

**United Nations Development Group Iraq Trust Fund**  
**Project #: G11-19**  
**Date and Quarter Updated: April - June, 2<sup>nd</sup> Quarter 2010**

**Participating UN Organisation: UNAMI-UNOPS**

**Sector: Governance**

**Government of Iraq – Responsible Line Ministry: Independent High Electoral Commission of Iraq (IHEC)**

<b>Title</b>	Institutional Development – Organizational and HR Capacity Building for the IHEC Phase 2				
<b>Geographic Location</b>	Activities will mostly take place in Baghdad and Erbil, however participants will come from all Governorate Elections Offices.				
<b>Project Cost</b>	USD 4,792,669				
<b>Duration</b>	18 months				
<b>Approval Date (SC)</b>	26 October 2008	<b>Starting Date</b>	1 November 2008	<b>Completion Date</b>	Original end date 30 April 2010 extended until 30 September 2010
<b>Project Description</b>	<p>Building on the results and lessons learned from Phase 1 and following the same implementation approach, Phase 2 will work on the capacity building of various prioritised departments and units of the Independent High Electoral Commission of Iraq (IHEC) through the provision of 21 capacity building activities with up to 1,054 IHEC participants from HQ as well as from GEOs. Considering the diversity of the training areas, SOPs for delivery will be refined to address the specific circumstances of the new training activities and to ensure a harmonised approach vis-à-vis the trainings provided through UNDP and other IEAT partners. As in Phase 1, UNOPS will focus on implementation only (e.g. logistics, accommodation, procurement/contracting, etc.) and the role for content provision will remain with UNAMI's Electoral Assistance Team (e.g. TOR development, liaison with IHEC and IEAT partners, technical monitoring and evaluation). Specific attention has been given to ensure that the UNAMI/UNOPS work plan complements the UNAMI/UNDP work plan and that overlaps are avoided already at the planning stage.</p> <p>The Project will also address the issue of security provision for UN staff working within the IHEC compound.</p> <p>In January 2009 the project was revised to include a third output. Due to developments in the context of the Iraqi provincial elections scheduled which took place on 31 Jan 2009, UNAMI, after consultations and in agreement with the Independent High Electoral Commission of Iraq (IHEC) requested UNOPS to urgently increase the number of domestic electoral observers to be trained by 1,500 and mobilized by 5,000. 3,750 of these observers were mobilised under this project.</p> <p>Default location for all activities will be Iraq. Iraqi contractors/service providers will be given preference to the degree possible under UNOPS procurement and contracting rules.</p>				

**Development Goal and Immediate Objectives**

To contribute to an enhanced implementation of electoral processes in Iraq in line with UNCT Outcome 1: *Strengthened Electoral Processes in Iraq*

This project's immediate objective is: Strengthened Capacity of IHEC staff at HQ and Governorate Electoral offices

**Outputs, Key activities and Procurement**

<b>Outputs</b>	<p><u>Output 1</u> Improved capacity of up to 850 IHEC employees through the delivery of training courses in priority areas:</p> <ol style="list-style-type: none"> <li>a) IT &amp; Database</li> <li>b) Capacity Building</li> <li>c) Security</li> <li>d) Public Outreach</li> <li>e) Logistics</li> <li>f) Graphic Design</li> <li>g) Operations (VRU)</li> </ol>
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	<p><u>Output 2</u></p> <p>Private Security support for UN Electoral Assistance Team and UNAMI-SSU/DSS is available.</p> <p><u>Output 3</u></p> <p>Mobilization of 3,750 electoral observers on E-day for the provincial elections in 14 governorates of Iraq in 2009</p>
<b>Activities</b>	<p>1.1 Defining 21 activity outlines</p> <p>1.2 Select qualified training providers (when applicable)</p> <p>1.3 Organise activity</p> <p>1.4 Deliver activity to IHEC staff</p> <p>1.5 Monitor activity and outcomes</p> <p>2.1 Draft TORs agreed upon by all parties</p> <p>2.2 Select and contract qualified provider</p> <p>2.3 Monitor security service provided for supporting UN Electoral Assistance Team</p> <p>3.1 Develop work plan and modalities</p> <p>3.2 Enter into contract with partner NGO ACHRS (pre-selected by UNAMI based on capacity, past experience and procurement rules)</p> <p>3.3 Monitor service provision and administer contract (payments, etc.)</p> <p>3.4 Evaluate and report</p>
<b>Procurement (major items)</b>	None

