

Requesting Organization :	CARE Somalia				
Allocation Type :	Reserve 2016				
Primary Cluster	Sub Cluster	Percentage			
Enabling Programmes		100.00			
		100			
Project Title :	NGO Consortium				
Allocation Type Category :					
OPS Details					
Project Code :		Fund Project Code :	SOM-16/3485/R/EP/INGO/4328		
Cluster :		Project Budget in US\$:	149,999.70		
Planned project duration :	12 months	Priority:			
Planned Start Date :	01/01/2017	Planned End Date :	31/12/2017		
Actual Start Date:	01/01/2017	Actual End Date:	31/12/2017		
Project Summary :	<p>Somalia continues to remain one of the world's complex humanitarian emergency. Multi-layered challenges including on-going armed violence intersects to brutal effect with chronic poverty, weak institutions and governance, under-investment in basic services together with consequences of climate change in a fragile, semi-arid environment continues to plague the region. Local and International NGOs remain the primary providers of humanitarian and development assistance. However, access to those in need continues to be impeded by a range of factors, including direct threats to the safety of agency staff, the banning of organisations from certain insurgent-held areas, weak governance in large areas of Somalia, politicisation of assistance, rent-seeking and efforts to divert resources by a wide range of parties. Remote models of programme management, while necessary, complicate understanding of operating conditions, humanitarian need and implementation methods, and weaken monitoring and evaluation of aid programmes. With the possible end of the term of the Federal Government of Somalia in 2016, political uncertainty, power struggles and potential turnover of key actors may further strain these complex relationships. While Somali NGOs have greater access to populations in need, their capacity to deliver large scale interventions and meet donor requirements is limited. Though, there is an opportunity for better engagement with the Federal Government of Somalia, International donors and the UN, to ensure coherence between humanitarian interventions and longer-term development strategies and greater ownership and governance by Somali institutions and communities. Despite all efforts to support the Federal Government of Somalia in supporting Somalis and tending to their humanitarian needs, there is still tension between the need of re-enforcing existing government structures to build confidence and demonstrate relevance and NGOs operational requirements for independence in an insecure and erratic environment. More effort is therefore needed to work together towards building a resilient Somalia.</p> <p>The Somalia NGO Consortium remains the primary NGO coordination mechanism with a membership of over 80 local and International NGOs working in all parts of Somalia. The year 2016 experienced an increase of Local NGO membership and engagement. The Consortium continues to grow as an effective network, actively supporting its members to promote dialogue, collaboration, learning experiences, information exchange and to advocate on issues of key concern. The NGO Consortium continues to improve aid coordination and raise the presence and profile of NGO representation within the coordination structures in Somalia. The Consortium continues to encourage participation of women and men in all relevant forums. With the erratic working environment in Somalia, there is need for the NGO Consortium to continue facilitating coordination in addressing arising issues to allow NGOs to implement their activities unimpeded and tend to those in need.</p>				
Direct beneficiaries :					
	Men	Women	Boys	Girls	Total
	40	40	0	0	80
Other Beneficiaries :					
Beneficiary name	Men	Women	Boys	Girls	Total
Indirect Beneficiaries :					
Catchment Population:					

The Somalia NGO Consortium is a network of Local and International NGOs working in and/or have projects in Somalia. In this regard, the target number of Local and International NGOs is 80. The Consortium advocates for gender equality by promoting participation of both men and women in all forums.

Link with allocation strategy :

The project is linked to the Enabling Programmes.

Sub-Grants to Implementing Partners :

Partner Name	Partner Type	Budget in US\$

Other funding secured for the same project (to date) :

Other Funding Source	Other Funding Amount

Organization focal point :

Name	Title	Email	Phone
Abdurahman Sharif	Director	director@somaliangoconsortium.org	+254 705 180 259

BACKGROUND

1. Humanitarian context analysis

Somalia continues to remain one of the world’s complex humanitarian emergency. Multi-layered challenges including on-going armed violence intersects to brutal effect with chronic poverty, weak institutions and governance, under-investment in basic services together with consequences of climate change in a fragile, semi-arid environment continues to plague the region. Local and International NGOs remain the primary providers of humanitarian and development assistance. However, access to those in need continues to be impeded by a range of factors, including direct threats to the safety of agency staff, the banning of organisations from certain insurgent-held areas, weak governance in large areas of Somalia, politicisation of assistance, rent-seeking and efforts to divert resources by a wide range of parties. With the possible end of the term of the Federal Government of Somalia in 2016, political uncertainty, power struggles and potential turnover of key actors may further strain these complex relationships. While Somali NGOs have greater access to populations in need, their capacity to deliver large scale interventions and meet donor requirements is limited. Though, there is an opportunity for better engagement with the Federal Government of Somalia, International donors and the UN, to ensure coherence between humanitarian interventions and longer-term development strategies and greater ownership and governance by Somali institutions and communities. More effort is therefore needed to work together towards building a resilient Somalia.

