



## PROGRESS REPORT

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| Reporting UN Organization | : | United Nations Development Programme                   |
| Country                   | : | Lebanon  |
| Project No.               | : | 00063594   |
| Project Title             | : | <u>LRF-18 Recovery Coordination Support in Lebanon</u> |
| LRF Signature date        | : | 24 October 2008  |
| Project Start date        | : | 30 October 2008  |
| Project Timeframe         | : | Two years  |
| Reporting Period          | : | 1 July – 30 September, 2010                            |

### I. PURPOSE

#### Project Summary:

The project aims at strengthening the coordination capacity of the Resident Coordinator sub-offices in the north and south of Lebanon to ensure a more effective and efficient delivery of recovery interventions in the most affected areas of the country.

i **Enhance coordination at the field level through the RC sub-offices:** the primary function of the sub-offices is to facilitate and promote coordination of recovery efforts at the field level to avoid duplication and promote synergy and complementarities, strengthen community outreach in the regions, and act as interlocutors with different partners and stakeholders (decentralized units of line ministries and government agencies, NGOs, civil society organizations etc.).

ii **Support to Data Management and GIS functions:** one of the key coordination functions that can help make a difference in the recovery effort is to provide information on recovery and reconstruction to the national government, local and international partners, donors, and media. A successful recovery response is dependent on the collection, analysis and distribution of information on the work of development partners on the ground to support the recovery and reconstruction efforts.

**The ultimate goal of the coordination support structure** is twofold: to establish a coordination mechanism and information management system that allows the UN Resident Coordinator to ensure a smooth and coordinated implementation of recovery efforts and provide information to national and international actors involved in the recovery effort; to ensure the coordination support structure strengthens national capacity and ownership, in order for national authorities to better coordinate and plan their own reconstruction and development.

**Project Objective:**

1. Enhance coordination of recovery activities at the field level;
2. Improve information sharing between actors and raise awareness on recovery activities, thus providing a gateway for various actors working or planning interventions;
3. Contribute to provision of linkages among various UN agencies, local and international NGOs, civil society entities, the communities, and the Lebanese government entities both at the central and local level, and
4. Work towards joint programming amongst various actors.

**Project Outputs:**

1. Enhanced coordination at the field level through strengthening of existing coordination sub-offices, and
2. Comprehensive information collection system at the field level established and shared with stakeholders and the public at large.

**Project Linkages to National Priorities and Reconstruction Goals:**

In the absence of formal coordination mechanisms through sustained linkages between the UNRC office in Beirut and the Government, the project was able to reflect the government priorities towards the various UN and civil society organizations in the South. Moreover, the project provided a platform for the communities to share valid data on government interventions in a highly politicized environment.

**Project Implementation Partners:****For the RC sub-office in the North:**

- The main UN partners are UNRWA and the other UN agencies working in the NBC response operation and MDGF Programme (i.e. ILO, UN Habitat, UNICEF UNDP, UNESCO, and UNFPA);
- National and international NGOs participating in the cluster system;
- Lebanon Support;
- Local authorities (i.e. authorities of the NBC surrounding municipalities and municipalities of the 3<sup>rd</sup> ring);
- LPDC ;
- Palestinian representatives;
- Donors.

**For the RC sub-office in the South:**

- UN agencies with a presence in South Lebanon, UNIFIL, UNDP and ILO, plus others involved in sector meetings and emergency preparedness, eg UNRWA, UNICEF, FAO, UNSCOL and UN-Habitat.
- Government officials at the central and regional level;
- Local authorities, regrouped in Unions of Municipalities and steering committees including cooperatives and syndicates representatives;
- Local and international NGOs, and
- Donors.

## II. RESOURCES

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| <b>Total budget approved</b>                        | : | USD 747,122.00 |
| <b>Total disbursements as for 30 September 2010</b> | : | USD 613,988.11 |
| <b>Commitments for next quarter</b>                 | : | USD 133,133.89 |
| <b>Available Balance</b>                            | : | USD 133,133.89 |

| CATEGORY   | TOTAL BUDGET (USD)    | TOTAL EXP (USD) as of September 2010 | TOTAL EXP (USD) July-September 2010 |
|--|-----------------------|--------------------------------------|-------------------------------------|
| <b>1. Personnel</b> (Incl. staff and consultants)            | USD 368,040.00        | USD 376,429.73                       | USD 93,905.42                       |
| <b>2. Contracts</b> (Incl. companies, professional services) | USD 50,004.00         | USD 117,442.53                       | USD (9,280.25)                      |
| <b>3. Training</b>   | -                     | -                                    | -                                   |
| <b>4. Transport</b>  | USD 54,800.00         | USD 13,381.94                        | USD 2,799.21                        |
| <b>5. Supplies and commodities</b>                           | USD 81,200.00         | USD 36,060.37                        | USD 505.61                          |
| <b>6. Equipment</b>  | USD 63,800.00         | USD 14,766.87                        | USD 825.88                          |
| <b>7. Travel</b>   | -                     | USD 917                              | USD 917                             |
| <b>8. Miscellaneous</b>                                      | USD 80,400.00         | USD 14,822.22                        | USD 3,062.87                        |
| <b>9. Agency Management Support</b>                          | USD 48,878.00         | USD 40,167.44                        | USD 6,491.50                        |
| <b>TOTAL</b>   | <b>USD 747,122.00</b> | <b>USD 613,988.11</b>                | <b>USD 99,227.24</b>                |

