

**Sudan Recovery Fund - SS**  
**Round I: Livelihoods Projects**  
**QUARTER 1 2011 REPORT**

<b>Recipient UN Organization:</b>	United Nations Development Programme (UNDP)	<b>SRF Priority Area:</b>	Rural Livelihoods		
<b>Implementing Partner(s):</b>	<b>12 NGOs:</b> Oxfam GB, World Vision, Save the children, Norwegian Church Aid, International Relief and Development, Church Mission Society- Ireland, Interchurch Organization for Development Cooperation, Hope Agency for Relief and Development, Vetwork, Stromme Foundation and Amurt International <b>Government counterpart:</b> Southern Sudan Reconstruction and Development Fund (SSRDF).				
<b>Project Number:</b>	<b>00077795</b>				
<b>Project Title:</b>	<b>SRF Round 1 Livelihoods</b>				
<b>Total Approved Project Budget</b>	US\$ 20,837,779.02				
<b>Funds Committed:</b>	US\$ 20,837,779.02	<b>Percentage of Approved:</b>	100 %		
<b>Funds Disbursed:</b>	US\$ 17,591,801.50	<b>Percentage of Approved:</b>	84.8 %		
<b>SC Approval Date:</b>	7 October 2009				
<b>Expected Project Duration:</b>	30 Months	<b>Forecast Final Date:</b>	31 July 2011	<b>Delay (Months):</b>	Yes

## 1. Progress Towards Expected Results

Interventions of the Sudan Recovery Fund – South Sudan, round 1 are categorized along four key result areas, namely improved agro-pastoral skills; improved livelihood prospects through increasing access to markets and skills; improved water, sanitation and child protection; and improved capacity of community based organizations and local authorities. The following discussion includes activity results during quarter 1 2011 as well as cumulative results.

### **Result Area 1: Improved agro-pastoral skills**

There were various activities during the first quarter of 2011 that contributed to agro-pastoral capacity development of inhabitants of various states throughout South Sudan. The following summarizes these key achievements.

- A total of 446 community members including youth, farmers and teachers received different agricultural skills training in Lakes and Jonglei States. The total number of community members who received agricultural skills training across all the states as of 30 March 2011 is 3,611.
- Three additional households received water pumps supplied by NCA in Eastern Equatoria state during Q1 2011, bringing the total number distributed to nine overall in the project. Additionally, the project supplied 15 treadle pumps and trained 855 households in treadle pump operation.
- In Western Bahr el Ghazal State, 80 households received livestock and were trained in basic livestock management, bringing the total number of households supplied with livestock across South Sudan to 310. Sorghum and cassava stock were distributed to more than 700 households in the same state.
- Also in Eastern Equatoria, two additional food stores (with the dimension 9x8m) were constructed in Magwi County, making a total of six such facilities, including those in Pajok, Obbo, Pageri, and Mugali.

### **Result Area 2: Improved livelihood prospects through increasing access to markets and skills**

Significant progress has been made on project activities aimed at improving livelihood prospects, through increasing access to markets and skills. The key achievements during the reporting quarter and to date include:

- Two schools were handed over to the state government in River Jur County, Western Bahr el Ghazal State. As a result of the opening of the school, the enrolment rate increased by 13% from (618 in Q1 2011 from 545 in 2010). Girl enrolment showed a 12% increase (from 190 to 213). It is expected that enrollment of pupils will increase in the new school year due to the WFP school feeding programmes that provide significant incentive for children to attend school.
- A total of 329 youth graduated from Youth Vocational Training centers. The courses covered agriculture, carpentry, masonry, tailoring and hairdressing. The trainees were supplied with start-up tool kits related to their skills to facilitate integration in the labor market in their respective communities. In Unity State 150 beneficiaries were trained on vocational skills. The training included 30 women from five different groups for 21 days. Each of the five groups was provided with startup kits.
- In Western Bahr el Ghazal, a total of 29 households participated in the cash-for-work transfer scheme bringing the total number of households benefiting from this scheme to 560. Since inception, the project has reached 3,412 individual beneficiaries, including 1,968 children.
- In Eastern Equatoria state, construction of a Model Market measuring 200x100m has been finished and fenced, and equipped with latrines, and supplied with water.

### **Result Area 3: Improved water, sanitation and child protection**

- In Northern Bahr el Ghazal, four desktop computers were purchased and delivered to two Child Protection Centers. Some 615 children benefited from sports equipment such as soccer balls, volleyball nets, whistles, tracksuits and goalkeeping gloves. Some 180 children from different child rights clubs attended awareness campaign training on child rights and prevention of abuse of children.
- In Lakes State, three child helpdesks were handed over to the state government. The state government deployed social workers to create awareness on child rights and child protection issues and the importance of the child helpdesks. Additionally, six football pitches and eight volleyball pitches were set up within schools and public grounds in collaboration with State Ministry of Information, Youth, Culture and Sports. The project distributed sports materials to 20 schools and 20 clubs not affiliated with schools in the three counties of Lakes.

### **Result Area 4: Improved capacity of government counterparts and community based organizations**

- During Q1 2011, In Northern Bahr el Ghazal State, eleven social workers from the State Ministry of Social Development in Aweil East and Aweil North counties attended basic computers skills training with a focus on introduction to computer and Microsoft Word. This brings the total number of counterparts trained across all 10 states to date to 111.
- In Lakes State during the quarter, a total of USD 21,000 was sub-granted to national CBOs, to procure stationary and learning materials for 9 different centers in 7 counties for adult literacy training. A total of 250 women benefited from the grant since inception in 2009. In addition, 500 men and women and 240 children also benefited from the grants.
- In Eastern Equatoria the state Ministry of Agriculture was supplied with equipments, including computers, printers, digital cameras, binding machines, and other office and stationeries for the production of training modules.