2. Needs assessment

Coordination and information sharing are critical to enable life-saving programs of NGOs throughout Somalia. NGOs should be free to provide their experience to national and international stakeholders, all in an effort to facilitate effective delivery of aid, contribute to the alleviation of human suffering, and ultimately building a resilient Somalia. Coordination structures created by the Somali National Government are weak coupled with high government staff turnover and reshuffling of ministers making it difficult to rely on relationships and agreements already developed. With most donors and agency headquarters still based in neighbouring Kenya, a volatile operating environment and significant access constraints, remote management further complicates agencies’ understanding of operating conditions, humanitarian need and implementation. As the Government continues struggling to extend its influence, significant relief, rehabilitation, reconstruction and governance challenges lie ahead. Success of these efforts will depend on the Somalis with a determining role to be played by the international community; the field level implementation will be done, in large part, by NGOs who remain critical operational partners and who need an independent coordination mechanism in an increasingly politicised and volatile operating environment.

3. Description Of Beneficiaries

The Somalia NGO Consortium is a network of Local and International NGOs working in humanitarian and developmental areas in Somalia. Somali Civil Society umbrella organisations and women networks are also part of the Consortium. Furthermore, the Consortium supports the importance of gender equality and continues to advocate for men and women participation in all relevant forums.

4. Grant Request Justification

Additional funding will enable the Consortium to enhance implementation of its core activities of information sharing, advocacy, representation and coordination in Somalia.

5. Complementarity

The Somalia NGO Consortium, which has supported NGO coordination since 1999, is the primary NGO mechanism to support information sharing, coordination, representation, advocacy and capacity building and a key partner to other stakeholders including UN agencies and donors. Consortium membership includes national and international NGOs working in all regions of Somalia, accounting for the majority of NGO revenue spent in Somalia. Consortium representation and leadership in all areas of Somalia has strengthened, including in Mogadishu. The Consortium analyses the needs of its members regularly adapting its structure and activities. Consistent engagement with humanitarian UN agencies allows information sharing and common action. Support and facilitation of advocacy initiatives ensures that NGO concerns are brought to the forefront and all stakeholders inform of the situation on the ground. Working groups provide a platform for sharing of lessons learnt, creating of synergies and better understanding of the operating environment. The Consortium supports its members to improve the effectiveness of programmes by engaging all levels of external stakeholders in dialogue on policy-making, key decision affecting NGOs’ delivery of quality assistance in Somalia/Somaliland and risk mitigation best practice. It promotes training on ethical delivery, humanitarian principles, standards and risk mitigation to increase aid effectiveness through greater principled engagement.

LOGICAL FRAMEWORK

Overall project objective

A forum for information sharing among NGOs operational in Somalia, with effective support and coordination transmitting NGO experience and key concerns.

To strengthen NGO capacity and coordination between NGOs working in Somalia and facilitate their engagement with the Federal Government of Somalia and its Regional Administrations.

Enabling Programmes

Cluster objectives	Strategic Response Plan (SRP) objectives	Percentage of activities
Strengthen coordination to support delivery of humanitarian aid to ensure equal access for women, girls, boys and men	Somalia HRP 2016	80
Disseminate messages on protection and humanitarian needs of the vulnerable people in Somalia and carry life-saving and disaster risk reduction messaging relating to seasonal and perennial shocks.	Somalia HRP 2016	20

Contribution to Cluster/Sector Objectives : The enabling Programmes mandate and the justification of its existence is the ability to have crosscutting issues of implementation while at the same time supplement existing programmes especially to other clusters in existence. This grant request will supplement other clusters owing to its nature of coordination and support of membership activities with the Consortium's ability to provide a data pool and a forum for information exchange. Through this aspect there will be interlinkages that will promote efficiency on all thematic contexts of operation within Somalia actors.

Outcome 1

A forum for coordination, collaboration and information sharing among NGOs operational in Somalia is provided and maintained.

Output 1.1

Description

An effective inclusive coordination and communication mechanism provided for NGOs working in Somalia and other strategic external stakeholders

Assumptions & Risks

NGOs actively participate in Consortium activities.

Activities

Activity 1.1.1

Standard Activity : Not Selected

Provide an effective platform for coordination and communication mechanisms for NGOs working in Somalia

Activity 1.1.2

Standard Activity : Not Selected

Facilitate information sharing with NGOs and other key actors appropriate to enhance effective communication and coordination.

Indicators

Code	Cluster	Indicator	End cycle beneficiaries				End cycle
			Men	Women	Boys	Girls	Target
Indicator 1.1.1	Enabling Programmes	Number of coordination meetings held or facilitated					60

Means of Verification : Participant List, Meeting Minutes

Outcome 2

NGO key positions/concerns are represented within key coordination forums.

