



## Uruguay One UN Coherence Fund

### Final Project Narrative Progress Report

Reporting Period: 1 January – 31 December 2011

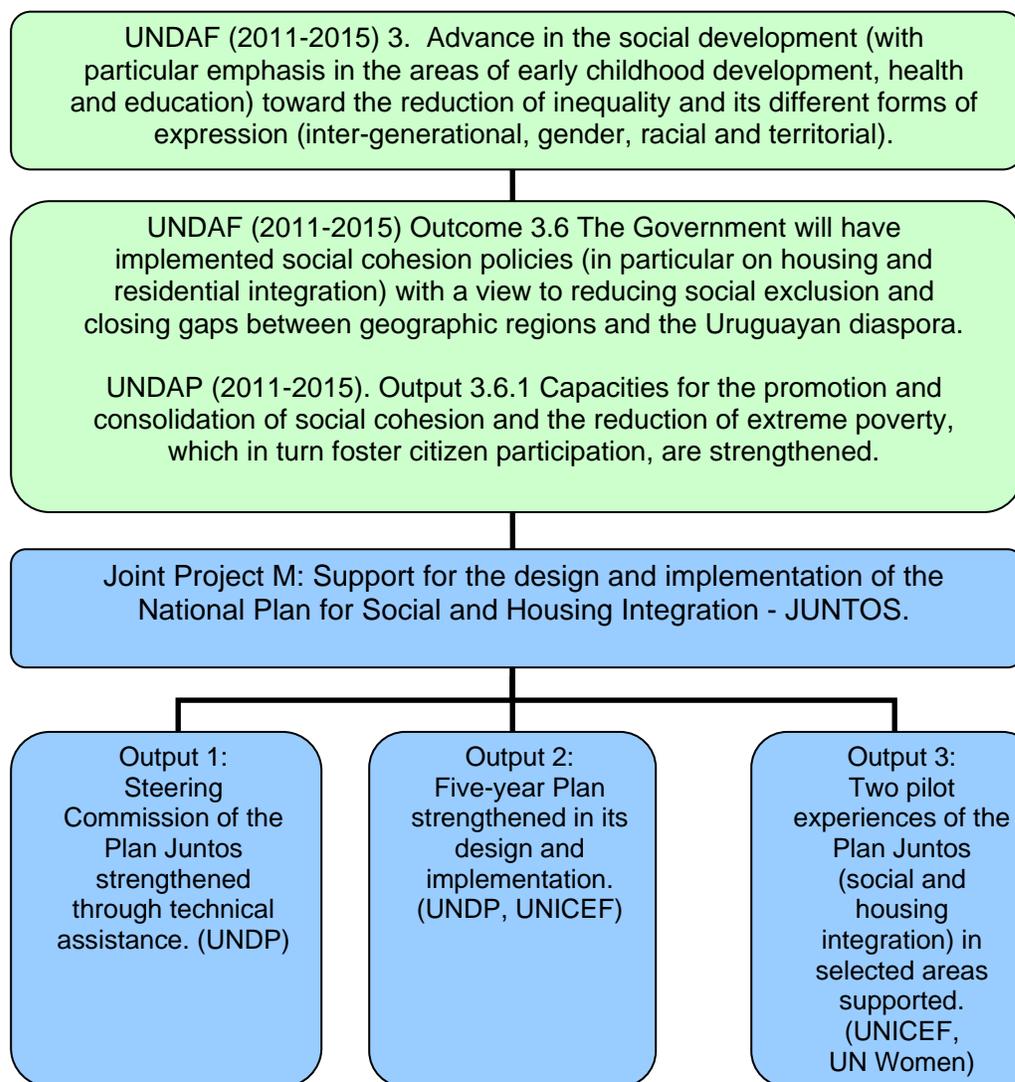
<p><b>Submitted by:</b> Susan McDade, United Nations Resident Coordinator in Uruguay</p> <p>Contact information: susan.mcdade@undp.org</p>	<p><b>Country and Thematic Area</b></p> <p>Poverty, Extreme Poverty, Social Development</p>								
<p><b>Programme No: M</b>  <b>MPTF Office Atlas No: 66254</b>          Programme Title:          Support for the design and implementation of the National Plan for Social and Housing Integration - <i>JUNTOS</i>.</p>	<p><b>Participating Organization(s):</b></p> <p>UN Women, UNDP, UNICEF</p>								
<p><b>Implementing Partners:</b>          Presidency of the Republic,          Office of Planning and Budget (OPP)          Ministry of Social Development (MIDES)          Ministry of Labour and Social Security (MTSS)          Ministry of Housing, Land Use, and Environment (MVOTMA)          National Administration for Public Education (ANEP)          Public Health Services Administration (ASSE)          National Institute for Employment and Professional Training (INEFOP)</p>	<p><b>Programme Budget (from the Fund):</b></p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="padding: 2px;">UN Women</td> <td style="text-align: right; padding: 2px;">53,500</td> </tr> <tr> <td style="padding: 2px;">UNDP</td> <td style="text-align: right; padding: 2px;">456,891</td> </tr> <tr> <td style="padding: 2px;">UNICEF</td> <td style="text-align: right; padding: 2px;">189,390</td> </tr> <tr> <td style="padding: 2px;">Total:</td> <td style="text-align: right; padding: 2px;">US\$ 699,781</td> </tr> </table>	UN Women	53,500	UNDP	456,891	UNICEF	189,390	Total:	US\$ 699,781
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<p><b>Programme Duration (in months): 12</b>  <u>Start date</u><sup>1</sup>: 19-Oct-2010  <u>End date</u>: 12-Nov-2011</p> <p>Original end date: 31-Aug-2011          Revised end date: 12-Nov-2011 in accordance with the ToRs for the One UN Coherence Fund.</p> <p>Budget changes: No changes in the budget</p>									