## **2. Management Actions**

### **2.1 Project closure**

Of the 18 livelihood projects activities implemented by 12 NGOs in locations throughout the ten states, ten were closed as of quarter 1 of 2011. An additional seven project activities are expected to be closed in quarter 2 and one project is expected to be closed in early quarter 3.

NO	NGO	Project Ref.	Location (State)	Implementation Status
1	OXFAM GB	SRF-08/LK05	Lakes	Closed
2	IRD	SRF-08/UN07	Upper Nile	Closed
3	IRD	SRF-08/WR08	Warrap	Closed
4	World Vision	SRF-08/WR09	Warrap	Closed
5	World Vision	SRF-09/WEQ17	Western Equatoria	Closed
6	World Vision	SRF-09/UTY16	Unity	Closed
7	ICCO	SRF-08/CE02	Central Equatoria	Closed
8	CMSI	SRF-08/CE01	Central Equatoria	Closed
9	Vetwork	SRF-08/EEQ03	Eastern Equatoria	Closed
10	AMURT	SRF-08/NBG06	Northern Bahr el Ghazal	Closed
11	HARD	SRF-08/WBEG10	Western Bahr el Ghazal	In process closure (Q.1)
12	Save the Children	SRF-09/WBEG14	Western Bahr el Ghazal	In process closure (Q.2)
13	Save the Children	SRF-09/UTY15	Unity	In process closure (Q.2)
14	Save the Children	SRF-09/LK12	Lakes	In process closure (Q.2)
15	Save the Children	SRF-09/JG13	Jonglei	In process closure (Q.2)
16	Save the Children	SRF-09/NBEG11	Northern Bahr el Ghazal	In process closure (Q.2)
17	STROMME	SRF-08/JG04	Jonglei	In process closure (Q.2)
18	NCA	SRF-09/EEQ18	Eastern Equatoria	Ongoing closure in Q.3

## 2.2 Contract amendments

Various actions were taken regarding the nine NGO projects, mostly centered on contract amendments and project extensions.

SRF Livelihood Q1 Management Actions.

N.	NGO	Project Ref.	Location (State)	Implementation Status
1	NCA	SRF-09/EEQ18	EEQ	PCA Contract Amended for transfer of fund to procure Road equipment for Eastern Equatoria State
2	STROMME	SRF-08/JG13	Jonglei	PCA Contract Amendment on Early termination on and Budget revision done (New end-date 30 June 2011)
3	HARD	SRF-08/WBG10	WBEG	No cost Extension done up to 15 of February 2010
4	HARD	SRF-08/WBG10	WBEG	PCA Contact Amended for additional USD 50,000 for School Materials
5	Save the Children	SRF-09/JNG13	Jonglei	No cost Extension done extended up to 30 of April 2011
6	Save the Children	SRF-09/LK12	Lakes	No cost Extension done extended up to 30 of April 2011
7	Save the Children	SRF-09/NBG11	NBEG	No cost Extension done extended up to 30 of April 2011
8	Save the Children	SRF-09/UN15	Unity	No cost Extension done extended up to 30 of April 2011
9	Save the Children	SRF-09/WBG14	WBEG	No cost Extension done extended up to 30 of April 2011

## 3. Key Challenges and Mitigation Measures

Challenges	Mitigation Measures
Additional commitments were made by the implementing partner and state steering committees during the implementation of the project. These were not envisaged during project planning and have caused some delays. This includes commitments related to security and landscaping for the Model Market constructed by Norwegian Church Aid in Eastern Equatoria State.	It is necessary to consider all potential requirements on planning phase of projects to ensure proper budget and schedule of project implementation in the future.
Late disbursement of funds has caused delays in project implementation. UNDP has processed a no-cost extension for NCA to complete procurement of road equipment and other activities. The disbursement delay in combination with insecurity due to tribal conflict and flooding has caused delays in the procurement of items and has caused delays in operational completion of project. NCA is awaiting procurement of road equipment in order to complete handover of the Model Market as well.	Contingencies, in the form of alternative transportation measures, are being put in place for this project as well as others.
Implementing partners are experiencing low school attendance due to insecurity and early marriage among pupils. The Stromme Foundation is witnessing a dropout rate of about 47% due to increased tribal conflict as well as lack of food.	NGOs considering expanding educational programmes to discourage early marriage and also encourage school attendance even

Additionally the culture of early marriage is strong in Koch county in Unity State where Save the Children is implementing and impacts the number of children completing their school or attending after marriage.	after marriage.
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#### 4. Administrative and Management Agent Requests to SRF Steering Committee for Endorsement

##### 4.1 Re-allocation of funds

Implementations of projects by the Stromme Foundation and Amurt International were severely disrupted in late 2010 due to high risk issues (financial and programmatic) that affected the achievement of expected results. These and other delays have left a USD 719,638 balance of funds with the management agent UNDP.

