



**UN Haiti Cholera Response Multi-Partner Trust Fund  
PROJECT NARRATIVE REPORT  
Year: 2018**

| <b>Project Number and Title:</b> CLH05<br>Operational and Technical Support to the OSE for a UN response to cholera in Haiti   | <b>PROJECT START DATE<sup>1</sup>:</b><br>4 April 2018   | <b>AMOUNT ALLOCATED by MPTF</b><br>04 April 2018 - \$70,000<br>30 July 2018 - \$ 267,300  | <b>RECIPIENT ORGANIZATION</b><br><br>Department of Operational Support - Office of the Special Envoy for Haiti |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
|--|--|---|--|---|---|--------------|------------|--|--|--|----------------------|--|-------|-----|-------|-----|-----|-----|------|-----|-----------------------------|------------|
| <b>Project ID:</b> 00109990  |  | <b>Other Sources:</b> N/A   |  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| <b>Project Focal Point:</b><br>Names: Marc Vincent and Ramsey Ben-Achour<br>E-mail: <a href="mailto:marc.vincent@un.org">marc.vincent@un.org</a><br><a href="mailto:ramsey.ben-achour@un.org">ramsey.ben-achour@un.org</a> | <b>EXTENSION DATE:</b><br>N/A  | <b>Government Input:</b> N/A  |  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| <b>Proposal Location (Departments):</b><br>UNHQ, Office of the Special Envoy for Haiti   | <b>PROJECTED END DATE:</b><br>30 June 2019   | <b>EXPENDITURES</b><br>as of 31 December 2018<br><br>\$...119,461.34  | <b>IMPLEMENTING PARTNER(S):</b><br>OSE/ Haiti  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| <b>Strategic Objective TRACKS</b>  |  | <b>Beneficiaries:</b> <i>Please, indicate the number of beneficiaries and provide disaggregated data, if available</i>  |  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| <input type="checkbox"/> <b>TRACK 1a:</b> Intensifying efforts to cut transmission of cholera and improve access to care and treatment   | <table border="1"> <tr><th colspan="2">No. of Beneficiaries</th></tr> <tr><td>Communities</td><td>N/A</td></tr> <tr><td><b>Total</b></td><td><b>N/A</b></td></tr> </table> | No. of Beneficiaries  |  | Communities   | N/A   | <b>Total</b> | <b>N/A</b> | <table border="1"> <tr><th colspan="2">No. of Beneficiaries</th></tr> <tr><td>Women</td><td>N/A</td></tr> <tr><td>Girls</td><td>N/A</td></tr> <tr><td>Men</td><td>N/A</td></tr> <tr><td>Boys</td><td>N/A</td></tr> <tr><td><b>Total expected cases</b></td><td><b>N/A</b></td></tr> </table> |  |  | No. of Beneficiaries |  | Women | N/A | Girls | N/A | Men | N/A | Boys | N/A | <b>Total expected cases</b> | <b>N/A</b> |
| No. of Beneficiaries   |  |   |  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| Communities  |  | N/A   |  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| <b>Total</b>   |  | <b>N/A</b>  |  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| No. of Beneficiaries   |  |   |  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| Women  | N/A  |   |  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| Girls  | N/A  |   |  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| Men  | N/A  |   |  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| Boys   | N/A  |   |  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| <b>Total expected cases</b>  | <b>N/A</b>   |   |  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| <input type="checkbox"/> <b>TRACK 1b:</b> Addressing the medium/longer term issues of water, sanitation and health systems   |  |   |  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| <input type="checkbox"/> <b>TRACK 2:</b> Assistance and Support  |  |   |  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| <input checked="" type="checkbox"/> <b>Global Strategic engagement in support of the new approach to cholera in Haiti and organizational learning</b>  |  |   |  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| <b>Report Submitted by:</b>  |  | <b>Report Cleared by:</b>   |  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| <ul style="list-style-type: none"> <li>Name: Jean-Daniel Cloutier</li> <li>Date of Submission: 1 February 2019</li> <li>Participating Organization (Lead): Office of the Special Envoy for Haiti</li> </ul>                |  | <ul style="list-style-type: none"> <li>Name: Marc Vincent</li> <li>Date of Submission: 1 February 2019</li> <li>Participating Organization (Lead):</li> </ul> |  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| <b>OUTPUT INDICATORS</b>   |  |   |  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| <b>Indicator</b>   | <b>Geographic Area</b>   | <b>Projected Target (as per results matrix)</b>   | <b>Quantitative results for this current reporting period</b>  | <b>Cumulative results since project commencement (quantitative)</b> | <b>Delivery Rate (cumulative % of projected total) as of date</b> |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| <i>Description of the quantifiable indicator as set out in the approved project proposal</i>   |  |   |  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |
| Development of an actionable strategy and support key stakeholders to ensure communities most affected by cholera receive support  | International  | Action plan developed for support to affected communities   | Listed below in the section of Key achievements  |   |   |              |            |  |  |  |                      |  |       |     |       |     |     |     |      |     |                             |            |

<sup>1</sup> The date project funds were first transferred.



