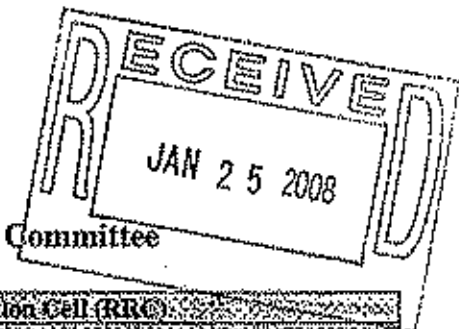




**Submission Form
To
The Lebanon Recovery Fund Steering Committee**



<i>To be completed by the Recovery and Reconstruction Cell (RRC)</i>	
Meeting No.	Date of Meeting
Item No.	Programme/Project

*(To be completed by the Participating UN Organisation
and endorsed by Working Group Chair)*

To: Lebanon Recovery Trust Fund Steering Committee	Date of Submission: 31 October 2007
From: United Nations Development Programme	Contact: Ms. Marta Ruedas Tel: Fax: Email: marta.ruedas@undp.org
Through: Working Group <input type="checkbox"/> Endorsement <input type="checkbox"/> Comments	Contact: Telephone number, email
Proposed submission, if approved would result in: <input type="checkbox"/> Continuation of existing programme/project <input checked="" type="checkbox"/> New programme/project <input type="checkbox"/> Other (explain)	Proposed submission resulted from: <input type="checkbox"/> National Authorities initiative within national priorities <input checked="" type="checkbox"/> UN Agency initiative within national priorities <input type="checkbox"/> Other (explain)
Programme/project title: Youth Mobilization and Development in Beirut and its Suburbs	
Amount of funds requested for proposed programme/project: \$996,919.00	
Estimated number of beneficiaries: direct 500 youth indirect 50000 residents/ family members	
Request against specific earmarking or unearmarked:	
Amount of indirect costs requested: (7%) \$65,219.00 ✓ <i>ok</i>	

To be completed by the Participating UN Organisation and endorsed by Chair Working Group

To be completed by the Participating UN Organisation and endorsed by Chair of the Working Group

1. Background

This project is submitted by UNDP and the Harizi Foundation. Following the war, the economic situation and job opportunities declined all over the country, including in Beirut and its suburbs. Needs assessment done in the field indicate a need to rehabilitate the skills of local NGOs in mobilizing youth, as well as rehabilitate the skills of unemployed youth to find job opportunities.

2. Purpose of Proposed Programme/Project

The overall objective of the project is to promote social equity and local stakeholders' empowerment through local employment recovery and livelihood opportunities projects in Beirut and its immediate suburbs.

This project will build capacities of, and support local stakeholders (NGOs and CSOs) to identify, plan, implement and monitor socio-economic recovery projects. Based on the local needs and opportunities, integrated activities will provide income recovery, skills and financial support to the most disadvantaged through skills training and the creation of an employment centre.

The project will contribute towards the three following objectives:

- 1- Enhance implementation capacities of local stakeholders (NGOs and CSOs) in identifying and providing direct services to recover sustainable livelihoods. Local stakeholders can then select and implement community projects for recovery of livelihood.
 - a) Create a network of qualified youths belonging to neighborhood committees and to Greater Beirut NGOs to participate in local community development
 - b) Prepare a training manual on how to design, manage and evaluate development projects and programmes along with the methods of implementation. This training manual will be the reference manual and will include training materials, organizational procedures and technical derivatives for all the members of CSOs. Test the efficiency of the manual on NGO members previously trained on topics and chapters included in the manual.
 - c) Organize a national workshop prior to the initiation of the manual write-up, where participants (local members of civil society organizations, technical advisors and trainers regionally) assess needs and identify gaps that need to be addressed. A national workshop (at the end of project implementation) where lessons learnt and information is shared among and between local and international communities and non-governmental organizations. These workshops will result in an exchange of know-how and experiences.
- 2- Skills training for unemployed youth and supporting job creation through employment/ job search centre matching demand and supply. The centre will act as the enabling structure to create, enhance and develop skills and competencies of the youths.
 - a) Undertake a labor market study to decide on skills needed in the market
 - b) Provide training to the unemployed who need to develop their potential, gain skills and working experience. This will profit businesses which will be tapping on energies and talents of a new labor force
 - c) Elaborate a database for the youth unemployed and jobs needed to try to match demand and supply
 - d) Establish an employment creation center matching demand and supply for labor
- 3- Use the skills training to rehabilitate 2 underserved Beirut neighbourhoods with a focus on the poor and multi-cultural neighbourhoods after providing the youth with the proper training on how to enhance the socio-economic capacities for local communities.
 - a) Undertake a participatory study with criteria to determine 2 areas/ neighborhoods to be upgraded
 - b) Develop green areas, infrastructure improvement, street cleaning, and painting of building facade and balcony arrangement... etc in order to enhance the way of living

3. Evaluation of Proposals by the Working Group

Implementability

	2007	2008	2009
Estimated commitments (\$mill)	100.000	900.000	_____
Estimated disbursements (\$mill)	_____	_____	_____

Does the project correspond to national priorities? Yes No

Please elaborate
Increasing local NGO capacities and targeting youth employment are integral priorities of the reform plan of the government and the Social Action Plan

Project approved by Line Ministry _____ on _____ (date)

4. Review by Recovery and Reconstruction Cell (RRC)

Check on Programme/Project Proposal Format Contents

- | | | |
|--|------------------------------|-----------------------------|
| <input type="checkbox"/> Cover sheet (first page) | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
| <input type="checkbox"/> Logical Framework | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
| <input type="checkbox"/> Programme/Project Justification | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
| <input type="checkbox"/> Programme/Project Management Arrangements | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
| <input type="checkbox"/> Risks and Assumptions | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
| <input type="checkbox"/> Budget | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
| <input type="checkbox"/> Support Cost | Yes <input type="checkbox"/> | No <input type="checkbox"/> |