UNDP, SSRDF, and state Steering Committee convened to discuss the way forward and agreed to utilize the remaining funds to support the same communities in Northern Bahr el Ghazal who were supposed to benefit from the two projects. In order to achieve this, a new partner would be used to channel the funds and deliver such activities to those respective states. In the case of SRF-08/JG (Stromme Foundation) the PCA targets were revised since the NGO showed lack of absorption capacity in the achievement of the planned targets. The details of the two projects and savings that accrued to UNDP as a result of management action are as shown in the table below:

NGO & Project Ref.	Focus	Location	Remaining Balance	Proposed Options
<b>Stromme Foundation SRF-08/JG04</b>	Community managed microfinance activities & alternative education (i.e., vocational training, adult literacy, and accelerate learning programme.	Jonglei State;, Bor South, Nyrol, Ayod, Boma , Akobo	<b>USD 122,242.00</b>	<p>In consultation with the States Steering Committees, UNDP discussed three possible utilization options for remaining fund balance:</p> <ol style="list-style-type: none"> <li>1. Through direct Cash transfers to State Line Ministries in order to sustain the existing projects handed over to state governments in the 10 states.</li> <li>2. SRF 2 Small Grants to BRAC similar scope and timeframe of up to 31 Dec 2011.</li> <li>3. Through International NGOs with presence in the Jonglei and part of ongoing SRF projects.</li> </ol> <p>UNDP would like to suggest that the balance funds be transferred to line ministries to create sustainability in conjunction with the handover of the assets.</p>
<b>Amurt International SRF-08/NBEG06</b>	Food Security Income generation, Capacity Building	Northern Bahr el Gahzal	<b>USD 222,379.32</b>	
<b>Total</b>			<b>USD 344,621.32</b>	

##### 4.2 Transfer of Assets to States Line ministries:

UNDP is seeking approval from the SRF steering committee for the full transfer of project assets procured by SRF funds that are in the custody of implementing partners in all the 10 states. The assets to the relevant state ministries have been discussed with the State Steering Committees based on SRF aims to ensure continuity and sustainability of project objectives. UNDP has been making arrangements for temporary transfer of assets from IPs to the respective line ministries pending the final decision of the SRF Steering Committee. UNDP has maintained details of all SRF Assets of throughout the 10 States with endorsement of the States Steering Committees after project closures on 30 June 2011, except NCA due to delivery of road equipments. The UNDP corporate asset management policy requires individual programmes to secure prior approval from the steering committee before full transferring of assets to partners.

**SRF Round I (Livelihoods) - Financial Status as of 31 March 2011**

S/N	NGO	Project ID/Ref.	Target State	Project Start Date	Project End Date	PCA Amount (USD)	Advance	IP Expenditure	Audit Expenditure	GMS Recorded in	Total Expenditure	Outstanding	Balance/Project	% Delivery
								Recorded in ATLAS		ATLAS		Advance		
1	CMSI	SRF-08/CE01	CES	1-Jan-09	31-Dec-10	818,924.00	811,985.22	808,728.30	3,352.84	50,697.88	862,779.02	3,256.92	6,938.78	99%
2	ICCO	SRF-08/CE02	CES	1-Jan-10	31-Dec-10	1,500,000.00	1,495,446.60	1,495,446.60	3,352.84	63,805.78	1,562,605.22	-	4,553.40	100%
3	Vetwork	SRF-08/EE03	EEQ	1-Jul-09	31-Dec-10	420,686.69	420,686.69	420,686.69	3,352.84	15,133.36	439,172.89	-	-	100%
4	Stromme	SRF-08/JG04	Jonglei	1-Jan-09	30-Jun-11	1,363,881.00	1,355,528.20	1,238,752.30	3,352.85	61,422.70	1,303,527.85	116,775.90	8,352.80	91%
5	Oxfam GB	SRF-08/LK05	Lakes	1-Dec-08	31-May-11	1,278,328.00	1,278,328.00	1,145,088.60	3,352.85	87,201.98	1,235,643.43	133,239.40	-	90%
6	Amurt	SRF-08/NBG06	NBEG	1-Jan-09	31-Dec-10	751,968.42	751,968.42	751,968.42	3,352.85	53,023.06	808,344.33	-	-	100%
7	IRD	SRF-08/UN07	UPN	1-Jan-09	31-Jul-10	1,476,453.00	1,475,253.10	1,475,253.10	3,352.85	55,665.01	1,534,270.96	-	1,199.90	100%
8	IRD	SRF-08/WR08	Warrap	1-Jan-09	31-Jul-10	1,499,023.42	1,497,823.20	1,497,823.20	3,352.85	72,280.10	1,573,456.15	-	1,200.22	100%
9	WVI	SRF-08/WR09	Warrap	1-Jan-09	30-Jun-10	745,389.00	744,188.30	676,271.34	3,352.85	43,785.65	723,409.84	67,916.96	1,200.70	91%
10	HARD**	SRF-08/WBG10	WBEG	1-Jan-09	15-Apr-11	553,178.00	551,977.60	526,501.55	3,352.85	37,739.09	567,593.49	25,476.05	1,200.40	95%
11	SC Sweden	SRF-09/NBG11	NBEG	1-Feb-09	30-Apr-11	879,598.65	827,374.70	827,374.70	3,352.84	58,088.95	888,816.49	-	52,223.95	94%
12	SC Sweden	SRF-09/LK12	Lakes	15-Feb-09	30-Apr-11	611,721.60	580,288.61	580,288.64	3,352.84	42,858.76	626,500.24	(0.03)	31,432.99	95%
13	SC Sweden	SRF-09/JG13	Jonglei	16-Feb-09	30-Apr-11	763,888.65	758,349.00	721,045.00	3,352.84	36,886.80	761,284.64	37,304.00	5,539.65	94%
14	SC UK	SRF-09/WBG14	WBEG	1-Feb-09	30-Apr-11	750,000.28	494,127.00	494,127.00	3,352.84	45,651.47	543,131.31	-	255,873.28	66%
15	SC UK	SRF-09/UTY15	Unity	16-Feb-09	30-Apr-11	995,903.00	716,757.00	716,757.00	3,352.85	94,849.29	814,959.14	-	279,146.00	72%
16	WVI	SRF-09/UTY16	Unity	16-Feb-09	30-Sep-10	748,031.65	690,738.20	492,492.23	3,352.84	35,687.01	531,532.08	198,245.97	57,293.45	66%
17	WVI	SRF-09/WEQ17	WEQ	16-Feb-09	31-Dec-10	1,520,908.70	1,507,447.80	1,507,447.80	3,352.84	72,608.90	1,583,409.54	-	13,460.90	99%
18	NCA	SRF-09/EEQ18	EEQ	1-Feb-09	30-Apr-11	2,571,902.34	2,571,881.00	1,128,591.00	3,352.84	99,421.04	1,231,364.88	1,443,290.00	21.34	44%
<b>Total</b>						<b>19,249,786.40</b>	<b>18,530,148.64</b>	<b>16,504,643.47</b>	<b>60,351.20</b>	<b>1,026,806.83</b>	<b>17,591,801.50</b>	<b>2,025,505.17</b>	<b>719,637.76</b>	<b>86%</b>

