

United Nations Peace Fund for Nepal (UNPFN) Project Status Update

For the period of *October-December 2011*

1. Project Overview

Participating UN Organization(s):	UNDP	UNPFN Project number:	UNPFN/B-3
		UNPBF Project number (if applicable):	NA

UNPFN Cluster area:	Elections/Governance/ mediations
UNPFN Funding round Strategic Outcome:	Transform conflict and diversity into inclusion and political participation through lasting capacities, greater trust and social cohesion as a result of collaboration and conflict sensitivity
UNPBF Priority area (if applicable):	N/A
UNPBF PMP Result and indicator (if applicable)	NA

Project Title:	Collaborative Leadership and Dialogue (CLD)		
National Partners ¹:			
Project start date ²:	October 2010	Original end date ³:	October 2012
Revised end date (if applicable) ⁴:		Anticipated total project duration:	2 years For UNDP it is a larger 5 year project

Total approved project budget:	Total project budget: 4,000,000 (estimated for Phase 1-two years) UNPFN contribution: \$ 150,000 (Norway earmarked)		
Funds committed and spent to-date by the project ⁵:	\$150,000	% of approved budget:	100%
Funds spent to-date by the project ⁶:	\$150,000	% of approved budget:	100%
Delivery rate ⁷:	100 %		

2. Description of project goal and strategy (5 lines):

Goal: "Collaborative leadership at the local and national level supports and promotes a culture of dialogue that contributes to conflict prevention and social cohesion.

Peacebuilding Impact:

- Sustainable capacity on collaboration and dialogue developed for leaders at central and local levels
- Better negotiated solutions on peacebuilding and development related issues
- Strengthened national and local capacities and mechanisms for collaboration, dialogue and conflict management

CLD targets political, civic, government, youth, women and ethnic leaders at both central and local levels to strengthen their capacities in constructive negotiation, mediation, facilitation of dialogue processes, consensus building, communications, leadership and trust building. This capacity will further be developed through accompaniment, mentoring and coaching as these gained skills are to be applied to key contemporary issues. A network or platform of experts will be formed to enable the application of the skills in the interim period while longer term peacebuilding institutional mechanisms will be created and/or supported through consultation with relevant stakeholders, to sustain the promotion and application of collaborative leadership and related skills.

3. Overview of progress to-date against project outcomes		
Project Output (s) ⁸	Progress: achievements/results/ outputs delivered to-date ⁹	% of planned ¹⁰
<p>Output 1: Local level leaders (civil society, political and governmental) have prevented and mitigated conflict/tension and established/implemented joint socio-political and development visions, programmes and agendas through dialogue</p>	<p>Capacity of a critical mass of local leaders built and key entry points developed and inserted in strategic spaces (youth, marginalized groups, political and government):</p> <ul style="list-style-type: none"> Capacity of 144 leaders built on CLD skills from political parties, youth, dalit activists and government, from Janakpur and Nepalganj. CLD training module developed and currently being field tested and finalized <p>Evidence of participants beginning to apply skills to specific local level issues already becoming evident</p> <ul style="list-style-type: none"> As an outcome of technical accompaniment, four civil society organizations from Nepalganj have reached consensus to support and promote CLD applying skills to local level issues related to public security and development. <p>Trainers/ facilitators on CLD developed at the local level</p> <ul style="list-style-type: none"> 10 trainers/facilitators developed at the local level Application of capacities built begun in areas related to youth, public security and GBV 	
<p>Output 2: National level leaders (civil society, political and governmental) have collaboratively established and implemented policies, programmes and shared agendas on critical issues to consolidate the peace and prevent conflict</p>	<p>Political-will generated and entry points developed at the national level with political parties and government</p> <ul style="list-style-type: none"> The Steering committee continues to engage with the project as an advisory body. Consultations with MoPR, NPC and NASC in advance stage to support building institutional capacities to promote CLD (e.g. development of curriculum, training etc.) Mid level government officials from 5 government ministries/institutions have been trained on CLD and they along with designated focal points act as entry points within these ministries.(Ministry of Home Affairs, Ministry of Peace and Reconstruction, National Planning Commission, Ministry of Local Development and Nepal Administrative Staff College) Senior political leadership of seven major political parties is aware of CLD as an initiative and discussions on longer term support to build individual and institutional capacities ongoing. <p>Capacity of a critical mass of national leaders built and key entry points developed and inserted in strategic spaces (youth, marginalized groups, political and government):</p> <ul style="list-style-type: none"> Capacity of 81 leaders built on CLD skills from political parties, youth, civil society and government at the national level <p>Trainers/ facilitators on CLD developed at the national level</p> <ul style="list-style-type: none"> 20 trainers/facilitators developed inserted into 7 major 	20%