<sup>1</sup> The start date is the date of the first transfer of funds from the MPTF Office as Administrative Agent.

## I. PURPOSE

<p><b>Programme Description:</b></p>	<p>This programme was developed under the implementation of the Delivering as One approach in Uruguay as pilot country.</p> <p>It was developed as one of the objectives of the UNDAF 2007-2010 and the One UN Programme 2007-2010 “Building Capacities for Development” in Uruguay. Subsequently, it was made part of the UNDAF 2011-2015 and the Action Plan.</p> <p>The joint programme supported the Steering Commission of the <i>Plan Juntos</i> in designing and implementing a programme to improve the social and housing integration of vulnerable populations.</p>
<p><b>Development Goal:</b></p>	<p>UNDAF (2007-2010) 3. “By 2010, the country will have advanced in the design and management of policies which will make possible more equitable starting conditions and increased access to good social services as well as confronting discrimination and promoting processes of social integration”.</p> <p><b>UNDAF (2011-2015) Priority Area 3.</b> Advance in the social development (with particular emphasis in the areas of early childhood development, health and education) toward the reduction of inequality and its different forms of expression (inter-generational, gender, racial and territorial).</p>
<p><b>Outcome:</b></p>	<p>One UN Programme 2007-2010 Outcome 3. By 2010, the country will have advanced in the design and management of policies which will make possible more equitable starting conditions and increased access to good social services as well as confronting discrimination and promoting processes of social integration.</p> <p><b>UNDAF (2011-2015) Outcome 3.6</b> The Government will have implemented social cohesion policies (in particular on housing and residential integration) with a view to reducing social exclusion and closing gaps between geographic regions and the Uruguayan diaspora.</p> <p><b>UNDAP (2011-2015). Output 3.6.1</b> Capacities for the promotion and consolidation of social cohesion and the reduction of extreme poverty, which in turn foster citizen participation, are strengthened.</p>
<p><b>Outputs and Key Activities:</b></p>	<ol style="list-style-type: none"> <li>1. Steering Commission of the <i>Plan Juntos</i> strengthened through technical assistance.             <ol style="list-style-type: none"> <li>1.1 Support the design and operations of an action plan promoting interministerial and interagency agreements needed.</li> <li>1.2 Support the Steering Commission of the <i>Plan Juntos</i>.</li> </ol> </li> <li>2. Five-year Plan strengthened in its design and implementation.             <ol style="list-style-type: none"> <li>2.1 Evaluate and systematize the lessons learned through the pilot experiences.</li> <li>2.2 Support the analysis and incorporation of environmental issues in the design of the five-year plan including the development of a methodology to evaluate the environmental conditions of the selected sites.</li> <li>2.3 Support the design and implementation of the five-year action plan.</li> </ol> </li> <li>3. Two pilot experiences of the <i>Plan Juntos</i> (social and housing integration) in selected areas supported.             <ol style="list-style-type: none"> <li>3.1 Community Schools supported.</li> <li>3.2 Programme to work among households with pregnant women and infants implemented.</li> <li>3.3 Innovative programme for labour insertion for the poor designed and implemented.</li> </ol> </li> </ol>