**Sudan Recovery Fund -SS  
Round II: Small Grants Window  
Quarter 1 2011 Report**

<b>Recipient UN Organization:</b>	<b>United Nations Development Programme (UNDP)</b>	<b>SRF Priority Area:</b>	Agriculture, Education, WATSAN and Capacity Building.		
<b>Implementing Partner(s):</b>	<b>NGO:</b> BRAC Southern Sudan (Grants Coordinator) <b>Government counterpart:</b> Southern Sudan Reconstruction Fund (SSRDF)				
<b>Project Number:</b>	SRF-09/BRAC20				
<b>Project Title:</b>	<b>SRF Small Grants Window</b>				
<b>Total Approved Project Budget</b>	US\$ 2,675,000				
<b>Funds Committed:</b>	US\$ 2,675,000	<b>Percentage of Approved:</b>	100 %		
<b>Funds Disbursed:</b>	US\$ 2,161,899	<b>Percentage of Approved:</b>	89.7 %		
<b>SC Approval Date:</b>	07 October 2009				
<b>Expected Project Duration:</b>	21 Months	<b>Forecast Final Date:</b>	31 July 2011	<b>Delay (Months):</b>	Yes

**1. Progress Towards Expected Results**

**Summary of Results:** The strategic plan for SRF round II focuses on a cost-effective, result oriented approach to enhance capacity of national NGO and CBOs for implementation and management of the programs in agriculture, education and WATSAN. During the quarter under review, the national NGO/CBOs have made timely progress on the work plan in all the 10 States of South Sudan. A total of 69 NGO/CBOs received disbursement to implement different projects under SRF round II.

**Result Area 1:** *Capacity of National Staff (210) and Key personnel (70) of NGO/CBO built through training in project proposal, finance and management to include monitoring & evaluation.*

BRAC trained a total of 111 staff members from the national and community based organizations during the reporting period. A total of 47 members of 27 NGO/CBOs from Central Equatoria, Upper Nile and Lakes States participated in financial management training. During the reporting period, 64 members from 30 NGO/CBOs from Warrap, Eastern Equatoria, Western Bahr el Ghazal, Western Equatoria and Lakes were trained on monitoring and reporting. Of the 280 NGOs/CBOs originally planned, 240 were trained since project inception, 107 in financial management and 134 in M&E and reporting, and project planning. The total percentage of activity completed under this output is 85.7%. The contribution of the small grants mechanism to building the capacity of the local organizations will be assessed as part of the planned evaluation.

**Result Area 2:** *Grants disbursed to 70 national NGO/CBO and proper management of funds*

BRAC disbursed a total of SDG 1,369,895 (USD 570,790) to 54 NGOs/CBOs during the reporting period. Overall BRAC has disbursed a total of USD 1,875,974 to 69 NGO/CBOs to date for the implementation of small project in agriculture, education and watsan. Details of the implementation progress done by the NGOs/CBOs in each of the States are contained below in Annex Table 1: *Implementation progress by CBO.*

**Agriculture:**

- During the reporting period a total of 402 farmers were provided with agricultural skills training.
- 640 households received agricultural tools and inputs such as seeds, livestock and fishing tools.
- A total of 2.6 MT of seeds were distributed.
- 80 feddans of land were cultivated for agricultural production.

**Education:**

- A total of 2 learning centers were constructed during the reporting period.
- 50 beneficiaries from NGO/CBOs participated in capacity building activities. Of these beneficiaries, 40 of them were youth.

**WATSAN:**

The drilling of more water points during the quarter under review has relieved women from the burden of having to travel long distances to fetch water, which is often dirty and contaminated. The women are therefore able to use their newfound free time for learning. The relatively cleaner supply of water from the boreholes is likely to have a positive health impact as well and thereby improve sanitation conditions. Specific achievements have been made as follows:

- A total of 6 boreholes were constructed during the reporting period, benefitting approximately 3,460 households.
- 3 water pumps were installed.
- A total of 7 latrines were either repaired or completed construction, providing benefits to approximately 1,960 households.

**Gender equity and Diversity:**

UNDP and BRAC need to build a broader consensus through the NGOs/CBOs to include both men and women in all areas of operation from their own staffing strategy to the inclusion of gender balance on the beneficiary level. The goal of our gender justice and diversity component of the SRF project is to mainstream gender equality and improve relations and build sensitivity at home and in places of learning. In SRF round II there are only 8 NGOs/CBOs directed and headed by female managers. The SRF Small Grants project continues to proactively advocate for policy for greater gender equity and diversity. The project has made an attempt to prevent gender-base discrimination and violence by increasing understanding through discussions in the trainings performed under the project.

