

## South Sudan 2012 CHF Standard Allocation Project Proposal

*Proposal for CHF funding against Consolidated Appeal*

For further CHF information please visit <http://unocha.org/south-sudan/financing/common-humanitarian-fund>  
or contact the CHF Technical Secretariat [chfsouthsudan@un.org](mailto:chfsouthsudan@un.org)

This proposal shall be submitted by cluster partners in two stages to the Cluster Coordinators and Co-coordinators for each project against which CHF funds are sought. In the first stage, before cluster defenses, applying partners fill sections I and II. The proposal should explain and justify the activities for which CHF funding is requested and it is intended to supplement information already available in the CAP Project Sheets. The proposals will be used by the cluster Peer Review Team in prioritizing and selecting projects for CHF funding during CHF Standard Allocation round. In the second stage projects recommended for funding by the CHF Advisory Board must complete Section III of this application and revised/update sections I and II if needed. Partners should also fill and submit to cluster coordinator/ co-coordinator the CHF Allocation Matrix (Excel template).

### SECTION I:

<b>CAP Cluster</b>	<b>NFI and emergency shelter</b>
--------------------	----------------------------------

#### CHF Cluster Priorities for 2012 First Round Standard Allocation

This section should be filled by the cluster Coordinators/Co-coordinators before sending to cluster partners. Provide a brief articulation of Cluster priority activities and geographic priorities that the cluster will recommend for funding from the CHF.

<b>Cluster Priority Activities</b>	<b>Cluster Geographic Priorities</b>
<p>Frontline services to enable sufficient prepositioning prior to the wet season, and timely delivery of NFI and emergency shelter, to populations affected by conflict and disaster, returnees, and other vulnerable populations, based on documented need in under-served and hot spot geographical areas (Jonglei, Upper Nile, Unity, Warrap, Northern Bahr el Ghazal).</p> <p>Priority activities include:</p> <ul style="list-style-type: none"> <li>• Field coordination within established coordination mechanisms,</li> <li>• Proper storage and stock management (including regular reporting to the cluster),</li> <li>• Assessment of NFI and ES needs (including verification and targeting),</li> <li>• Orderly, transparent and equitable distribution,</li> <li>• Post-distribution monitoring and drawing of lessons learned.</li> </ul>	<p>Priority states - Jonglei, Upper Nile, Unity, Warrap, Northern Bahr el Ghazal</p>

#### Project details

The sections from this point onwards are to be filled by the organization requesting for CHF.

<b>Requesting Organization</b>	<b>Project Location(s)</b> (list State, County and if possible Payam where CHF activities will be implemented)
International Organization for Migration	<p>Nation wide (CES 3.5%; EES 2%; Jonglei 20%; Lakes 8%; NBeG 11%; Unity 14%; Upper Nile 13%; Warrap 21%; WBeG 4%; WES 3.5%)</p>
<b>Project CAP Code</b>	
SSD-12/S-NF/46168	
<b>CAP Project Title</b>	
Coordination of NFI and ES Cluster in South Sudan.	

<b>Total Project Budget in South Sudan CAP</b>	<b>Amount Requested from CHF</b>	<b>Other Resources Secured</b>
US\$350,000	US\$299,279	US\$0

<b>Direct Beneficiaries</b>	<b>625,000</b>	<b>Total Indirect Beneficiary</b>
Women:	125,000	-
Men:	75,000	<b>Catchment Population (if applicable)</b>
Girls:	225,000	
Boys:	200,000	

<b>Implementing Partners</b> (Indicate partners who will be sub-contracted if applicable and corresponding sub-grant amounts)	<b>Project Duration</b> (max. of 12 months, starting from allocation date)
n/a	<b>Start Date (mm/dd/yy): 15/03/12</b>
	<b>End Date (mm/dd/yy): 14/03/13</b>

