

## PROGRESS REPORT

Reporting UN Organization	: United Nations Development Programme	
Country	: Lebanon	
Project No.	: LRF - 19	
<b>Project Title</b>	Socio-Economic Rehabilitation Programme in the Framework of ART GOLD Lebanon.	
LRF Signature date	: March 26, 2009	
Project Start date	: April 2009	
Project Timeframe	: 2009 - 2010	
Reporting Period	: Jan - Mar 2010	

## I. PURPOSE

## **Project Summary:**

The ART GOLD Programme is a part of the ART global initiative that was specially designed by a group of UN Agencies under UNDP leadership (UNESCO, UNIFEM, WHO, UNITAR and UNOPS).

The ART GOLD Lebanon (AGL) was launched in March 2007 in the four needlest areas of the country, characterized by high poverty rates and raging socio-economic problems: North Lebanon, South Lebanon, Bekaa and Beirut Southern Suburbs (BSS). The programme is managed at country level by UNDP in partnership with its national counterpart the Council for Development and Reconstruction (CDR).

The ART GOLD is based on a cooperation framework between local, national and international partners interested in combining and coordinating their efforts to achieve the Millennium Development Goals (MDGs) and to contribute to local governance, decentralization and balanced socio-economic development in the medium and long term.

#### **ART GOLD Main Donors**

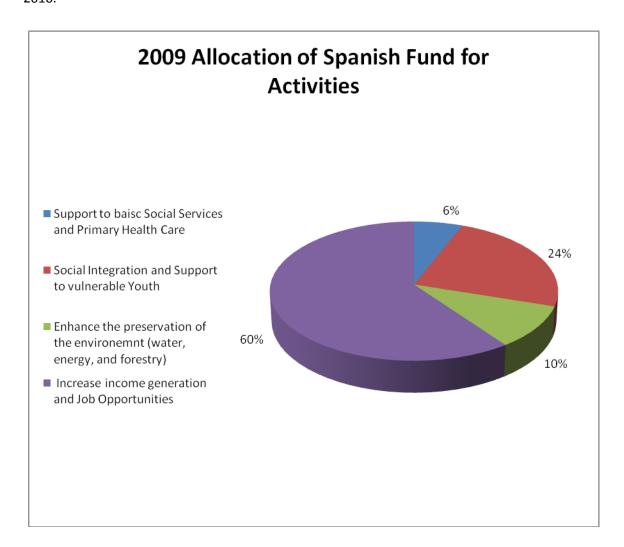
Besides Italy, whose funding first helped the establishment of ART GOLD Lebanon, other donors who have also announced significant financial contributions to AGL are Belgium, the Principality of Monaco and Spain.

# 2010 Spanish Contribution for ART GOLD

The Spanish Government is providing its support (effective in 2009) in sectors identified by the Local Working Groups in the four programme areas. During 2010, UNDP is operating from the contribution that was received in 2009 which was €1.5 M, representing 35% of the total funding and this amount

## 2009 / 2010 Spanish Fund Allocation for ART GOLD Lebanon

In 2009, 60% of the Spanish fund was allocated for "Increase Income generation and Job opportunities" activities, followed by "Youth development" (24%), "Enhance Water Management" (10%) and "Support to Primary Health care" (6%). During 2010, the ART GOLD Programme is finalizing the projects initiated during 2009 and planning other initiatives for intervention in the 2<sup>nd</sup> quarter of 2010.



In addition to this, the Spanish Government has contributed a sum of \$400,000 for the National and International components of ART GOLD. The National component assures the technical support and

monitoring to the areas and promotes coordination among them. At the national level it is ensured that the project's initiatives are implemented in accordance with Government policies. The International component ensures liaison with donor countries, promotes decentralized cooperation partnerships and exchange of best practices and international events (ILS LEDA, UNIVERSITAS etc...).

### **Project Objectives:**

The ARTGOLD Lebanon's overall objective is to support the Lebanese national government and the local communities in elaborating and implementing Strategic Development Plans, within the programme's target areas while focusing on the most disadvantaged people, towards the achievement of the Millennium Development Goals (MDGs).