Overall review of programme submission

Recommendations

Elaborate

5. Decision of the LRF Steering Committee

- Approved for a total budget of \$.....
 Approved with modification/condition
 Deferred

Reason/Comments

Elaborate

Chair of the LRF Steering Committee



28/12/2007
Date

6. Follow-up action taken by the Administrative Agent

- Project consistent with provisions of the Letter of Agreement with donors (if applicable)

.....
Signature

.....
Date

Lebanon Recovery Fund Programme/Project Proposal Format and Guidelines

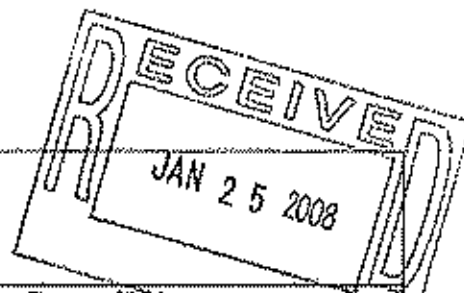
Contents:

1. Cover sheet and description of programme/project document (Appendix A)
2. Logical Framework (Appendix B)
3. Programme/Project Budget (Appendix C)
4. Progress Report (Appendix D)

Appendix A Cover sheet and description of programme/project document



LEBANON RECOVERY FUND



Participating UN Organisation: UNDP	Sector:
Programme/Project Manager Name: Zena Ali Ahmad Address: Telephone: E-mail: zena.ali-ahmad@undp.org	Working Group Chair Name: Hariri Foundation for Sustainable Human Development Address: Beirut, Ein Tineh, Sabra bldg Telephone: +961 1 803320 E-mail: info@haririfoundationlb.org
Programme/Project Title: Socio-economic Rehabilitation and Recovery of War-Affected Beirut and its suburbs. Programme/Project Number:	Programme/Project Location: Beirut
Project Description: The project aims at both rapidly implementing socio-economic recovery activities targeting the youth, as well as enhancing the capacities of institutions (local NGOs and CSOs) at the community level of Beirut and its suburbs, in identifying, prioritizing and implementing socio-economic activities in an autonomous manner. This target includes youths residing in the disadvantaged areas of Beirut and its suburbs, building their skills to play a leading facilitative role in the development of strategically planned, locally-driven, partnership approaches to rebuilding livelihoods.	Total Programme/Project Cost: LRF: \$ 996,919 Government Input: Other: Total: \$ 996,919 Programme/Project Duration: <p style="text-align: center;">12 months</p>
Development Goal and Key Immediate Objectives: Development Objectives: Promote social equity and local stakeholders' empowerment through local employment recovery and livelihood opportunities projects in Beirut and its immediate suburbs.	
Immediate Objectives: <ul style="list-style-type: none"> - Enhance implementation capacities of local stakeholders (NGOs and CSOs) in identifying and providing direct services to recover sustainable livelihoods. Local stakeholders can then select and implement community projects for recovery of livelihood. - Enhance local capacities to submit Local Socio-Economic and Recovery and Development plans/projects to relevant national and international institutions. - Build capacities of 200 youths of Beirut and its suburbs. Undertake their professional development in order to enhance their capabilities to deal with the new concepts of sustainable human development as defined by the MDGs. - Employment creation centre matching public and private sectors needs with those of the unemployed. The centre will act as the enabling structure to create, enhance and develop skills and competencies of the youths. 	

Outputs and Key Activities:

1. Enhance implementation capacities of local stakeholders (NGOs and CSOs) in identifying and providing direct services to recover sustainable livelihoods. Local stakeholders can then select and implement community projects for recovery of livelihood.

- Create a network of qualified youths belonging to neighborhood committees and to Greater Beirut NGOs to participate in local community development
- Prepare a training manual on how to design, manage and evaluate development projects and programmes along with the methods of implementation. This training manual will be the reference manual and will include training materials, organizational procedures and technical derivatives for all the members of CSOs. Test the efficiency of the manual on NGO members previously trained on topics and chapters included in the manual.
- Organize a national workshop prior to the initiation of the manual write-up, where participants (local members of civil society organizations, technical advisors and trainers regionally) assess needs and identify gaps that need to be addressed. A national workshop (at the end of project implementation) where lessons learnt and information is shared among and between local and international communities and non-governmental organizations. These workshops will result in an exchange of know-how and experiences.

2. Skills training for unemployed youth and supporting job creation through employment/ job search centre matching demand and supply. The centre will act as the enabling structure to create, enhance and develop skills and competencies of the youths.

- Undertake a labor market study to decide on skills needed in the market
- Provide training to the unemployed who need to develop their potential, gain skills and working experience. This will profit businesses which will be tapping on energies and talents of a new labor force
- Elaborate a database for the youth unemployed and jobs needed to try to match demand and supply
- Establish an employment creation center matching demand and supply for labor

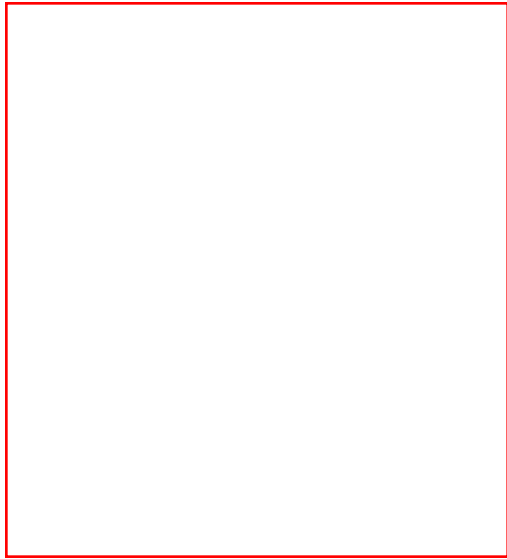
3. Use the skills training to rehabilitate 2 underserved Beirut neighbourhoods with a focus on the poor and multi-cultural neighbourhoods after providing the youth with the proper training on how to enhance the socio-economic capacities for local communities.

