

United Nations Development Group Iraq Trust Fund

Project #: E4-19

Date and Quarter Updated: October-December 2010 (Quarter 4)

Participating UN Organisation: UNIDO Sector: Economic Reform & Diversification (ERDSOT)

GoI- Responsible Line Ministry: Ministry of Industry, Specialized Institute for Industrial Engineering (SIEI)

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| Title | Rehabilitation of the Specialized Institute for Engineering Industries | | | | |
| Geo. Location | Baghdad | | | | |
| Project Cost | US\$ 4,237,722 (excluding US\$ 600,000 in kind contribution from the SIEI) | | | | |
| Duration | 24 months | | | | |
| Approval Date | 04.06.2009 | Starting Date | 09.06.2009 | Completion Date | 09.06.2011 |
| Project Description | <p>The present project intends to assist Iraq in its endeavours for the reconstruction of its economic infrastructure. It will particularly provide support for the rehabilitation of the Specialized Institute for Engineering Industries (SIEI), which due to the war and subsequent sanctions has suffered extensive damage, including the total or partial destruction of its laboratories and production workshops. The successive conflicts have also hindered its technical capacities and access to new information on modern technologies, international standards and quality assurance systems.</p> <p>Under this project, assistance will be provided to rebuild the capacity of the SIEI to assist the Iraqi industries with the application of national standards and adaptation of international standards to their needs, to carry out proper quality assurance activities and testing of industrial products and to seek international recognition of its competence through accreditation. The project will particularly provide assistance in: (i) Training a substantial number of SIEI managerial and technical staff on standardisation, quality assurance, and conformity assessment (testing, inspection and certification) subjects; (ii) Acquiring appropriate instrumentation, equipment and reference materials for its testing/calibration laboratories and production workshop; and (iii) Initiating testing and other product quality assurance activities for the local manufacturing industry, service sector and consumers. The project will include significant emphasis on technology transfer related to operational techniques, procedures and policies issues.</p> | | | | |

Development Goal and Immediate Objectives

In line with the international, national and UN Country Team strategies for Iraq, this project is working towards the achievement of the following medium term outcomes:

1. Enhanced capacity of the SIEI/Ministry of Industry to respond to the needs of the manufacturing industry, service sector and consumers and facilitate industrial development in Iraq.
2. Industry has access to improved services that would enable precision manufacture and quality improvement of their products.

Outputs, Key Activities and Procurement

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| Outputs | <ul style="list-style-type: none"> • A comprehensive framework developed for the SIEI to support the development of the industries in Iraq through the provision of technical and information support, quality assurance and conformity assessment services (testing, inspection, certification, etc.). • The managerial and technical staff of the SIEI has acquired the knowledge and skills to meet the needs of the manufacturing industry, service sector and consumers. • The SIEI testing and calibration laboratories, production workshop and information facilities (library) are rehabilitated to adequately respond to the demands of the manufacturing industry, service sector and consumers. |
| Activities | <p>Policy, legal and regulatory framework: Under this component, the project will:</p> <ul style="list-style-type: none"> • Evaluate, review and update the policies and procedures that address the operation of the SIEI and its related activities and services (testing & calibration, product certification, import/export inspection, product design, training, etc.). • Review and update the legal and regulatory framework covering the institutional setting and the mandate of SIEI, to fit the international best practice. |