Most specifically, the programme aims to:

- Increase access to primary public health care services
- Increase sustainable income generation and job opportunities
- Enhance the preservation of the environment
- Increase youth participation in local development and enhance their social integration

### **Project Outcomes:**

- Number of patients with access to primary health care centers increased (Bekaa, North Lebanon, BSS)
- Incomes increased for about 600 beneficiaries (South Lebanon, Bekaa, North Lebanon, BSS)
- Separation of solid waste facilitated (South Lebanon, Bekaa)
- Access to information technology for youth increased and youth offices established within municipalities. (North Lebanon, BSS)

## **Project Linkages to National Priorities and Reconstruction Goals:**

The projects are in line with the Government's goals to support basic social services and primary health care, enhance social integration and support to the youth, enhance the preservation of the environment (waste, water, energy and forestry) and increase income generation and job opportunities.

#### **Project Implementation Partners:**

#### **International Partners:**

- Government of Italy
- Government of Spain
- Government of Belgium
- Principality of Monaco

DC partners: ART GOLD Lebanon has established partnerships with around 50 local European partners, to name a few: FAMSI (Federacion Andaluza de Muinicipios para la Solidaridad Internacional, SPAIN), Diputacion de Barcelona , Catalan Cooperative Agency for Development, Tuscany region, COCOPA (Coordinamento de Municipi de la province de Turino, Italy), Sint-Truiden Municipality (Belgium), and Les Amis du Liban from Monaco.

# National Partners:

Council for Development and Reconstruction, line ministries and municipalities

# II. RESOURCES

# As of March 31st, 2010

Total budget approved	\$2,391,450.00
Disbursements	\$1,365,279.17
Available Balance	\$1,026,170.83
Commitments for next quarter	USD 400,000

			Amount Disbu	rsed by project		
Account	00053003 - ARTGOLD Lebanon	00056944 - ARTGOLD BSS	00056945 - ARTGOLD South	00056946 - ARTGOLD Bekaa	00056947 - ARTGOLD North	00073242 - Guarntee fund
Local						
Consultants	-	-	-	5,200.00	-	-
Contractual						
Services -						
Individual	17,727.45	6,086.21	31,995.13	47,063.08	-	-
Travel	7,739.49	14,410.00	5,517.40	1,225.09	-	-
Contractual						
Services-		472.007.00	0.044.00	24 250 00		
Companies	-	172,897.00	8,044.00	21,250.00	-	-
Equipment and Furniture		F F71 00		1 005 00	40 507 05	
Materials &	-	5,571.00	-	1,895.00	48,587.05	-
Goods	_	_	_	48,557.00	_	_
Communication				10,557.00		
& Audio Visual						
Equip	-	-	1,464.64	1,692.36	-	-
Supplies	-	51.00	275.49	-	-	-
Grants	-	-	116,352.00	53,050.00	72,562.46	520,000.00
Information						
Technology						
Equip	-	22,058.30	1,385.00	159.50	9,669.77	-
Rental &						
Maintenance-						
Premises	-	-	-	7,994.43	-	-
Rental &						
Maintenance of						
Other Equip	-	-	1,632.72	1,027.85	325.00	-
Professional						
Services	1,748.00	1,748.00	1,748.00	1,748.00	1,748.00	-

Audio						
Visual&Print						
Prod Costs	-	6,650.00	-	530.20	-	-
Miscellaneous						
Expenses	-	957.00	1,301.36	4,317.86	-	-
Agency						
Management						
Support (7%)	1,905.05	16,130.00	11,880.10	13,699.73	9,302.46	36,400.00
Total						
Expenditure per						
project	29,119.99	246,558.51	181,595.84	209,410.10	142,194.74	556,400.00

## III. RESULTS

AGL coordinates closely with line ministries and ensures all projects comply with the national policies on health, water, agriculture and youth.