Output 2.1

Description

NGO positions articulated in key coordination forums.

Assumptions & Risks

NGOs actively participate in articulating their concerns.

Activities

Activity 2.1.1

Standard Activity : Not Selected

Represent NGO members in coordination forums negotiating in their interest.

Activity 2.1.2

Standard Activity : Not Selected

Facilitate advocacy initiatives by developing briefings and statements to articulate key NGO concerns.

Indicators

Code	Cluster	Indicator	End cycle beneficiaries				End cycle
			Men	Women	Boys	Girls	Target
Indicator 2.1.1	Enabling Programmes	Number of coordination meetings held or facilitated					25
Means of Verification : Participant List, Reports, Training Manual, Bulletins, Brochures, Key messages, Press releases							
Outcome 3							
Effective and accountable delivery of assistance to Somali communities in need.							
Output 3.1							
Description							
Trained NGOs (local and international) on Risk Management & Accountability, Working in Somalia and Monitoring & Evaluation to enable NGOs to deliver effective and accountable assistance to Somalis in need.							
Assumptions & Risks							
Ability of NGOs to join the Consortium is not negatively impacted by security or financial challenges. NGO staff trained will apply learning in their organisations.							
Activities							
Activity 3.1.1							
Standard Activity : Not Selected							
Centralise information on capacity building opportunities through the Consortium Skills Development Hub on the website as well as disseminate capacity building opportunities.							
Activity 3.1.2							
Standard Activity : Not Selected							
Promote training on risk management & accountability, Working in Somalia and monitoring & evaluation to increase aid effectiveness through greater principled engagement.							
Indicators							
Code	Cluster	Indicator	End cycle beneficiaries				End cycle
			Men	Women	Boys	Girls	Target
Indicator 3.1.1	Enabling Programmes	Number of coordination meetings held or facilitated					6
Means of Verification : Participant List; Reports; Training Manuals							
Outcome 4							
A constructive platform for dialogue and engagement between NGOs and Government/Regional Administration is maintained.							
Output 4.1							
Description							
Regular and constructive dialogue between NGOs and Government/Regional Administrations.							
Assumptions & Risks							
Government is open to and has time to meet with NGO representatives.							
Activities							
Activity 4.1.1							
Standard Activity : Not Selected							
Facilitation of meetings between NGOs and Government/Regional Administrative representatives.							
Activity 4.1.2							
Standard Activity : Not Selected							
NGO position on administrative issues clearly articulated to all relevant stakeholders and disseminated to NGO Consortium members.							
Indicators							
Code	Cluster	Indicator	End cycle beneficiaries				End cycle
			Men	Women	Boys	Girls	Target
Indicator 4.1.1	Enabling Programmes	Number of coordination meetings held or facilitated					6
Means of Verification : Participant List, Meeting Minutes, Reports, Meeting Invitations							
Additional Targets :							
M & R							
Monitoring & Reporting plan							

Monitoring & Evaluation within the Consortium are grounded on surveys and assessments that are periodically carried out. Evaluations are ongoing processes that ensure accountability within the organisation. The Consortium manages its outputs and impacts of indicators with structured work plans that are guided by the Mandate and Consortium Strategy to determine the Consortium's progress. A feedback mechanism has been put in place to ensure member concerns are understood and addressed.

Workplan													
Activitydescription	Year	1	2	3	4	5	6	7	8	9	10	11	12
Activity 1.1.1: Provide an effective platform for coordination and communication mechanisms for NGOs working in Somalia	2016												
	2017	X	X	X	X	X	X	X	X	X	X	X	
Activity 1.1.2: Facilitate information sharing with NGOs and other key actors appropriate to enhance effective communication and coordination.	2016												
	2017	X	X	X	X	X	X	X	X	X	X	X	
Activity 2.1.1: Represent NGO members in coordination forums negotiating in their interest.	2016												
	2017	X	X	X	X	X	X	X	X	X	X	X	
Activity 2.1.2: Facilitate advocacy initiatives by developing briefings and statements to articulate key NGO concerns.	2016												
	2017			X			X			X			
Activity 3.1.1: Centralise information on capacity building opportunities through the Consortium Skills Development Hub on the website as well as disseminate capacity building opportunities.	2016												
	2017	X	X	X	X	X	X	X	X	X	X	X	
Activity 3.1.2: Promote training on risk management & accountability, Working in Somalia and monitoring & evaluation to increase aid effectiveness through greater principled engagement.	2016												
	2017			X			X			X			
Activity 4.1.1: Facilitation of meetings between NGOs and Government/Regional Administrative representatives.	2016												
	2017					X					X		
Activity 4.1.2: NGO position on administrative issues clearly articulated to all relevant stakeholders and disseminated to NGO Consortium members.	2016												
	2017	X	X	X	X	X	X	X	X	X	X	X	

OTHER INFO

Accountability to Affected Populations

The NGO Consortium produces and disseminates information products to its membership including weekly bulletins, regional and thematic updates on key developments in Somalia. This is done through a mass mailing platform. Also, feedback of external and internal meetings is relayed to the membership in form of meeting minutes. Provision of platforms for information exchange and coordination both at Nairobi and in Somalia/Somaliland ensuring agencies are consistently updated remains a key aspect of the Consortium's work. During the implementation period, issues that may arise out of contextual frameworks in Somalia are areas the Consortium addresses through press releases and statements when the need arises.

