



REGIONAL OFFICE FOR THE ARAB STATES

PROGRESS REPORT

Reporting UN Organization	: International Labour Organization
Country	: Lebanon
Project No.	: LEB/09/01M/UND (LRF-22)
Project Title	: Local Socio-Economic Development in War Affected-Areas of South Lebanon
Project Start date	: 1 June 2009
Reporting Period	: January - March 2011
Budget	: US\$ 1,500,000

I. PURPOSE

Through its participatory approach, the project is implementing socio-economic development activities in war-affected areas of South Lebanon. It is working with and supporting efforts of governmental bodies, local institutions, employers' and workers' organizations and civil society groups present in South Lebanon, for the development of strategically planned, locally-driven and locally implemented livelihoods recovery projects that would generate permanent and temporary employment. The project takes into consideration socio-economic assessments and recovery initiatives adopted by the Government of Lebanon, its partners, the UN Country Team, and non-governmental organizations, in addition to addressing key components of the Social Action Plan "Towards Strengthening Social Safety Nets and Access to Basic Social Services".

It is primarily working towards:

1. Enhancing the implementation capacities of local institutions and major implementing partners in South Lebanon in managing livelihood projects through application of acquired tools and methodologies.
2. Strengthening the capacities of local institutions in South Lebanon, so they can maintain and replicate participatory methodologies in promoting local economic development initiatives.

The project is continuing to work in partnership with municipalities, local cooperatives, relevant ministries at both central and local levels, micro-credit institutions (e.g. Al Majmoua, ADR), academic institutions, Social Development Centres, syndicates, workers' and employers' organizations present in the South. It also established strategic partnerships with international institutions, including the Italian ROSS programme and INTERSOS.

II. RESOURCES (as at 31 March 2011)

Category	Budget (US\$)	Expenditures (US\$)	Commitment balance (US\$)	Allocation balance (US\$)
1. Personnel (Project staff and consultants)	747,171	746,800.73		370.27
2. Contracts	424,930	381,237.71	43,390.29	302
3. Training	132,046	127,544.41	4,425.76	75.83
4. Transport	1,122	988		134
5. Equipment	43,190	39,942.53		3,247.47
6. Travel	1,800	1,800		
7. Evaluation	20,000	12,686	5,100	2,214
8. Miscellaneous	34,882	25,936.57	7,573.30	1,372.13
9. Agency Management Support	94,859	80,836.95		19,842.68
TOTAL PROJECT BUDGET	1,500,000	1,406,147.70	72,084.35	21,767.95

II. RESULTS

Progress made during the period under review:

Capacity building:

- The International Management and Training Institute (IMTI) provided a nine-day workshop on Local Economic Development. The material was developed with the assistance of a pool of specialized trainers in the fields of strategic planning, proposal writing, and monitoring and evaluation. The training workshop took place in January-February 2011, in Tyre, South Lebanon. The training targeted the 19 assessed partner institutions, and it was actually able to target 36 participants from 17 institutions.
- The Center of Social and Educational Studies (CSE) and the Lebanese Physically Handicapped Union (LPHU) provided training on the integration of people with disabilities in the job market. The trainers from both organizations prepared the material. While CSE mainly contributed to the theoretical part of the training along with some real life case studies on disabled people who are successfully surviving the increasing competitiveness of the job market, the LPHU contributed with the practical part where it trained the institutions on how to build and maintain a database about the skills supplied by the disabled people versus the skills demanded by the market in South Lebanon. The training undertaken focused on the ways and means of collecting skills data, rather than on the data collection itself. The seven-day workshop was held in February 2011 in Sarafand, South Lebanon. In addition to the five Social Development Centers, Intersos and LPHU which were already included in the Assessment, 10 active local NGOs working with disabled people in the South were targeted. These non-profit organizations were selected based on how active and involved they are in the field of socially and economically integrating people with disabilities in the Southern community. (The list of these NGOs is attached to this report as annex IV).