# **Project Outputs and Indicators:**

#### Strategies framework documents developed:

- ART GOLD's strategies framework document developed following an integrated and bottom up approach. The document outlines the strategic objectives, outcomes and outputs for each of ART GOLD areas of intervention.
- Operations Manual developed outlining the practical procedures for the implementation of the ART GOLD Lebanon project

## Working Group (WG) Processes strengthened:

- Local working groups aggregated into 22 regional and 18 thematic working groups.
- Capacities of WGs developed and strengthened in project proposals, identification of needs and decision process sharing.
- Technical assistance provided, resources mobilized and knowledge transferred to WGs in particular fields through the various missions conducted to and from Lebanon.
- Municipalities and Local Stakeholders sensitized on participatory planning.
- Municipal local ownership of projects facilitated.
- Municipalities are the ones responsible for the actual implementation, sustainability and follow up of projects.
- Articulation and cooperation between municipalities increased at regional level.

ART GOLD ensured that the 2009 LRF contribution is focused on Local Economic Development activities.

## Local Economic Development Office (LEDO) Established:

- LEDO start up strategy re-defined
- The LEDO statute developed and discussed with 4 working groups and municipalities.
- Technical assistance provided to 100 farmers for the creation of cooperatives and to 15 the cooperatives on organization and management
- Training on LEDOs organized for 4 LED experts and 4 business development officers.
- The Bank managing the Guarantee Fund has been selected. The GF as an instrument to facilitate access to credit for micro, small and medium enterprises.

## Donors Mobilized:

Italy, Spain, Belgium and Principality of Monaco and almost different Decentralized Cooperation partners.

#### DC partnerships strengthened

- A DC strategy paper for Spain developed to help identify DC partners and coordinate their actions in line with the territorial priorities for greater impact.
- A set of criteria developed to facilitate the DC management. These include: Knowledge on the ART GOLD Methodology, Coherence with the Strategic Objectives and Outcomes of the AGL Program, Following the standard form and templates, When possible, promote the DC coalitions, Promoting economies of scale and synergies, and Ensure communication and visibility)
- Network with DC partners promoted through the participation in workshops, meetings, networking for the establishment or strengthening of local partnerships (for example preparation of ENPI proposals) and through the DC missions conducted to and from Lebanon and to Spain.

# Communication and visibility materials produced

- First Newsletter issued covering the period from Dec. 2008 June 2009 covering briefs on AGL events, intervention in the Health sector, and upcoming activities. 1000 Arabic copies and 500 English copies were published, and disseminated among donor country representatives, potential donor countries, line ministries, CDR, local and International NGOs working in Lebanon; Lebanese Local authorities in AGL targeted areas; UN Chiefs; AGL working groups, media institutions and media reporters at local and central level.
- Identity LOGO developed
- Web site under construction: home page developed and finalized; inside pages are being developed along with the final text. Expected to be online in late March.
- Other promotional materials which relates to the publicity of the programme developed: pens, CDs, blocknotes, notepads, stickers, leather folders, events banners, etc.
- 9 project inaugurations have taken place until the end of 2009:
  - "Health Awareness Project Graduation Ceremony in Tripoli, North Lebanon",
  - "Inauguration of an audiovisual room in Tripoli, North Lebanon",
  - "Inauguration of a youth Sports Club in Al Dinniyeh, North Lebanon",
  - "Inauguration of the municipal playground in Kfarchalan, Al Dinniyeh, North Lebanon",
  - "Inauguration of 15 Kiosks in Baalbeck city, Bekaa",
  - "Inauguration of the Social and Cultural center and the public library in Rashaya, Bekaa",
  - "Inauguration of the commercial and touristic kiosks in Baalbeck, Bekaa", "Inauguration of Two Water Maintenance centers in Binet Jbeil and Nabatieh, South Lebanon",
  - "Inauguration of the Primary Health care in Al Qaser, Bekaa"
  - Inauguration of six projects in Akkar Caza including the two IT centers in Qobayyat and Akkar Al Atika, Opening of the two public parks in Fneidek and HAlba, the youth and cultural center in Halba and a laboratory for soil and water testing and analysis in Abdeh.