Implementation Plan

Provision of support to enable strategic field coordination will be done through meetings in the field on thematic issues and at monthly meetings aimed at bringing the membership up to date on issues affecting their operations. Enabled active participation of a growing number of increasingly capable NGOs by providing a forum/platform where agencies can present their concerns and debate on the best way forward in addressing the same. Facilitation of public briefings and statements to increase understanding of NGO programming in Somalia and key NGO concerns will be done in conjunction with the membership based on evidence and field experience. Centralisation of information on capacity building and pursuing of lessons learnt will be published on a skills development hub. Members will personally upload information of their project activities onto the Consortium's interactive map to enhance visibility and promoting transparency. Represent Consortium members in coordination fora negotiating their interests will be carried out by the Consortium director and regional focal points where applicable to ensure NGO concerns are vocalized and taken into consideration. Facilitate advocacy initiatives on areas of common concern is also a core activity.

Coordination with other Organizations in project area

Name of the organization	Areas/activities of collaboration and rationale

Environment Marker Of The Project

Gender Marker Of The Project

1- The project is designed to contribute in some limited way to gender equality

Justify Chosen Gender Marker Code

Consortium membership comprises of humanitarian and development organisations, including Somali civil society umbrella organisations and women networks. Consortium representation in Somalia has been strengthened with a female regional focal point. The Consortium provides space for NGOs to articulate their experience and needs and to enable those voices that are otherwise largely discriminated against, in particular women and youth, to be heard. Furthermore, the NGO Consortium continues to advocate for participation of men and women in key relevant forums.

Protection Mainstreaming

Country Specific Information

Safety and Security

Access

BUDGET

Code	Budget Line Description	D / S	Quantity	Unit cost	Duration Recurrence	% charged to CHF	Total Cost
1.12	Membership & Communications Officer - CARE Employee	D	1	1,000.00	12	23.00	2,760.00
	<i>The Membership and Communications Officer (1) is based in Hargeisa, in charge of registration of membership, maintenance of website information and administrative support at a monthly rate of \$1,000. This includes salary, taxes and insurances. She/he will be 100% dedicated to this project. SHF will cover 23% of the total Budget.</i>						
1.11	NGO Consortium Program Officer - CARE Employee	D	1	2,086.00	12	23.00	5,757.36
	<i>The Project Officer (1) is based in Nairobi, in charge of support of implementation of project activities at a monthly rate of \$2,086. She is 100% dedicated to this project. SHF will cover 23% of the total Budget.</i>						
1.10	Senior Advocacy & Information Officer - CARE Employee	D	1	2,790.00	12	23.00	7,700.40
	<i>The Senior Advocacy & Information Officer (1) is based in Nairobi, in charge of policy development, Support of Advocacy in Nairobi and regions at a monthly rate of \$2,790. This includes salary, taxes and insurances. She is 100% dedicated to this project. SHF will cover 23% of the total Budget.</i>						
1.9	Regional Coordinator - South - CARE Employee	D	1	4,000.00	12	23.00	11,040.00
	<i>The Regional Coordinator, South Central (1) is based in the field office of Mogadishu, in charge of managing and coordinating of the South Central region at a monthly rate of \$4,000. She is 100% dedicated to this project. SHF will cover 23% of the total Budget.</i>						
1.8	Regional Coordinator - Puntland - CARE Employee	D	1	3,500.00	12	23.00	9,660.00
	<i>The Regional Coordinator, Puntland(1) is based in the field office of Garowe, in charge of managing and coordinating of the Puntland region at a monthly rate of \$3,500. He is 100% dedicated to this project. SHF will cover 23% of the total Budget.</i>						
1.7	Regional Coordinator - Somaliland - CARE Employee	D	1	3,500.00	12	23.00	9,660.00
	<i>The Regional Coordinator, Somaliland (1), is based in the field office of Hargeisa, in charge of managing and coordinating Somaliland region at a monthly rate of \$3,500. She is 100% dedicated to this project. SHF will cover 23% of the total Budget.</i>						
1.6	NGO Consortium Deputy Director - CARE Employee	D	1	9,167.00	6	23.00	12,650.46
	<i>The Deputy Director, is based in Nairobi and will focus on strengthening NGO coordination inside Somalia and information sharing (website, bulletin etc) at a monthly rate of \$9,167. She/he will be 100% dedicated to this project. SHF will cover 23% of the total Budget. This budget line is purely the net salary. Personnel costs other than salaries (insurance, taxes, severance & liability and housing allowance when applicable) are excluded from this proposal, paid in full from other sources.</i>						
1.5	NGO Consortium Director - CARE Employee	D	1	10,500.00	12	23.00	28,980.00