Micro-finance and small enterprise development:

- Utilizing the new funds allocated for micro-finance by each respective institution, Al Majmoua and the Association for the Development of Rural Capacities (ADR) reached a total of 114 people during the period under review (the classification of beneficiaries for each institution is illustrated in the table under output 1.3).

Project Outcomes	Indicators	Performance Indicators Phase I & II	Performance Indicators Period under review (Jan-Mar 2011)
1. Local institutions and major implementing partners in South Lebanon manage livelihoods projects applying acquired tools and methodologies.	<ul style="list-style-type: none"> Number of entrepreneurial activities supported with recovered livelihoods Number of vulnerable households regained their main source of income % increased margin of profit of the direct beneficiaries of the project 	<ul style="list-style-type: none"> 596 entrepreneurial activities. 516 vulnerable households regained their main source of income. 	<ul style="list-style-type: none"> 81 entrepreneurial activities 70
2. Local institutions and major implementing partners in South Lebanon manage livelihoods projects applying acquired tools and methodologies.	<ul style="list-style-type: none"> % stakeholders replicating same/improved learned methodologies % of new contacts established by local institutions, & increased relation with donors 	<ul style="list-style-type: none"> 1.19% (1 institution - Beekeeping Value Chain Analysis in Akkar) Zero 	1 project
Project Output	Indicators		
1.1 Local institutions in targeted economic sectors demonstrate enhanced managerial skills so as to effectively plan, design and implement socio-economic projects	Number of local (public, Private and civil society) institutions trained in Local Socio-Economic recovery Methodology	84 local institutions trained (7 public, 43 private and 34 civil society institutions)	
	<ul style="list-style-type: none"> % knowledge acquired through management training of the institutions' representatives % improved management practices 	Training of trainer module developed	On average 65% of responses across all modules provided in the LED training were absolutely correct in the post-evaluation tests, which shows a 9% advancement in understanding and skills as compared to the pre-evaluation scores (check Challenges Faced section).
1.2 Beneficiaries in the targeted economic sector in South Lebanon demonstrate enhanced technical capacities in order to improve businesses	Number of socio-economic projects funded and facilitated by ILO with the support and supervision of local stakeholders	39 projects implemented	1 project
	Number of Sectoral Local Economic Recovery Strategies developed	2 strategies developed (Beekeeping, and Cooperatives)	
	Number of grants allocated to local entrepreneurs	8	
	Number of local micro-finance institutions supported by the project	3 MF institutions supported (ADR, Al Majmoua and Ameen)	
	Number of municipal sub-projects approved	5	3
1.3 Local institutions, entrepreneurs, and marginalized groups in the targeted economic sectors in South Lebanon are supported through provision of financial services.	<ul style="list-style-type: none"> Number of beneficiaries who accessed loans and grants % of women who accessed loan and grants % farmers who accessed loans and grants % disabled who accessed loans and grants % of loans and grants allocated per sector % of loans and grants allocated per caza 	<ul style="list-style-type: none"> 596 beneficiary accessed loans, and 8 accessed grants 	<ul style="list-style-type: none"> 114 beneficiary accessed loans 20.12% women accessed loans 31.18% of beneficiaries who accessed loans are farmers. No disabled people accessed loans. Sectoral Distribution of beneficiaries who accessed loans: 15.18% fisheries, 48.15% livestock, 15.52% general agriculture, 9.03% Beekeeping, 12.12% olive. Geographical distribution (caza) of beneficiaries who accessed loans: 5.03% from Hasbaya, 28.81% from Tyre, 11.06% from Sidon, 13.1% from Marjeyoun, 25.3% from Nabathieh, and 16.7% from Bint Jbeil.
2.1 Capacity of local stakeholders in exchanging practices is enhanced via establishing/strengthening existent fora related to the selected socio-economic sectors.	<ul style="list-style-type: none"> Number of Local Economic forums established Improves in the financial resources and management capacity of the fora created 	<ul style="list-style-type: none"> 2 Economic fora established one for Honey production and one for the cooperatives 	<ul style="list-style-type: none"> 7 members from both fora established participated in the LED Training.
Local stakeholders capacities are enhanced to replicate, plan and coordinate socio economic initiatives.	<ul style="list-style-type: none"> Number of sectoral plans developed by local stakeholders Number of stakeholders attending sustainability workshop Number of stakeholders using the replication guidelines in planning their socio-economic activities % of women participating in the fora created % of disabled participating in the fora created 	<ul style="list-style-type: none"> 3 PVCA (olive oil, beekeeping & Dairy) 42 Zero 7% Zero 	<ul style="list-style-type: none"> 13