- Undertake a participatory study with criteria to determine 2 areas/ neighborhoods to be upgraded
- Develop green areas, infrastructure improvement, street cleaning, and painting of building façade and balcony arrangement...etc in order to enhance the way of living

On behalf of:

UN Participating Organization

Chair, LRF SC



Date

19/12/2007

28/12/2007

Name/Title

Wafiq Raedat, UNDP Resident Representative

Sami Haddad

APPENDIX B - THE LOGICAL FRAMEWORK

Appendix B

Objectives	Measurable indicators	Means of verification	Important assumptions
<p>Development Objectives:</p> <p>Promote social equity and local stakeholders empowerment through local employment recovery and livelihood opportunities projects in Beirut and its immediate suburbs</p>	<ul style="list-style-type: none"> • Increased involvement of the youths and inhabitants in the rehabilitation of their local communities and diversification of activities targeting Beirut rehabilitation. • Adoption of a professional sustainable local community development approach through the production of a manual and the international expertise • Increased employment among inhabitants of local communities of Beirut 	<ul style="list-style-type: none"> • Mid-term review report • Training Reports • Project Progress Reports 	<p>Security in the country must improve or remain stable allowing project activities to be implemented as scheduled</p>
<p>Intermediate Objectives:</p> <ul style="list-style-type: none"> • Enhance implementation capacities of local stakeholders (NGOs and CSOs) in identifying and providing direct services to recover sustainable livelihoods. Local stakeholders can then select and implement community projects for recovery of livelihood. • Employment creation centre matching public and private sectors needs with those of the unemployed. The centre will act as the enabling structure to create, enhance and develop skills and competencies of the youths. • Rehabilitate 2 green areas of Beirut neighbourhoods with a focus on the poor and multi-cultural neighbourhoods after providing the youth with the proper training on how to enhance the socio-economic capacities for local communities. 	<ul style="list-style-type: none"> • Adoption of new approaches and concepts of sustainable human development through training and close follow-up on the field. • Number of Training workshops performed for the 200 youths. • Number of employment opportunities created in Beirut • Number of new employed people in Beirut. • Number of training workshops done on strengthening the unemployed skills and experience. • Number of training workshops performed for the most unfortunate youth • Number of rehabilitating activities implemented in the most unfortunate local communities of Beirut. 	<ul style="list-style-type: none"> • Project progress reports • Training reports • On-line Reports on new job creation • National Consultants Reports on skills acquired 	<p>Key human resources in Hariri Foundation and UNDP staff recruited throughout the project period.</p>
<p>OUTPUTS:</p> <p>Output 1: Enhance implementation capacities of local stakeholders (NGOs and CSOs) in identifying and providing direct services to recover sustainable livelihoods. Local stakeholders can then select and implement community projects for recovery of livelihood.</p> <p>1.1 Create a network of qualified youths belonging to neighborhood committees and to Greater Beirut NGOs to participate in local community development</p> <p>1.2 Prepare a training manual on how to design, manage and evaluate development projects and programmes along with the methods of implementation. This training manual will be the reference manual and will include training materials, organizational procedures and technical derivatives for</p>	<ul style="list-style-type: none"> • A minimum of 200 young people from Beirut neighborhoods and NGOs will be trained and able to serve the local community youth in the majority of Beirut neighborhoods. • The manual will be prepared with the help of the UNDP. 500 copies will be printed and used as the basis for training 	<ul style="list-style-type: none"> • Training Reports • Follow-up Reports • Reference Manual • crises 	<p>Beneficiaries must take full advantage of the vocational and capacity-building training inputs</p> <p>Key-people in the local</p>

<p>all the members of CSOs. Test the efficiency of the manual on NGO members previously trained on topics and chapters included in the manual.</p> <p>1.3 Organize a national workshop prior to the initiation of the manual write-up, where participants (local members of civil society organizations, technical advisors and trainers regionally) assess needs and identify gaps that need to be addressed. A national workshop (at the end of project implementation) where lessons learnt and information is shared among and between local and international communities and non-governmental organizations. These workshops will result in an exchange of know-how and experiences.</p> <p>Output 2: Skills training for unemployed youth and supporting job creation through employment/ job search centre matching demand and supply. The centre will act as the enabling structure to create, enhance and develop skills and competencies of the youths.</p> <p>2.1 Undertake a labor market study to decide on skills needed in the market</p> <p>2.2 Provide training to the unemployed who need to develop their potential, gain skills and working experience. This will profit businesses which will be tapping on energies and talents of a new labor force</p> <p>2.3 Elaborate a database for the youth unemployed and jobs needed to try to match demand and supply</p> <p>2.4 Establish an employment creation center matching demand and supply for labor</p> <p>Output 3: Use the skills training to rehabilitate 2 underserved Beirut neighbourhoods with a focus on the poor and multi-cultural neighbourhoods after providing the youth with the proper training on how to enhance the socio-economic capacities for local communities.</p> <p>3.1 Undertake a participatory study with criteria to determine 2 areas/ neighbourhoods to be upgraded</p> <p>3.2 Develop green areas, infrastructure improvement, street cleaning, and painting of building facade and balcony arrangement....etc in order to enhance the way of living</p>	<p>the 200 targeted beneficiaries.</p> <ul style="list-style-type: none"> All the 200 youth will be exposed to regional advisors and trainers, and will acquire a good experience from this exchange of knowledge and experience. Centre's location to be found, office and training equipments to be purchased and personnel to be recruited. Information on applicants to be collected either directly or via a coordinator and centralized in a database. Jobseekers will be contacted by a Marketing/PR officer and offered available employment vacancies. The Marketing/PR officer will in addition create communication channels between the unemployed and the private/public sectors. National consultants will train the unemployed people to develop their potentials and skills according to the private and public sectors' needs and criteria. The training workshops will be held to a group of applicants for a period ranging from 1-3 months depending on the market needs and on the fields identified by the applicants' database. Improved work opportunities for applicants will increase employment among the disadvantaged youths in Greater Beirut local communities. 	<ul style="list-style-type: none"> Quarterly Reports on applicants job seeking Strategy and Business Plan report for the centre. Training Reports 	<p>NGOs actively support the project</p> <p>Beirut Municipality actively supports the project</p> <p>The Future Youth party, Beirut Association for Social Development and Association de Saids Pairsimine et Environnement will contribute actively in the project.</p>
<p>3.1 Undertake a participatory study with criteria to determine 2 areas/ neighbourhoods to be upgraded</p> <p>3.2 Develop green areas, infrastructure improvement, street cleaning, and painting of building facade and balcony arrangement....etc in order to enhance the way of living</p>	<ul style="list-style-type: none"> The 200 youths will implement on the ground the vocational training on sustainable local community development in their respective areas. The 200 trained youths will also train the inhabitants of their respective areas on how to rehabilitate and enhance the socio-economic capacities for their respective local communities. The Beirut Association for Social Development and the Haziri Foundation will assist in organizing the events relevant to the beautification of neighborhoods, squares, and parks... 	<ul style="list-style-type: none"> Training Reports Project technical reports Financial reports 	<p>The security situation in the country improves or remains stable allowing project activities to be implemented as scheduled</p>