	<i>The Country Director is based in Nairobi and is in charge of supervision of the whole program providing leadership and strategic direction at a monthly rate of \$ 10,500. He is 100% dedicated to this project. SHF will cover 23% of the total Budget. This budget line is purely the net salary. Personnel costs other than salaries (insurance, taxes, severance & liability and housing allowance when applicable) are excluded from this proposal, paid in full from other sources."</i>						
1.4	NGO Consortium Finance Officer - CARE Employee	s	1	2,344.00	12	23.00	6,469.44
	<i>The Finance Officer is in charge of implementation of finance functions at a monthly rate of \$2,344. This includes salary, taxes and insurances. He is 100% dedicated to this project, and based in Nairobi. SHF will contribute 23% of the budget.</i>						
1.3	NGO Consortium Executive Assistant	s	1	1,500.00	6	23.00	2,070.00
	<i>The Executive Assistant (1) is based in Nairobi, in charge of handling day to day activities in the Consortium offices at a monthly rate of \$1,500. This salary includes taxes and insurances. She is 100% dedicated to this project. SHF will cover 23% of the total Budget.</i>						
1.2	CARE Human Resource/Admin. Officer - CARE Employee	s	1	417.00	12	23.00	1,150.92
	<i>CARE Human Resource/Administration Officer - commitment of their time to the Somalia NGO Consortium program and is in charge of all Human resource related matters to ensure implementation and adherence to CARE guidelines and donor requirements. The monthly rate is \$417. SHF will contribute 23% of the total budget.</i>						
1.1	CARE Grants Officer - CARE Employee	s	1	417.00	12	23.00	1,150.92
	<i>CARE Grants Officer - commitment of their time to the Somalia NGO Consortium program and is in charge of all compliance/grants management matters to ensure implementation and adherence to CARE guidelines and donor requirements. The monthly rate is \$417. SHF will contribute 23% of the total budget.</i>						
	Section Total						99,049.50
Supplies, Commodities, Materials							
2.1	Vehicle hire costs (Somaliland)	D	1	1,300.00	12	23.00	3,588.00
	<i>Vehicle Hire Somaliland: A vehicle is hired on a monthly basis at a rate of \$1,300 per month. This enables the Hargeisa field office to meet its transport needs while on duty. SHF will cover 23% of the budget.</i>						
2.2	Vehicle fuel costs (Somaliland)	D	1	280.00	12	23.00	772.80
	<i>Fuel Somaliland: The vehicles are hired exclusive of fuel costs. The exact amount of fuel consumed during the month is computed based on the actual consumption at an average monthly rate of \$280. SHF will contribute 23% of the budget.</i>						
2.3	Vehicle hire costs (Mogadishu)	D	1	1,000.00	12	23.00	2,760.00
	<i>Vehicle Hire Mogadishu: A vehicle is hired on need basis at an average rate of \$1,000 per month. This enables the Mogadishu field office to meet its transport needs while on duty. SHF will cover 23% of the budget.</i>						
2.4	Vehicle hire costs (Puntland)	D	1	1,500.00	12	23.00	4,140.00
	<i>Vehicle Hire Puntland: A vehicle is hired on a monthly basis at a rate of \$1,500 per month. This enables the Garowe field office to meet its transport needs while on duty. SHF will cover 23% of the budget.</i>						
2.5	Vehicle fuel costs (Puntland)	D	1	300.00	12	23.00	828.00
	<i>Fuel Puntland: The vehicles are hired exclusive of fuel costs. The exact amount of fuel consumed during the month is computed based on the actual consumption at an average monthly rate of \$300. SHF will contribute 23% of the budget.</i>						
2.6	Vehicle hire costs (Baidoa, Kismayu)	D	2	50.00	4	23.00	92.00
	<i>Vehicle Hire Baidoa/Kismayu: A vehicle is hired on need basis at an average rate of \$50 per day. This enables the Somalia NGO Consortium staff to meet transport needs while on duty. In 2017, Somalia NGO Consortium has planned carry out 2 missions in baidoa and 2 missions in Kismayo. SHF will cover 23% of the budget.</i>						
2.7	Vehicle fuel costs (Baidoa, Kismayu)	D	2	25.00	4	23.00	46.00
	<i>Fuel Baidoa/Kismayu: The vehicles are hired exclusive of fuel costs. The exact amount of fuel consumed during the mission is computed based on the actual consumption at an average rate of \$25 per day. SHF will contribute 23% of the budget.</i>						
2.9	Local NGO meetings in Somalia	D	2	1,500.00	1	24.00	720.00