## III. RESULTS

### Progress in Project Implementation:

| Project Outputs & Activities   | Status   |
|--|--|
| <b>Output 1</b> Enhanced coordination at the field level through strengthening of existing coordination sub-offices. |  |
| 1.1 Liaise with regional and local authorities:  | <p><u>RC Sub Office in the South</u></p> <p>The sub-office continued to liaise with central and local authorities on an information sharing level, noting their reduced participation in coordination meetings in the aftermath of municipal elections and the slow down witnessed during the month of Ramadan.</p> <p>The sub-office maintained his support to the coordination office created within the Union of Municipalities of Tyre Region.</p> <p><u>RC Sub Office in the North:</u></p> <p>The UNRC Tripoli Sub-Office liaised with LPDC in Beirut given that the North Field Officer was reassigned to Beirut. The Sub-Office identified the need for the UN agencies to conduct join introductory meetings post municipal elections. "One UN" introductory meetings</p> |

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|   | <p>were held with the municipal mayors (Muhamara, Bhanine, Deir Amar, Tripoli and Minnieh) where more than three UN agencies have interventions. UNDP, ILO, UNRWA and the MDG-F Coordinator participated in these meetings. Additional meetings will be conducted in the coming weeks.</p>   |
| <p>1.2 Liaise with civil society, national and international NGOs, donors</p> | <p><u>RC Sub Office in the South</u></p> <p>The sub-office pursued his collaboration with civil society, national and international NGOs with a focus for this Quarter on green jobs and income generating activities on one hand, and Youth and Children Rights and Child protection on the other hand.</p> <p>In addition to the usual stakeholders, the newly set informal platform for child protection regrouped UNICEF, UNHCHR, UNIFIL, ILO, UNDP, UNRC, UNRWA, Enfants du Monde/Droits de l'Homme (EMDH), Terre des Hommes, Save the Children, NRC, DRC, Handicap International, ArcEnCiel, Family Care Lebanon, International Relief, IMC, Mouvement Social, LPHU, Mosan, INTERSOS, Amel, Imam Sadr Foundation, GVC, Nabil Badran Center, School for Children with Special Needs, Alpha, YMCA, DCA, Premiere Urgence, World Vision, Lebanese Association for Early Child Development and the Mighty Oak Tree Organization (MOTO).</p> <p>The sub-office disseminated, responded to invitations and participated in events and workshops organized by NGOs such as Save the Children, KAFA/OXFAM, LPHU and CESVI covering topics from education, violence against women and disabled to capacity building and support to municipalities.</p> <p><u>RC Sub Office in the North:</u></p> <p>The Sub-Office continued collaborating with more than 30 stakeholders from civil society, national and international NGOs in both NBC and Beddawi Camps to enhance the participation of local and international NGOs in the clusters meetings.</p> <p>UNRC Tripoli Sub-Office continued to provide technical support to the MDG-F Program Conflict Prevention and Peace Building in North Lebanon (UN Joint Programme). The Office also supported the UN working in the area.</p> <p>The Sub-Office is also reaching out to the newly elected municipal boards in the Second and Third Rings as well as the International and Local NGOs implementing projects in the area. The Sub-Office participated in the launching of a study on Gender in NBC that was prepared by the UNRWA Gender expert.</p> <p>The Coordination Assistant participated in the six-day training on "Children Sexual Abuse". The training which was organized by Kafa (Enough Violence and Abuse) and Save the Children Sweden pooled more than 20 participants and trained them on "Walk towards safety" toolkit. The toolkit includes guidelines for professionals on how to raise awareness and primary counselling for sexually abused children.</p> |
| <p>1.3 Strengthen coordination mechanisms</p>                                 | <p><u>RC Sub Office in the South</u></p> <p>The sub-Office participated actively in the consultations held by the UNCT technical group on a strategy for the South and produced a</p>  |

main input to the draft circulated in August 2010.

Regular Inter-Agency and General Coordination meetings were conducted in addition to the livelihoods meetings organized under the lead of UNDP.

UNDP, ILO and UNRWA were actively involved, cooperatives and syndicates representatives participated in the meetings and the information was shared with relevant ministries.

