

**United Nations Development Group Iraq Trust Fund**  
**Project #:C9-31**  
**Date and Quarter Updated: July- September 3<sup>rd</sup> Quarter 2010**

**Participating UN Organisation: UNOPS** **Sector: Governance**  
**Government of Iraq – Responsible Line Ministry: Ministry of Planning and Development Cooperation (MOPDC)**

<b>Title</b>	Capacity Strengthening of the MoPDC to Support the Process of a National Development Plan for Iraq				
<b>Geographic Location</b>	Baghdad, Iraq				
<b>Project Cost</b>	<b>USD 956,000</b>				
<b>Duration</b>	12 Months				
<b>Approval Date</b>	26 April 2010	<b>Starting Date</b>	03 May 2010	<b>Completion Date</b>	03 May 2011
<b>Project Description</b>	This project will provide assistance to support the Government of Iraq by making available technical expertise, as required/identified by the Ministry of Planning and Development Cooperation (MoPDC), to support the National Development Plan (NDP) implementation process in Iraq, aiding the finalisation of the current process while also laying foundations for a longer term coordination planning structure. Support, to be provided through an external management firm, will include but is not limited to providing policy guidance and reform technical expertise as well as assistance in initiatives to ensure integration of foreign and national resources in achieving development goals. This will strengthen the capacity of MoPDC to lead the implementation of the NDP as well as the overall development planning process.				

**Development Goal and Immediate Objectives**

**NDS/ICI priority/ goal(s):** NDS: Strengthen good governance and improve security.  
**ICI:** 4.2 Strengthening institutions to improve governance.  
**UNCT Outcome:** Strengthened governance institutions and processes for political inclusion, accountability, rule of law, and efficient service delivery.  
**Sector Outcome: Outcome 4:** Strengthened institutions, processes and regulatory frameworks of national and local governance  
**JP Outcome 1:** Strengthened institutions, processes and regulatory frameworks of national and local governance  
**The Immediate objectives are:**

1. GoI has improved institutional capacities to undertake NDP process.
2. MoPDC has coordinated mechanisms to implement NDP processes.

**Outputs, Key activities and Procurement**

<b>Outputs</b>	1.1: GoI has improved institutional capacities to undertake NDP process. 1.2: MoPDC has coordinated mechanisms to implement NDP processes.
<b>Activities</b>	1.1.1 UNOPS, together with other relevant stakeholders defines ToRs for the external management company. 1.1.2 Submission of ToRs to GoI for approval. 1.1.3 Approval of ToRs by GoI. 1.1.4 Publish Expression of Interest (EoI) on UN/ UNOPS website. 1.1.5 Alert companies with proven and current Iraq experience and relevant expertise to EoI. 1.1.6 Transmission of Request for Proposal to potential contracting companies based on positive responses to EoI. 1.1.7 Evaluation of received proposals by UNOPS with the participation of the MoPDC and UNAMI. 1.1.8 Selection of management consultancy based on evaluation. 1.1.9 Engagement by UNOPS of selected management Consultancy Company to provide the services as specified in the ToRs, and as proposed in the company submission. 1.1.10 Assignment of part-time Project manager to follow and monitor the implementation of the project and initiate corrective action when required. 1.1.11 The management consultancy company will engage consultants. 1.2.1 The consultants will work with the GoI staff. 1.2.2 Internal evaluation exercise conducted.
<b>Procurement</b>	

<b>Funds Committed</b>	<b>USD 43,755.54</b>	<b>% of approved</b>	<b>4.6%</b>
<b>Funds Disbursed</b>	<b>USD 31,029.66</b>	<b>% of approved</b>	<b>3.2%</b>
<b>Forecast final date</b>	<b>4 May 2011</b>	<b>Delay (months)</b>	<b>0</b>

Direct Beneficiaries	Number of Beneficiaries	% of planned (current status)
Men	n/a	
Women	n/a	
Children	n/a	
IDPs	n/a	
Others	n/a	
Indirect beneficiaries	By contributing to an improved NDP the population of Iraq should benefit from better coordination and planning of needs.	
Employment generation (men/women)	n/a	

Quantitative achievements against objectives and results			
<b>JP Outcome 1:</b> Strengthened institutions, processes and regulatory frameworks of national and local governance	0		<b>% of planned</b>
<b>Output 1.1:</b> GoI has improved institutional capacities to undertake NDP process.	0		<b>% of planned</b>
1.1.1 UNOPS, together with other relevant stakeholders defines ToRs for the external management company.	100		<b>% of planned</b>
1.1.2: Submission of ToRs to GoI for approval	100		<b>% of planned</b>
1.1.3: Approval of ToRs by GoI.	100		<b>% of planned</b>
1.1.4: Publish Expression of Interest (EoI) on UN/ UNOPS website.	100		<b>% of planned</b>
1.1.5: Alert companies with proven and current Iraq experience and relevant expertise to EoI.	100		<b>% of planned</b>
1.1.6: Transmission of Request for Proposal to potential contracting companies based on positive responses to EoI.	100		<b>% of planned</b>
1.1.7: Evaluation of received proposals by UNOPS with the participation of the MoPDC and UNAMI.	100		<b>% of planned</b>
1.1.8: Selection of management consultancy based on evaluation.	100		<b>% of planned</b>
1.1.9: Engagement by UNOPS of selected management Consultancy Company to provide the services as specified in the ToRs, and as proposed in the company submission.	50		<b>% of planned</b>
1.1.10: Assignment of part-time Project manager to follow and monitor the implementation of the project and initiate corrective action when required.	70		<b>% of planned</b>
1.1.11: The management consultancy company will engage consultants.	0		<b>% of planned</b>
<b>Output 1.2:</b> MoPDC has coordinated mechanisms to implement NDP processes.	0		<b>% of planned</b>
1.2.1 The consultants will work with the GoI staff.	0		<b>% of planned</b>
1.2.2 Internal evaluation exercise conducted.	0		<b>% of planned</b>

Qualitative achievements against objectives and results
<p>The project started on the 5<sup>th</sup> of May 2010. Concurrently to the receipt of approval of this project UNOPS had issued requests for Long Term Agreements (LTAs) which would serve the same purpose of selecting a management consultancy to deploy consultants. These LTAs could serve to deliver the same function and it was therefore considered reasonable to not duplicate work. The LTAs are in the process of being established and it will be determined how best to use them for specific purpose of supporting the MoPDC.</p> <p>In addition on the 22<sup>nd</sup> September 2010 (letter attached) the DSRSG/RC/HC UNAMI conveyed a request from the Ministry of Planning (MoPDC), to procure services for the development of a Business Process Management (BPM) module in order to automate business process by incorporating a work flow management system in the Iraq Development Management System (IDMS) for both external funded projects and capital budget projects. This would enhance the coordination between Ministry of Planning and other line ministries during the implementation of the NDP and if effective utilization of Iraq's capital budget.</p>

Main implementation constrains & challenges (2-3 sentences)
<p>The Government of Iraq is in state of transition post the Council of Representatives Elections of March 2010. No Government has yet been formed and this lead to some difficulty in arranging required project start meetings.</p> <p>The terms of reference for the Business Process Management need refinement to ensure compatibility with the KRG which has been using a separate operating system.</p>