A short newsletter covering the above mentioned events was developed and distributed to donors.

End of year calendar/notepads were developed as a season's greeting: 1000 copies were published, and disseminated among donors, potential donors, line ministries, CDR, local and International NGOs working in Lebanon; Lebanese Local authorities in AGL targeted areas; UN Chiefs; AGL working groups, media institutions and media reporters at local and central level.

# **Progress in Project Implementation:**

A total amount of U.S. \$302,603 has been spent during the first quarter of 2010 using the Spanish funds. 71% of this amount covers activities corresponding to thirteen projects continued from last year, while the remaining amount (29%) relates to the cost of management support. However, as far as project implementation is concerned, the majority of the Spanish-funded projects (i.e. 80%) were fully completed by the end of March 2010.

To date, the progress includes the following:

## The Primary Health Care sector

- Three Primary Health care centers (PHCCs) with international standards adapted to the Lebanese context in Haret Hreik, Ghobeiry and Borj al Barajneh in Beirut Southern
- Quality and quantity of the services improved at the PHCCs in Bekaa, North Lebanon and Beirut Southern Suburbs.

#### The Local Economic Development Component

32,000 farmers have access to the soil and water testing facility in Abdeh, North Lebanon.

# The youth sector:

- Youth development strategy and action plans developed and implemented in the three municipalities of Chiah, Hadath and Furn Chebbak in Beirut southern Suburbs; Three offices for youth development established at these municipalities.
- Services provided at two Cultural Centres (in Halba and Azaki) and three IT centres in Akkar, Minnieh Dinnieh and Tripoli in North Lebanon;
  - IT, communication, managerial and marketing skills of 2,000 youth developed at those centres.
- Recreational facilities and services for children established over an area of 2,800 square meters in North Lebanon.

#### The Environment Sector

- Improve capacity building of farmers in pesticides management in Bekaa
- Initiatives conducted for improving water management in Bekaa
- 7,000 trees (for honey bees) are planted to increase honey production in West Bekaa and Rachaya
- Two water maintenance centres in Tyre and Marjeyoun established; Timely repairs provided to pipes networks upon requests made by the population of 300,000 persons.

## **Local Development Offices**

- Four Local Economic Development Offices established and equipped in the four areas.
- Local Economic development Experts and Business Development Officers recruited.

Training for staff on Local Economic development Conducted.

#### The Guarantee Fund

- Established at a total of 1. 5 Million USD for 2009.
- First National Bank was selected through a competitive bidding process to facilitate the process
  of issuing loans to beneficiaries. This project is carried out in collaboration with CDR/the
  Economic and Social Fund for Development (ESFD). The LED offices will be able to provide loans
  through the bank encompassing a wide scope of beneficiaries estimated at 1000 entrepreneurs.
- Technical assistance provided to 550 farmers
- Three cooperatives established (dairy, beekeeping and agriculture).
- Technical assistance provided to 15 SMEs and Cooperatives on organization and management, outreaching 100 beneficiaries.

#### 2009 Honey value chain project

- AGL is facilitating the establishment of the National Consortium of Lebanese beekeepers. The
  National Consortium will help small farmers to better organize their efforts in working
  collectively with the Government. This falls within a series of activities the AGL is
  implementing in support of the honey value chain in Lebanon.
- Several trainings were conducted for Lebanese Beekeepers by an Italian Beekeeping expert the most recent was in March 2010 on disease control among other topics.
- A delegation of Lebanese beekeepers attended the Mediterranean Forum of Beekeepers in October 2009. The Forum aimed at exchanging experiences among Mediterranean beekeepers.
- A screening was conducted on honey quality to prepare the beekeepers for the market.

For info pertaining on the progress/status of each project, please refer to annex (1).

## **Implementation Constraints and Lessons Learned:**

# **Constraints:**

- Different timing between project implementation and receipt of funds from the different donors.
- Political instability and security conditions make long-term planning difficult.
- Significant gaps in data and statistics due to the lack of coordination among ministries.
- Delays in implementation incurred due to the upcoming municipal elections.

