Annex G & H Project Field Personnel & Equipment.xlsx
Project Supporting Documents	Annex I UNMAS Accreditation Letter.pdf
Project Supporting Documents	Annex K MDC Regestration with MoE Afghanistan.jpg
Budget Documents	Annex J Bank Accouunt Details.jpg
Grant Agreement	MDC – 6828 - GA - Signed by HC.pdf
Grant Agreement	MDC – 6828 - GA - Signed by HC & IP.pdf