<b>Address of Country Office</b>	<b>Address of HQ</b>
Project Focal Person Margo Baars	e-mail desk officer
Email & Tel: <a href="mailto:mbaars@iom.int">mbaars@iom.int</a> , 0922406720	e-mail finance officer:
e-mail country director: <a href="mailto:vhouver@iom.int">vhouver@iom.int</a>	Address:
e-mail finance officer: <a href="mailto:pstenson@iom.int">pstenson@iom.int</a>	
Address: New Industrial Area, Bilpam, Juba	

## SECTION II

### A. Humanitarian Context Analysis

Briefly describe (in no more than 500 words) the current humanitarian situation in the specific locations where CHF supported activities will be implemented. Provide evidence of needs by referencing assessments and key data, including the number and type of the affected population<sup>1</sup>

The Republic of South Sudan in 2012 continues to be a theatre for spiraling inter-tribal conflict, border tensions, rebel militia activity, and the influx of returnees from Sudan, affecting hundreds of thousands of South Sudanese, and belying the peace and stability that was so highly anticipated with Independence. Moving into 2012, it is clear that the humanitarian situation is precarious for the young country. In 2011, the NFI cluster provided NFI support to 89,315 households in need; in just the first weeks of 2012, 7,924 households have received NFI, with response ongoing at pace in multiple locations. This already represents an increased rate of activity in comparison to last year, with indications that the humanitarian situation will continue to deteriorate.

Recent outbreaks of violence in Jonglei State have affected 141,787 (UNOCHA, Jan 2012). Many have fled with few possessions, and shelter needs are high following systematic destruction of homes. Response is ongoing, with further unrest anticipated in the state. Conflict has also caused displacement in Warrap State, and cycles of inter-tribal violence following past patterns are expected in Unity and Lakes States.

South Sudan is also characterized by large-scale returns that continue to take place from Sudan to South Sudan. Since 2011, approximately 365,000 returnees have arrived in South Sudan. Following an agreement between the governments of Sudan and South Sudan facilitating returns, and the looming April 8 deadline for South Sudanese in Sudan, it is expected that a massive influx of returnees from Sudan will be seen in the coming month, and that extensive NFI and ES intervention will be required, particularly in Upper Nile, Unity, Northern Bahr el Ghazal and Warrap where the people are likely to remain stranded. Continued deadlock on the question of oil has seen continued tensions in the border areas with Sudan, including aerial bombardment. Rebel militia activity continues to affect civilians, particularly in Upper Nile and Unity states.

In light of the deterioration of the humanitarian situation in 2012, the NFI cluster will need to ramp up preparedness and response capacity. Achieving sufficient prepositioning before the wet season, and ensuring that partners with sufficient capacity are in place to enable timely response to humanitarian need across the country, will require strengthened and consistent coordination of the cluster, and effective management of the core pipeline.

### B. Grant Request Justification

Briefly describe (in no more than 500 words) how proposed activities support the agreed cluster priorities and the value added by your organization

In the CAP 2012, the NFI and ES Cluster targeted 100,000 HHs of IDPs, returnees, and host community members for NFI assistance, and 25,000 HHs for emergency shelter. However, as outlined above, the scale of emergency in the first months of 2012 has already far exceeded 2011 projections, with the humanitarian situation continuing to deteriorate rapidly. The cluster is preparing to manage larger amounts of stock, faster, and in more locations, to ensure that NFI and emergency shelter needs can be met in a timely and appropriate manner.

To be effective, this preparedness and response will require robust planning, coordination and pipeline management, with information gathered and shared on a timely basis, and with gaps identified and addressed early. Stocks must be pre-positioned in multiple locations prior to wet season, and assessments and distributions must be carried out appropriately across vast geographical areas. These efforts require dedicated coordination capacity to identify gaps and avoid duplication.

In light of the situation, the cluster is currently re-enforcing and expanding its membership. Sufficient technical support and capacity development for cluster partners is essential, as well as ensuring that quality assessment and distribution methodologies are applied in the field, and consistency of approach across the country as far as possible. To this end, the cluster needs to provide additional training to strengthen coordination and response. To ensure accountability and continuous improvement in NFI response, the cluster will also conduct and/or provide support to partners with post-distribution monitoring activities.

