



United Nations Uruguay
Delivering as One

Uruguay One UN Coherence Fund Final Project Narrative Progress Report

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Country and Thematic Area

Uruguay, Decentralization and citizen participation

Programme ID: “1”

MDTF Office Atlas No: 66250

Programme Title: Support for the decentralization processes and promotion of citizen participation as part of the reform of the State.

Participating Organization(s):

Resident Agencies: UNDP and UNESCO

Implementing Partners:

Office of Planning and Budget (OPP)
Ministry of Education and Culture (MEC)
Ministry of Foreign Affairs (MRREE)
Ministry of Social Development (MIDES)
National Parliament

Programme Budget (from the Fund):

UNDP	478,526
UNESCO	297,225
Total:	US\$ 775,751

Programme Duration (in months): 18

Start date¹: 1-Aug-2008

End date: 30-Jan-2010

Original end date: 31-Dic-2009
Revised end date: 30-Jan 2010 in accordance with the ToRs for the One UN Coherence fund and the grace periods it granted.

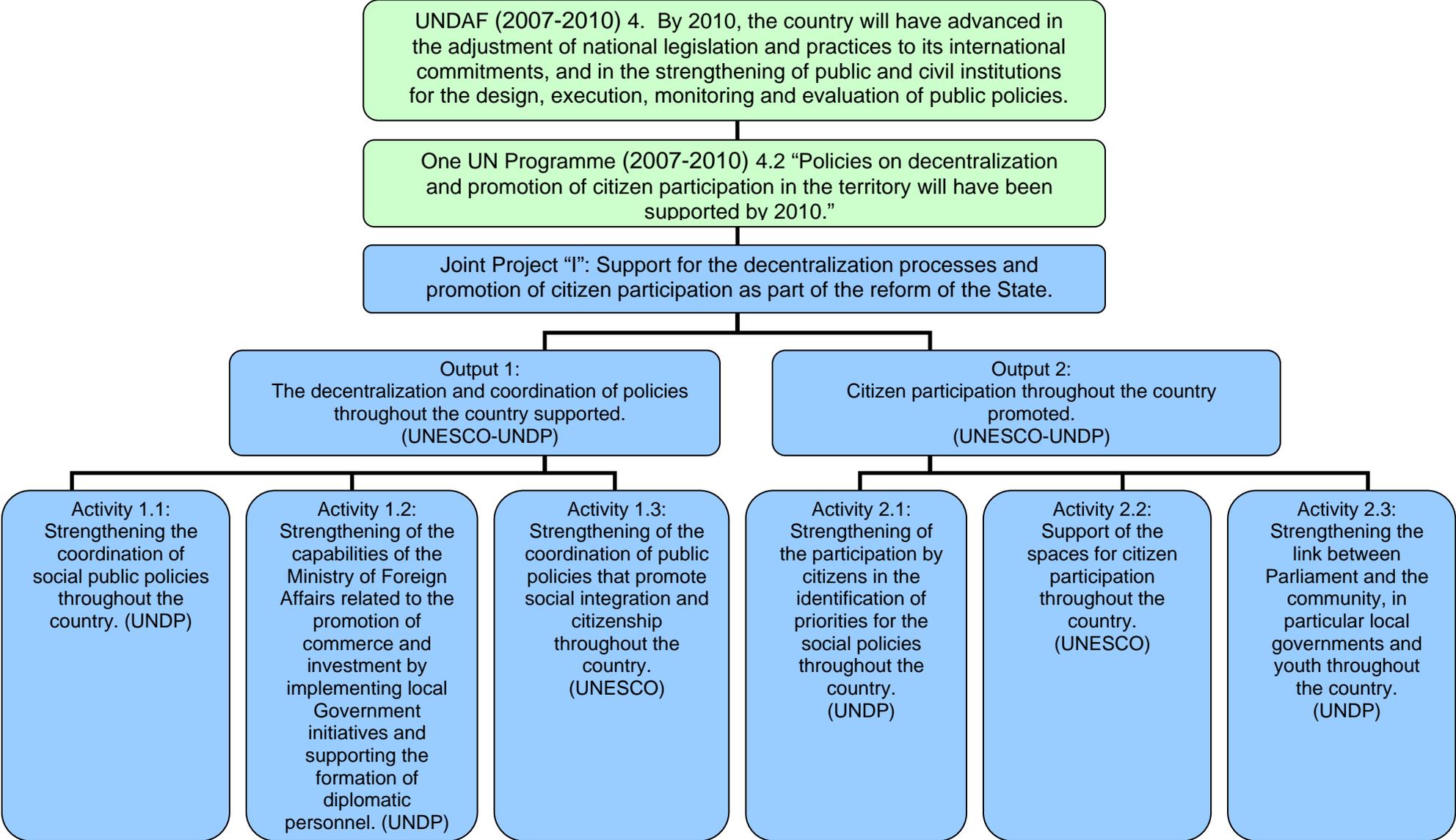
No budgetary revisions.