	<i>Local NGO Meetings in Somalia: Local NGOs still remain the primary providers of humanitarian assistance in Somalia as they are able to access unrestricted regions. Local NGO engagement with the NGO Consortium is low and therefore the Consortium continues to strive to increase their engagement. Thus, consultation with Local NGOs is paramount in understanding their concerns and consulting them on the best way forward. These meetings are to take place in the main towns of Somalia/Somaliland (Mogadishu, Garowe, Hargeisa). 2 meetings will be held at an average rate of \$1500. SHF will contribute 24% of the budget.</i>						
2.8	Consultative meeting with Government and NGOs for 20 participants	D	4	1,125.00	1	24.00	1,080.00
	<i>Consultative meetings with Government and NGOs: The working environment in Somalia/Somaliland continues to be erratic and thus, to keep abreast with the changes, the NGO Consortium plans to regularly engage Governments. This aims to enable understanding of policies put in place as well as develop consistent constructive dialogue between Governments and NGOs. 4 fora will be held at an average rate of \$1125 with 24 participants. SHF will contribute 24% of the budget.</i>						
	Section Total						14,026.80
Contractual Services							
4.2	Capacity Building/Training for NGOs	D	6	500.00	2	24.00	1,440.00
	<i>Capacity building/Training for NGOs: The operating environment in Somalia/Somaliland is changing considerably. To keep up with the changing context of Somalia, training for NGOs will enable them to remain relevant to the communities they serve, as well as allow for capacity building in areas of need at a rate of \$500 with 37 participants. There will be 2 trainings per region making a total of 6 trainings per year. SHF will contribute 24% of the budget.</i>						
4.4	Website Development	D	12	300.00	1	23.81	857.16
	<i>Website development :Upgrade of the website to make it user friendly both for members and the NGO Consortium Secretariat making it easier to issue electronic invoices especially during the registration process, upgrading functions that are currently not functioning effectively at an average monthly rate of \$300. SHF will contribute 23.81% of the budget.</i>						
4.3	Evaluation of Somalia NGO Consortium & Strategy Development	D	1	840.00	25	24.00	5,040.00
	<i>Evaluation: The 2014 - 2016 NGO Consortium Strategic Plan expires at the end of 2016. The Consortium plans to hire a consultant to review the 2016 Strategic Plan so as to better inform development of the 2017 - 2019 Strategic Plan therefore ensuring the Consortium's continuity; above all, its relevance to its members. These will be held at an average rate of \$840. SHF will contribute 24% of the budget.</i>						
4.1	Consultancies	D	6	2,500.00	2	24.00	7,200.00
	<i>The Consortium plans to hire consultants (3) for capacity building for NGOs as well as relevant context specific research & analysis of pertinent arising issues that will inform NGOs on best practices at an average daily rate of \$ 500. SHF will cover 24% of the budget.</i>						
	Section Total						14,537.16
Travel							
5.1	Flight between Kenya and Somalia	D	30	334.00	1	23.00	2,304.60
	<i>This includes flight tickets for staff flying within Somalia and between Somalia and Nairobi for implementation and monitoring of the project. It is estimated that, on average, the country director will make 10 trips, 7 program staff will make 2 trips each during the year and 6 trips for consultants doing evaluation at a monthly rate of \$334. SHF will contribute 23% of the budget.</i>						
	Section Total						2,304.60
General Operating and Other Direct Costs							
7.1	Office rent Nairobi	D	1	3,350.00	3	23.00	2,311.50
	<i>Regional offices rent is rent cost for the Nairobi office (\$3350 per month for 3 months for a total of \$10050). Somalia NGO Consortium shares the field offices with International NGO safety Organisation. INSO have signed an MOU whereby SNC will contribute an equivalent of 3 months rent per year. SHF will cover approximately 23% of the total budget.</i>						
7.2	Office rent contribution - 3 field offices	D	1	5,300.00	3	23.00	3,657.00
	<i>Regional offices rent is rent cost for the field offices in Hargeisa (\$1400 per month for 3 months for a total of \$4200), Garowe (900 per month for 3 months for a total of \$2700), Mogadishu (\$3000 per month for 3 months for a total of \$9000). Somalia NGO Consortium shares the field offices with International NGO safety Organisation. INSO have signed an MOU whereby SNC will contribute an equivalent of 3 months rent per year. SHF will cover approximately 23% of the total budget.</i>						
7.3	Office internet costs (Nairobi)	D	1	500.00	12	23.00	1,380.00