### C. Project Description (For CHF Component only)

#### i) Purpose of the grant

Briefly describe how CHF funding will be used to support core humanitarian activities

The CHF grant will be used to ensure continued effective coordination for the NFI and emergency shelter cluster in the Republic of South Sudan.

#### ii) Objective

State the objective/s of the project. Objective/s should be specific, measurable, achievable, relevant and time-bound (SMART)

- 1) Ensure coordination of NFI and emergency shelter preparedness and response with cluster partners and other humanitarian actors;
- 2) Preposition sufficient NFI and ES items for 2012;
- 3) Provide technical support and capacity development to cluster partners for NFI/ES response;
- 4) Manage the core pipeline effectively.

#### iii) Proposed Activities

List the main activities to be implemented with CHF funding. As much as possible link activities to the exact location of the operation and the corresponding number of direct beneficiaries.

- Support and participate in needs assessments and facilitate inter-agency cooperation where possible and appropriate
- Support distributions through coordinating partners, providing information on available stocks and facilitating access to stocks when required
- Gender specific needs found through assessments are addressed and findings will be shared with partners.
- Advocate funding for the cluster partners through CHF, CERF and other funding
- Coordinate and plan contingency stocks for emergency response and strengthen stock tracking on behalf of the entire Cluster
- Coordination and information sharing, including convening regular region-level and state-level (if necessary) Coordination meetings and ensure follow-up on action points
- compile and share regular reports on activities, including monthly stock and distribution reports
- Encourage participation by and develop network of community-based organizations and local authorities to increase distribution coverage and effectively respond to emergencies
- Strengthen linkages with GoSS authorities and relevant partners involved in developing a policy on disaster preparedness and management as related to the NFI & ES Cluster

<sup>1</sup> To the extent possible reference needs assessment findings and include key data such as mortality and morbidity rates and nutritional status, and how the data differs among specific groups and/or geographic regions. Refer situation/data/indicators to national and/or global standards.

- Organize capacity trainings for the cluster partners to improve the cluster response
- Establish monitoring mechanisms and ensure PDMs are conducted and shared
- Develop and update NFIs specific and standardized tools and guidelines (for example, needs assessments, PDM...)

#### iv). Cross Cutting Issues

Briefly describe how cross-cutting issues are taken into consideration (i.e. gender, environment, HIV/AIDS)

The cluster will work with partners and other clusters to ensure gender awareness at all stages of the NFI and emergency shelter response, including disaggregation of data by gender and targeting of female-headed households, and ensuring that NFI kit content is gender sensitive. The cluster will work with partners and other clusters to address the environmental impact of NFI and emergency shelter interventions.

#### v) Expected Result/s

List below the results you expect to have at the end of the CHF grant period, and provide no more than five indicators you will use to measure the extent to which those results will have been achieved. At least three of the indicators should be out of the cluster defined Standard Output Indicators.

- Populations in need are supported with life-saving non-food and emergency shelter aid,
- Distribution coverage is increased through the expansion of the partner network,
- Stocks are pre-positioned in key areas for rapid and effective response to emergencies,
- Conduct PDMs and share the results with the cluster partners
- Conduct 5 NFI specific trainings for partners to ensure targeting mechanisms are in place
- 12 monthly meetings and reports on NFI cluster and partners' assistance provision,
- Improved response times to emergencies by Cluster partners, due to training and capacity building measures.

	Indicator	Target (indicate numbers or percentages)
1	Number of NFI kits prepositioned in hot spot states	50,000 NFI kits
2	Number of people provided NFI and emergency shelter support <i>Women and girls (including female headed households)</i> <i>Men and boys</i>	125,000 HH
3	Response time between assessment and distribution of NFIs	Less than 14 days
4	Number of cluster meetings held and cluster reports produced	12
5	Number of post-distribution reports produced, informing improved NFI assessment, targeting and distribution	12
6	Number of SSRRC and partner staff trained in NFI including stock management, assessment, targeting and distribution	80

#### vi) Implementation Mechanism

Describe planned mechanisms for implementation of the project. Explain if it is implemented through implementing partners such as NGOs, government actors, or other outside contractors.