ACTIVITIES:	INPUTS:	USD
<p>1.1 Create a network of qualified youths belonging to neighborhood committees and to Greater Heintal NGOs to participate in local community development</p> <ul style="list-style-type: none"> - Enlist 200 youths (from Greater Beirut and from local NGOs), and provide them with capacity building programmes. - Hold vocational training sessions of approximately 6 days each, allowing 50 trainees to enhance their knowledge in the field of their interest. - Hold capacities of 75 NGO members. The content of the training will be based on a manual, developed by international experts, and pertaining to all fields relevant to community development. 	<p>1. Personnel: Project staff, National and International consultants</p>	<p>\$ 352,700</p>
<p>1.2 Prepare a training manual on how to design, manage and evaluate development projects and programmes</p> <ul style="list-style-type: none"> - Recruit consultants - Prepare training manual - Build capacities and skills of trainers. This component will allow trainers to provide capacity building workshops on the level of their respective communities. 	<p>2. Contracts: Specialized engineering companies</p>	<p>\$ 300,000</p>
<p>1.3 Organize a national workshop prior to the initiation of the manual write-up</p>	<p>3. Training (Training Workshops targeting neighbourhood inhabitants & youth)</p>	<p>\$ 74,560</p>
<p>2.1 Undertake a labor market study to decide on skills needed in the market</p>	<p>4. Transport (in-country cost)</p>	<p>\$ 20,000</p>
<p>2.2 Provide training to the unemployed who need to develop their potential, gain skills and working experience. This will profit businesses which will be tapping on energies and talents of a new labor force</p> <ul style="list-style-type: none"> - Filter all the applicants' files similar in their working experience in order to train them through a national consultant specialized in the same field. - Fill in gaps required by the public and private sectors: suitable and qualified human resources will be selected from the group of applicants and trained in the market sectors most needed. The training per sector should not exceed a period ranging from 1-3 months. - Recruit the national consultants according to their area of expertise and to the market demand provided by the private or public sector. A minimum of 10 qualified national consultants specialized in different fields is needed. 	<p>5. Supplies & Commodities (Cultural activities Organization and Promotion, Employment Centre Supplies and Rehabilitation materials of poor neighbourhoods)</p>	<p>\$ 98,500</p>
<p>2.3 Elaborate a database for the youth unemployed and jobs needed to try to match demand and supply</p>	<p>6. Equipment (Office Equipment and Training Equipment)</p>	<p>\$ 40,000</p>
	<p>7. Miscellaneous</p>	<p>\$ 46,000</p>
	<p>Project sub-total</p>	<p>\$ 931,700</p>
	<p>Agency support cost, 7%</p>	<p>\$ 65,219</p>
	<p>Project Budget Total</p>	<p>\$ 996,919</p>

- Collect personal details (name, contact details, work experience, education history, qualifications and preferences) and preferences of applicants to initiate the recruitment process. All information will be centralized in a database, available to all.
- Filter the database of applicants in order to select matching the needs and requirements of the private and public sectors with those of the unemployed. The website will play a pivotal role in the field.

2.4 Establish an employment creation center matching demand and supply for labor

- Acquire the location of the center.
- Purchase of office equipment.
- Recruitment of skilled personnel in charge of managing the center.
- Preparation of a business plan for the employment center with the help of national consultant.
- Design and creation of a website for the Employment Centre in parallel to its launch. The website will provide the following services: jobs and skills search provides mainly searches for jobs, training courses, career information, voluntary work and childcare providers.
- An advertising Campaign will be launched to promote the Employment Centre: the objective is to advertise the unique features and added values of the centre.
- Promotional Awareness: a Press Conference will be organized jointly by UNDP and Hariri Foundation in order to increase the impact of the employment center, trainings and workshops that will take place throughout the year. All concerned media, local and international organizations, government agencies and private sectors will be invited to optimize awareness.

3.1 Undertake a participatory study with criteria to determine 2 areas/ neighborhoods to be upgraded

- 3.2 Develop green areas, infrastructure improvement, street cleaning, and painting of building facade and balcony arrangement....etc in order to enhance the way of living
- Rehabilitation of local communities and areas by the 200 trained youths each in his respective neighborhood.
- Rehabilitation of two green areas in Greater Beirut to be implemented by the trained youths.
- Trained youths will choose inhabitants of their respective neighborhoods and prepare them for orientation and vocational training sessions on how to rehabilitate their own local community.
- Training sessions of 2 days each with 35 participating trainees per session. A total of 100 sessions for a period of 40 weeks will be undertaken. (8 months of training in total).