	<i>The office internet Nairobi is vital in order for Somalia NGO Consortium to maintain communication with its members and other stakeholders at a monthly rate of \$500. SHF will cover 23% of the budget.</i>						
7.4	Website Hosting and other web services (Nairobi)	D	1	88.00	12	23.00	242.88
	<i>The Website Hosting is vital in order for Somalia NGO Consortium to maintain communication with its members and other stakeholders at a monthly rate of \$84. This includes massmailing at a rate of \$36 per month, email hosting at a rate of \$88 per month and webhosting at a rate of \$2 per month. SHF will cover 23% of the budget.</i>						
7.5	Internet Costs and IT costs (Field)	D	1	810.00	12	23.00	2,235.60
	<i>The office internet (Field offices, Mogadishu, Garowe, Somaliland) are vital in order for Somalia NGO Consortium to maintain communication with its member and other stakeholders at a monthly rate of \$810. SHF will cover 23% of the budget.</i>						
7.6	Financial Services (bank charges and commissions) - Nairobi	D	1	100.00	12	23.00	276.00
	<i>Bank fees are transactional and monthly bank fees to facilitate payments for programme activities for Nairobi offices at a monthly rate of \$100 per month. SHF will contribute 23% of the budget.</i>						
7.7	Financial Services (bank charges and commissions) - Somalia	D	1	60.00	12	23.00	165.60
	<i>Bank fees are transactional and monthly bank fees to facilitate payments for programme activities for Somalia offices at a monthly rate of \$60 per month. SHF will contribute 23% of the budget.</i>						
	Section Total						10,268.58
SubTotal			89.00				140,186.64
Direct							129,345.36
Support							10,841.28
PSC Cost							
PSC Cost Percent							7.00
PSC Amount							9,813.06
Total Cost							149,999.70
Project Locations							
Location	Estimated percentage of budget for each location	Estimated number of beneficiaries for each location					Activity Name
		Men	Women	Boys	Girls	Total	
Banadir -> Mogadishu	30	13	7			20	Activity 1.1.1 : Provide an effective platform for coordination and communication mechanisms for NGOs working in Somalia Activity 1.1.2 : Facilitate information sharing with NGOs and other key actors appropriate to enhance effective communication and coordination. Activity 2.1.1 : Represent NGO members in coordination forums negotiating in their interest. Activity 2.1.2 : Facilitate advocacy initiatives by developing briefings and statements to articulate key NGO concerns. Activity 3.1.1 : Centralise information on capacity building opportunities through the Consortium Skills Development Hub on the website as well as disseminate capacity building opportunities. Activity 3.1.2 : Promote training on risk management & accountability, Working in Somalia and monitoring & evaluation to increase aid effectiveness through greater principled engagement. Activity 4.1.1 : Facilitation of meetings between NGOs and Government/Regional Administrative representatives. Activity 4.1.2 : NGO position on administrative issues clearly articulated to all relevant stakeholders and disseminated to NGO Consortium members.

Bari -> Bossaso -> Bossaso	3	3	2		5	<p>Activity 1.1.1 : Provide an effective platform for coordination and communication mechanisms for NGOs working in Somalia</p> <p>Activity 1.1.2 : Facilitate information sharing with NGOs and other key actors appropriate to enhance effective communication and coordination.</p> <p>Activity 2.1.1 : Represent NGO members in coordination forums negotiating in their interest.</p> <p>Activity 2.1.2 : Facilitate advocacy initiatives by developing briefings and statements to articulate key NGO concerns.</p> <p>Activity 3.1.1 : Centralise information on capacity building opportunities through the Consortium Skills Development Hub on the website as well as disseminate capacity building opportunities.</p> <p>Activity 3.1.2 : Promote training on risk management & accountability, Working in Somalia and monitoring & evaluation to increase aid effectiveness through greater principled engagement.</p> <p>Activity 4.1.1 : Facilitation of meetings between NGOs and Government/Regional Administrative representatives.</p> <p>Activity 4.1.2 : NGO position on administrative issues clearly articulated to all relevant stakeholders and disseminated to NGO Consortium members.</p>
Bay -> Baidoa -> Baidoa	2	7	3		10	<p>Activity 1.1.1 : Provide an effective platform for coordination and communication mechanisms for NGOs working in Somalia</p> <p>Activity 1.1.2 : Facilitate information sharing with NGOs and other key actors appropriate to enhance effective communication and coordination.</p> <p>Activity 2.1.1 : Represent NGO members in coordination forums negotiating in their interest.</p> <p>Activity 2.1.2 : Facilitate advocacy initiatives by developing briefings and statements to articulate key NGO concerns.</p> <p>Activity 3.1.1 : Centralise information on capacity building opportunities through the Consortium Skills Development Hub on the website as well as disseminate capacity building opportunities.</p> <p>Activity 3.1.2 : Promote training on risk management & accountability, Working in Somalia and monitoring & evaluation to increase aid effectiveness through greater principled engagement.</p> <p>Activity 4.1.1 : Facilitation of meetings between NGOs and Government/Regional Administrative representatives.</p> <p>Activity 4.1.2 : NGO position on administrative issues clearly articulated to all relevant stakeholders and disseminated to NGO Consortium members.</p>