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| | <ul style="list-style-type: none"> Carry out a sensitization/awareness programme for representatives of SIEI/MoI, the public and private sector, and structures cooperating with SIEI (Central Organization for Standardization and Quality Control - COSQC, etc.) on the role of standardization and conformity assessment in the compliance of local products with international standards and market requirements and protection of consumers from sub-standard products. Conduct a specific training programme for the SIEI/MoI, representatives of the Central Organization for Standardization and Quality Control (COSQC), and the private sector, on the dev. of national and int. standards, adaptation of international standards to local needs, and inspection and certification of industrial products and systems. Evaluate the internal and external communication policies of SIEI and develop: (i) recommendations to generate better understanding of the institute's objectives throughout the Iraqi industries; (ii) Publicity material (promotional brochures, web pages, etc.) aimed at increasing SIEI services visibility among consumers. <p>Capacity building – skills development: The project will allow for know-how transfer and training in quality (SMTQ), production and economy related areas to a substantial number of SIEI managerial and technical staff. The development of technical and managerial skills will focus on, but will not be limited to, the following areas:</p> <ul style="list-style-type: none"> Knowledge and skills in the fields of standardization, quality assurance, and conformity assessment services (testing and material analysis, inspection, certification, etc.). Knowledge and skills in the fields of heat treatment, modern welding technologies, general industrial maintenance, and production workshop management, etc. Knowledge and skills in the fields of project management; preparing business plans and feasibility studies; network administration, etc. <p>Capacity building – SIEI facilities upgraded: The project will acquire appropriate equipment, instrumentation, and reference materials for the SIEI testing/calibration labs and production workshop, and assistance will be provided in preparing the laboratories towards international accreditation of their services. The project will further rehabilitate and provide the SIEI library with up-to-date facilities, engineering and technical periodicals, test reports, etc. to serve the industrial information needs of the local industries.</p> |
| Procurement (major items) | <p>Major items under procurement are the following:</p> <ul style="list-style-type: none"> Laboratory testing equipment for various products; Laboratory furniture equipments; Production workshop equipments Sub-contract for specialized training in selected fields (advanced welding technology; testing procedures; etc.). |

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| Funds Committed | USD 1,694,498 | % of approved | 40 |
| Funds Disbursed | USD 940,952 | % of approved | 22 |
| Forecast final date | 30 June 2011 | Delay (months) | N/A |

| Beneficiaries | Number of Beneficiaries | % of planned |
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| The primary beneficiary is the SIEI, which will benefit from enhanced capacity both in terms of skills development and in terms of equipment for testing and calibration laboratories, production workshop, information facilities, etc. The capacity of the SIEI would be strengthened to conform to accepted international practices. | 35 staff from the SIEI and COSQC (management and engineers) | 70% |
| The secondary beneficiaries of the project are the line Ministry for the SIEI (MoI) and the apex institutions dealing with Standards, Accreditation, Metrology and Testing in the country. | MoI and the Central Organization for Standardization and Quality Control – COSQC | 40 |
| The tertiary beneficiaries are the local manufacturing and service facilities that would benefit from having access to standards information, calibration and testing facilities, inspection and certification services that would enable precision manufacture and quality improvement of their products. | Industrial sector | - |

Quantitative Achievements against Objectives and Results

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| 1 | A comprehensive framework developed for the SIEI to support the development of the industries in Iraq through the provision of technical and information support, quality assurance and conformity assessment services (testing, inspection, certification, etc.). | % of planned | 55 |
| 2 | The managerial and technical staff of the SIEI has acquired the knowledge and skills necessary to meet the needs of the manufacturing industry, service sector and consumers | % of planned | 50 |
| 3 | The SIEI laboratories, production workshop and library are rehabilitated to adequately respond to the demands of the manufacturing industry, service sector and consumers. | % of planned | 50 |

Qualitative Achievements against Objectives and Results

| Activity | Results | Status |
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| Output 1: A comprehensive framework developed for the SIEI to support the development of the industries in Iraq through the provision of technical and information support, quality assurance and conformity assessment services (testing, inspection, certification, etc.). | | |
| <ul style="list-style-type: none"> Evaluate, review and update the policies and procedures that address the operation of the SIEI and its related activities and services (testing & calibration, product certification, product design, etc.). | <ul style="list-style-type: none"> Report completed and submitted for the SIEI management | completed |
| <ul style="list-style-type: none"> Review and update the legal and regulatory framework covering the institutional setting and the mandate of SIEI, to fit the international best practice. | <ul style="list-style-type: none"> Report completed and submitted for the SIEI management | completed |
| <ul style="list-style-type: none"> Conduct a sensitization programme for representatives of SIEI/MoI, the public and private sector, and structures cooperating with SIEI (COSQC, etc.) on the role of standards and conformity assessment in the compliance of local products with international standards and market requirements and protection of consumers from sub-standard products. | <ul style="list-style-type: none"> Training on ISO 17025 (Laboratory accreditation) took place in Beirut-Lebanon from 15-18 of October 2010, Training on Equipment calibration, Method Validation and Establishment of Quality Control took place in Beirut-Lebanon 20-21 of Oct. 2010. | Ongoing |