**Lessons Learned** are identified under each of the programme's three main components: 1)participatory approach and working groups, 2) Decentralized Cooperation and 3) Local economic Development

1)Participatory Approach and Working groups:

- Moving from numerous local working group (WG) towards regional working group (RWG)
- Local ownership more obvious whenever a bottom-up approach is used

# 2)Decentralized partnerships:

• The DC Partnerships are sometimes more fruitful if the partners experience similar challenges and contexts

- Working groups' efficient and effective cooperation with decentralised cooperation partners has contributed to sustainable local development
- DC is a learning opportunity for a country such as Lebanon with a strong centralized administration, moving towards administrative decentralization
- 3) Local Economic Development:
  - Innovative solutions: LEDOs instead of LEDAs

# IV. FUTURE WORK PLAN

In the next few months, ART GOLD aims among other things at finalizing the implementation of the remaining six projects funded by the Spanish Government, and progress towards the achievement of the following outputs:

- A network of 15 women cooperatives developed in South Lebanon;
- IT centre established in Mrrah Sreij, Tripoli
- SMEs and disadvantaged groups have access to credits for business development.

Annex: 1

Projects Status Last Updated March: 2010

	Mohafaza	Village	Project Description	Sector	Starting Date	Expected Ending Date	Budget Breakdown Funding Source	Progress to Date
			ART GOLD – South Lebanon,	Status of 2009/201	0 Projects			
	Tyre Caza							
1	South Lebanon and Nabatiyeh	Tyre and Union of Jabal Amel Municipalities	Improvement in drinking water distribution infrastructures and the water resource management system in the districts of Tyre and Jabal Amel	Env't/Watr Mng't	Aug-09	Dec-09	Spain	Completed
	All Cazas							1
2	South Lebanon and Nabatiyeh		Women cooperative network	LED	Aug-09	Jun-10	Spain	Progress to date: 45% Assesment, Selection, Shortlisting food safety experts & selection of products
			ART GOLD – Bekaa, S	tatus of 2009 Proje	cts			
	Baalbeck Co	aza						
3	Bekaa	Baalbeck	Construction of Kiosks – Municiplity of Baalbeck	Tourism	Aug-09	Oct-09	Belgium	Completed
							Spain	
							Baalbeck Mun.	
4	Bekaa	Nahle	Nahle irrigation canal	Env't/water Mng't	Oct-09	Jan-10	Spain	Completed

	Mohafaza	Village	Project Description	Sector	Starting Date	Expected Ending Date	Budget Breakdown Funding Source	Progress to Date
	Hermel Caz	а						
5	Bekaa	Alqaser	Establishment of a PHC (equipment)	Health	Aug-09	Sep-09	Spain	Completed
_	Rachaya Ca	ıza						
5	Bekaa	Khawkaba	Reforestation & Fire Prevention (nursery)	Env't/ Watr Mng't	Sep-09	Oct-09	Spain	Completed
							Kawkaba Mun.	
7	Bekaa		Provision of 10000 pollen trees -eucalyptus & Acaciato beekeepers in W.Bekaa & Rashaya	LED	Mid No	ov. 2009	Spain	Completed.
			ART GOLD – North Leband	on, Status of 2009	projects			
	Al-Minnieh	Al Dinnieh Caza						
3	North	Azqi	Rehabilitation of cultural centre	Social	Nov. 09	Dec. 09	Belgium	Completed
							Spain	
9	North	Bakhoun	Rehabilitation of primary health care centre	Health	Nov. 09	Feb 10	Belgium	Completed
							Spain	
0	North	Deir Nbouh	Establish youth IT center	Youth	Nov. 09	Dec.09	Belgium	Completed
							Spain	1
1	North	Kfarchalan	Build a municipal playground	Youth	Dec-08	Sep-09	Italy	Completed
							Spain	_