¹ The start date is the date of the first transfer of funds from the MDTF Office as Administrative Agent.

I. PURPOSE

<p>Programme Description:</p>	<p>This project was developed as one of the objectives of the One UN Programme 2007-2010 “Building Capacities for Development” in Uruguay.</p> <p>The project strengthened the process of decentralization and promotion of citizen participation throughout the country; improved the process of coordination and interaction of social, cultural, and international involvement policies; and ensured greater social and political participation through strengthening the Departmental councils of social policies.</p>
<p>Development Goal:</p>	<p>UNDAF (2007-2010) 4. By 2010, the country will have advanced in the adjustment of national legislation and practices to its international commitments, and in the strengthening of public and civil institutions for the design, execution, monitoring and evaluation of public policies.</p>
<p>Outcome:</p>	<p>One UN Programme (2007-2010) 4.2 “Policies on decentralization and promotion of citizen participation in the territory will have been supported by 2010.”</p>
<p>Outputs and Key Activities:</p>	<ul style="list-style-type: none"> 1.1 The coordination of social public policies throughout the country has been strengthened by 2010. 1.2 The capabilities of the Ministry of Foreign Affairs related to the promotion of commerce and investment by implementing local Government initiatives and supporting the formation of diplomatic personnel have been strengthened by 2010. 1.3 The coordination of public policies that promote social integration and citizenship throughout the country has been strengthened by 2010. 2.1 The participation by citizens in the identification of priorities for the social policies throughout the country has been strengthened by 2010. 2.2 The spaces for citizen participation throughout the country have been supported by 2010. 2.3 By 2010, the link between Parliament and the community, in particular local governments and youth throughout the country, has been strengthened.

Outputs for the joint project "I" and their relation to the One UN Programme and the UNDAF



II. RESOURCES

Participating UN Organization(s)	Approved Joint Programme Budget	Approved Transfers to PUNOs (2008)	Approved Transfers to PUNOs (2009)
UNDP	478,526	207,452	271,074
UNESCO	297,225	97,103	200,122
Total:	US\$ 775,751	US\$ 304,555	US\$ 471,196

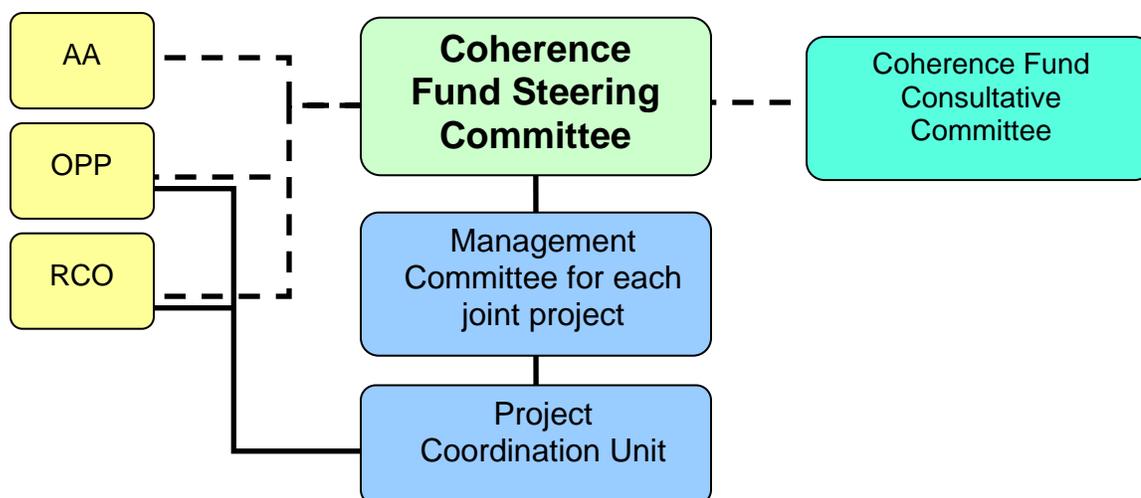
III. IMPLEMENTATION AND MONITORING ARRANGEMENTS

To support the One UN Programme (2007-2010), the Government and the UNS in Uruguay agreed to establish the Uruguay One UN Coherence Fund; a common, un-earmarked, development fund, under the leadership of the Resident Coordinator. The Uruguay One UN Coherence Fund supports the coordinated resource mobilization, allocation and disbursement of donor-contributed resources for the unfunded elements of the One UN Programme.