2. BACKGROUND AND JUSTIFICATION

1. PROJECT DESCRIPTION:

Background

Between 12 July and 14 August 2006, large-scale hostilities broke out in Lebanon nationwide. On the Lebanese side, the conflict resulted in more than 1,187 deaths, 4,398 injuries and large-scale destruction of infrastructure, disruption of essential services and the displacement of an estimated one million people. In the wake of UN Resolution 1701, a ceasefire came into effect on 14 August 2006, allowing for the return home of a large majority of the displaced. It is estimated that the industrial and commercial sector (including the informal sector) recovery needs are \$US 380 million to recover and that Agriculture and Irrigation recovery needs are around \$US 210 million. In addition, 28% of the Lebanese population are considered poor, 8% of which live under conditions of extreme poverty. However, direct support on Livelihoods was identified as a major gap in the recovery process.

Since 12 July 2006, a series of assessments have been made both at the macro and micro levels. A consolidated government assessment was provided on November 21, 2006. In addition, at the macro level, two studies will support the current proposal:

- The impact of the conflict on micro, small and medium enterprises in Lebanon (UNDP-ILO)
- Poverty, Growth and Inequality in Lebanon (UNDP)

Most of the recovery projects post July 2006 war concentrated on areas outside Beirut. This project realizes that Beirut Northern and Southern Suburbs need attention, especially for youth employment and mobilization.

The importance of including the capital of Lebanon, Beirut, in the development programs resides in the fact that besides being the most densely populated area, it is the city that encompasses the highest levels of social and economic injustices, crimes, abuses, social gaps and disparities, illiteracy and unemployment.

Youth unemployment is expected to increase as a result of the 2006 war and its aftermath effect on tourism and economic sectors. Unlike the previous wars, the July war has severely impacted the private sector and hindered its capability to respond and contribute to the recovery, rehabilitation and revitalization of the country. In this context, the project addresses reviving the human potential, especially youth, as well as mobilizing the local non-governmental organizations.

Objectives, outputs and activities

The development objective is to promote social equity and local stakeholders empowerment through local employment recovery and livelihood opportunities projects in Beirut and its immediate suburbs

The Objectives of this project are in the straight line of the Social Action Plan's main objectives: (i) alleviate poverty and improve living standards;

(ii) improve the role of NGOs in development; and
(iii) encourage investment and other job-creating activities in the more deprived areas.
This project will build capacities of, and support local stakeholders (NGOs and CSOs) to identify, plan, implement and monitor socio-economic recovery projects. Based on the local needs and opportunities, integrated activities will provide income recovery, skills and financial support to the most disadvantaged through skills training and the creation of an employment centre.

The project will contribute towards the three following objectives:

1. Enhance implementation capacities of local stakeholders (NGOs and CSOs) in identifying and providing direct services to recover sustainable livelihoods. Local stakeholders can then select and implement community projects for recovery of livelihood.
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 - c) Undertake a participatory study with criteria to determine 2 areas/ neighborhoods to be upgraded
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2.2 Reasons for Hariri Foundation Assistance

The Hariri Foundation was founded in 1979 by Prime Minister Rafic Hariri, and operated under four specific objectives:

1. Support moderation and tolerance by limiting and reducing extremism and isolation.
2. Strengthen national unity ties among Lebanese citizens.
3. Encourage partnerships between the Government of Lebanon and Civil Society Organizations (CSOs) in order to revive the country and build a modern state.
4. Promote Arab development and democracy.

The Hariri Foundation played a leading role during and after the Lebanese war of 1975-1990 and has become renowned for its unique and exceptional relief mission.

As a consequence of the 1975-1990 war, Lebanon witnessed an educational decline over the last two decades, especially in the field of higher education which cost Lebanon the loss of one of its most important features: being the central hub for schools and universities in the region and the main think-tank center for scientific innovations in the Arab region at large.

It is under these circumstances that the Hariri Foundation, launched prior to the war and sustained throughout the war, the "Educational Scholarship Program".

The impact of the foundation's educational mission, in terms of building the human, technical and cultural infrastructure of the Lebanese people, was exceptional and incomparable. To date, be it nationally or internationally, the foundation is recognized as having accomplished one of the most outstanding achievements in the history of human development in Lebanon.

The Hariri Foundation:

- Built a civil society and fought war and extremism by providing educational opportunities to over 35 000 men and women who graduated from 1 766 different universities and colleges around the world.
- Built and consolidated scientific and cultural bonds between Lebanon and France specifically, and America and Europe.
- Built capacities of individuals allowing them to play a pro-active role in the Lebanese public and social life.
- Invested in the Lebanese youth at all levels and in all areas: by raising the awareness and stressing the need for the youth for a shift in the nature of the struggle from war to educational opportunities.
- Played a developmental role in the European and American communities by sponsoring a large number of highly qualified and distinguished students, a large number of which graduated from prominent universities in Europe and the USA with masters and doctorate degrees in all the fields of higher education ranging from scientific research to modern sciences.

The above covers only one aspect of the Foundation: the educational program, which enabled over 35 000 Lebanese to build bridges with several universities and educational academies which now acknowledge the outstanding achievements of the Hariri Foundation in the field of human development.

Moreover, the Hariri Foundation has undertaken social rehabilitation measures and consequent actions in Sidon, South of Lebanon, ravaged by the Israeli invasion of 1985-1996. The social problems and difficulties that arose in Sidon as a consequence of the war economically and socially have been dealt with.

