



REGIONAL OFFICE FOR ARAB STATES

## PROGRESS REPORT

<b>Reporting UN Organization</b>	: International Labour Organization
<b>Country</b>	: Lebanon
<b>Project No.</b>	: LEB/09/01M/UND (LRF-22)
<b>Project Title</b>	: Local Socio-Economic Development in War Affected-Areas of South Lebanon
<b>Project Start date</b>	: 1 June 2009
<b>Reporting Period</b>	: April - June 2010
<b>Budget</b>	: US\$ 1,500,000

### I. PURPOSE

Through its participatory approach, the project is implementing socio-economic development activities in war-affected areas of South Lebanon. It is working with and supporting efforts of governmental bodies, local institutions, employers' and workers' organizations and civil society groups present in South Lebanon, for the development of strategically planned, locally-driven and locally implemented livelihoods recovery projects that would generate permanent and temporary employment. The project takes into consideration socio-economic assessments and recovery initiatives adopted by the Government of Lebanon, its partners, the UN Country Team, and non-governmental organizations, in addition to addressing key components of the Social Action Plan "Towards Strengthening Social Safety Nets and Access to Basic Social Services".

It is primarily working towards:

1. Enhancing the implementation capacities of local institutions and major implementing partners in South Lebanon in managing livelihood projects through application of acquired tools and methodologies.
2. Strengthening the capacities of local institutions in South Lebanon, so they can maintain and replicate participatory methodologies in promoting local economic development initiatives.

The project is continuing to work in partnership with municipalities, local cooperatives, relevant ministries at both central and local levels, micro-credit institutions (e.g. Al Majmoua, ADR), academic institutions, Social Development Centres, syndicates, workers' and employers' organizations present in the South. It also established strategic partnerships with international institutions, including the Italian ROSS programme and INTERSOS.

## II. RESOURCES (as at 30 June 2010)

Category	Budget	Expenditures	Commitment balance	Allocation balance
1. Personnel (Project staff and consultants)	639,016	476,675.72	142,460.5	19,879.78
2. Contracts	575,000	214,058.55	105,370.45	255,571
3. Training	136,750	81,371.31	16,433.12	38,945.57
4. Transport	2,000			2,000
5. Equipment	4,000	92	1	3,907
6. Travel	4,000	1,657.5	332.5	2,010
7. Evaluation	25,000			25,000
8. Miscellaneous	19,374	12,812.84	4,702.89	1,858.27
9. Agency Management Support	94,860	49,748.94		45,111.06
<b>TOTAL PROJECT BUDGET</b>	<b>1,500,000</b>	<b>836,416.86</b>	<b>269,300.46</b>	<b>394,282.68</b>

## II. RESULTS

### Progress made during the period under review:

#### Capacity building:

- The findings of the Organizational Capacity Assessment conducted for 19 potential partner institutions were discussed with the assessed stakeholders during a validation workshop. A capacity building plan was developed and communicated to the local stakeholders and training workshops are planned for the upcoming period to address their needs.

#### Micro-finance and small enterprise development:

- In addition to the utilization of the revolving fund that was established between ILO and Al Majmoua during the first phase of the project, eight additional beneficiaries received micro-loans from ADR during this reporting period (totaling 271 under phase 2 of the project).
- Al Majmoua and the Association for the Development of Rural Capacities (ADR) have been subcontracted by the ILO to provide micro-credits and business management training to approximately 100-120 beneficiaries in South Lebanon.

#### Partnerships with local institutions:

- Social Development Center of the Ministry of Social Affairs of Bint Jbeil
- Agricultural Cooperative of Bint Jbeil
- Regional Cooperative Union in South Lebanon
- Cooperative Union for Development in the South (ARD)
- Chamber of Commerce of Saida
- Syndicate of Agricultural Laborers in South Lebanon
- the Labor Union for the Syndicates of the Employees and Laborers of the South
- Lebanese Association for Development, Rehabilitation and Care (LADRC)