Main activities undertaken and achievements:

Project Output and Activities	Work Done (January – March 2011)
Output 1.1: Local institutions in targeted economic sectors demonstrate enhanced managerial capacities so as to effectively plan design and implement socio-economic projects	The Center of Social and Educational Studies (CSE) and the Lebanese Physically Handicapped Union (LPHU) provided a 7-day workshop on the integration of people with disabilities in the job market. While CSE mainly contributed to the theoretical part of the training along with some real life case studies on disabled people who are successfully surviving the increasing competitiveness of the job market, the LPHU contributed with the practical part where it trained the institutions on how to build and maintain a database about the skills supplied by the disabled people versus the skills demanded by the market in South Lebanon. In addition to the 5 Social Development Centers, Intersos and LPHU which were already included in the Assessment, 10 active local NGOs working with disabled people in the South were targeted.
Output 1.2: Beneficiaries in the targeted economic sector in South Lebanon demonstrate enhanced technical capacities in order to improve businesses	An additional 70 beneficiaries were targeted by the "Support to Alternative Agriculture: Oregano" initiative. Three cooperatives (Mays Al Jabal, Markaba, and Aytit) and three municipalities (Qana, Hmeiri, and Kfarkila) were subcontracted to supervise the cultivation process. Moreover, the ILO subcontracted two Agricultural engineers to provide technical assistance to the farmers.
Output 1.3 Local institutions, entrepreneurs, and marginalised groups in the targeted economic sectors in South Lebanon are supported through provision of financial services.	Al Majmoua and the Association for the Development of Rural Capacities (ADR) provided micro-credits to approximately 114 entrepreneurs from the fishery, olive, beekeeping, oregano and livestock sectors in South Lebanon to start-up new or support existing businesses. Furthermore, ADR provided two training sessions on Business Management Training involving 21 trainees to enhance their entrepreneurial skills.
Output 2.1: Capacities of local stakeholders in exchanging practices is enhanced via establishing/strengthening existent fora related to the selected socio-economic sectors.	Seven members of the Local Economic Fora were targeted during the training workshop on Local Economic Development. Hence they were further strengthened in the domain of strategic planning, proposal writing, budgeting and monitoring and evaluation. Furthermore, in the practical exercises, these members were assisted to re-draft the strategies of the beekeeping and the cooperatives sectors in light of the knowledge acquired during the training.
Output 2.2: Local stakeholders capacities are enhanced to replicate, plan and coordinate socio economic initiatives.	A 9-day workshop on Local Economic Development was conducted by the International Management and training Insitute. The training workshop targeted the 19 assessed partner institutions, and it actually involved 36 participants from 17 institutions. Participants gained additional skills in strategic planning, proposal writing, institutional mapping, budgeting, and monitoring and evaluation.

Impact assessment:

Depending on the nature of the activity, the impact of the project interventions can be determined through the performance indicators (examples: % increase in knowledge in Management skills, % participation of women...) or through the accomplishment of the milestones set in the logical framework (examples: establishment of a local forum, drafting of a sectoral strategy...).

Visibility and outreach:

- The training workshops which were conducted to enhance the organizational capacities of the partner institutions were extensively covered by local media.

Challenges faced:

- In the LED training, the indicator measuring the increase in knowledge and skills of the institutions' representatives does not demonstrate the actual impact of the training on the participants' knowledge because some institutions were not represented by the same person across the module. Hence, it was not always the same trainee sitting for the pre and the post evaluation test and the average of increase in knowledge per module was lower than it actually is.
- The impact of the capacity building efforts can not be measured immediately; there is a need for at least a 6-month period to actually be able to identify changes in the institutions' practices due to the provided trainings. However, the project came to an end, and resources were not earmarked to conduct this post-assessment.