The solidarity characterizing the city and its people, with some 45 local associations offering a multitude of services ranging from the provision of social and health care services to the launch of vocational training and social programs targeting the poor are unequaled in Lebanon.

Sidon is also renowned for its port and unique old city. However, the difficult living conditions of its inhabitants and the specific poverty pockets, has necessitated several interventions in the old city:

- A social center for the old City of Sidon was founded in 1985 by the Hariri Foundation.
- A "Center for Vocational Rehabilitation" was founded in 1989 aiming at alleviating poverty and ensuring the provision of basic health services. The specific objective also included ensuring a basic income for those female headed households that had lost their main support (source of income), by providing small income generating employment opportunities. The social and health centers helped also the poor and middle-income families in Al-Helweh area (Palestinian camp area).
- A number of public gardens and libraries were established for the children of the old city and its immediate surroundings, such as Sidon Popular Library.
- A number of activities intended for the youth, and especially young children, were launched and organized weekly in the old city, such as environmental and scouting events, school competitions, summer centers and painting and crafts workshops. These activities are conducted by the Hariri Foundation since 1982 in partnership with other civil society institutions and youth organizations.

The Hariri Foundation organizes to this day several cultural, intellectual and artistic activities (conferences, seminars, cultural evenings, exhibitions and theater performances of artistic and cultural festivals): it is a unique hub, a "City of Life". In addition, yearly, the city hosts a diversity of local and regional sports events in its various sports centers and clubs. The Foundation established an annual Arab Basketball Tournament (Houssameddine Al Hariri Tournament) and ensured the participation of Saida's athletic teams in different local and Arab championships.

Hariri Foundation played a major role in revitalizing the city of Sidon by organizing cultural activities for all target groups. These activities were very successful, and attracted not only the inhabitants of Sidon, but also the Lebanese from all regions and the tourists. Today Khan el Franj, located in the old city of Sidon, is considered as the greatest Khan of its kind in the East and is currently being renovated to serve as Sidon's cultural centre. The cultural activities were launched in 2002 and included the following activities:

- The National Heritage Exhibition presenting the main achievements of the Hariri foundation in Sidon.
- The Creative Artists Exhibition organized for the Francophonie Summit that took place Beirut: francophone artists worked in the Khan for a month under the patronage of the foundation and exhibited their work inspired from Sidon city.
- "Anamilouna" was the first exhibition of women working to support their families: these exposed their handmade products such as embroideries, crochet, etc...

- The "30 ans des Temps" Exhibition organized joint by the Hariri Foundation and the French Cultural Center of Sidon: 17 French modern artists exposed around 70 paintings.
- The Independence Exhibition: 20 students from 27 private and public schools participated and competed on the most beautiful quotation and drawing related to the theme of independence.
- The remembrance of the Cana massacre: Deputy Bahia El Hariri invited the children of Cana to watch children play with the most famous actors and singers of Lebanon.
- A Gala Dinner organized in the honour of the working team for the renovation program of the Aisha school to present the achievements that were made.
- The Jerusalem exhibition: Islamic Heritage of the old Jerusalem between 1890-1925 with more than 80 pictures exhibited.
- An exhibition on Drawing and Manual were organized around the following themes: "We deserve Sidon, We deserve Rafik El Hariri" and "Sidon is for all, a city for life", with the participation of work students from private and public schools.
- An exhibition presented all the pictures of Rafic El Hariri's assassination and the dramatic events that followed were organized by the national committee of the Sidon festival.
- An exhibition on the women's veil organized by the national committee of Sidon festival where pictures showing the history of the veil, its symbol and evolution through civilizations.
- A Brazilian Exhibition An Latin Music night: organized by the national committee of Sidon festival with the cooperation of Johnny Chartoumy.
- The Cyteck Exhibition on Computers where over 30 Companies, associations and universities participated and presented innovations related to telecommunication and computers.
- A "Souk el Alef" (1000 L.L.): a popular bazaar organized by the national committee of Sidon festival and under the patronage of the Deputy Bahia El Hariri. This bazaar starts at the beginning of each academic year and aims at encouraging people to visit Sidon and those who have a limited budget to take advantage of the low prices presented and the variety of merchandise exposed (clothes, games, educational tools, etc)...

Following the assassination of Martyr President Rafik Hariri on the 14th February 2005, MP Bahia Hariri- president of the Hariri Foundation has launched an initiative to revitalize the country, especially the Capital Beirut most seriously affected economically, socially and politically. On the occasion of the 30th anniversary of the eruption of civil war, the Foundation launched a series of public events that were held from 9-13th April 2005 in an attempt to reaffirm the national unity of Lebanon and revive the country, redress its economy through different cultural, tourist, trade and artistic programs and activities.

In this respect, an executive committee was formed to conduct and hold these activities mainly in Beirut Central District, but also in other Lebanese regions. These activities have succeeded in attracting a huge number of people and strengthening restaurants, stores and other commercial and business enterprises. This action has also increased the purchasing power and thus enabled all small and medium enterprises in the tourist and trade sectors to compensate their losses incurred 3 weeks prior to the 13th of April 2005.

Among the activities held within these 5 days are:

- The Beirut International Marathon organized under the slogan "United we run" grouped the Lebanese from all villages and backgrounds in a unity run starting from Riad El Solh and ending at Martyr's Square.
- A dinner hosted by the Municipality of Beirut under the slogan "Life Resurrection" attracted more than 150 000 people in all Down Town Restaurants.
- Exhibitions all over Beirut Central District: photo exhibitions, paintings...
- Concerts, Sports Game, Entertainment activities for kids....

The Hariri Foundation has launched a call center in Sidon, on May 2007. The mission of this center is to train adults in becoming specialists in managing intensive training processes from its initial stages to the completion stage. It also aims at working in partnership with these adults, and assessing their needs and gaps. The program aims at finding, identifying, recruiting and maintaining business constructions in the market, and will extend in offering a multitude of services, and meeting customers' demand by providing the highest quality services possible. Customer support is based upon total customer satisfaction and will continually strive to offer a complete package of up-to-date value added solutions to achieve customers' expectation.