| Activity | Results | Status |
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| Output 1: A comprehensive framework developed for the SIEI to support the development of the industries in Iraq through the provision of technical and information support, quality assurance and conformity assessment services (testing, inspection, certification, etc.). | | |
| <ul style="list-style-type: none"> Conduct a specific training programme for the SIEI/MoI, representatives of COSQC, and the private sector, on the development of national and inter. standards, adaptation of inter. standards to local needs, and inspection and certification of industrial products and systems. | <ul style="list-style-type: none"> Completed the preparation for the programme. Planned for the first quarter of 2011 | Ongoing |
| <ul style="list-style-type: none"> Evaluate the internal and external communication policies of SIEI and develop recommendations to generate better understanding of the institute's objectives. | <ul style="list-style-type: none"> PSC discussed and evaluated submitted report General recommendation made as listed below. | completed |
| <ul style="list-style-type: none"> Develop publicity material (promotional brochures, web pages, etc.) aimed at increasing SIEI services visibility among industries and consumers. | <ul style="list-style-type: none"> Issued the SIEI technical brochure describing its services both in English and Arabic. Laboratory services specific technical brochures Draft and Design finalized expected to be issued in January 2011 | Ongoing |
| <ul style="list-style-type: none"> Monitor the framework developed and take corrective measures. | <ul style="list-style-type: none"> Ongoing | Ongoing |

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| Output 2: The managerial and technical staff of the SIEI has the knowledge and skills necessary to meet the needs of the manufacturing industry, service sector and consumers. | | |
| <ul style="list-style-type: none"> • Confirm the SIEI human resources skill gaps in the light of the project purpose, and plan the overall training program for the identified gaps. | <ul style="list-style-type: none"> • SIEI human resources skills gap analyzed and overall training program identified for both management and technical subjects. | completed |
| <ul style="list-style-type: none"> • Organize the training program for the SIEI Quality Department: <ul style="list-style-type: none"> - Development and implementation of QMS and EMS (ISO 9001 and ISO14001) and auditing procedures; - Water treatment and pollution control; - Materials testing and analysis - Modern measurement techniques; - Testing of electrical components and motors; - Calibration of measuring instruments/equipment; - Inspection and certification of selected prod./services. | <ul style="list-style-type: none"> • Training on ISO 17025 (Laboratory accreditation) took place in Beirut-Lebanon from 15-18 of October 2010, • Prepared training programme for ISO 9001 and ISO 14001, Lead auditor course: planned for the first quarter of 2011 • Prepared NDT training programme: planned to take place in the first quarter of 2011 • Prepared metrology training programme: to take place in Amman-Jordan in the first week of February 2011. • Further trainings to be discussed during the 4th PSC. | Ongoing |
| <ul style="list-style-type: none"> • Organize the training program for the SIEI Production Department: <ul style="list-style-type: none"> - Heat treatment; - Advanced welding technology; - General industrial maintenance; - Production workshop management. | <ul style="list-style-type: none"> • Training programme on TIG welding completed in Beirut-Lebanon in October 2010. • Training on Production Workshop equipments/CNC's under preparation, candidates under evaluation, planned to take place in UK in the first quarter of 2011. • Further trainings to be discussed during the 4th PSC. | Ongoing |
| Activity | Results | Status |
| Output 2: The managerial and technical staff of the SIEI has the knowledge and skills necessary to meet the needs of the manufacturing industry, service sector and consumers. | | |
| <ul style="list-style-type: none"> • Organize the training program for the SIEI Economy Department: <ul style="list-style-type: none"> - Project management; - Preparing business plans; - Preparing feasibility studies; - Network administration. | <ul style="list-style-type: none"> • 3rd Training on Organizing the Structure of SIEI and Staff posting completed in December 2010 with the participation of 5 SIEI Executive Managers. • Training on Leadership Management for: <ul style="list-style-type: none"> - DG from ministry of transportation - DG from ministry of rail ways - DG from ministry of education - Two Executive Manager of SIEI Completed in Nov. 2010, Vienna/Austria. • Training on business planning and negotiations skills for Heads of the administrative departments completed in September 2010, Beirut – Lebanon. • Training Leadership & Management Skills for the Heads Deputies of the administrative departments completed in September 2010, Beirut – Lebanon | Ongoing |
| Output 3: The SIEI laboratories, production workshop and information facilities are rehabilitated to adequately respond to the demands of the manufacturing industry, service sector and consumers. | | |
| <ul style="list-style-type: none"> • Assess the SIEI existing laboratories/production workshop and identify equipment and training needs. | <ul style="list-style-type: none"> • Assessment of the SIEI existing laboratories/production workshop finalized. | Completed |
| <ul style="list-style-type: none"> • Design technical specifications for identified equipment gaps (together with reference materials/spare parts). | <ul style="list-style-type: none"> • Technical specifications for identified equipment completed. • Final Recommendation for the Technical specification of the laboratories design has been finalized. | Completed |