Lessons learned:

- Capacity building of institutions should not be only limited to training workshops. More resources should be allocated to allow on-the-job or in-house trainings, problem-solving trainings which would produce a higher impact on institutions and attend to their specific institutional challenges. Moreover, these trainings would ensure the full involvement of institutions' representatives, for they are given the opportunity to receive training in their offices, while still attending to their daily duties.

Annex I: Project initiatives

COMPLETED PROJECTS

Organization	International Labour Organization
Project Title	Cooperative Development in South Lebanon
Sector	Cooperatives
Needs to be addressed	<ul style="list-style-type: none"> ▪ Lack of extension workers skilled in providing adequate cooperatives' managerial and technical support. ▪ Lack of management and cooperative understanding. ▪ Lack of marketing strategies and channels. ▪ Lack of clear work plans for cooperative work in South Lebanon
Objective	<ul style="list-style-type: none"> ▪ The cooperative extension workers, will deliver necessary support services to promote and develop local cooperatives, improve their management performance, increase volume of business and number of members, using participatory approaches and training methods.
Expected Results	<ul style="list-style-type: none"> ▪ 5 to 7 cooperatives improved their managerial and technical skills ▪ Participants in the training, are evaluated to test the level of knowledge acquired through the trainings
Activities	<ul style="list-style-type: none"> ▪ Assessment and analyses ▪ Conducting trainings ▪ Conducting meetings with Board Of Directors ▪ Conducting trainings for the Board Of Directors
Duration	6 months
Cost	USD\$ 24,300
Local partners	<ul style="list-style-type: none"> ▪ Agricultural Cooperative of Bint Jbeil ▪ Regional Cooperative Union in South Lebanon ▪ Cooperative Union for Development in the South (ARD) ▪ Cooperative of Agriculture and Beekeeping in Maroun Ar-Ras ▪ Cooperative of Tobacco Planting and its Productivity Enhancement in the South ▪ Rmeich Cooperative for Agricultural and Livestock Development ▪ Cooperative Association for Jabal Amel Beekeepers ▪ Cooperative Association for Agriculture of Mahrouna ▪ Cooperative Association of Production and Processing of Agricultural Products/ Deir Kanoun Ras El Ein ▪ Cooperative Association for Agricultural and Livestock Development/ Haloussieh ▪ The Agricultural Cooperative of Ain Tenta
Funding Source	Lebanon Recovery Fund

COMPLETED PROJECTS

Organization	International Labour Organization
Project Title	Support to Alternative Agriculture: Oregano – South Lebanon
Sector	Beekeeping
Needs to be addressed	<ul style="list-style-type: none"> ▪ A high concentration of beekeepers on little pastures. ▪ Deterioration of forestation in Lebanon generally, and in South Lebanon specifically. ▪ Lack of irrigation systems in the oregano agriculture. ▪ Low oregano supply when compared to demand. ▪ Decrease of wild oregano quantities caused by early harvesting. ▪ Lack of natural treatment for bees' diseases (oregano's oil has proved to be an efficient natural treatment for Varroa).
Objective	<ul style="list-style-type: none"> ▪ Generate sustainable local income and create local employment opportunities in South Lebanon through pursuing the production of thyme and its bi-products.
Expected Results	<ul style="list-style-type: none"> ▪ A total of 185 donoms planted with oregano. ▪ A total of 185 farmers trained on efficient oregano farming techniques.
Activities	<ul style="list-style-type: none"> ▪ Selecting 34 villages to be targeted by the project. ▪ Selecting 185 beneficiaries in all the 34 villages. ▪ Plantation of 185 donoms with 5000 thyme plants each.
Duration	1 year
Cost	USD\$ 204,766
Local partners	<ul style="list-style-type: none"> ▪ Syndicate of Agricultural Laborers in South Lebanon ▪ Labour Union for the Syndicates of the Employees and Laborers of the South ▪ Cooperative Union for Development in the South ▪ Cooperative of Tobacco Planting and its Productivity Enhancement in the South ▪ Jihad Al Binaa Development Association ▪ The Association of Environment Friends ▪ Cooperative Association for Agriculture of Mahrouna ▪ Cooperative Association of Production and Processing of Agricultural Products/ Deir Kanoun Ras El Ein ▪ Cooperative Association for Agricultural and Livestock Development/ Haloussieh ▪ The Agricultural Cooperative of Ein Tenta ▪ Municiplalties of Ein Ebl, Aita Ac-Chaab, Hmeiri, Qana, Kfarkila, ▪ General Agricultural Cooperative Association- Aytit ▪ Cooperative Association for Agricultural Development and the Development of Olive Cultivation and Livestock in Markaba ▪ Cooperative Association for Agricultural and Livestock Development in Mays Al-Jabal
Funding Source	Lebanon Recovery Fund