Lower Juba -> Kismayo -> Kismayo	3	7	3			10	<p>Activity 1.1.1 : Provide an effective platform for coordination and communication mechanisms for NGOs working in Somalia</p> <p>Activity 1.1.2 : Facilitate information sharing with NGOs and other key actors appropriate to enhance effective communication and coordination.</p> <p>Activity 2.1.1 : Represent NGO members in coordination forums negotiating in their interest.</p> <p>Activity 2.1.2 : Facilitate advocacy initiatives by developing briefings and statements to articulate key NGO concerns.</p> <p>Activity 3.1.1 : Centralise information on capacity building opportunities through the Consortium Skills Development Hub on the website as well as disseminate capacity building opportunities.</p> <p>Activity 3.1.2 : Promote training on risk management & accountability, Working in Somalia and monitoring & evaluation to increase aid effectiveness through greater principled engagement.</p> <p>Activity 4.1.1 : Facilitation of meetings between NGOs and Government/Regional Administrative representatives.</p> <p>Activity 4.1.2 : NGO position on administrative issues clearly articulated to all relevant stakeholders and disseminated to NGO Consortium members.</p>
Mudug -> Gaalkacyo -> Gaalkacyo	2	7	3			10	<p>Activity 1.1.1 : Provide an effective platform for coordination and communication mechanisms for NGOs working in Somalia</p> <p>Activity 1.1.2 : Facilitate information sharing with NGOs and other key actors appropriate to enhance effective communication and coordination.</p> <p>Activity 2.1.1 : Represent NGO members in coordination forums negotiating in their interest.</p> <p>Activity 2.1.2 : Facilitate advocacy initiatives by developing briefings and statements to articulate key NGO concerns.</p> <p>Activity 3.1.1 : Centralise information on capacity building opportunities through the Consortium Skills Development Hub on the website as well as disseminate capacity building opportunities.</p> <p>Activity 3.1.2 : Promote training on risk management & accountability, Working in Somalia and monitoring & evaluation to increase aid effectiveness through greater principled engagement.</p> <p>Activity 4.1.1 : Facilitation of meetings between NGOs and Government/Regional Administrative representatives.</p> <p>Activity 4.1.2 : NGO position on administrative issues clearly articulated to all relevant stakeholders and disseminated to NGO Consortium members.</p>

Nugaal -> Garowe -> Garowe	30	7	3		10	<p>Activity 1.1.1 : Provide an effective platform for coordination and communication mechanisms for NGOs working in Somalia</p> <p>Activity 1.1.2 : Facilitate information sharing with NGOs and other key actors appropriate to enhance effective communication and coordination.</p> <p>Activity 2.1.1 : Represent NGO members in coordination forums negotiating in their interest.</p> <p>Activity 2.1.2 : Facilitate advocacy initiatives by developing briefings and statements to articulate key NGO concerns.</p> <p>Activity 3.1.1 : Centralise information on capacity building opportunities through the Consortium Skills Development Hub on the website as well as disseminate capacity building opportunities.</p> <p>Activity 3.1.2 : Promote training on risk management & accountability, Working in Somalia and monitoring & evaluation to increase aid effectiveness through greater principled engagement.</p> <p>Activity 4.1.1 : Facilitation of meetings between NGOs and Government/Regional Administrative representatives.</p> <p>Activity 4.1.2 : NGO position on administrative issues clearly articulated to all relevant stakeholders and disseminated to NGO Consortium members.</p>
Woqooyi Galbeed -> Hargeysa -> Hargeysa	30	8	7		15	<p>Activity 1.1.1 : Provide an effective platform for coordination and communication mechanisms for NGOs working in Somalia</p> <p>Activity 1.1.2 : Facilitate information sharing with NGOs and other key actors appropriate to enhance effective communication and coordination.</p> <p>Activity 2.1.1 : Represent NGO members in coordination forums negotiating in their interest.</p> <p>Activity 2.1.2 : Facilitate advocacy initiatives by developing briefings and statements to articulate key NGO concerns.</p> <p>Activity 3.1.1 : Centralise information on capacity building opportunities through the Consortium Skills Development Hub on the website as well as disseminate capacity building opportunities.</p> <p>Activity 3.1.2 : Promote training on risk management & accountability, Working in Somalia and monitoring & evaluation to increase aid effectiveness through greater principled engagement.</p> <p>Activity 4.1.1 : Facilitation of meetings between NGOs and Government/Regional Administrative representatives.</p> <p>Activity 4.1.2 : NGO position on administrative issues clearly articulated to all relevant stakeholders and disseminated to NGO Consortium members.</p>

Documents	
Category Name	Document Description
Budget Documents	BOQ.xlsx
Budget Documents	BOQ 081216.xlsx