**2. Project Management****2.1 Contract Amendments**

A no cost extension was granted by UNDP to BRAC for three months (1 April to 30 June 2011) based on a request to enable disbursement of the remaining funds to some of the NGOs/CBOs.

**2.2 Quality of Reporting**

During the quarter, UNDP continued to provide support to information management to ensure quality and accuracy of data provided by BRAC. UNDP did so through joint monitoring visits with SSRDF to each of the locations of NGO/CBOs that received funds disbursement.

**2.3 Southern Sudan Reconstruction and Development Fund (SSRDF) Project**

The project had a carry forward of only USD 42,000 to 2011 and had prepared an annual work plan for 2011 with a budget of USD 2 million. The annual work plan was not funded. As a result, the activities under the project came to an end in 2010. During the reporting period there were two staff, a project manager and an IT specialist, working under the SSRDF project. The activities of the project manager focused on attempting to mobilize resources for the 2011 AWP and the IT specialist provided technical support to the project.

### 3 Challenges and Mitigation Measures

Challenges	Mitigation Measures
<p><b>Insecurity</b> Outbreaks of insecurity in some states, especially in Jonglei State compromised the quality of BRAC monitoring. Additional challenges relate to logistical support in the form of vehicles. BRAC staff sometimes either rent or use public transport to discharge their duties. This is also the case with internet communications and access particularly in remote villages and communities. These challenges hindered, in many cases, participation in workshop and coordination of field activities.</p>	<p>The project needs to consider other forms of transportations or convoys to ensure that projects sites can be reached safely for monitoring purposes. Systems are being put in place to improve internet connections at project sites.</p>
<p><b>Capacity of Implementing Partners</b> Joint monitoring visits conducted by UNDP and SSRDF documented the following findings:</p> <ul style="list-style-type: none"> <li>•Internal management of national NGOs was uneven although financial/books of accounts were available and verified in some cases; information was not accurately recorded.</li> <li>•BRAC was unable to monitor some of the projects. It was quite apparent that some activities being implemented were not in line with the original proposal design.</li> <li>•Projects whose main activities involved construction of public latrines, classroom block or health facilities had difficulties in completing their work on time and within budget. Most of these NGOs expressed challenges due to price difference between the moment of the project drafting and the actual period of project implementation.</li> </ul>	<p>UNDP is working closely with implementing partners to devise a system to improve project management, monitoring and reporting.</p>
<p><b>Logistical Challenges</b></p> <ul style="list-style-type: none"> <li>• The Small Grants Window projects in Round 2 dealt with very remote communities not reached before. The logistical costs were high but the assistance was necessary.</li> </ul>	<p>With the experience from this round of intervention basic systems have been devised to improve on logistical arrangements for future intervention in the remote communities.</p>
<p><b>Agriculture component</b></p> <ul style="list-style-type: none"> <li>• Land preparation activities in some cases took longer time than expected leading to delay in cultivation. In some states there are no tractors that would facilitate the land cultivation.</li> <li>• Dependency on rain water for agriculture production.</li> <li>• Inadequate tools and scarcity of quality seeds.</li> </ul>	<ul style="list-style-type: none"> <li>• Considerations for provision of tractors.</li> <li>• Piloting irrigation schemes.</li> <li>• Strengthening cooperation and linkages with partner organizations, FAO to receive seeds on time.</li> </ul>
<p><b>Market and Price</b></p> <ul style="list-style-type: none"> <li>• High fluctuation in market price caused the initiative of borehole drilling to take a longer time than expected.</li> </ul>	<p>This sort of fluctuations in prices will be considered in the planning phase of future project and a contingency plan will be put in place.</p>
<p><b>Impact of Referendum</b></p> <ul style="list-style-type: none"> <li>• During the Referendum the project activities were suspended for a certain period. In some cases participation was not 100%, especially in the training sessions. It was difficult to share urgent information with some NGOs/CBOs situated in remote areas. The lack of adequate email connectivity exasperated the challenge.</li> </ul>	<p>Project staff will be proactive to disseminate information ahead of time and have contingency plan in place when high profile events that require citizens' participations are expected.</p>

### 4. Lessons Learned

Some of the communities at the local level have a strong interest in livelihood programmes and to work with CBOs/Local NGOs. Some NGOs/CBO have the capacity to manage bigger projects and budgets and have shown the capacity to implement projects of higher budgets and scope than those under the small grants window of the DRF project. Therefore, it is conceivable that projects with a bigger budget and scope be funded in the future rounds of SRF.



## 5. Next Step and Ongoing Work

### 5.1 *Audit, Monitoring and Evaluation*

- The financial system of the 23 NGO/CBOs in 7 states to be audited. An assessment will be performed by BRAC auditors.
- UNDP will contract an external audit to review BRAC accounts in Quarter 2 2011. The final audit is expected in May 2011.

### 5.2 *BRAC Extension*

BRAC has already disbursed funds to 69 NGO/CBOs within the project duration October 2009 to March 2011. According to the Project Cooperation Agreement, BRAC, the Grant Coordinator, was supposed to disburse USD 2 million among 70 NGO/CBOs. But due to some challenges as mentioned earlier, it was not possible for BRAC to disburse the total amount of fund. The agreement amount was USD 2,360,000. BRAC received from UNDP total USD 2,116,877, and the remaining balance is USD 243,123. In this regard BRAC has received approval of the no-cost extension from UNDP in order to accommodate the 23 NGOs/CBOs who were not able to complete their work during the proposed timeframe.