COMPLETED PROJECTS

Organization	International Labour Organization
Project Title	Business Management Training and Micro Finance for Small and Medium entrepreneurs in South Lebanon
Sector	Small Enterprise Development and Micro Finance
Needs being addressed	<ul style="list-style-type: none"> ▪ Urgent need for a prompt basic economic recovery and supporting the strategic economic activities in a sustainable manner. ▪ Lack of practical business management tools ▪ Lack of skilled facilitators for BMT. ▪ Small Enterprises not able to access micro-finance.
Objective	<ul style="list-style-type: none"> ▪ The local beneficiaries (most vulnerable population, micro and enterprises, women business associations, people with disability) will receive through Local stakeholders (Al Majmoua, ADR) concrete business management skills and financial support through micro credits to recover economic activity.
Expected Results	<ul style="list-style-type: none"> ▪ 114 micro, small and medium enterprises in South Lebanon received micro-credit. ▪ 21 Entrepreneurs received business management training through Al Majmoua and ADR to enable them to start or improve their businesses.
Activities	<ul style="list-style-type: none"> ▪ Selection of Micro-finance institutions and facilitators to participate in training ▪ Organization of focus groups to discover areas of focus for the BMT ▪ Organization of the Training course on Making Micro-Finance Work
Duration	8 months
Cost	USD\$ 150,000
Local partner	Al Majmoua, ADR
Funding source	LRF Funds

COMPLETED PROJECTS

Organization	International Labour Organization
Project Title	Capacity Building of Potential Partner Institutions
Sector	NA
Needs being addressed	Lack of basic capacities among the majority of partner institutions in the following aspects: <ul style="list-style-type: none"> ▪ Governance ▪ HR Management ▪ Financial Management and Budgeting ▪ Small Enterprises not able to access micro-finance.
Objective	<ul style="list-style-type: none"> ▪ Enhancing the implementation capacities of local institutions and major implementing partners in South Lebanon in managing livelihood projects through application of acquired tools and methodologies
Expected Results	<ul style="list-style-type: none"> ▪ Targeted institutions participated in the organized training workshops. ▪ Capacities of targeted institutions enhanced in the tackled domains.
Activities	<ul style="list-style-type: none"> ▪ Train partners on: <ul style="list-style-type: none"> a- Adopting a Mission, a Vision, and Values, and b- Strategically planning to serve these MVVs. c- Writing proposals that help them in mobilizing funds for their strategic activities d- Writing progress reports e- Strengthening computing skills f- Strengthening accountancy and budgeting g- Integrating People with Disabilities in the job market
Duration	6 months
Cost	Total: USD\$ 25,815 (USD\$ 6,980 Training of Municipalities USD\$ 11,979 Training on Local Economic Development USD\$ 6,856 Training on Integration of People with Disabilities in the Labour Market)
Local partners	<ul style="list-style-type: none"> ▪ Training on Integration of People with Disabilities in the Labour Market: the Center of Social and Educational Studies and the Lebanese Physically Handicapped Union. ▪ Training on Local Economic Development: International Management and Training Institute
Funding source	LRF Funds