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| EFFECT INDICATORS (if available for the reporting period) |      |      |      |      |      |
|---|------|------|------|------|------|
| N.A.  | N.A. | N.A. | N.A. | N.A. | N.A. |

**ANNUAL PROGRAMME REPORT FORMAT**

**Current Situation and Trend:**

The Office of the Special Envoy for Haiti has supported the implementation of the new UN approach to cholera in Haiti towards bringing the cholera issue to a dignified close and raise awareness. The activities and outreach led by the Special Envoy, in close coordination with the Government of Haiti, the UN Country Team and other stakeholders, have been instrumental to help reduce the impact of cholera in Haiti. In 2018, the infection rate of cholera in the country has decreased to a total of 3786 suspected cases and 41 deaths at the end of the year. This is a 72% reduction compared to the 13,681 suspected cases in 2017 and 146 deaths).

**Narrative section:**

- **Key Achievements:**

- In 2018, the Special Envoy for Haiti has focused on supporting: 1) the full implementation of the United Nations’ new approach to reducing the transmission of cholera in Haiti; 2) the launch of Track 2 activities for communities and victims of cholera; 3) with support from United States Agency for International Development (USAID) launching a feasibility study into innovative financing mechanisms in Haiti; and 4) supporting the Government integrate cholera response and long-term “water, sanitation and hygiene” (WASH) in the 2030 agenda.
- Oversight from the Office of the Special Envoy (OSE) was provided to the United Nations presence in Haiti to ensure a comprehensive and integrated approach, bridging humanitarian and development interventions to enable long-term progress and sustainability through a coherent and integrated response from the United Nations system. To this end, the Office of the Special Envoy brought on dedicated capacity in the form of a Director for Cholera Response and Innovative Financing in Haiti. Additionally, OSE facilitated a secondment from Headquarters to Haiti of a representative for the Office of the Special Envoy to support field partners.
- The Special Envoy for Haiti has invested significant energy in resource mobilization including with the United States Congress. The office also supported efforts to raise funds with the Gates Foundation. Disbursement and official earmarking of these funds is expected in early 2019.
- Following requests by the Secretary-General to all Member States, and intensified advocacy by the Deputy Secretary General and the Special Envoy, 40 Member States either reallocated their unencumbered balances from the United Nations Stabilization Mission in Haiti (MINUSTAH), or provided fresh voluntary contributions to the Haiti Cholera Multi Partner Trust Fund. This brought total contributions up to US \$10.5 million to date. A total of \$4.5 million has been allocated and spent, leaving \$5.9 million, the majority of which is being preserved to continue the Track 2 process in 2019