2.3 Project approach

The Local Socio-Economic Recovery project aims at both rapidly implementing socio-economic activities and enhancing the capacities of institutions at the community level in Beirut and its suburbs. The project will also build local capacities to play a leading facilitative role in the development of strategically planned, locally-driven, partnership approaches to rebuild lives and livelihoods in the divers communities of Beirut and its suburbs.

The project will adopt an overall participative approach which consists in facilitating the identification of local priorities geared towards socio-economic recovery and sustainable development to be implemented directly by the local stakeholders at the community level (including the public and the private sectors, and civil society). To guarantee the integration of the most vulnerable within the programme (e.g. women, children, youth, and people with disabilities), the project will work closely with the Social Development Centers of the Ministry of Social Affairs.

This project pays particular attention to the objectives highlighted in the Government's Social Action Plan, namely alleviating poverty and reducing local disparities through the proper capacity building and job-creating activities in the more deprived communities of Beirut and its suburbs.

2.4 Targeted Beneficiaries

The programme is expected to benefit the following:

- 1- Beirut and Dahiyeh inhabitants with a specific focus on unemployed youth.
- 2- Local Beirut and Dahiyeh Non-Governmental Organization (NGOs) working in the Community Development fields.
- 3- Leaders of Beirut and Dahiyeh local communities and field workers in development projects.

4- Government Agencies including Beirut Municipalities.

2.5 Expected Outputs

The three main outputs of this project are:

- Enhance implementation capacities of local stakeholders (NGOs and CSOs) in identifying and providing direct services to recover sustainable livelihoods. Local stakeholders can then select and implement community projects for recovery of livelihood.
- Employment creation centre matching public and private sectors needs with those of the unemployed. The centre will act as the enabling structure to create, enhance and develop skills and competencies of the youths.
- Rehabilitate 2 green areas of Beirut neighbourhoods with a focus on the poor and multi-cultural neighbourhoods after providing the youth with the proper training on how to enhance the socio-economic capacities for local communities.

2.7 Timeline of the project

The project will be implemented over a 12 months period. An indicative work plan is annexed. This work plan will be revised at the start of the project based on planned participatory workshops to be conducted with stakeholders.

3- PROJECT MANAGEMENT ARRANGEMENTS:

The project will be implemented jointly by UNDP, based on its rules and regulations, with the Hariri Foundation.

4- MONITORING AND EVALUATION

Close monitoring and evaluation of project activities, including progress and expenditures reports, are essential, given the nature of the project. UNDP will be responsible for monitoring and follow-up of project activities. The monitoring and evaluation will be coordinated by the Project Manager and undertaken on a regular and continuous basis. Relevant information on the project's activities and achievements will be collected, processed and disseminated to all key stakeholders of the project.

Appendix C- THE PROGRAMME/PROJECT BUDGET

CATEGORY	ITEM	UNIT COST	NUMBER OF UNITS	TOTAL COST
1. Personnel Incl. staff and consultants	• National Project Personnel			\$ 193,500
	• National Consultancy			\$ 75,000
	• International Expertise			\$ 27,500
	• Employment Centre Staff			\$ 56,700
2. Contracts	• Sub-contracts - Civil engineering/rehabilitation and infrastructure work			\$ 300,000
3. Training	• Training Workshops targeting neighbourhoods' youth			\$ 61,000
	• 2 National Workshops organization			\$ 13,500
4. Transport	• Local Transportation Costs			\$ 20,000
5. Supplies and commodities	- Employment Centre Supplies,			\$ 38,500
	- Rehabilitation of poor neighbourhoods			\$ 60,000
6. Equipment	• Office Equipment			\$ 15,000
	• Training Equipment			\$ 25,000
8. Miscellaneous				\$ 46,000
Project sub-total	(Excluding Agency support cost)			\$ 931,700
Agency Support Cost*, 7%				\$ 65,219
Project Budget-Total				\$ 996,919

Annex 2: Project Indicative work plan

Output/Activity	Year 1			
	Q1	Q2	Q3	Q4
<p>Outcome 1: Enhance implementation capacities of local stakeholders (NGOs and CSOs) in identifying and providing direct services to recover sustainable livelihoods. Local stakeholders can then select and implement community projects for recovery of livelihood.</p> <p>1.1. Create a network of qualified youths belonging to neighborhood committees and to Greater Beirut NGOs to participate in local community development.</p> <p>1.1.1 Enlist 200 youths (from Greater Beirut and from local NGOs), and provide them with capacity building programmes.</p> <p>1.1.2 Hold vocational training sessions of approximately 5 days each, allowing 50 trainees to enhance their knowledge in the field of their interest.</p> <p>1.1.3 Build capacities of 75 NGO members. The content of the training will be based on a manual, developed by international experts, and pertaining to all fields relevant to community development.</p> <p>1.2 Prepare a training manual on how to design, manage and evaluate development projects and programmes.</p>				
<ul style="list-style-type: none"> - Recruit consultants - Prepare training manual - Build capacities and skills of trainers. This component will allow trainers to provide capacity building workshops on the level of their respective communities. 				
<p>1.3 Organize a national workshop prior to the initiation of the manual write-up</p> <p>2.2 provide training of the unemployed who need to develop their potential, gain skills and working experience. This will profit businesses which will be tapping on energies and talents of a new labor force.</p> <ul style="list-style-type: none"> - Filter all the applicants' files similar in their working experience in order to train them through a national consultant specialized in the same field. - Fill in gaps required by the public and private sectors. Suitable and qualified human resources will be selected from the group of applicants and trained in the market sectors most needed. The training per sector should not exceed a period ranging from 1-3 months. - Recruit the national consultants according to their area of expertise and to the market demand provided by the private or public sector. A minimum of 10 qualified national consultants specialized in different fields is needed. 				