**Annex I: Funds disbursed by BRAC to CBOs per Quarters.**

N	Loc.	NGO / CBO name.	Approved Budget		Q1 Disb.		Q2 Disb.		Q3 Disb.		Q4 Disb.		Q1 2011 Disb.		Balance
			(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	
1	WB G	South Sudan for Peace & Development	60,000	25,000	0	0	18,000	7,500	0	0	0	0	42,000	17,500	0
2	WB G	El Shadai Organization	67,100	27,958	0	0	0	0	0	0	0	0	67,100	27,958	0
3	WB G	Confident Relief and Rehabilitation Org	70,000	29,167	0	0	0	0	0	0	21,000	8,750	49,000	20,417	0
4	WB G	Wagen Agency for Rehabilitation	65,180	27,158	0	0	0	0	0	0	19,550	8,146	45,626	19,010	0
5	WB G	Unity Cultural Centre	65,000	27,083	0	0	0	0	0	0	0	0	65,000	27,083.4	0
6	WB G	Humanitarian Care Mission	70,000	29,167	0	0	0	0	0	0	21,000	8,750	49,000	20,417	0
<b>SUBTOTAL WESTERN BAHR EL GHAZAL</b>			<b>265,180</b>	<b>110,492</b>	<b>0</b>	<b>0</b>	<b>18,000</b>	<b>7,500</b>	<b>0</b>	<b>0</b>	<b>61,550</b>	<b>25,646</b>	<b>317,726</b>	<b>132,386</b>	<b>0</b>
7	NBG	Gateway Education Center	60,000	25,000	0	0	48,000	20,000	0	0	0	0	12,000	5,000	0
8	NBG	Awuchier Rural Cooperation Society	70,000	29,167	0	0	56,000	23,333	14,000	5,833	0	0	0	0	0
9	NBG	Gomjuer Thii Rural Development	65,000	27,083	0	0	52,000	21,667	0	0	13,000	5,417	0	0	0
10	NBG	Hope Agency For relief And development(HARD)	60,000	25,000	0	0	18,000	7,500	30,000	12,500	12,000	5,000	0	0	0
11	NBG	Aweil Women Agriculture Farmers Organization	65,000	27,083	0	0	19,500	8,125	32,500	13,542	13,000	5,417	0	0	0
12	NBG	Lonypiu Charity Society	60,000	25,000	0	0	48,000	20,000	0	0	0	0	12,000	5,000	0
13	NBG	Sudan Christ Ministry (SCM)	70,000	29,167	0	0	21,000	8,750	49,000	20,417	0	0	0	0	0

**Annex I: Funds disbursed by BRAC to CBOs per Quarters.**

N	Loc.	NGO / CBO name.	Approved Budget		Q1 Disb.		Q2 Disb.		Q3 Disb.		Q4 Disb.		Q1 2011 Disb.		Balance
			(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	
	State		(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(USD)
		<b>SUBTOTAL NORTHERN BAHR EL GHAZAL</b>	<b>450,000</b>	<b>187,500</b>	<b>0</b>	<b>0</b>	<b>262,500</b>	<b>109,375</b>	<b>125,500</b>	<b>52,292</b>	<b>38,000</b>	<b>15,833</b>	<b>24,000</b>	<b>10,000</b>	<b>0</b>
14	WRP	Pagor Trading and Investment Company Ltd	65,000	27,083	0	0	19,500	8,125	32,500	13,542	0	0	13,000	5,417	0
15	WRP	Sudan Production Aid	60,000	25,000	0	0	18,000	7,500	0	0	0	0	42,000	17,500	0
16	WRP	Sudan and Education Development Association	60,000	25,000	0	0	18,000	7,500	30,000	12,500	0	0	12,000	5,000	0
17	WRP	Change Maker Sudan	65,000	27,083	0	0	19,500	8,125	0	0	0	0	45,500	18,958	0
18	WRP	Sudanese Voluntary Agency for Development	65,000	27,083	0	0	0	0	19,500	8,125	0	0	45,500	18,958	0
19	WRP	Luanyjang Youth for Development Association	65,000	27,083	0	0	19,500	8,125	32,500	13,542	0	0	13,000	5417	0
20	WRP	Deng Nhial Company Limited	65,000	27,083	0	0	19,500	8,125	32,500	13,542	13000	5,417	0	0	0
		<b>SUBTOTAL WARRAP</b>	<b>445,000</b>	<b>185,417</b>	<b>0</b>	<b>0</b>	<b>114,000</b>	<b>47,500</b>	<b>147,000</b>	<b>61,250</b>	<b>13,000</b>	<b>5,417</b>	<b>171,000</b>	<b>71,250</b>	<b>0</b>
21	LKS	Abang And Anuol Girls Development Initiative	60,000	25,000	0	0	18,000	7,500	30,000	12,500	0	0	12,000	5,000	0
22	LKS	Lok Auet Maring Trading Co Ltd	65,000	27,083	0	0	19,500	8,125	32,500	13,542	13,000	5,417	0	0	0
23	LKS	Resource Development Foundation For Africa (RDF)	60,000	25,000	0	0	18,000	7,500	30,000	12,500	0	0	12,000	5,000	0
24	LKS	Wulu Trading Co Ltd.	60,000	25,000	0	0	18,000	7,500	30,000	12,500	12,000	5,000	0	0	0