- Cooperative of Agriculture and Beekeeping in Maroun Ar-Ras
- Hicham Fahes Institute for Vocational Training
- Cooperative of Tobacco Planting and its Productivity Enhancement in the South
- Rmeich Cooperative for Agricultural and Livestock Development
- Municipalities of Ein Ebel, Ayta As-Shaab
- Jihad Al Binaa Development Association
- Instituto per la Cooperazione Universitaria
- Cooperative Association for Jabal Amel Beekeepers
- The association of Environment Friends
- Cooperative Association for Agriculture of Mahrouna
- Cooperative Association of Production and Processing of Agricultural Products/ Deir Kanoun Ras El Ein
- Cooperative Association for Agricultural and Livestock Development/ Haloussieh
- The Agricultural Cooperative of Ain Tenta
- Association de Développement Rural (ADR)

## Main activities undertaken and achievements:

Project Outcomes	Performance Indicators ( <i>status as at 30 June 2010</i> )
<p>1. Local institutions and major implementing partners in South Lebanon manage livelihoods projects applying acquired tools and methodologies.</p> <p>2. Local institutions in South Lebanon can maintain and replicate participatory methodologies in promoting local economic development initiatives.</p>	<ul style="list-style-type: none"> <li>- Number of local (public, private and civil society) institutions trained in Local Socio-Economic recovery Methodology (<b>seven public, 43 private and 40 civil society institutions trained</b>).</li> <li>- Number of socio-economic projects implemented by ILO with the support and supervision of local stakeholders (<b>2 projects implemented</b>).</li> <li>- Number of Sectoral Local Economic Recovery Strategies developed (<b>4 strategies developed</b>).</li> <li>- Number of socio-economic projects funded and facilitated through the project and external sources (<b>2 projects funded</b>).</li> <li>- Number of vulnerable households which regained their main source of income (<b>385 households targeted</b>).</li> <li>- Number of grants allocated to local entrepreneurs (<i>N/A</i>).</li> <li>- Number of local micro-finance institutions supported by the project (<b>two micro-finance institutions identified and supported</b>).</li> <li>- Number of loans provided by the project (<b>8 loans provided</b>).</li> <li>- Number of municipal sub-projects approved (<b>two sub-projects approved</b>).</li> <li>- Number of entrepreneurial activities supported with recovered livelihoods (<b>8 entrepreneurial activities</b>).</li> </ul>

Project Output and Activities	Work Done (April – June 2010)
<p>1.1: Local institutions in targeted economic sectors demonstrate enhanced managerial capacities so as to effectively plan design and implement socio-economic projects.</p> <p>Performance Indicators:</p> <ul style="list-style-type: none"> <li>- Improvement in the Governance capacity of the targeted institutions.</li> <li>- Improvement in the Management Practices' capacity of the targeted institutions.</li> <li>- Improvement in the HR Management and Development capacity of the targeted institutions.</li> <li>- Improvement in the Financial Resources and Management capacity of the targeted institutions.</li> <li>-Improvement in the Delivery capacity of the targeted institutions.</li> <li>- Improvement in the Networking capacity of the targeted institutions.</li> <li>- Improvement in the Sustainability capacity of the targeted institutions.</li> <li>- Improvement in the Facilities of the targeted institutions.</li> </ul>	<p>An Organizational Capacity Assessment was conducted for 19 institutions. These institutions are considered partners or potential partners who are active in the sectors to be targeted by the project in the second phase, i.e. fishery sector, eco-tourism, etc. A capacity building plan for each institution or group of institutions (training workshops, networking, funding...) was developed accordingly.</p> <p>Following the assessment, a validation workshop was conducted to verify the findings with the assessed institutions, and to account for their feedback on the capacity building plan.</p> <p>Request for proposals from several training institutions and trainers, covering the various training topics, were requested to start preparing for the workshops.</p> <p>Since limited resources do not allow targeting the 75 Social Development Centers (SDCs) of South Lebanon, it was requested from the Ministry of Social Affairs to identify a group of SDCs to be targeted.</p> <p>An Organizational Capacity Assessment was conducted for the three SDCs recommended by the MOSA (Ansar, Ayta Echaab, Hasbaya), in addition to two SDCs that the project has been heavily coordinating with (Bint Jbeil and Tyre). These five centers constitute a good sample to assess the capacities of SDCs in South Lebanon both at the district level and the villages' level.</p> <p>The assessment enabled the project team to identify the training needs of the centers, and an appropriate capacity building plan was developed and is being implemented through training workshops involving these centers, in addition to the three other centers at the district level (Marjeyoun, Nabathieh, and Sidon).</p> <p>One primary need highlighted by all assessed Centers was the creation of a database that enables them to collect and extract meaningful data about their target groups in order to carefully address their needs.</p>