2.3	<p>Elaborate a database for the youth unemployed and jobs needed to try to match demand and supply.</p> <p>Collect personal details (name, contact details, work experience, education history, qualifications and preferences) and preferences of applicants to initialize the recruitment process. All information will be centralized in a database, available to all.</p> <p>Filler the database of applicants in order to start matching the needs and requirements of the private and public sectors with those of the unemployed. The website will play a pivotal role in the field.</p>			
2.4	<p>Establish an employment creation center matching demand and supply for labor.</p> <p>Acquire the location of the centre in a modern building.</p> <p>Purchase of office equipment.</p> <p>Recruitment of skilled personnel: in charge of managing the center. Personnel will include: the Center Manager, Marketing/PR officer, a Coordinator/ Receptionist in charge of screening CVs and applications, and a Data Entry Officer.</p> <p>Preparation of a business plan for the employment centre with the help of national consultant.</p> <p>Design and creation of a website for the Employment centre in parallel to its launch. The website will provide the following services: jobs and skills search provides mainly searches for jobs, training courses, career information, voluntary work and childcare providers.</p> <p>An Advertising Campaign will be launched to promote the Employment Centre: the objective is to advertise the unique features and added values of the centre.</p> <p>Promotional Awareness: a Press Conference will be organized jointly by UNDP and Harif Foundation in order to increase the impact of the employment center, trainings and workshops that will take place throughout the year. All concerned media, local and international organizations, government agencies and private sectors will be invited to optimize awareness.</p>			
Outpour 3	<p>Rehabilitate 2 green areas of Beirut high buildings with a focus on the poor and multi-cultural neighborhoods after providing the youth with the proper training on how to enhance the socio-economic capabilities for local communities.</p> <p>Undertake a participatory study with criteria to determine 2 areas/ neighborhoods to be upgraded</p> <p>Develop green areas, infrastructure improvement, street cleaning, and painting of building facade and balcony arrangement... etc in order to enhance the way of living Rehabilitation of local communities and areas by the 200 trained youths each in his respective neighborhood.</p>		Q1	Q4
			Q2	Q3

Annex 3: Detailed breakdown budget

1. Personnel:				
	Description	Monthly Cost (US\$)	No. of Months	Total US\$
	Project Management:			
	- Project Manager	\$ 2,000	18	\$ 36,000
	- Accountant	\$ 1,000	18	\$ 18,000
	- Procurement Officer	\$ 1,000	18	\$ 18,000
	- Administrative assistant	\$ 800	18	\$ 14,400
	- Project Coordinator for Training Component	\$ 1,600	18	\$ 27,000
	- Project Coordinator for the Employment Creation Center	\$ 1,500	18	\$ 27,000
	- 20 Field Staff	\$ 8,000	3	\$ 24,000
	- 10 Social/Community Workers	\$ 4,000	3	\$ 12,000
	- 25 Data collectors for surveys (2 months)	\$ 7,500	2	\$ 15,000
	- 2 Drivers	\$ 700	3	\$ 2,100
	Sub-total			\$ 193,500
	1 International expert			
	• Social / community developer (24 weeks)	\$ 5,000	5.5	\$ 27,500
	10 National Consultants:			
	• Social/community development	\$ 25,000	3	\$ 75,000
	• Training			
	• Business management			
	• Marketing			
	• Human Resource			
	• Accounting			
	• Research			
	Sub-total			\$ 102,500
	Employment Centre Staff:			
	• Centre Manager	\$ 1,500	18	\$ 27,000
	• Marketing/PR officer	\$ 750	18	\$ 13,500
	• Coordinator/ Receptionist	\$ 450	18	\$ 8,100
	• Data Entry Officer	\$ 450	18	\$ 8,100
	Sub-total			\$ 56,700
	Total Personnel			\$352,700
2. Contract:				
	Sub-contracts:			
	- Civil engineering/rehabilitation and infrastructure work for the two green areas in Beirut			\$ 300,000
	Total Contract			\$ 300,000
3. Training:				
	Training Workshops for 200 youth:			
	- Manual Production			\$ 10,000
	- Manual Printing (500 copies)			\$ 3,000
	Training workshops for other youth from poor neighbourhoods:			
	- Trainers' fee (250\$ fee per day, total 200 days)	\$6,000	8	\$48,000
	First National Workshop organization:			
	- Venue location and Equipment rental	\$750	1	\$ 750
	- Food and Refreshment	\$ 15	400	\$ 6,000
	Second National Workshop organization (at the end of project implementation):			
	- Venue location and equipment rental	\$750	1	\$ 750
	- Food and Refreshment	\$ 15	400	\$6,000
	Total Training			\$ 74,500

4. Transport			
	Local Transportation Costs		\$ 20,000
	Total Transportation		\$ 20,000
5. Supplies and commodities			
	Employment Centre:		\$ 5,500
	- Website Creation		\$ 35,000
	- Advertising Campaign and Press conference (incl. printed materials)		
	Rehabilitation of Poor neighbourhoods:		\$60,000
	- Full Survey of 2 sets of Beirut neighbourhoods		\$ 98,500
	Total Supplies and Commodities		
6. Equipments			
	• Office Equipment for the employment centre		\$ 15,000
	• Training Equipment (LCD, screen, photocopier, fax, lap top, microphone, tables, chairs...)		\$ 25,000
	Total Equipments		\$ 40,000
7. Miscellaneous			
	Office rental of the Centre	\$1000	18
	Training hall rental + electricity, water...	\$1000	18
	Other expenses...		\$ 10,000
	Miscellaneous		\$ 46,000
	Project budget excl. Agency support cost		\$ 931,700
	Agency support cost, 7%		\$ 65,219
	Project Total Cost		\$ 996,919