	<p>political parties' training units.</p> <ul style="list-style-type: none"> • 10 trainers/facilitators developed from the UN and civil society • Application of capacities developed is currently being planned 	
Output 3: Policies and programmes developed and implemented by national institutions to foster collaborative approaches to decision making	Engagement with a group of senior facilitators to define areas to apply dialogue to key medium and long term peace process issues (five mini workshops already conducted) resulting in policies and programmes.	15%
Output 4: Public culture of collaborative dialogue fostered through media	<p>Pilot initiatives underway:</p> <ul style="list-style-type: none"> • 24 episodes of radio talk programmes targeting eastern and western region currently being aired • 12 episodes of a radio magazine to promote dialogue is currently being aired • 2 five minutes documentaries on CLD is currently being developed <p>Media strategy being developed:</p> <ul style="list-style-type: none"> • A longer term media strategy to foster a public culture of collaborative dialogue currently being developed 	30%

4. Overview of project results, achievements and challenges in this quarter ¹¹

The fourth quarter of 2011 saw the project pick up its delivery and implementation by achieving two specific results:

1. Capacity of a critical mass of leaders built and key entry points developed and inserted in strategic spaces (youth, marginalized groups, political and government)
2. Political-will generated and entry points developed at the national level with political parties and government

Capacity development:

CLD in Q4 organized three dialogue workshops engaging 58 participants. The target groups were as follows:

1. Youth political leaders (student and youth)– 20 participants from 10 political parties
2. Government (MoPR, NPC, MLD, MoHA and NASC) – 16 participants from 5 government ministries/institutions
3. District political party presidents from Dhanusa – 22 parties

The dialogue workshops were followed up by technical accompaniment so that these groups develop and take forward the CLD process within their constituencies.

At the national level engagement with government and political parties have been stepped up with key leaders being engaged in the discussions increasing the political buy in for the programme itself. Steering Committee continues to be engaged in taking this forward within respective political parties.

The CLD team of experts has given technical accompaniment to a group of four human rights organization, participants to the dialogue workshops, in Nepalganj in enhancing their understanding of CLD and enabling them to plan the process of taking the CLD process ahead in Banke. The group has in consensus developed a strategy for applying the CLD skills to specific issues.

Application of dialogue skills to key issues

Following the technical accompaniment, the project has supported the four organizations with an initial grant to allow application of dialogue skills to key issues. The grant aims to enhance Collaborative Leadership and Dialogue through local level dialogue for peace and development. The main thrust of the grant is to ensure that public dialogues take place on key issues between key stakeholders. In the past such events were held but were in more of a public hearing format sometimes very confrontational. The key issues identified are local level issues such as: security and public service delivery; right to education, domestic violence and drugs abuse.

Using media to foster an environment for dialogue and collaboration

In Q4-2011 the project has also initiated a process of using media to support dialogue processes at the local level. The project has contracted Search for Common Ground to develop concrete activities that promote dialogue as a preferred

leadership skill set and also foster an environment for dialogue. A two year media strategy to support collaborative leadership and dialogue and based on ongoing efforts it is anticipated that will be implemented from Q3 2012. The project has in addition planned for development of two documentaries 1) an inspirational training tool and 2) documentary that captures the results and impact of the programme so far. 24 episodes of radio programmes and 12 episodes of radio magazine currently on air.