<p>1.2: Beneficiaries in the targeted economic sector in South Lebanon demonstrate enhanced technical capacities in order to improve businesses</p> <p>Performance Indicators:</p> <ul style="list-style-type: none"> <li>- % of increased knowledge of participants in the trainings offered.</li> <li>-# of local projects / sectoral proposals produced after the PVCA workshop.</li> <li>- % of women participation in trainings</li> <li>- % people with disabilities' participation in trainings</li> </ul>	<p>Following the recommendations of the sustainability workshop to target additional economic sectors and considering the global orientation towards green development, a Territorial Diagnosis and Institutional Mapping was conducted to identify the main characteristics of the identified sectors, and to map their most active actors.</p> <p>The TDIM was undertaken as follows:</p> <ul style="list-style-type: none"> <li>• Desk Review: Secondary data were collected about both sectors from available resources (reports from the Ministry of Tourism, Ministry of Environment, Ministry of Agriculture, UN agencies, national and international stakeholders...).</li> <li>• Focus Groups: The team conducted a focus group for each sector, gathering main stakeholders, to diagnose the needs and problems of the sectors, and to determine the potential areas of intervention for ILO LSER Project. It is worth mentioning that the stakeholders in the focus group of the Environment sector oriented the project toward eco-tourism which suggests a rational consensus between the recommendations of the local stakeholders and the global green orientation.</li> <li>• In-Depth Interviews: During the focus groups, the participants were requested to identify other active institutions. The latter were interviewed to map their activities and highlight potential synergies the project can create with them.</li> </ul> <p>The global green orientation lead to conducting an assessment to identify economic sectors that carry potentials for greening or to identify jobs to be created that contribute to greening the sectors already targeted by the project.</p> <p>Moreover and in collaboration with the Lebanese Physical Handicapped Union (LPHU), a needs assessment was launched to identify people with disabilities who are willing to be integrated in the job market through the sectors targeted by the project. At the end of the assessment, valid candidates will be enabled to access adapted skills training, business management training, cooperative training, and PVCA trainings. Two of the assessed people with disabilities participated in the training of new beekeepers and have been integrated into our activities.</p> <p>As a follow-up to the Training of Trainers for Cooperative Extension workers, a six-month workplan was developed and implemented by relevant cooperatives. Nine extension workers were contracted to ensure the implementation of the workplan. They were able to accomplish the following outputs:</p> <ol style="list-style-type: none"> <li>1- Conduct a training needs assessments for 24 cooperatives distributed across South Lebanon in the agro industry, beekeeping and livestock sectors. A training package was suggested as a result to the assessment.</li> <li>2- Increase the managerial capacities of the board of directors in the targeted cooperatives.</li> <li>3- Organize trainings on increasing productivity, market research, increasing membership, and increasing awareness about cooperative work.</li> </ol> <p>All the targeted cooperatives were gathered to validate the assessment findings and evaluate the provided trainings.</p> <p>115 additional vulnerable beneficiaries were targeted in four districts (Marjeyoun, Tyre, Nabathieh, and Hasbayya) to plant 115 donoms of Oregano. During this reporting period, about 95% of the planting activities were accomplished.</p> <p>120 beehives were distributed to the 40 new beekeepers that were trained by the project in order to assist them in starting an income generating activity. Aiming to encourage entrepreneurial initiatives among the beneficiaries, the project will provide two more beehives to beekeepers who take a loan from ILO's micro-finance partner Al Majmoua to purchase 3 beehives.</p>
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<p>1.3: Local institutions, entrepreneurs, and marginalised groups in the targeted economic sectors in South Lebanon are supported through provision of financial services.</p> <p>Performance Indicators:</p> <ul style="list-style-type: none"> <li>- Number of beneficiaries who accessed loans</li> <li>- % of women who accessed loans</li> <li>- % of people with disabilities who accessed loans</li> <li>- % of loans allocated to each targeted sector.</li> <li>- % of loans allocated to each targeted caza.</li> <li>- % of loans beneficiaries per sector.</li> <li>- % of loans beneficiaries per caza.</li> <li>-Number of beneficiaries who accessed grants</li> <li>- % of women who accessed grants</li> <li>- % of people with disabilities who accessed grants</li> <li>- % of grants allocated to each targeted sector.</li> <li>- % of grants allocated to each targeted caza.</li> <li>- % of grants beneficiaries per sector.</li> <li>- % of grants beneficiaries per caza.</li> </ul>	<p>Contracts with micro-finance institutions (Al Majmoua and ADR) were signed. Al Majmoua and ADR should each provide a total of 100-120 loans by the end of 2010.</p> <p>ADR provided eight loans during the period under review.</p>
<p>2.1: Capacities of local stakeholders in exchanging practices is enhanced via establishing/strengthening existent fora related to the selected socio-economic sectors.</p> <p>Performance Indicators:</p> <ul style="list-style-type: none"> <li>- Number of local forum established</li> <li>- Improvement in the Financial Resources and Management capacity of fora created</li> </ul>	<p>The local beekeeping forum was officially registered at the Ministry of Interior under the name of "The Forum for Development of Beekeepers in the South". It is regularly meeting to facilitate coordination and networking among the stakeholders of each sector.</p> <p>The local cooperatives' forum was officially registered at the Ministry of Interior under the name of "The Forum for Development of Cooperatives in the South". It is periodically meeting to draft a strategy for the development of the cooperatives in south Lebanon, and to monitor the performance of the cooperatives' extension workers contracted by the project.</p> <p>Representatives of both fora participated in the Training of Trainers on the PVCA methodology, and became in charge of guiding their forum members in the process of drafting and implementing the development strategy of their sector.</p> <p>Since the capacities of both fora were assessed during the Organizational Capacity Assessment, their representatives also participated in the validation workshop where they were communicated the capacity building plan they will benefit from.</p>