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- On 16 November 2018, following over a year of engagement and technical support by the Office of the Special Envoy, the Haitian Prime Minister and Special Envoy officially endorsed a framework for the last stage of the National Strategy to Eliminate Cholera (2012-2022). The so-called Long Term Plan (2019-2022) will serve as the roadmap for the Government and technical partners to implement coordinated action required to finally eliminate cholera from Haiti. The New Approach and the Government's Long Term Plan are coherently aligned.
- On 15 November 2018, an emotionally moving ceremony alongside victims from the community, local government officials, as well as, the Special Representative of the Secretary-General (SRSG) for Haiti and the Deputy SRSG, took place in Mirebalais, where the Special Envoy officially inaugurated one of the completed projects of Track 2 —the construction of a community market in Crête Brulée. In total, four support-to-cholera-victims projects are completed and one more is underway in Mirebalais.
- A plan is being developed by the Office of the Special Envoy to expand the consultations and support to victims to an additional 20 communities. UNDP, UNOPS and UNICEF will co-partner —UNOPS will be in charge of the construction work; UNDP will lead on the community consultations. The Office of the Special Envoy and the DSRSG/RC/HC's office coordinated development of the proposal. Due to limited funds, the next phase will seek to expand incrementally, initially reaching 20 additional communities for a total cost of approximately US \$5.5 million, approximately.
- Work on the innovative financing mechanism to support Track 1 (a) saw significant progress. With financial assistance from USAID, a feasibility study was undertaken and work began on developing a potential model to contribute to cholera elimination in Haiti. The model proposes a blended finance approach where traditional financing will cover interventions in 2019, while the proposed mechanism of a “Development Impact Bond” (DIB) would tentatively finance unfunded activities until the end of the Long Term Plan in 2022.
- The ‘pay for success’ model of the DIB, if launched, will be based on the government's national strategy and complemented by targeted water and sanitation investment by partners. If successful, the financing mechanism could be duplicated to fund WASH infrastructure as a path towards the SDGs. Several investors and at least one outcome funder have indicated interest in participating to this prospective financing mechanism, which, if successfully launched, will break new ground for the United Nations and for Haiti.
- During the 15-17 November 2018 visit to Haiti, the Special Envoy met with the President Moïse and reiterated the Secretary General's commitment to support the Government of Haiti. Despite a challenging political climate, the President remained engaged and committed to ending cholera, and working with the UN towards making Haiti a more ‘investment ready’ destination.

- **Delays or Deviations** – No delays or deviations were observed during the reporting period.

- **Best Practice and Summary Evaluation**

Efficient coordination and partnerships. The Office of the Special Envoy (OSE) is the keystone of



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the multi-pronged effort to eliminate cholera in Haiti. Through its advocacy work, resource mobilization and consultation efforts with various actors, OSE has created a cohesive network of partners that contributes to the shared goal of a continued reduction of confirmed cholera cases across the country. OSE comprises a small office working in New York and in Port-au-Prince that is uniquely positioned to bring together international and national partners in organizing their strategic long-term plans in the last leg of cholera elimination efforts. More specifically, OSE seeks to help the national government build its capacity to respond to current and future epidemics and address financial gaps. In this context, the transparent and efficient work of both the Special Envoy and the Director for cholera response has facilitated the work of various agencies and allowed to build a trusted work partnership with the national government. OSE coordination has also identified the way forward and implementing partners in the context of expanding Track 2 projects to 20 affected communities.

Business continuity and document management. Among other measures taken, the Office of the Special Envoy established a remotely available document management system facilitating collaborative work within the office and with partners and which allows for improved business continuity and institutional knowledge retention during periods of staff turnover. The new practices also ensure proper recording and retention of documents in accordance with the UN Archives and Records Management policy.

- **Lessons learned** – The Office of the Special Envoy is a small office comprising three staff members. A period of rapid staff turnover in the second half of 2018 and the transfer of one colleague to Haiti created a challenge in terms of business continuity but an opportunity for renewal and innovation within the office. We specifically noticed in this context the importance of the admin support provided by Secretariat partners such as the Executive Office of DPKO-DFS (EO) and the Information and Communications Technology (ICTD). Looking at 2019, we are confident that the Reforms of the Secretary-General will increase the ability of OSE to oversee its own administrative functions (Delegation of Authority), and count on the support of the new Department of Operational Support during this transition.
  
- **Story from the Communities** – A community consultation process that started at the end of 2017 in Crête Brûlée, the smallest communal section of Mirebalais, led to the inauguration of the new Mina market on 15 November 2018, which will benefit more than 45,000 people. The Deputy Mayor of Mirebalais, Moïse Oxama, thanked the United Nations for its support and engagement as hundreds of community members joined the inauguration event. Among the attendees, a merchant wore with pride a t-shirt that displayed “Comite Gesyon Mache Mina” (Mina market management committee). She explained that the market’s importance for the community could not be understated.  
The Special Envoy for Haiti, Ms. Josette Sheeran, explained during the inauguration event that the effective partnership developed between the UN and the community produced a joint project chosen by the people and that resulted in a market that reflected the people’s vision. She added that it is essential that future partnerships be based on the UN listening to the needs of the communities it



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seeks to help.

The new market has improved the hygiene, sanitation and drainage conditions of the public square, and protects it from rain and other risks related to disasters and water-borne diseases. The collective priority was identified by the town representatives, the mayor's office, elderly residents, religious leaders and by victims of cholera.

This project was undertaken as part of the pilot phase of Track 2 of the New Approach to fight cholera in Haiti. In 2019, the Office of the Special Envoy plans to expand the projects to an additional 20 Haitian communities.