

Sector(s)/Area(s)/Theme(s)



**Participating UN Organization(s)** 

# FINAL NARRATIVE REPORT IRFFI/UNDG IRAQ TRUST FUND (UNDG ITF)

UNDP	Electoral Assistance
Programme/Project Title	Programme/Project Number
Support to the Iraqi Electoral Process Phase 3	G11-03 Project no.: 00040175

Programme/Pr	roject Budget	Programme/Project Location		
UNDG ITF:	USD 39, 057,145	Region (s): Iraq		
Refunded:	USD 6,746			
Govt. Contribution:	USD	Governorate(s): All 18 Governorates		
Agency Core: TRAC	USD 51,000			
Other:		District(s)		
TOTAL:	USD 39,101,399			

Final Programme/ Project Evaluation	Programme/Project Timeline/Duration		
<b>Evaluation Done</b> No <b>Evaluation Report Attached</b> Yes  No	Overall Duration  1 <sup>st</sup> October -30 <sup>th</sup> June 2006  Original Duration  1 <sup>st</sup> October 2004-15 <sup>th</sup> March 2006  Programme/ Project Extensions  Three month extension was officially approved.		

### **Report Formatting Instructions:**

- Number all sections and paragraphs as indicated below.
- Format the entire document using the following font: 12point \_ Times New Roman & do not use colours.

#### FINAL NARRATIVE REPORT

#### I. PURPOSE

a. Provide a brief introduction to the programme/ project (one paragraph)

The objective of this project was to assist the Independent Electoral Commission for Iraq (IECI) in preparation for the national elections in January and December 2005.

#### Outputs:

- 1. Adequate security provided to the members of the Board of Commissioners of the IECI, thus allowing for the smooth discharge of their duties;
- 2. Scanning and entry of registration data assisted to ensure the inclusion of all those eligible to vote in the upcoming elections
- 3. Electoral equipment and materials securely stored prior to transfer into Iraq;
- 4. Key electoral regulations and procedures translated into Arabic and Kurdish.
- b. List programme/project outcomes and associated outputs as per the approved Project Document.

The Independent Electoral Commission of Iraq (IECI) has been the exclusive electoral authority in Iraq during the transitional period. The first mandated elections took place 31 January 2005 and included elections to the National Assembly, the Kurdish National Assembly and Governorate Councils.

In order to preserve the possibility of holding timely elections, the IECI requested the services of UNDP through NEX modality with the IECI serving as the executing entity on behalf of the Interim Governorate of Iraq.

The project addressed simultaneously two specific issues:

- The personal security of the members of the IECI during a 12-month period,
- The timely preparations of an Iraq voter registration data base.
- c. List the UN Assistance Strategy Outcomes, MDGs, Iraq NDS Priorities, ICI benchmarks relevant to the programme/ project.

The support provided by UN to the Iraq electoral process was based on resolution 1546 (2004) adopted by the Security Council at its 4987th meeting on 8 June 2004, which provided for the United Nations to "play a lead role to (...) (ii) advise and support the Independent electoral Commission of Iraq, as well as the Interim Government of Iraq and the Transitional National Assembly, on the process for holding elections".

The UN Electoral Assistance Division (EAD) is at the core of the UN's arrangements for electoral assistance. This project was a response to a specific request to UNDP from UNEAD to implement emergency activities in support of the electoral process in Iraq.

d. List primary implementing partners and stakeholders including key beneficiaries.

The Independent Electoral Commission of Iraq was designated as the National Executing Agency for this project on behalf of the Government of Iraq. As the Executing Agency, the IECI was responsible for the general management of this project which involved monitoring

the technical aspects of the project, planning, monitoring and coordinating project activities, procuring goods, services and ensuring financial recording and reporting.

The security services component was contracted out to a private security firm, which provided the necessary equipment and personnel to protect the eight IECI Commissioners of the IECI. The IECI procured and managed these services, whilst UNDP made the necessary funds available for the contract. Similarly, a private firm was contracted to scan registration forms and conduct data entry. This contract was also managed by the IECI as the National Executing Agent.

#### II. ASSESSMENT OF PROGRAMME/ PROJECT RESULTS

a. Report on the key outputs achieved and explain any variance in achieved versus planned results. Who have been the primary beneficiaries and how they were engaged in the programme/ project implementation?

All activities, except for the provision of security services, were completed by September 2005. At that point, it was decided to extend the security component of the project in order to provide security for the 8 Electoral Commissioners in the lead up to, during and following the December elections. As stated above, this consisted of provision of funds to a security firm which was contracted by the IECI. The contract expired on March 15<sup>th</sup> 2006, thus completing the final component of this project.

b. Report on how achieved outputs have contributed to the achievement of the outcomes and explain any variance in actual versus planned contributions to the outcomes. Highlight any institutional and/or behavioural changes amongst beneficiaries at the outcome level.