<p>2.2: Local stakeholders capacities are enhanced to replicate, plan and coordinate socio economic initiatives</p> <p>Performance Indicators:</p> <ul style="list-style-type: none"> <li>- Number of sectoral LED plans developed by local stakeholders.</li> <li>- Number of stakeholders attending the sustainability workshop.</li> <li>- Number of stakeholders using the replication guidelines in planning their Socio-economic activities.</li> <li>- % of women participation in the fora created/ strengthened</li> <li>- % of people with disabilities in the fora created/ strengthened</li> </ul>	<p>In order to promote the project's participatory approach and apply the recommendations of the evaluation, two training of trainers' workshops were held to train the project staff and the local stakeholders on the PVCA methodology. Both workshops were provided by an international trainer who accomplished the following:</p> <ol style="list-style-type: none"> <li>1- Developed, with the project staff, a format that quickly analyzes the opportunities of the sector/product before conducting a PVCA.</li> <li>2- Reviewed, with the project staff, the PVCA methodology and adapted its tools to increase its effectiveness.</li> <li>3- Conducted a Training of Trainers on PVCA for ILO staff.</li> <li>4- Developed with the project staff, the terms of references which contribute to the institutionalization of the local sectoral fora, and define their functions.</li> </ol> <p>Following the preparatory work mentioned above, the project organized a Training of Trainers on the PVCA methodology for the local stakeholders to increase their capacities in holding PVCA workshops independently.</p> <p>As was initially planned in the first phase of the project, a PVCA workshop was held for the Livestock sector. The PVCA focused on the main product of the sector, i.e. dairy products, rather than on the sector as a whole. This allowed the stakeholders to get a better understanding of the value chain process and obtain a stronger grasp of the potential opportunities. Twelve public and civil society institutions contributed in the organization and the facilitation of the training, while approximately 80 institutions were involved in the process.</p>
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### **Impact assessment:**

A substantial amount of resources has poured into recovery and reconstruction work following the 2006 Israeli hostilities. The extent to which reconstruction activities will yield a lasting impact will be determined in the years to come. The support from the Lebanon Recovery Fund (LRF) for the implementation of this project allocates more than one-third of the resources for disbursement to affected men and women to use business as a starting capital. Some of the funds will be used as direct grants, but one-third of the amount will be disbursed through loans in collaboration with Al Majmoua and ADR, two renowned micro-finance institutions with significant capacities and established records in implementing this type of initiative. Adequate provisions are being made to ensure transparency in fund management and the disbursement of services. Throughout the process, the project has ensured coordination, local ownership, and understanding of local situation.