## Outputs for the Joint Project M and their relation to UNDAF (2011-2015) and UNDAF Action Plan (UNDAP 2011-2015)



## II. RESOURCES

Participating UN Organization(s)	Approved Joint Programme Budget	Approved Transfers to PUNOs (2010)	Approved Transfers to PUNOs (2011)
UN WOMEN	53,500	10,700	42,800
UNDP	456,891	216,408	240,483
UNICEF	189,390	73,830	115,560
<b>Total:</b>	<b>US\$ 699,781</b>	<b>US\$ 300,938</b>	<b>US\$ 398,843</b>

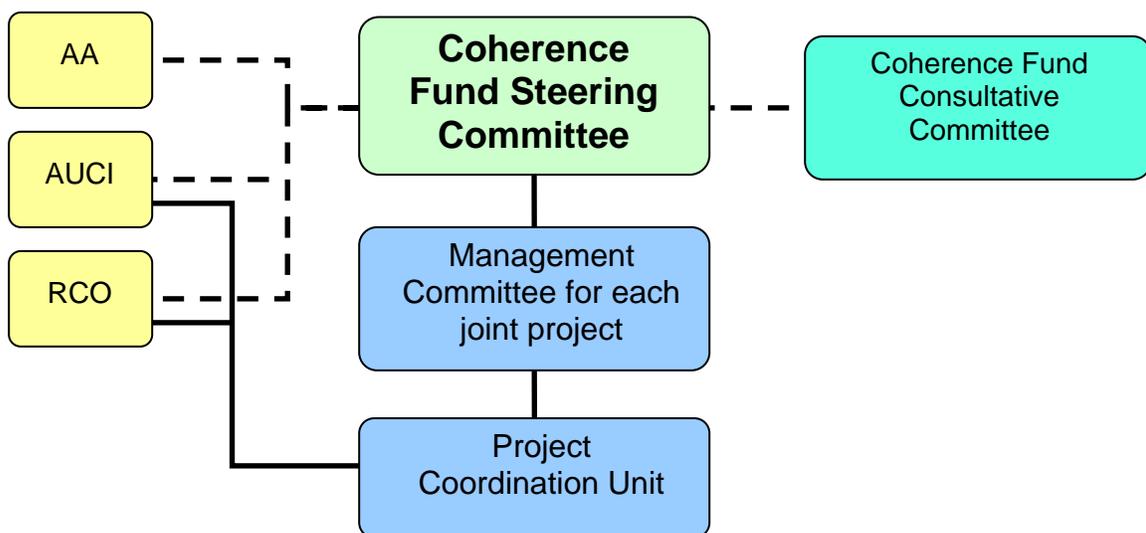
## III. IMPLEMENTATION AND MONITORING ARRANGEMENTS

To support the UNDP (2011-2015), the Government and the UNS in Uruguay agreed to establish the Uruguay One UN Coherence Fund; a common, un-earmarked, development fund, under the leadership of the Resident Coordinator. The Uruguay One UN Coherence Fund supports the coordinated resource mobilization, allocation and disbursement of donor-contributed resources for the unfunded elements of the One UN Programme.

The Uruguay One UN Coherence Fund has several governance mechanisms to ensure proper management of funds, supervision of project execution, and monitoring of results. The mechanisms are: The Coherence Fund Steering Committee, The Coherence Fund Consultative Committee, The Management Committees, and the Administrative Agent (AA).

The members of the Management Committee are: Presidency of the Republic, Office of Planning and Budget (OPP)<sup>2</sup>, Ministry of Social Development (MIDES), Ministry of Labour and Social Security (MTSS), National Administration of Public Education (ANEP), the Ministry of Housing, Land Use and Environment (MVOTMA), the Public Health Services Administration (ASSE), and the National Institute for Employment and Professional Training (INEFOP); the executing UN Agencies (UN Women, UNDP, and UNICEF) and the associated UN Agencies (ILO, UNEP, UNESCO).

### Governance mechanisms for the Uruguay One UN Coherence Fund.



<sup>2</sup> The Uruguayan Agency for International Cooperation has been delegated the function of participating in the Steering Committee.

## IV. RESULTS

This programme was developed under the implementation of the Delivering as One approach in Uruguay as pilot country.

It was developed as one of the objectives of the UNDAF 2007-2010 and the One UN Programme 2007-2010 "Building Capacities for Development" in Uruguay. Subsequently, it was made part of the UNDAF 2011-2015 and the Action Plan.