The Uruguay One UN Coherence Fund has several governance mechanisms to ensure proper management of funds, supervision of project execution, and monitoring of results. The mechanisms are: The Coherence Fund Steering Committee, The Coherence Fund Consultative Committee, The Management Committees, and the Administrative Agent (AA).

The members of the Management Committee were: Office of Planning and Budget (OPP), Ministry of Education and Culture (MEC), Ministry of Foreign Affairs (MRREE), Ministry of Social Development (MIDES), National Parliament, the Resident Coordinator's Office (RCO), the executing UN Agencies (UNDP, UNESCO) and the associated UN Agencies (FAO, IOM, ILO, UNAIDS, WHO, UNFPA, UNIFEM).

Governance mechanisms for the Uruguay One UN Coherence Fund.



IV. RESULTS

Partnerships and inter-Agency relationship. Impact on results:

Throughout implementation, there was a very good level of collaboration among implementing UN Agencies (UNDP, UNESCO); this facilitated planning activities, adjusting the work plan according, and monitoring the implementation of the project. UN Agencies coordinated their efforts and often adjusted their implementation strategies according to the needs of the project as a whole.

Moreover, it is worth underscoring the effort of connecting the work done in the different project outputs with other initiatives that the United Nations System (UNS) is implementing.

The Management Committee gathered all relevant stakeholders in the joint project and was utilized as the space to share information and to reach consensus on issues related to the implementation of the agreed activities. National Counterparts often utilized this space as an interaction between their institutions. This was a positive externality facilitated by the joint project.

Some of the difficulties encountered were: bureaucratic rhythms from both Government and UN counterparts were often posed challenges in meeting the expected delivery rates and implementation of activities demanded by the Delivering as One process in Uruguay. Nonetheless, all participants were willing to show flexibility on exceptional basis.

Output 1: The decentralization and coordination of policies throughout the country supported. (UNESCO-UNDP)

Activity 1.1: Strengthening the coordination of social public policies throughout the country. (UNDP)

- The project supported the implementation of workshops held in seven Departments including Cerro Largo, Durazno, Paysandu, Salto, Rocha and Treinta y Tres.
- In total, 269 people from local Departmental organizations received training (approximately 75% of them were women and 25 % men).
- Topics of the training include:
 - Communication and Negotiation.
 - Development of social policies.
 - Grassroots organizations.
 - Management of public policies.
 - Project development.
 - Strategic planning.

Activity 1.2: Strengthening of the capabilities of the Ministry of Foreign Affairs related to the promotion of commerce and investment by implementing local Government initiatives and supporting the formation of diplomatic personnel. (UNDP)

In this output the project strengthened the MRREE to communicate with the Uruguayan citizens throughout the country on the availability of information, career possibilities, and services available from the Ministry.

- Communication strategies and products were developed through this project including the image design for the MRREE's Directorate on Intelligence, Commercial Promotion and Investment (DIPCI).
- Workshops and training sessions were held in four Departments within the country, namely: Canelones, Salto, Soriano, and Tacuarembó. Representations from the other Departments attended the nearest location available.
- The topics covered in the training activities included:
 - Business intelligence.
 - Investment projects.
 - International marketing of goods and services.
 - Links with the network of consulates and diplomatic missions across the DIPCI.
 - Relationship with local producers.
 - International marketing.
 - Tools available in DIPCI.
- Development of the DIPCI Website: dpc.mrree.gub.uy
- Modernization and digitalization of the Library of Artigas Institute of the Foreign Service (IASE): [www.mrree.gub.uy] (biblioteca)

Activity 1.3: Strengthening of the coordination of public policies that promote social integration and citizenship throughout the country. (UNESCO)