### Institutional Capacity Development:

- Public, private and civil society local stakeholders designed consensual and integrated proposals to support the economic development of the olive oil and beekeeping sectors. The same participatory methodology will be adopted to design development strategies for the dairy and green jobs sectors.
- Collaborative initiatives between central authorities MOL, MoSA, MoA, MoE, MoT, municipalities, academia, local institutions including employers' associations and workers' organization are systematically promoted.
- Staff members of local institutions are certified as Local Appraisal of Competitive Advantages (LACA) co-facilitators, and skilled to identify and coordinate a Participative Value Chain Analysis (PVCA).
- Exchange of information and preparation of a local forum among key stakeholders of the cooperative and beekeeping sectors facilitated (public, private, civil society).
- Started to establish the basis for local governance in the targeted sectors and components (olive oil, beekeeping, cooperatives, oregano, dairy and green jobs, people with disabilities,

- micro-finance) through networking between the main stakeholders.
- The enhanced capacities of local stakeholders in the South, in addition to the partnerships that were established at the local level, will allow local institutions to design and raise the funds needed for local economic recovery projects beyond the project's completion date.

#### Local Economic Development:

- Key gaps, opportunities and multi-sectoral development projects in the olive oil and beekeeping sectors were identified through the active engagement of local stakeholders in the Participative Value Chain Analysis.
- Local stakeholders' awareness on socio-economic recovery issues in the olive oil and beekeeping sectors was raised.
- With the participation of key stakeholders, a six-month development work plan was drafted to improve the performance of cooperatives in South Lebanon.

#### Strategic Partnerships:

- The project benefits from a multidisciplinary framework of intervention for ILO, UN and local stakeholders in South Lebanon.
- Al Majmoua, through its Oxfam-funded project, is complementing ILO projects by providing two strategic complementary services for disabled people and beekeepers.

#### Visibility and outreach:

- A number of visits were undertaken by potential buyers, collaborative institutions, and academia.
- The project promoted the visibility of the ILO, the Government of Lebanon and the Lebanon Recovery Fund in all field sites and during the events that were organized within the framework of the project.

#### **Challenges faced:**

##### UN joint project integration:

Integrated UN projects demand regular dialogue within the teams and with partner organizations. The pace of work in South Lebanon is fast and often offers limited opportunities for a systematic knowledge sharing and collaborative initiatives. However, the common location of key partners, i.e. UNDP and a number of existing collaborative initiatives favors regular information sharing, cost efficiencies and programmatic coherence.

##### Capacity of local institutions:

The conflict-affected South Lebanon region has suffered from weak local institutions in both the governmental and non-governmental sectors. There are a number of civil society organizations, universities, and research organizations. Unfortunately, these organizations are operating with inadequate coordination arrangements; face competing demands for services while they have limited technical and organizing capacity. The ILO LSER Project has made significant efforts to involve these local partners in programme planning, design, implementation, and evaluation work and invested considerable resources in capacity development initiatives. Moreover, a considerable amount of resources from the second phase of the project will be poured in the capacity building of local institutions. There are also significant gaps in existing assessments and statistics for the agriculture sector.

### Vocational training:

The limitations of existing vocational training services make it difficult to refer farmers and other workers in that direction to improve their technical skills. As regards other vocational training areas, the ILO launched a large project focusing on the development of vocational skills and relevant institutional support for the construction sector with special geographical emphasis in south Lebanon.

### **Lessons learned:**

Community engagement requires significant time and energy, but this can pay significant dividends. When the ILO gains the trust of partners and community stakeholders, it can increase its engagement with national and local stakeholders' and impact on job creation and poverty reduction. The work undertaken involves a broad range of outcomes and a broad representation of local actors to reach these outcomes. While this initiative is aimed at creating more and better jobs and a stronger local community, there are other outcomes that are produced as well. Development in the LED sense is a participatory process, which strengthens social cohesion through local public-private partnerships, fosters skills development, provides institutional capacity building and lays the foundations for a sustainable development process.

Close collaboration with formal and informal community leaders ensures transparency in the distribution of benefits and encourages accountability among the community for its own development. As a result, it helps in identifying beneficiaries most in need of, and best able to use, their support.

Furthermore, an independent evaluation of the project was carried out by a team of external consultants, including an international and a national evaluator. The initial findings of this evaluation, including the "Lessons Learned" were provided to the LRF committee, disseminated during a stakeholders' workshop, carefully reviewed during the "Sustainability Workshop" and adopted as guidelines in the implementation of the second phase of the project.