This project was developed as a top priority by the Government of President Jose Mujica after taking office in March 2010 to provide solutions in the housing and living standards of the most vulnerable populations. In this effort, the UNS provided support and guidance in the development of the short-term and long-term strategies. It also supported the establishment of pilot processes to provide solutions and social assistance to the vulnerable populations.

### **Partnerships and inter-Agency relationship. Impact on results:**

The Management Committee gathered all relevant stakeholders in the joint project and was utilized as the space to share information and to reach consensus on issues related to the implementation of the agreed activities. Particularly, the Management Committee has served as the space to develop strategies to be implemented.

Throughout implementation, there was a very good level of collaboration among implementing UN Agencies (UN Women, UNDP, UNICEF); this facilitated planning activities and monitoring the implementation of the project. UN Agencies coordinated their efforts and often adjusted their implementation strategies according to the needs of the project as a whole.

### **Output 1: Steering Commission of the *Plan Juntos* strengthened through technical assistance. (UNDP)**

- A short-term strategic plan was produced to guide the overall process, selection of households, selection of pilot zones, evaluation plan, cost estimates, process design, and communication systems.
- Support was provided to the Steering Commission of the *Plan Juntos* in planning, programming, evaluation, monitoring, law, technical operations, information and communication.
- Cross-ministry and inter-Agency dialogues were strengthened to provide expert technical support and advice in the development of the plan.

### **Output 2: Five-year Plan strengthened in its design and implementation. (UNDP, UNICEF)**

- The development of the five-year plan included analyses on the strengths, the achievements of the current pilot programmes, the management and the expected results.
- A protocol was written on environmental planning and management for the proposed areas to build the housing settlements. Report is due in March 2012.
- A proposal was made to address water drainage issues in the proposed settlement areas in accordance with the Directorate of Waters recommendations.
- The five-year plan was developed including habitability and social policies. Nine points of actions were identified for the five-year plan including: the selection criteria for settlements, costs, process designs, evaluation plan, communication systems, etc.

**Output 3: Two pilot experiences of the *Plan Juntos* (social and housing integration) in selected areas supported. (UNICEF, UN Women)**

- Two phases were held to implement the social inclusion and participation by children living in the identified pilot areas with specific and tailored school programmes. School programs were designed for children to participate during the summer months transforming schools into community centers where infancy and social public policies could be implemented.
- During the normal school year, the programs were extended to include activities in: music, artistic expression, theatre, murga, and others.
- Workshops were also held for adults and families too: child care, nutritional good practices, and overall health.
- The implementation of social programmes was also strengthened to incorporate the participant families into nutritional efforts, financial assistance, health services and education. Community networks were also strengthened to provide adequate monitoring and support to participating families.
- Employability conditions and skills were enhanced for the participating families, particularly for women. Specifically, the labour insertion programme by INMUJERES was strengthened by incorporating modules that addressed the needs of the target population and the participating families.

**V. MONITORING**

Expected results	Indicators	Status/measure
Output 1: Steering Commission of the <i>Plan Juntos</i> strengthened through technical assistance. (UNDP)	• Short-term Action Plan	Finalized
	• Number of pilot projects in place	20
	• Number of technical assistants that have advised the National Steering Commission of the <i>Plan Juntos</i>	13
Output 2: Five-year Plan strengthened in its design and implementation. (UNDP, UNICEF)	• Environmental methodology for evaluating the settlements	In process
	• Five-year plan	Finalized
Output 3: Two pilot experiences of the <i>Plan Juntos</i> (social and housing integration) in selected areas supported. (UNICEF, UN Women)	• Pedagogic and didactic materials for the Community Teachers Program	Finalized
	• Module on the rights of women elaborated	In process

## VI. ABBREVIATIONS AND ACRONYMS

AA	Administrative Agent
ANEP	National Administration of Public Education
ASSE	Public Health Services Administration
AUCI	Uruguayan Agency for International Cooperation
CFCC	Coherence Fund Consultative Committee
CFSC	Coherence Fund Steering Committee
DaO	Delivering as One
MIDES	Ministry of Social Development
MPTF	Multi-Partner Trust Fund
OPP	Office of Planning and Budget
PUNO	Participating United Nations Organization
RCO	Resident Coordinator's Office
UN Women	United Nations Entity for Gender Equality and the Empowerment of Women
UNAIDS	Joint United Nations Programme on HIV/AIDS
UNDAF	United Nations Development Assistance Framework
UNDAP	United Nations Development Assistance Framework Action Plan
UNDP	United Nations Development Programme
UNFPA	United Nations Population Fund
UNICEF	United Nations Children Fund
UNRC	United Nations Resident Coordinator
UNS	United Nations System