In addition, the sub-office continued to be involved in the daily management of the UN House in Tyre, providing a support structure while at the same time working on the implementation of a cost-sharing agreement with ILO and UNDP.

The sub-office continued to respond to a number of inquiries and requests regarding UN agencies and NGOs (contact lists, funding and available data on villages and municipalities).

In landing support to the main office, the sub-office participated in the preparation of the LRF evaluation workshop held at the UN House and the event highlighting its achievements organized at the Grand Serial in September 2010.

#### RC Sub Office in the North:

One General Coordination Meeting took place during this reporting period. The American Bar Association introduced their two-year program "Northern Lebanon Training & Public Services Centre". This program focuses on providing subsidized legal and mediation services, training for legal professionals, as well as public legal education and advocacy targeting both Palestinian and Lebanese communities. It is worth noting that Lebanese NGOs working outside the NBC crisis context participated in the meeting.

One Shelter/Watsan meeting convened in July 2010. As of August 2010, The Education & Health/MHPS clusters were merged into one cluster upon the approval of the UNRWA North Management Unit Project Manager and the consent of the stakeholders. The cluster is now divided into two parts and co-chaired by the Education Cluster Lead, and the Health Cluster Lead. Stakeholders highly appreciated this effort and had positive feedback especially organizations with education and health interventions; both a qualitative and quantitative improvement were noted in cluster proceedings.

Based on the needs emanating from the Education/Health/Mental Health & Psychosocial Cluster, UNRWA & UNRC created a "task-force" sub-working group to address the issue of drug abuse. The task force working group met a number of times and agreed on several activities. The first was for the UNRC Sub-Office and the cluster lead to meet with Skoun (Lebanese Addiction Centre) and learn about the services they provide and whether the Lebanese non-governmental organization would be willing to train NBC and Beddawi Camp doctors and social workers on "Psychosocial Support for Drug Users". Skoun agreed and trained 15 participants from 20 to 24 September 2010 in Tripoli. The training was considered a success and both UNRC and UNRWA are planning to work with Skoun to provide additional sessions to school teachers and social workers.

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|  | <p>Some of the additional activities carried out by the Sub-Office during this period were: publicized and disseminated the <b>posters for the UN Day Photo Competition</b>; participated in the LRF Workshop on Achievements and Lessons Learned; and hosted and met with the Multi Donor Trust Fund New York staff upon their visit to the North.</p> <p>Due to the Holy month of Ramadan, activities slowed down significantly in the area of operation.</p> <p>Six cluster meetings &amp; five municipal mayoral meetings took place during the reporting period July - September 2010:</p> <ul style="list-style-type: none"> <li>• One General Coordination</li> <li>• One Shelter/Watsan</li> <li>• Two Education &amp; Health/MHPS</li> <li>• Two Drugs Task Force</li> <li>• Five municipal mayoral meetings</li> </ul>                                |
| <p><b>Output 2:</b> Comprehensive information collection system at the field level established and shared with stakeholders and the public at large.</p> |   |
| <p>2.1 Display comprehensive database on the webpage</p>   | <p><u>RC Sub Office in the South</u><br/>The sub-office took the lead in working on the design of a new website for UNRCO and is actively involved in the design of a centralized data management system.</p> <p><u>RC Sub Office in the North:</u><br/>The North Sub-Office continued uploading information to ensure an accurate update of all recovery operations information on the NBC website. <a href="http://www.lebanon-support.org/nbc">www.lebanon-support.org/nbc</a></p>   |
| <p>2.2 Development, production and dissemination of maps and other promotional material</p>  | <p><u>RC Sub Office in the South</u><br/>The sub-office participated in the update, design, production of a newsletter, posters, brochures and promotional material for the RC office and joint activities and programs such as the LRF event organized on 28 September in the Grand Serail, highlighting achievements of the LRF 24 projects.</p> <p>The sub-office continued the updating, printing-out and distribution of sectoral maps at the request of other UN agencies and NGOs.</p> <p><u>RC Sub Office in the North:</u><br/>The mapping of UN interventions in the North was completed and sent to the agencies for their review. The Sub-Office is also mapping the activities of all organizations working in Akkar, Minnieh/Dinnieh and Tripoli. This information will be incorporated into the UNRCO central information management system.</p> |
| <p>2.3 Develop strong links with other GIS staff</p>   | <p><u>RC Sub Office in the South</u><br/>The sub-office continued to work with UNIFIL and UNDP for the harmonization of data entry and information collection with a view of creating a compiled matrix for the South.</p> <p><u>RC Sub Office in the North:</u><br/>The North Sub-Office continued to maintain an updated contact list of all active stakeholders in both Nahr el-Bared and Beddawi</p>  |