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## Annex I: Project initiatives

### ONGOING PROJECTS

<b>Organization</b>	International Labour Organization
<b>Project Title</b>	Cooperative Development in South Lebanon
<b>Sector</b>	Cooperatives
<b>Needs to be addressed</b>	<ul style="list-style-type: none"> <li>▪ Lack of extension workers skilled in providing adequate cooperatives' managerial and technical support.</li> <li>▪ Lack of management and cooperative understanding.</li> <li>▪ Lack of marketing strategies and channels.</li> <li>▪ Lack of clear work plans for cooperative work in South Lebanon</li> </ul>
<b>Objective</b>	<ul style="list-style-type: none"> <li>▪ The cooperative extension workers, will deliver necessary support services to promote and develop local cooperatives, improve their management performance, increase volume of business and number of members, using participatory approaches and training methods.</li> </ul>
<b>Expected Results</b>	<ul style="list-style-type: none"> <li>▪ 5 to 7 cooperatives improved their managerial and technical skills</li> <li>▪ Participants in the training, are evaluated to test the level of knowledge acquired through the trainings</li> </ul>
<b>Activities</b>	<ul style="list-style-type: none"> <li>▪ Assessment and analyses</li> <li>▪ Conducting trainings</li> <li>▪ Conducting meetings with Board Of Directors</li> <li>▪ Conducting trainings for the Board Of Directors</li> </ul>
<b>Duration</b>	6 months
<b>Cost</b>	US\$ 24,300
<b>Local partners</b>	<ul style="list-style-type: none"> <li>▪ Agricultural Cooperative of Bint Jbeil</li> <li>▪ Regional Cooperative Union in South Lebanon</li> <li>▪ Cooperative Union for Development in the South (ARD)</li> <li>▪ Cooperative of Agriculture and Beekeeping in Maroun Ar-Ras</li> <li>▪ Cooperative of Tobacco Planting and its Productivity Enhancement in the South</li> <li>▪ Rmeich Cooperative for Agricultural and Livestock Development</li> <li>▪ Cooperative Association for Jabal Amel Beekeepers</li> <li>▪ Cooperative Association for Agriculture of Mahrouna</li> <li>▪ Cooperative Association of Production and Processing of Agricultural Products/ Deir Kanoun Ras El Ein</li> <li>▪ Cooperative Association for Agricultural and Livestock Development/ Haloussieh</li> <li>▪ The Agricultural Cooperative of Ain Tenta</li> </ul>
<b>Funding Source</b>	Lebanon Recovery Fund

## ONGOING PROJECTS

<b>Organization</b>	International Labour Organization
<b>Project Title</b>	Support to Alternative Agriculture: Oregano – South Lebanon
<b>Sector</b>	Beekeeping
<b>Needs to be addressed</b>	<ul style="list-style-type: none"> <li>▪ A high concentration of beekeepers on little pastures.</li> <li>▪ Deterioration of forestation in Lebanon generally, and in South Lebanon specifically.</li> <li>▪ Lack of irrigation systems in the thyme agriculture.</li> <li>▪ Low thyme supply when compared to demand.</li> <li>▪ Decrease of wild thyme quantities caused by early harvesting.</li> <li>▪ Lack of natural treatment for bees' diseases (thyme's oil has proved to be an efficient natural treatment for Varroa).</li> </ul>
<b>Objective</b>	<ul style="list-style-type: none"> <li>▪ Generate sustainable local income and create local employment opportunities in South Lebanon through pursuing the production of thyme and its bi-products.</li> </ul>
<b>Expected Results</b>	<ul style="list-style-type: none"> <li>▪ A total of 115 donoms planted with thyme.</li> <li>▪ A total of 115 farmers trained on efficient thyme farming techniques.</li> </ul>
<b>Activities</b>	<ul style="list-style-type: none"> <li>▪ Choosing 28 villages to be targeted by the project.</li> <li>▪ Choosing 115 beneficiaries in all the 28 villages.</li> <li>▪ Plantation of 115 donoms with 5000 thyme plants each.</li> </ul>
<b>Duration</b>	4 months
<b>Cost</b>	US\$ 127,290
<b>Local partners</b>	<ul style="list-style-type: none"> <li>▪ Syndicate of Agricultural Labourers in South Lebanon</li> <li>▪ Labour Union for the Syndicates of the Employees and Laboruers of the South</li> <li>▪ Cooperative Union for Development in the South</li> <li>▪ Cooperative of Tobacco Planting and its Productivity Enhancement in the South</li> <li>▪ Jihad Al Binaa Development Association</li> <li>▪ The Association of Environment Friends</li> <li>▪ Cooperative Association for Agriculture of Mahrouna</li> <li>▪ Cooperative Association of Production and Processing of Agricultural Products/ Deir Kanoun Ras El Ein</li> <li>▪ Cooperative Association for Agricultural and Livestock Development/ Haloussieh</li> <li>▪ The Agricultural Cooperative of Ein Tenta</li> </ul>
<b>Funding Source</b>	Lebanon Recovery Fund