<b>Funds Committed</b>	4,676,142 USD	<b>% of approved</b>	98 %
<b>Funds Disbursed</b>	4,455,124 USD	<b>% of approved</b>	93 %
<b>Forecast final date</b>	30 September 2010	<b>Delay (months)</b>	extended until 30 september

<b>Direct Beneficiaries</b>	<b>Number of Beneficiaries</b>	<b>% of planned (current status)</b>
Men	1,185	145 %
Women	51	
Children		
IDPs		
Others (Observers Mobilised)	3,750	100 %
Indirect beneficiaries	By contributing to a transparent democratic election process, the mobilisation of electoral observers benefits the population of Iraq A democratic election process is envisaged to help maintain a stable security situation and will thus also affect the populations of the neighbouring countries	
Employment generation (men/women)		

<b>Quantitative achievements against objectives and results</b>		
<b>Output 1 Improved capacity of up to 850 IHEC employees through the delivery of training courses the priority areas</b>	89	<b>% of planned</b>
<b>1.1</b> Defining 21 activity outlines	100	<b>% of planned</b>
<b>1.2</b> Select qualified training providers (where applicable)	100	<b>% of planned</b>
<b>1.3</b> Organise activity	89	<b>% of planned</b>
<b>1.4</b> Deliver activity to IHEC	89	<b>% of planned</b>
<b>1.5</b> Evaluate and report on activity	89	<b>% of planned</b>

<b>Output 2</b> <b>Private Security support for UN Electoral Assistance Team and UNAMI-SSU/DSS is available</b>	100	<b>% of planned</b>
2.1 Draft TORs agreed upon by all parties	100	<b>% of planned</b>
2.2 Select and contract qualified provider	100	<b>% of planned</b>
2.3 Monitor security service provided for supporting UN Electoral Assistance Team	100	<b>% of planned</b>
<b>Output 3</b> <b>Mobilization of 3,750 electoral observers on E-day for the provincial elections in 14 governorates of Iraq in 2009</b>	100	<b>% of planned</b>
3.1 Develop work plan and modalities	100	<b>% of planned</b>
3.2 Enter into contract with partner NGO ACHRS (pre-selected by UNAMI based on capacity, past experience and procurement rules)	100	<b>% of planned</b>
3.3 Monitor service provision and administer contract (payments, etc.)	100	<b>% of planned</b>
3.4 Evaluate and report	100	<b>% of planned</b>

### **Qualitative achievements against objectives and results during this reporting period**

#### **Output 1**

- The joint UNOPS, UNDP and UNAMI support to the IHEC capacity building department in defining priority activities for the next year continued
- UNOPS was requested to support the lessons learned workshop to review the field operation for the Council of Representatives election 2010, and identify recommendations for future elections. UNOPS will be supporting the workshop by contracting hotel and conference facilities. GEO managers from all Iraq will attend the workshop as well as the IHEC CEO, relevant General Managers, Section heads and staff from IHEC National Office, in addition also UNAMI EAT advisors will take part in the exercise. UNOPS will be supporting the workshop by contracting hotel and conference facilities and project staff will be present at the workshop and support the facilitation. A venue has been identified and the workshop will take place 10<sup>th</sup> to 14<sup>th</sup> July.
- UNOPS was requested to support the Lessons learned roundtable to review the institutional management, policy and decision making of the IHEC for the Council of Representatives election 2010, and identify recommendations for future elections. IHEC board of commissioners, IHEC National Office Senior management, UNAMI EAT Senior Advisors and other special invitees will attend the workshop. UNOPS will be supporting the workshop by contracting hotel and conference facilities and is in the process of identifying the venue according to UNAMI's specifications and project staff will be present at the workshop to support the facilitation..

#### **Output 2**

- Based on a UN security assessment, UNOPS was requested to contract additional static security to the IHEC building in order to allow the continued support and daily presence of the UNAMI EAT at the IHEC. A security provider was selected and deployed to cover these requirements.

#### **Output 3**

- There was no activity under Output 3 as the activities were finalised in 1st quarter of 2009

#### **Main implementation constrains & challenges (2-3 sentences)**

During the reporting period, the IHEC was engaged in recount processes for the Council of Representatives election, responding to appeal decisions and preparing results for certification. This had two major implications for the project activities. One was the concern that the security situation would worsen, however, the extension of the deployment of extra static security to the IHEC ensured that UNAMI EAT could continue their daily presence at the IHEC providing essential operational support to CoR elections. The second was that Lessons Learned activities as a follow-up on the CoR election were delayed.