	Mohafaza	Village	Project Description	Sector	Starting Date	Expected Ending Date	Budget Breakdown Funding Source	Progress to Date
	Akkar Caza							
12	North	Abboudieh	Rehabilitation of Primary health Care center	Health	Nov. 09	Feb.10	Belgium	Completed
							Spain	_
13	North	Akkar	Establishment of a laboratory for soil & water testing & analysis at the LARI- Aabdeh station located in	Agriculture /LED	Nov. 09	Dec.10	Belgium	Completed
			Akkar				Spain	
14	North	Akkar Atika	Establish Youth IT Center 1	Youth	Nov. 09	Dec. 10	Belgium	Completed
							Spain	
15	North	Fneidek	Establish a public park for children	Social	Oct-09	Dec-09	Italy	Completed
							Spain	_
16	North	Halba	Establish a public park for children	Social	Oct-09	Dec-09	Italy	Completed
							Spain	_
17	North	Halba	Rehabilitation of cultural center	Social	Nov. 09	Dec. 09	Belgium	Completed
							Spain	_
18	North	Qobayat	Establish Youth IT center 2	Youth	Nov. 09	Dec. 09	Belgium	Completed
							Spain	-

	Mohafaza	Village	Project Description	Sector	Starting Date	Expected Ending Date	Budget Breakdown Funding Source	Progress to Date
	Tripoli Caza	1						
19	North	Tebbeneh	Rehabilitation of Primary health Care center	Health	Nov 09	Feb 10	Belgium	Completed
							Spain	
20	North	Tripoli	Support the Youth vocational Training project	Youth	Nov. 09	Dec. 09	Italy	Progress to date: 50%
							Italian DC	
							Spain	
21	North	Tripoli	Establish Youth IT center	Youth	Nov. 09	Dec. 09	Belgium	Completed
							Spain	
22	North	Mrrah Sreij	Establish Youth IT center	Youth	To be	defined	Belgium	Delays incurred due to the upcoming
							Spain	municipal elections.

		ART GOLD- Beirut Southern Suburbs, Status of 2009 projects										
	Baabda Caz	za										
23	Mount Leb	Al Chiah,	Social intervention addressed to youth	Social	Jan-09	Dec-09	Spain	Progress to Date (%): 90%				
24	Mount Leb	Hadath	Social intervention addressed to youth	Social	Jan-09	Dec-09	Spain	Progress to Date (%):90%				

	Mohafaza	Village	Project Description	Sector	Starting Date	Expected Ending Date	Budget Breakdown Funding Source	Progress to Date		
25	Mount Leb	Furn El Chebbak	Social intervention addressed to youth	Social	Jan-09	Dec-09	Spain	Progress to Date (%): 90%		
25.1			Provision of equipment for the social programme in Al-Chiah - Al-Hadath - Furn Al Chebbak		20	009	Spain	Completed		
25.2	Mount Leb	Al-Chiah - Al- Hadath - Furn Al Chebbak	Capacity Building within the 3 projects "Social development addressed to youth"		2009		2009		Tuscany Region -ARCI network	Completed
26	Mount Leb	Al Mreyjeh	Scholastic maps of Risk and Ressources	Social	Feb-08	Oct-08	Spain Spain	Completed		
26.1	Mount Leb	Al Mreyjeh	Capacity Building within the project "Scholastic maps of Risk and Ressources"	Social	Feb-09	Oct-09	Spain	Completed		
27	Mount Leb	Haret Hreik	Pilot Programme for strengthening the Public Health Care Centers (PHCC) in Beirut Southern Suburbs	Health	Jul-08	Dec-09	Spain	Completed		
28	Mount Leb	Haret Hreik Ghobeiri	Capacity Building within the "Pilot Programme for strengthening the Public Health Care Centers (PHCC)"				Spain	Completed		
		Burj Al Barajneh					Arezzo Municipality- Tuscany region			
29	Mount Leb	Haret Hreik Ghobeiri Burj Al Barajneh	Provision of equipment within the "Pilot Programme for strengthening the Public Health Care Centers (PHCC)"	Health			Spain	Completed		