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| <ul style="list-style-type: none"> • Order, purchase and install the equipment and train the users for operation and maintenance in the: <ul style="list-style-type: none"> - Laboratory for materials and metallurgical products testing; - Laboratory for electrical products testing; - Laboratory for engines testing; - Laboratory for plastics and rubber testing; - Production and maintenance workshop/Metrology laboratory - Network – IT - Production Workshop - Software | <ul style="list-style-type: none"> • Metrology lab equipments under evaluation • NDT laboratory equipment under evaluation. • IT equipment under procurement. • Building Materials laboratory equipment specified. • Workshop equipments purchased and under delivery. • Laboratories furniture delivered and being installed. • Technical Software specified. | Ongoing |
| <ul style="list-style-type: none"> • Plan and organize study/fellowship training overseas for key laboratory staff. | <ul style="list-style-type: none"> • Training on CNC machines prepared and planned for 1st quarter of 2011 • Prepared training programme for ISO 9001 and ISO 14001, Lead auditor course: planned for 1st quarter of 2011 • Prepared NDT training progr.: planned to take place in the 1st quarter of 2011 • Prepared metrology training programme: to take place in Amman-Jordan in the first week of February 2011. | Ongoing |

| Activity | Results | Status |
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| Output 3: The SIEI laboratories, production workshop and information facilities are rehabilitated to adequately respond to the demands of the manufacturing industry, service sector and consumers. | | |
| <ul style="list-style-type: none"> • Assist in preparing for and obtaining international accreditation for the laboratories. | <ul style="list-style-type: none"> • Continue work for lab accreditation: 2nd workshop for evaluation and completion of validation to take place in March 2011. | Ongoing |
| <ul style="list-style-type: none"> • Assess the SIEI library needs in terms of office equipment & software, periodic/books and management. | <ul style="list-style-type: none"> • Upgrading needs of the SIEI library identified. • Proposal for upgrading the library presented to- and approved by the SIEI management. • Required Equipments specified | Completed |
| <ul style="list-style-type: none"> • Assemble a library of current national and inter. periodicals and test reports to provide background information for the SIEI and their partners or consumers. | <ul style="list-style-type: none"> • Training programme for national staff specified and currently under preparation to take place in Canada. • Books, publications, furniture, Equipments and etc. specified and under procurement. | Ongoing |
| <ul style="list-style-type: none"> • Continuously supervise and advise on the use of supplied equipment/laboratories. | <ul style="list-style-type: none"> • Several visits by the PMU | Ongoing |
| <ul style="list-style-type: none"> • Monitor the operation of SIEI and adjust if necessary. | <ul style="list-style-type: none"> • 2nd Project Committee Meeting in Amman-Jordan on the 30 of June, 2010. | Ongoing |

Main Implementation Constrains & Challenges

- Movement and activities in the project area are limited and security is a concern at all times.
- Delays in reply from the national counterparts due the security situation.
- Difficulties in getting travel visas for training organized aboard.