Annex II: List of assessed Institutions

- 1 Syndicate of the Fishermen of the South
- 2 Union of Municipalities of Tyre
- 3 Caritas
- 4 ADR
- 5 Intersos
- 6 Ricerca e Cooperazione
- 7 Cedar Environmental
- 8 JBDA
- 9 Nature Sport
- 10 LPHU
- 11 SDC - Hasbayya
- 12 SDC – Ayta Ac-Chaab
- 13 SDC - Ansar
- 14 SDC - Tyre
- 15 SDC – Bint Jbeil
- 16 Al Majmoua
- 17 Al Kard Al Hasan
- 18 South Lebanon Beekeeping Forum for
Development
- 19 General Confederation Lebanese Workers
(CGTL)

Annex III: LED Training - Agenda

ورشة عمل حول التنمية الاقتصادية المحلية

تسلسل مضامين الورشة

- اليوم الأول : الإثنين في 17-1-2011 (خضر نجدي)
التنمية الاقتصادية المحلية (1)
- اليوم الثاني: الثلاثاء في 18-1-2011 (ناصر ياسين)
التشخيص ودراسة واقع المجتمع المحلي
- اليوم الثالث: الأربعاء في 19-1-2011 (خضر نجدي)
التنمية الاقتصادية المحلية (2)
- اليوم الرابع واليوم الخامس: الخميس في 20-1-2011 (بيار فلفلي) والجمعة في 21-1-2011 (داني ضو)
إستراتيجيات التنمية الاقتصادية المحلية
- اليوم السادس واليوم السابع واليوم الثامن: الإثنين في 24-1-2011 (بيار فلفلي) والثلاثاء في 25-1-2011 (بيار فلفلي) والأربعاء في 26-1-2011 (داني ضو)
صياغة المشاريع وآلية المتابعة والتقييم
- اليوم التاسع : الخميس في 27-1-2011 (روجيه لحدود)
موازنة المشاريع

N.B. Material and power point presentations of the LED Training are provided on a CD.

Annex IV: Training on Integration of People with Disabilities in the Labour Market

1	Dar Ria'ayat al Yatim - Sidon
2	Philanthropic Association for Disabled Care (PADC)
3	Mouvement Social
4	Amel Association
5	Intersos
6	Khiam Rehabilitation Center for Victims of Torture
7	Imam As-Sader Foundation
8	Jami'iat Al Kafif Al Janoubi
9	Lebanese Welfare Association for Handicapped
10	Al Jarha Association

Annex V: Press Coverage

Training on Integration of People with Disabilities in the Labour Market:

-تدريب لـ«العمل الدولية» حول «الإعاقة وسوق العمل»
أطلقت منظمة العمل الدولية ورشة تدرسة حول «تقنيات دمج الإعاقة في سوق العمل»، في «مجمع نيه برى ل...
أطلقت منظمة العمل الدولية ورشة تدرسة حول «تقنيات دمج الإعاقة في سوق العمل»، في «مجمع نيه برى ل...

تاريخ العدد 2011/02/09 العدد 11810 صفحة 7

<http://www.yasour.org/news.php?go=fullnews&newsid=16176>

<http://www.al-akhbar.com/node/3907>

Local Economic Development Training

<http://www.yasour.org/news.php?go=fullnews&newsid=15505>

<http://www.almustaqbal.com.lb/stories.aspx?StoryID=449375>

Training of Municipalities:

« - 20 العمل الدولية » تختتم دورة «تنمية القدرات» في صور
اختتمت منظمة العمل الدولية، أمس، الدورة التدريبية التي نظمتها في مؤسسات الإمام الصدر في صور بعنوان (... اختتمت
منظمة العمل الدولية، أمس، الدورة التدريبية التي نظمتها في مؤسسات الإمام الصدر في صور بعنوان (...)

تاريخ العدد 2010/08/11 العدد 11664 صفحة 9

http://www.al-akhbar.com/sites/default/files/pdfs/20100811/p26_20100811.pdf

<http://janobiyat.com/index.php?s=2&cat=6&id=15745>