**Annex I: Funds disbursed by BRAC to CBOs per Quarters.**

N	Loc.	NGO / CBO name.	Approved Budget		Q1 Disb.		Q2 Disb.		Q3 Disb.		Q4 Disb.		Q1 2011 Disb.		Balance
			(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	
4	State														
25	LKS	Atermoc for Trading And Investment Company Ltd	70,000	29,167	0	0	21,000	8,750	35,000	14,583	0	0	14,000	5,833	0
26	LKS	Abang Women Developemnt Center	70,000	29,167	0	0	0	0	21,000	8,750	0	0	49,000	20,417	0
27	LKS	Nyangbuot Trading And Investment Co Ltd.	60,000	25,000	0	0	48,000	20,000	0	0	0	0	12,000	5,000	0
<b>SUBTOTAL LAKES</b>			<b>445,000</b>	<b>185,417</b>	<b>0</b>	<b>0</b>	<b>142,500</b>	<b>59,375</b>	<b>178,500</b>	<b>74,375</b>	<b>25,000</b>	<b>10,417</b>	<b>99,000</b>	<b>41,250</b>	<b>0</b>
28	EEQ	Obbo Community Development Organization (OCDA)	60,000	25,000	0	0	48,000	20,000	0	0	0	0	12,000	5,000	0
29	EEQ	Eastern Equatorial Women Organization	60,000	25,000	0	0	48,000	20,000	0	0	12,000	5,000	0	0	0
30	EEQ	Need Service Education Agency (NSEA)	65,000	27,083	0	0	52,000	21,667	0	0	0	0	13,000	5,417	0
31	EEQ	Alwongi Rural Development Organization(ARDO)	70,000	29,167	0	0	21,000	8,750	35,000	14,583	0	0	14,000	5,833	0
32	EEQ	Agro-forestry and Environmental Development Association	65,000	27,083	0	0	52,000	21,667	0	0	0	0	13,000	5,417	0
33		Dongotono Community Organization	60,000	25,000	0	0	48,000	20,000	0	0	0	0	12,000	5,000	0
34	EEQ	Evangelical Free Church of the Sudan (EFCS)	65,000	27,083	0	0	19,500	8,125	32,500	13,542	0	0	13,000	5,417	0

**Annex I: Funds disbursed by BRAC to CBOs per Quarters.**

N	Loc.	NGO / CBO name.	Approved Budget		Q1 Disb.		Q2 Disb.		Q3 Disb.		Q4 Disb.		Q1 2011 Disb.		Balance
			(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	
SUBTOTAL EASTERN EQUATORIA			445,000	185,417	0	0	288,500	120,208	67,500	28,125	12,000	5,000	77,000	32,083	0
35	CEQ	Southern Sudan Orphans Care	65,000	27,083	0	0	19,500	8,125	0	0	0	0	45,500	18,958	0
36	CEQ	Bari Community Association (BC)	75,000	31,250	0	0	60,000	25,000	0	0	15,000	6,250	0	0	0
37	CEQ	Confident children out of Conflict (CCC)	75,000	31,250	22,500	9,375	37,500	15,625	0	0	0	0	15,000	6,250	0
38	CEQ	PITA Women Association for Development	65,000	27,083	19,500	8,125	32,500	13,542	0	0	0	0	13,000	5,417	0
39	CEQ	Human And Animals Development Organization	65,000	27,083	19,500	8,125	32,500	13,542	0	0	0	0	13,000	5,417	0
40	CEQ	Community Alternative for Transformation	65,000	27,083	0	0	19,500	8,125	32,500	13,542	0	0	13,000	5,417	0
41	CEQ	Sudan Peace And Education Development Programme (SPEDP)	70,000	29,167	21,000	8,750	35,000	14,583	0	0	14,000	5,833	0	0	0
SUBTOTAL CENTRAL EQUATORIA			480,000	200,000	82,500	34,375	236,500	98,542	32,500	13,542	29,000	12,083	99,500	41,458	0
42	WEQ	Mundri Relief And Development Association Agencies	65,000	27,083	0	0	19,500	8,125	0	0	32,500	13,542	13,000	5,417	0
43	WEQ	Southern Sudan Community Development Aid (SSCDA)	60,000	25,000	0	0	18,000	7,500	30,000	12,500	0	0	12,000	5000	0
44	WEQ	Nabanga Development Association	65,000	27,083	0	0	19,500	8,125	0	0	32,500	13,542	13,000	5,417	0
45	WEQ	Lacha Community And Economic Development (LCED)	65,000	27,083	0	0	52,000	21,667	13,000	5,417	0	0	0	0	0
46	WEQ	Ayi Rehabilitation And Development	65,000	27,083	0	0	19,500	8,125	32,500	13,542	0	0	13,000	5,417	0

