

United Nations Development Group Iraq Trust Fund
Project #:C9-31
Date and Quarter Updated: October- December 4th Quarter 2011

Participating UN Organisation: UNOPS

Sector: Governance

Government of Iraq – Responsible Line Ministry: Ministry of Planning and Development Cooperation (MOPDC)

Title	Capacity Strengthening of the MoPDC to Support the Process of a National Development Plan for Iraq				
Geo. Location	Baghdad, Iraq				
Project Cost	USD 956,000				
Duration	12 Months (plus 12 months extension)				
Approval Date	26 April 2010	Starting Date	03 May 2010	Completion Date	03 May 2011, Extended until 03 May 2012
Project Description	This project will provide assistance to support the Government of Iraq by making available technical expertise, as required/identified by the Ministry of Planning and Development Cooperation (MoPDC), to support the National Development Plan (NDP) implementation process in Iraq, aiding the finalisation of the current process while also laying foundations for a longer term coordination planning structure. Support, to be provided through an external management firm, will include but is not limited to providing policy guidance and reform technical expertise as well as assistance in initiatives to ensure integration of foreign and national resources in achieving development goals. This will strengthen the capacity of MoPDC to lead the implementation of the NDP as well as the overall development planning process.				

Development Goal and Immediate Objectives

NDS/ICI priority/ goal(s): NDS: Strengthen good governance and improve security.

ICI: 4.2 Strengthening institutions to improve governance.

UNCT Outcome: Strengthened governance institutions and processes for political inclusion, accountability, rule of law, and efficient service delivery.

Sector Outcome: Outcome 4: Strengthened institutions, processes and regulatory frameworks of national and local governance

JP Outcome 1: Strengthened institutions, processes and regulatory frameworks of national and local governance

The Immediate objectives are:

1. GoI has improved institutional capacities to undertake NDP process.
2. MoPDC has coordinated mechanisms to implement NDP processes.

Outputs, Key activities and Procurement

Outputs	1.1: GoI has improved institutional capacities to undertake NDP process. 1.2: MoPDC has coordinated mechanisms to implement NDP processes.
Activities	1.1.1 UNOPS, together with other relevant stakeholders defines ToRs for the external management company. 1.1.2 Submission of ToRs to GoI for approval. 1.1.3 Approval of ToRs by GoI. 1.1.4 Publish Expression of Interest (EoI) on UN/ UNOPS website. 1.1.5 Alert companies with proven and current Iraq experience and relevant expertise to EoI. 1.1.6 Transmission of Request for Proposal to potential contracting companies based on positive

	<p>responses to EoI.</p> <p>1.1.7 Evaluation of received proposals by UNOPS with the participation of the MoPDC and UNAMI.</p> <p>1.1.8 Selection of management consultancy based on evaluation.</p> <p>1.1.9 Engagement by UNOPS of selected management Consultancy Company to provide the services as specified in the ToRs, and as proposed in the company submission.</p> <p>1.1.10 Assignment of part-time Project manager to follow and monitor the implementation of the project and initiate corrective action when required.</p> <p>1.1.11 The management consultancy company will engage consultants.</p> <p>1.2.1 The consultants will work with the GoI staff.</p> <p>1.2.2 Internal evaluation exercise conducted.</p>
Procurement	

Funds Committed	USD 502,428.40	% of approved	53%
Funds Disbursed	USD 385,037.23	% of approved	40%
Forecast final date	4 May 2011- Extended until 3 May 2012	Delay (months)	12

Direct Beneficiaries	Number of Beneficiaries	% of planned (current status)
Men	n/a	
Women	n/a	
Children	n/a	
IDPs	n/a	
Others	n/a	
Indirect beneficiaries	By contributing to an improved NDP, the population of Iraq should benefit from better coordination and planning of needs.	
Employment generation (men/women)	n/a	

Quantitative achievements against objectives and results	% of planned
JP Outcome 1: Strengthened institutions, processes and regulatory frameworks of national and local governance	10
Output 1.1: GoI has improved institutional capacities to undertake NDP process.	10
1.1.1 UNOPS, together with other relevant stakeholders defines ToRs for the external management company.	100
1.1.2: Submission of ToRs to GoI for approval	100
1.1.3: Approval of ToRs by GoI.	100
1.1.4: Publish Expression of Interest (EoI) on UN/ UNOPS website.	100
1.1.5: Alert companies with proven and current Iraq experience and relevant expertise to EoI.	100
1.1.6: Transmission of Request for Proposal to potential contracting companies based on positive responses to EoI.	100
1.1.7: Evaluation of received proposals by UNOPS with the participation of the MoPDC and UNAMI.	100
1.1.8: Selection of management consultancy based on evaluation.	100
1.1.9: Engagement by UNOPS of selected management Consultancy Company to provide the services as specified in the ToRs, and as proposed in the company submission.	77
1.1.10: Assignment of part-time Project manager to follow and monitor the implementation of the project and initiate corrective action when required.	77
1.1.11: The management consultancy company will engage consultants.	0
Output 1.2: MoPDC has coordinated mechanisms to implement NDP processes.	0
1.2.1 The consultants will work with the GoI staff.	0
1.2.2 Internal evaluation exercise conducted.	0

Qualitative achievements against objectives and results

The project started on the 5th of May 2010. Concurrently to the receipt of approval of this project, UNOPS had issued a request for a Long Term Agreement (LTA) which would serve the same purpose of selecting a management consultancy to deploy consultants. The LTA could serve to deliver the same function and it was therefore considered reasonable to not duplicate work. The LTA is now in full effect and UNOPS is ready to deploy consultants upon request.

At the end of September 2010, UNOPS received a letter from the DSRSG/RC/HC UNAMI conveying a request from the Ministry of Planning (MoPDC), to procure services for the development of a Business Process Management (BPM) module in order to automate business processes by incorporating a work flow management system in the Iraq Development Management System (IDMS) for both externally funded projects and capital budget projects. The aim is to enhance the coordination between the Ministry of Planning and other line ministries during the implementation of the NDP and the effective utilization of Iraq's capital budget. UNOPS duly procured the services of a software development company. Further to the launch of the IDMS in Baghdad, meetings were held with UNAMI and the Ministry of Planning regarding options for future support, many potential areas had been identified. Subsequently, UNAMI, UNDP and the MoP agreed in the final quarter of 2011 that this project specifically further support the IDMS through the provision of help desk functions and provide relevant training. Finally, conversations were held in Baghdad between UNAMI and the MoP with regard to providing technical consultants for the first time, in order to support the MoP across a range of areas. Once TORs have been confirmed UNOPS will begin an expedited recruitment process for relevant experts.

Main implementation constrains & challenges (2-3 sentences)

The list of potential areas to support is exhaustive, whereas the budget is limited. Therefore, to determine which areas to support the MoP and agree on them required the time to ensure thorough analysis was performed and consensus of stakeholders was reached.