5. Progress against key indicators in the UNPFN Monitoring and Evaluation Framework^{12,13}

UNPFN PRIORITY CLUSTER : Elections/Governance/Mediation

Intermediate Objective: Assistance, where appropriate, to Government efforts to restore government in the countryside on an urgent basis, and specifically in those instances where UN support is seen by the parties as a direct aid to the peace process or local reconciliation, with efforts conducted in such a fashion as to contribute to strengthened long-term government capacity

(if applicable) UNPBF PMP Result: NA

Indicator: NA

Strategic Outcome	Contributing Outputs	Verifiable Indicators	Baseline (by year)	Milestones and Target 2011-2012	Current / Final Status (Dec 2011)
Political, civil society and governmental actors have helped prevent conflict and consolidate the peace through developing, applying and sustaining capacities of collaborative leadership, dialogue and conflict sensitivity contributing to an inclusive and gender-representative culture of dialogue and social cohesion during Nepal's transitional peace-building process.	<ul style="list-style-type: none"> Local level leaders (civil society, political and governmental) have prevented and mitigated conflict/tension and established/implemented joint socio-political and developmental visions, programmes and agendas through dialogue National level leaders (civil society, political and governmental) have collaboratively established and implemented policies, programmes and shared agendas on critical issues to consolidate the peace and prevent conflict Policies and programmes developed and implemented by national institutions to foster collaborative approaches to decision making Public culture of collaborative dialogue fostered through media 	<p><i># of leaders that operate with dialogue as a preferred leadership skill set (political, government and civil society)</i></p> <p><i># of trainers and facilitators developed at the national and local levels that are able to apply skills to specific issues</i></p> <p><i># systems/ mechanisms established and/or supported that links leaders and facilitators to key strategic issues to mitigate tensions and conflicts</i></p> <p><i># of institutions/ organizations supported to promote and apply CLD in specific thematic areas</i></p> <p><i># Media strategy developed and implemented to promote a culture of dialogue</i></p>	<p><i>Assessment and mapping if existing collaborative capacities at the local levels as a basis of an initial baseline;</i></p> <p><i>A more concrete baseline being developed.</i></p>	<p><i>300 leaders exposed to dialogue as a leadership skill set</i></p> <p><i>2 local level institution supported to promote and apply CLD</i></p>	<p><i>225 leaders from political, civic and government have been exposed to CLD and have been through 3 day workshops on dialogue</i></p> <p><i>4 human rights organizations in Banke supported to apply CLD to issues related service delivery, security and peace.</i></p> <p><i>7 political parties at the central level, 22 political parties at the local levels, 10 youth wings of political parties, 10 student wings of political parties, 5 government agencies have been through CLD workshops raising awareness and enhancing dialogue skills.</i></p>

				<p><i>Media strategy developed and implemented 40 trainers/ facilitators developed on CLD</i></p> <p><i>Capacity of key government institutions developed</i></p> <p><i># systems/mechanisms established and/or supported that links leaders and facilitators to key strategic issues to mitigate tensions and conflicts</i></p>	<p><i>Search for common ground hired to develop a media strategy; 24 episodes of radio talk shows and 12 episodes of radio magazine developed and currently being aired; 2 five minute documentaries being developed.</i></p> <p><i>Will evolve towards the latter half of 2012</i></p> <p><i>Will evolve as the project moves from development of capacity to application of capacity phase.</i></p>
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¹ “National partners”: refers to your key counterparts in the project implementation (line Ministries, CSOs etc.). This does not include contractors or project beneficiaries.

² The project start date should be the date of the first transfer of funds from the MDTF Office

³ Insert the originally approved end date for the project.

⁴ If the project has been revised, include the new revised end date.

⁵ Give total accumulated figure of both disbursed and committed funds from start of the project.

⁶ Give total accumulated figure of disbursed funds from start of the project.

⁷ “Delivery rate”: is a percentage showing how much funds have been disbursed in comparison to the total approved budget (delivery rate=total funds disbursed to date*100 /total approved budget)

⁸ Insert the higher-level project specific outcomes as defined in the project document.

⁹ Insert the brief details of accumulated achievements made to-date supporting the project’s outcomes.

¹⁰ Insert an assessment of progress in percentage-terms that the project has made towards its target outcome.

¹¹ Provide a brief overview of specific activities, outputs, and results that were achieved in this quarter only and to what extent the output delivery contributes to the outcome achievements.

The Project should highlight any key issues (e.g. lesson learned, challenges compromising project implementation, what has been planned and what has been achieved etc.) that arose during this quarter, as well highlight any foreseen issues that may arise in the coming period and how this challenges will be addressed.

¹² Please insert and update the “current/final “column to show progress on indicators and in comparison with targets. If modifications are needed please contact the UNPFN Support Office.