**Annex I: Funds disbursed by BRAC to CBOs per Quarters.**

N	Loc.	NGO / CBO name.	Approved Budget		Q1 Disb.		Q2 Disb.		Q3 Disb.		Q4 Disb.		Q1 2011 Disb.		Balance
			(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	
	State	Association													
47	WEQ	Sudan Peace Foundation	60,000	25,000	0	0	48,000	20,000	0	0	0	0	12,000	5,000	0
48	WEQ	Rural Action Against Hunger	70,000	29,167	0	0	21,000	8,750	49,000	20,417	0	0	0	0	0
<b>SUBTOTAL WESTERN EQUATORIA</b>			<b>450,000</b>	<b>187,500</b>	<b>0</b>	<b>0</b>	<b>197,500</b>	<b>82,292</b>	<b>124,500</b>	<b>51,875</b>	<b>65,000</b>	<b>27,083</b>	<b>63,000</b>	<b>26,250</b>	<b>0</b>
49	JNG	Episcopal Church of the Sudan	60,000	25,000	0	0	0	0	0	0	18,000	7,500	42,000	17,500	0
50	JNG	Nile Hope Development Forum	65,000	27,083	0	0	19,500	8,125	0	0	32,500	13,542	13,000	5,417	0
51	JNG	Gospel Apostolic Church of Sudan	60,000	25,000	0	0	18,000	7,500	30,000	12,500	0	0	12,000	5,000	0
52	JNG	Bor Window Association	75,000	31,250	0	0	22,500	9,375	37,500	15,625	15,000	6,250	0	0	0
53	JNG	Jalle Women Development	70,000	29,167	0	0	56,000	23,333	0	0	0	0	14,000	5,833	0
54	JNG	Duk Women Center For Development	65,000	27,083	0	0	19,500	8,125	32,500	13,542	0	0	13,000	5,417	0
55	JNG	Standard Action Liaison focus (SALF)	65,000	27,083	0	0	19,500	8,125	0	0	0	0	45,500	18,958	0
<b>SUBTOTAL JONGLEI</b>			<b>460,000</b>	<b>191,667</b>	<b>0</b>	<b>0</b>	<b>155,000</b>	<b>64,583</b>	<b>100,000</b>	<b>41,667</b>	<b>65,500</b>	<b>27,292</b>	<b>139,500</b>	<b>58,125</b>	<b>0</b>
56	UTY	Assistant Mission for Africa (AMA)	60,000	25,000	0	0	18,000	7,500	0	0	0	0	42,000	17,500	0
57	UTY	Bull Pech Agricultural Project (BPAP)	75,000	31,250	0	0	22,500	9,375	37,500	15,625	0	0	15,000	6,250	0
58	UTY	South Sudan Orphan Care Organization	65,000	27,083	0	0	19,500	8,125	32,500	13,542	13,000	5,417	0	0	0
59	UTY	Nile On Aid of Hope (NOAH)	65,000	27,083	0	0	19,500	8,125	32,500	13,542	0	0	13,000	5,417	0
60	UTY	Home of Grace & Strength	70,000	29,167	0	0	0	0	21,000	8,750	0	0	49,000	20,417	0
61	UTY	Upper Nile Initiative & Development Organization	51,450	21,438	0	0	0	0	15,435	6,431	25,725	10,719	10,290	4,288	0

**Annex I: Funds disbursed by BRAC to CBOs per Quarters.**

N	Loc.	NGO / CBO name.	Approved Budget		Q1 Disb.		Q2 Disb.		Q3 Disb.		Q4 Disb.		Q1 2011 Disb.		Balance
			(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	(SDG)	(USD)	
62	UTY	Christ Mission Continuous Ministry	70,000	29,167	0	0	0	0	21,000	8,750	0	0	49,000	20,417	0
<b>SUBTOTAL UNITY</b>			<b>456,450</b>	<b>190,188</b>	<b>0</b>	<b>0</b>	<b>79,500</b>	<b>33,125</b>	<b>159,935</b>	<b>66,640</b>	<b>38,725</b>	<b>16,135</b>	<b>178,290</b>	<b>74,288</b>	<b>0</b>
63	UPN	Universal Relief And Development Organization for Sudan (URDOS)	60,000	25,000	0	0	18,000	7,500	0	0	30,000	12,500	12,000	5,000	0
64	UPN	Youth Agency for Relief Rehabilitation and Development	65,000	27,083	0	0	19,500	8,125	32,500	13,542	0	0	13,000	5,417	0
65	UPN	Sudan Catholic Bishops Conference	70,000	29,167	0	0	19,500	8,125	0	0	0	0	50,500	21,042	0
66	UPN	Anyang Barr Cooperative Society	70,000	29,167	0	0	0	0	21,000	8,750	35,000	14,583	14,000	5,833	0
67	UPN	Mieben Charitable Society for Development	69,307	28,878	0	0	0	0	20,792	8,663	0	0	48,515	20,215	0
68	UPN	Nile Foundation Aid	70,000	29,167	0	0	0	0	21,000	8,750	0	0	49,000	20,417	0
69	UPN	Naath Community Development Services	69,300	28,875	0	0	0	0	20,790	8,663	34,650	14,438	13,864	5,776	0
<b>SUBTOTAL UPPER NILE</b>			<b>473,607</b>	<b>197,336</b>	<b>0</b>	<b>0</b>	<b>57,000</b>	<b>23,750</b>	<b>116,082</b>	<b>48,368</b>	<b>99,650</b>	<b>41,521</b>	<b>200,879</b>	<b>83,700</b>	<b>0</b>
<b>TOTALS</b>			<b>4,370,237</b>	<b>1,820,932</b>	<b>82,500</b>	<b>34,375</b>	<b>1,551,000</b>	<b>646,250</b>	<b>1,051,517</b>	<b>438,132</b>	<b>447,425</b>	<b>186,427</b>	<b>1,369,895</b>	<b>570,790</b>	<b>0</b>

*Exchange rate used by BRAC : USD 1 : SDG 2.4*

**SRF Round II (Small Grants) – Financial Status as of 31 March 2011**

S/N	NGO	Project ID/Ref.	Target State	Project Start Date	Project End Date	PCA Amount (USD)	Advance	IP Expenditure Recorded in ATLAS	Gain& Loss	GMS Recorded in ATLAS	Total Expenditure	Outstanding Advance	Balance/Project	% Delivery
						[A]	[C]	[D]	[E]	[F]	[G]	[H=C-D]	[I=A-C]	[J=I/A]
1	BRAC	SRF-09/SGM20	All States	1-Oct-09	30-Jun-11	2,360,000.00	2,305,977.90	2,084,185.90	1,212.12	76,501.00	2,161,899.02	221,792.00	54,022.10	88%

**SRF Round II (SSRDF) – Financial Status as of 22 August 2011**

S/N	Project	Total Budget	Allocation	Allocation Carried Forward to 2011	Expenditure 2011	Total Expenditure	Balance	% Delivery
2	SSRDF	540,390.00	540,390.00	42,120.91	32,607.89	530,876.89	9,513.11	98%