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|   | <p>Camps. This list is shared with partners on a regular basis. The Sub-Office is also developing a contact list for Akkar, Minnieh/Dinnieh and Tripoli.</p> <p>In addition, the Coordination Assistant is slated to attend a three-day GIS Course under the title of "Humanitarian Mapping" in October 2010.</p>   |
| 2.4 Produce maps that support sectoral working groups | <p><u>RC Sub Office in the South</u><br/>The sub-office replied to several requests for maps from UN agencies and NGOs.</p> <p><u>RC Sub Office in the North:</u><br/>Cluster and inter-cluster minutes of meeting were disseminated to all participants and posted online at <a href="http://www.lebanon-support.org/nbc">www.lebanon-support.org/nbc</a><br/>Cluster action plans are being updated</p> |

### Implementation Constraints

For the RC Sub-Office in the South.

The sub-office had to postpone courtesy visits to newly elected municipalities due to the restructuring of the RC Office, the shortage of staff and the support given to the main office in Beirut.

For the RC Sub-Office in the North.

Delays in municipal council appointments, several protests in the NBC Adjacent Area and the Beddawi Camp as well as the Holy Month of Ramadan slowed down coordination activities.

### Key Partnerships & Collaboration

For the RC Sub-Office in the South.

As a confirmation of the trend observed during the last quarter, the reporting period witnessed enhanced inter-agency collaboration and more interaction between UN agencies and NGOs present in the South on specific themes of common interests identified by the sub-office.

For the RC Sub-Office in the North.

The Sub-Office continued its partnerships and collaboration with the communities, local authorities, civil society organizations, international and national NGOs, donors and UN agencies.

## IV. FUTURE WORK PLAN

| KEY ACTIVITIES   | July |   |   |   | August |   |   |   | September |   |   |   |
|--|------|---|---|---|--------|---|---|---|-----------|---|---|---|
|  | 1    | 2 | 3 | 4 | 1      | 2 | 3 | 4 | 1         | 2 | 3 | 4 |
| <b>Output 1</b> Enhanced coordination at the field level through strengthening of existing coordination sub-offices. |      |   |   |   |        |   |   |   |           |   |   |   |
| Strengthen relations with newly elected municipalities.  | x    | x | x | x | x      | x | x | x | x         | x | x | x |
| Coordination of Shelter/WatSan Cluster meetings (including agenda, MoM and Action Plan)                              |      |   |   | x |        |   |   |   |           |   |   |   |
| Coordination of Education/Health/MHPS Cluster Meetings (including agenda, MoM, and Action Plan)                      | x    |   |   |   |        | x |   |   |           |   |   | x |
| Convening General Coordination Meetings  | x    | x | x | x | x      |   | x | x | x         |   | x |   |

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| (including agenda & MoM)   |   |   |   |   |   |   |   |   |   |   |   |   |   |
| Attending NMU Meetings   |   | x |   | x |   | x |   |   |   |   |   |   | x |
| Maintaining an updated contact list for active organizations in NBC & Beddawi  | x | x | x | x | x | x | x | x | x | x | x | x | x |
| Liaising with local and international NGOs   | x | x | x | x | x | x | x | x | x | x | x | x | x |
| Liaising with local authorities  | x | x | x | x | x | x | x | x | x | x | x | x | x |
| Liaising with LPDC   | x | x | x | x | x | x | x | x | x | x | x | x | x |
| Liaising with UN Agencies  | x | x | x | x | x | x | x | x | x | x | x | x | x |
| Hold a bi-monthly UN inter-agency meeting in the North composed of all UN agencies working in the area.  |   | x |   |   |   |   |   |   |   |   |   |   |   |
| Providing technical support to UN agencies in the North on a needs basis   | x | x | x | x | x | x | x | x | x | x | x | x | x |
| <b>Output 2</b> Comprehensive information collection system at the field level established and shared with stakeholders and the public at large. |   |   |   |   |   |   |   |   |   |   |   |   |   |
| Liaising with Lebanon Support and uploading necessary cluster documents to the website   | x | x | x | x | x | x | x | x | x | x | x | x | X |
| Conducting Media Review  | x | x | x | x | x | x | x | x | x | x | x | x | X |
| Maintaining an updated contact list for active UN agencies, municipalities, donors and line ministries in Lebanon                                | x | x | x | x | x | x | x | x | x | x | x | x | x |
| Mapping the activities of all organizations working in North and South   | x | x | x | x | x | x | x | x | x | x | x | x | x |

**Adjustments to strategies, outcomes or outputs:**

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| <p><u>RC Sub-Office in the South</u></p> <p>Restructuring the office implies new adjustments and redefining a strategy for the South.</p> <p><u>RC Sub-Office in the North</u></p> <p>The office has adapted its work plan to reflect the changes and demands of agencies in the North.</p> |
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