Security provided for 8 Electoral Commissioner predominantly in Baghdad but also for field trips to Mosul, Basrah, Erbil and Kirkuk. 27 security staff (of which 14 were Iraqi nationals) were employed to provide this security. There was considerable skills transfer from the international to the Iraqi staff.

c. Explain the overall contribution of the programme/ project/ to the ICI, NDS, MDGs and Iraq UN Assistance Strategy.

Please review item 1.C above.

d. Explain the contribution of key partnerships including national, international, inter-UN agency, CSO or others towards achievement of programme/ project results.

This project was implemented by the IECI as a National Executing Agent; the details for which have been provided above. As the executing agent, responsible for contracts and service provision, the IECI has gained valuable experience in procurement, monitoring and control.

- e. Highlight the contribution of the programme/ project on cross-cutting issues:
  - Were the needs of particularly vulnerable or marginalised groups addressed?
  - How did men and women benefit from the programme/project? How were gender inequalities handled?
  - Were environmental concerns addressed including environmental impact/risk assessment where relevant?
  - Were there any specific issues in relation to the security situation?

The very nature of the project's activities highlighted the constraints inherent in assisting the Iraqi electoral process. The absolute necessity for permanent security services for the IECI Commissioners showed the barriers to ensuring a smooth, transparent and inclusive electoral process.

• Did the project contribute to employment generation (gender disaggregated)?

The funding under this project was for the provision of security services, which did not involve cross cutting development issues listed above. 27 security staff (of which 14 were Iraqi nationals) were employed to provide this security.

e. Provide an assessment of the programme/ project based on performance indicators as per approved project document using the template in Section IV.

Please review Section IV below.

#### III. EVALUATION & LESSONS LEARNED

a. Report on any assessments, evaluations or studies undertaken relating to the programme/ project and how they were used during implementation. Has there been a final project evaluation and what are the key findings? Provide reasons if no evaluation of the programme/ project have been done yet?

No evaluations have done to assess the project.

b. Indicate key constraints including delays (if any) during programme/ project implementation.

As outlined above, provision of security services represented the final activity under this project. The contract, under which these services were provided, expired on March 15<sup>th</sup>. No further security contracts were planned. All other activities under this project were accomplished.

c. Report key lessons learned that would facilitate future programme design and implementation.

The project was completed on 15<sup>th</sup> March 2006, and as such no further funding would be required.

## IV. INDICATOR BASED PERFORMANCE ASSESSMENT

Performance	Indicator	Planned	Achieved	Reasons for	Source of	Comments
<b>Indicators</b>	Baselines	Indicator		Variance	Verification	(if any)
		Targets	Targets	(if any)		
o assist the Indepe	endent Elect	oral Commis	ssion for Iraq (IEC	(I) in preparation for	the national elections	in January and
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Indicator 1.1.1				d for		
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contractor						
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T 11 1 1 1 2			provide this secu	rity.		
Indicator 1.1.2						
Indicator 1.2.1			Successful scann	inσ		
marcator 1.2.1						
Services provide	ded					
*				,		
contractor			ensure the inclus	ion		
			to vote in the			
			election process.			
	Indicators  Indicator 1.1.1 Services provious through contractor  Indicator 1.1.2  Indicator 1.2.1 Services provious through	Indicators  Baselines  assist the Independent Electron  Indicator 1.1.1  Services provided through contractor  Indicator 1.1.2  Indicator 1.2.1  Services provided through	Indicators  Baselines  Indicator Targets  Decrease assist the Independent Electoral Commission  Indicator 1.1.1  Services provided through contractor  Indicator 1.2.1  Services provided through	Indicators  Baselines  Indicator Targets  Indicator Targets  December 1.1.1  Indicator 1.1.1  Services provided through contractor  Indicator 1.1.2  Indicator 1.1.2  Indicator 1.1.1  Security provided 8 Electoral Commissioner predominantly in Baghdad but also field trips to Mos Basrah, Erbil and Kirkuk. 27 secur staff (of which 1 were Iraqi nation were employed the provide this secure Indicator 1.1.2  Indicator 1.1.2  Indicator 1.2.1  Successful scannal and entry of registration data which assisted to ensure the inclus of all those eligible to vote in the	Indicators  Baselines Indicator Targets Indicator Targets Indicator Targets Indicator Targets Indicator Targets Indicator Targets Indicator Indica	Indicators  Baselines  Indicator Targets  Indicator Targets  Indicator Targets  Indicator Targets  Indicator Targets  Indicator Targets  Indicator

	Indicator 1.2.2	
IP Output 1.3  Main legal documents in Arabic and Kurdish	Indicator 1.3.1 Hiring of consultants	Key electoral regulations and procedures translated into Arabic and Kurdish.
and warehouse space available for		
the transfer of equipment to Iraq	Indicator 1.3.2	Electoral equipment and materials were
	Procurement	successfully stored prior to transfer into Iraq.