NFI projects will be implemented through cluster partners, who participate in the cluster coordination mechanisms. The NFI cluster holds regular monthly meetings at Juba level, and more frequent ad hoc meetings when necessary. NFI state focal points chair cluster meetings at state level, generally on a monthly basis. The cluster partners adhere to guidelines governing the response cycle, and submit monthly stock and distribution reports to the cluster. The cluster coordinator and co-lead, World Vision, attend the ISWG, ensuring inter-cluster coordination and implementation of the decisions of the Humanitarian Country Team.

#### vii) Monitoring Plan

Describe how you will monitor progress and achievements of the project.

Project operations will be monitored, under the overall management by IOM's Head Office in Juba. The Mission office in Juba will provide overall financial management and oversight of activities. Regular internal reporting will be provided by all field offices, for supervisory review in Juba. IOM will produce regular statistical reporting on NFI/ES operations. Over the course of implementation, field visits shall be conducted to monitor project activities against stated targets within the framework of the present proposal. Internal reporting, monitoring and evaluation will take note of all constraints or impediments to activities in order to undertake a regular evaluation of project goals and implementing strategies. Project updates will distribute to IOM Geneva, donors and any other concerned stakeholders. A final narrative and financial report will be produced at the end of the project, covering project activities and outcomes.

### E. Committed funding

Please add details of committed funds for the project from other sources including in-kind supports in monetary terms (USD)

Source/donor and date (month, year)	Amount (USD)
n/a	

### SECTION III:

This section is **NOT required** at the first submission of a proposal to the cluster coordinator/co-coordinator. However it is required to be filled for proposals recommended for funding by the Advisory Board.

LOGFRAME			
<b>CHF ref. Code:</b> SSD-12/S-NF/46168	<b>Project title:</b> <u>Coordination of NFI and ES Cluster South Sudan</u>	<b>Organisation:</b> <u>IOM</u>	
<p><b>Overall Objective:</b> <i>What is the overall broader objective, to which the project will contribute? Describe the expected long-term change.</i></p> <p>To reduce vulnerabilities, morbidity and mortality in communities affected by conflict and disaster, and to returnees, in South Sudan.</p>			
<p><b>Specific Project Objective/s:</b> <i>What are the specific objectives, which the project shall achieve? These relate to the immediate effect of the intervention measured at the end of the project.</i></p> <ul style="list-style-type: none"> <li>• Ensure coordination of NFI and emergency shelter preparedness and response with cluster partners and other humanitarian actors;</li> <li>• Preposition sufficient NFI and ES items for 2012;</li> <li>• Provide technical support and capacity development to cluster partners for NFI/ES response;</li> <li>• Manage the core pipeline effectively.</li> </ul>	<p><b>Indicators of progress:</b> <i>What are the quantitative and qualitative indicators showing whether and to what extent the project's specific objectives are achieved?</i></p> <ul style="list-style-type: none"> <li>• Number of cluster meetings held and cluster reports produced</li> <li>• Number of NFI kits prepositioned in hot spot states</li> <li>• Number of assessments completed</li> <li>• Number of distributions conducted based on needs assessments</li> <li>• Response time between assessment and distribution of NFIs</li> </ul>	<p><b>How indicators will be measured:</b> <i>What are the sources of information that exist and can be collected? What are the methods required to get this information?</i></p> <p>Assessment, distribution and post-distribution monitoring reports); Cluster monthly meeting minutes and reports Pipeline reports</p>	<p><b>Assumptions &amp; risks:</b> <i>What are the factors and conditions not under the direct control of the project, which are necessary to achieve these objectives? What risks have to be considered?</i></p> <ul style="list-style-type: none"> <li>• Sufficient resources will be available for procurement, transport, and to fund activities to meet the target numbers for delivery</li> <li>• Areas where preparedness and response activities are conducted are secure and accessible</li> <li>• Cluster partners are willing to engage in coordination and commit sufficient time and resource to NFI and ES</li> </ul>