- 110 Workshops on Human Rights were held in 7 Departments covering 55 localities. The intended public was primary and secondary school students, parents, adolescents as well as Civil Society Organizations. The key areas covered in the workshops were: Domestic violence, cross-border human trafficking, and citizen participation in the enjoyment and guarantee of human rights.
- 120 health workshops were held in these 7 Departments. The issues covered were: Reproductive and sexual rights, adolescence and sexuality, childhood and sexuality, and sexually transmitted diseases.
- Distance learning courses were developed on diversity, internet, and reading.
- Workshop was held on "Education, Technology and Society"; 400 teachers and education relation professionals participated.
- Workshops on science and technology were held for science clubs; 542 people participated from 82 institutions.
- Research and development of a law project jointly with the University of the Republic on the State of the Law and Civil Registry".
- 4 Culture Factories were supported through workshops. The National Directorate of Culture (DNC) made a commitment for sustaining these results through funding and development of programmes. Entrepreneurships were encouraged through workshops on the following areas:
 - Buita Derivatives – in Rocha.
 - Dolls and marionettes – Durazno. This group reached a distribution agreement with a national Department Store.
 - Small wood furniture.
 - Ceramics – Salto.
- 15 national artists received support to participate in traditional public events and celebrations in the "For each payment a singer" programme of the DNC.
- Publications to reach citizens and promoting public policies:
 - Declaration of Human Rights to hand out at each event.
 - Citizen services procedures on: marriage, deaths, births, etc.

- Analysis and assessment of Afro-descendant population in the country.
- Women's rights and health.
- Information technology and education in the classroom.

Output 2: Citizen participation throughout the country promoted. (UNESCO-UNDP)

Activity 2.1 Strengthening of the participation by citizens in the identification of priorities for the social policies throughout the country. (UNDP)

- Two National Meetings of the Departmental Social Councils were held. Participation was attained from all the Councils of the territory. At the meeting, council members exchanged information, opinions, and strategies with the MIDES and maintained participation through the Inter-institutional Roundtables on Social Policies. Proposals were also developed on education, recreation, leisure, infrastructure, health, etc. Over 300 civil society organizations participated.
- Development of training materials and monitoring citizen rights and accountability.
 - "Letters of support for citizen monitoring."
 - "Citizenship in permanent construction."

Activity 2.2: Support of the spaces for citizen participation throughout the country. (UNESCO)

See results for output 1.3 as these outputs are being achieved jointly.

Activity 2.3: Strengthening the link between Parliament and the community, in particular local governments and youth throughout the country. (UNDP)

New channels of communication between Parliament and Citizenship were designed and implemented.

- Children's Parliament.
- Digital publications.
- Audiovisual Archive/File.
- Development of visual records and TV PARLIAMENT.
- Meeting between youth and Members of Parliament.
- Material for distribution: Children's Parliament.
<http://mi.parlamento.gub.uy/>

V. MONITORING

Expected results	Indicators	Status/measure
Output 1: The decentralization and coordination of policies throughout the country supported.	<ul style="list-style-type: none"> Number of Departments where workshops on coordinating social policies throughout the countryside are held. 	7
	<ul style="list-style-type: none"> Number of workshops on Human Rights held in the countryside. 	110
	<ul style="list-style-type: none"> Number of workshops on Health held in the countryside. 	120
	<ul style="list-style-type: none"> Distance learning courses. 	Diversity, internet, reading
	<ul style="list-style-type: none"> DIPCI website developed. 	Operational
Output 2: Citizen participation throughout the country promoted.	<ul style="list-style-type: none"> National Meeting of Departmental Social Councils 	Held 2
	<ul style="list-style-type: none"> Children's Parliament. 	Held
	<ul style="list-style-type: none"> TV PARLIAMENT. 	Operational
	<ul style="list-style-type: none"> Parliamentary website with emphasis on youth. 	Operational

VI. ABBREVIATIONS AND ACRONYMS

AA	Administrative Agent
CFCC	Coherence Fund Consultative Committee
CFSC	Coherence Fund Steering Committee
DaO	Delivering as One
DIPCI	Directorate on Intelligence, Commercial Promotion and Investment
DNC	National Directorate of Culture
FAO	United Nations Organization for Food and Agriculture
IASE	Artigas Institute of the Foreign Service
ILO	International Labor Organization
IOM	International Organization for Migration
MDTF	Multi-Donor Trust Fund
MEC	Ministry of Education and Culture
MIDES	Ministry of Social Development
MRREE	Ministry of Foreign Affairs
OPP	Office of Planning and Budget
PAHO-WHO	Pan American Health Organization-World Health Organization
PUNO	Participating United Nations Organization
RCO	Resident Coordinator's Office
UNAIDS	Joint United Nations Programme on HIV / AIDS
UNCT	United Nations Country Team
UNDAF	United Nations Development Assistance Framework
UNDP	United Nations Development Programme
UNESCO	United Nations Educational, Scientific and Cultural Organization
UNFPA	United Nations Population Fund
UNIFEM	United Nations Fund for Women
UNRC	United Nations Resident Coordinator
UNS	United Nations System