## ONGOING PROJECTS

<b>Organization</b>	International Labour Organization
<b>Project Title</b>	Business Management Training and Micro Finance for Small and Medium entrepreneurs in South Lebanon
<b>Sector</b>	Small Enterprise Development and Micro Finance
<b>Needs being addressed</b>	<ul style="list-style-type: none"> <li>▪ Urgent need for a prompt basic economic recovery and supporting the strategic economic activities in a sustainable manner.</li> <li>▪ Lack of practical business management tools</li> <li>▪ Lack of skilled facilitators for BMT.</li> <li>▪ Small Enterprises not able to access micro-finance.</li> </ul>
<b>Objective</b>	<ul style="list-style-type: none"> <li>▪ The local beneficiaries (most vulnerable population, micro and enterprises, women business associations, people with disability) will receive through Local stakeholders (Al Majmoua, ADR) concrete business management skills and financial support through micro credits to recover economic activity.</li> </ul>
<b>Expected Results</b>	<ul style="list-style-type: none"> <li>▪ 100-120 micro, small and medium enterprises receive micro-credit and business management training through Al Majmoua and ADR in South Lebanon to enable them to start or improve their businesses.</li> </ul>
<b>Activities</b>	<ul style="list-style-type: none"> <li>▪ Selection of Micro-finance institutions and facilitators to participate in training</li> <li>▪ Organization of focus groups to discover areas of focus for the BMT</li> <li>▪ Organization of the Training course on Making Micro-Finance Work</li> </ul>
<b>Duration</b>	8 months
<b>Cost</b>	US\$ 175,000
<b>Local partner</b>	Al Majmoua, ADR
<b>Funding source</b>	LRF Funds

## APPROVED PROJECTS

<b>Organization</b>	International Labour Organization
<b>Project Title</b>	Capacity Building of Potential Partner Institutions
<b>Needs being addressed</b>	<p>Lack of basic capacities among the majority of partner institutions in the following aspects:</p> <ul style="list-style-type: none"> <li>▪ Governance</li> <li>▪ HR Management</li> <li>▪ Financial Management and Budgeting</li> <li>▪ Small Enterprises not able to access micro-finance.</li> </ul>
<b>Objective</b>	<ul style="list-style-type: none"> <li>▪ Enhancing the implementation capacities of local institutions and major implementing partners in South Lebanon in managing livelihood projects through application of acquired tools and methodologies</li> </ul>
<b>Expected Results</b>	<ul style="list-style-type: none"> <li>▪ Targeted institutions participated in the organized training workshops.</li> <li>▪ Capacities of targeted institutions enhanced in the tackled domains.</li> </ul>
<b>Activities</b>	<ul style="list-style-type: none"> <li>▪ Train partners on: <ul style="list-style-type: none"> <li>a- Adopting a Mission, a Vision, and Values;</li> <li>b- Strategically planning to serve these MVVs;</li> <li>c- Writing proposals that help them in mobilizing funds for their strategic activities;</li> <li>d- Writing progress reports;</li> <li>e- Strengthening the computing skills;</li> <li>f- Strengthening accountancy and budgeting;</li> <li>g- Integrating People with Disabilities in the job market</li> </ul> </li> <li>▪ Equip partner institutions to target PWDs.</li> </ul>
<b>Duration</b>	6 months
<b>Cost</b>	Estimation in progress (waiting for the training institutions and trainers to provide estimations; however the total cost will not exceed the amount allocated in the budget for capacity building).
<b>Funding source</b>	LRF Funds
<b>Status</b>	approved