<p><b>Results - Outputs (tangible) and Outcomes (intangible):</b></p> <ul style="list-style-type: none"> <li>• Please provide the list of concrete DELIVERABLES - outputs/outcomes (<b>grouped in Workpackages</b>), leading to the specific objective/s:</li> </ul> <p><b>1. Preparedness</b></p> <ul style="list-style-type: none"> <li>• Stocks are pre-positioned in key areas for rapid and effective response to emergencies,</li> <li>• Distribution coverage is increased through the expansion of the partner network</li> <li>• NFI pipeline remains open throughout 2012</li> </ul> <p><b>2. Response</b></p> <ul style="list-style-type: none"> <li>• Emergencies are assessed for NFI and shelter needs</li> <li>• Emergency affected and returnee households are provided with essential NFIs and emergency shelter in response to critical needs</li> </ul> <p><b>3. Coordination mechanisms, training and monitoring</b></p> <ul style="list-style-type: none"> <li>• Regular and effective coordination meetings and reports at national and state level</li> <li>• Improved response times to emergencies and quality of programming by Cluster partners, due to training and capacity building measures.</li> <li>• Conduct PDMs and share the results with the cluster partners</li> </ul>	<p><b>Indicators of progress:</b> <i>What are the indicators to measure whether and to what extent the project achieves the envisaged results and effects?</i></p> <ul style="list-style-type: none"> <li>• Number of NFI and ES kits prepositioned in hot spot states</li> <li>• Percent of distributions based on needs assessments</li> <li>• Total households/individuals provided with NFI and ES support (disaggregated by gender)</li> <li>• Number of post-distribution reports informing improved NFI assessment, targeting and distribution</li> <li>• Number of SSRRC and partner staff trained in NFI including stock management, assessment, targeting and distribution</li> <li>• Number of cluster meetings held and cluster reports produced</li> <li>• Response time between assessment and distribution</li> </ul>	<p><b>How indicators will be measured:</b> <i>What are the sources of information on these indicators?</i></p> <p>Stock/distribution reports and cluster updates Assessment and distribution reports released following completion</p> <ul style="list-style-type: none"> <li>• Cluster meeting minutes</li> <li>• Pipeline reports</li> <li>• Training reports and registration lists</li> </ul>	<p><b>Assumptions &amp; risks:</b> <i>What external factors and conditions must be realised to obtain the expected outcomes and results on schedule?</i></p> <ul style="list-style-type: none"> <li>• Insecurity doesn't prevent repositioning in target regions</li> <li>• Rainy season does not start before completion of repositioning</li> <li>• Individual sites targeted for response (assessment and distribution) are secure and accessible</li> <li>• Transport remains available throughout the year through the logistics cluster</li> <li>• Partners are willing to engage in coordination mechanisms and regularly submit accurate information to the cluster</li> <li>• Partners are willing to attend the trainings</li> </ul>
<p><b>Activities:</b> <i>What are the key activities to be carried out (grouped in Workpackages) and in what sequence in order to produce the expected results?</i></p> <p><b>1. Preparedness</b> Coordinate and plan contingency stocks for emergency response and strengthen stock tracking on behalf of the entire Cluster (pipeline management)</p> <p><b>2. Response</b> Support and participate in needs assessments and facilitate inter-agency cooperation where possible and appropriate</p> <ul style="list-style-type: none"> <li>• Support distributions through coordinating partners, providing information on available stocks and facilitating access to stocks when required</li> </ul>	<p><b>Inputs:</b> <i>What inputs are required to implement these activities, e.g. staff time, equipment, mobilities, publications etc.?</i></p> <ul style="list-style-type: none"> <li>• NFIs and emergency shelter materials</li> <li>• Human resources including coordinator</li> <li>• Equipment – vehicles, communications, maintenance costs</li> <li>• Transport – cost of transporting staff to assessments, interventions, coordination meetings and trainings, and stock from storage to distribution point (truck, boat, 4WD vehicles)</li> <li>• Training materials</li> </ul>		<p><b>Assumptions, risks and pre-conditions:</b> <i>What pre-conditions are required before the project starts? What conditions outside the project's direct control have to be present for the implementation of the planned activities?</i></p> <ul style="list-style-type: none"> <li>• Partners are willing to engage in coordination mechanisms and regularly submit accurate information to the cluster</li> <li>• Partners are willing to attend the trainings</li> <li>• Areas where preparedness, response and monitoring activity</li> </ul>

<ul style="list-style-type: none"> <li>• Gender specific needs found through assessments are addressed and findings will be shared with partners.</li> </ul> <p><b>3. Coordination mechanisms, training and monitoring</b></p> <ul style="list-style-type: none"> <li>• Advocate for funding for the cluster partners through CHF, CERF and other funding</li> <li>• Coordination and information sharing, including convening regular region-level and state-level (if necessary) coordination meetings and ensure follow-up on action points</li> <li>• Compile and share regular reports on activities, including monthly stock and distribution reports</li> <li>• Encourage participation by, and develop network of community-based organizations and local authorities to increase distribution coverage and effectively respond to emergencies</li> <li>• Strengthen linkages with GoSS authorities and relevant partners involved in developing a policy on disaster preparedness and management as related to the NFI &amp; ES Cluster</li> <li>• Organize capacity trainings for the cluster partners to improve the cluster response</li> <li>• Establish monitoring mechanisms and ensure PDMs are conducted and shared</li> <li>• Develop and update NFIs specific and standardized tools and guidelines (for example, needs assessments, PDM...)</li> </ul>			<p>is conducted are secure and accessible</p>
--	--	--	---

## PROJECT WORK PLAN

This section must include a workplan with clear indication of the specific timeline for each main activity and sub-activity (if applicable).

The workplan must be outlined with reference to the quarters of the calendar year.

Activity	Q1 / 2012			Q2 / 2012			Q3 / 2012			Q4 / 2012			Q1. / 2013		
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar
<b>Result 1 - Sufficient prepositioning in hot spot states</b>															
Activity (1.1) Coordinate and plan contingency stocks for emergency response and strengthen stock tracking on behalf of the entire Cluster (pipeline management)			X	X	X	X	X	X	X	X	X	X	X	X	X
<b>Result 2a - Emergencies are assessed for NFI and shelter needs</b>															
Activity (2.1) Support and participate in needs assessments and facilitate inter-agency cooperation where possible and appropriate			X	X	X	X	X	X	X	X	X	X	X	X	X
Activity (2.2) Gender specific needs found through assessments are addressed and findings will be shared with partners.			X	X	X	X	X	X	X	X	X	X	X	X	X
<b>Result 2b - Emergency affected and returnee households are provided with essential NFIs and emergency shelter in response to critical needs</b>															
Activity (3.1) Support distributions through coordinating partners, providing information on available stocks and facilitating access to stocks when required			X	X	X	X	X	X	X	X	X	X	X	X	X
<b>Result 3 - Improved effectiveness of NFI and emergency shelter programming through coordination, training and monitoring</b>															
Activity (4.1) Advocate for funding for the cluster partners through CHF, CERF and other funding			X	X	X	X	X	X	X	X	X	X	X	X	X
Activity (4.2) Coordination and information sharing, including convening regular region-level and state-level (if necessary) Coordination meetings and ensure follow-up on action points			X	X	X	X	X	X	X	X	X	X	X	X	X
Activity (4.3) Compile and share regular reports on activities, including monthly stock and distribution reports			X	X	X	X	X	X	X	X	X	X	X	X	X
Activity (4.4) Encourage participation by, and develop network of community-based organizations and local authorities to increase distribution coverage and effectively respond to emergencies			X	X	X	X	X	X	X	X	X	X	X	X	X
Activity (4.5) Strengthen linkages with GoSS authorities and relevant partners involved in developing a policy on disaster preparedness and management as related to the NFI & ES Cluster			X	X	X	X	X	X	X	X	X	X	X	X	X
Activity (4.6) Organize capacity trainings for the cluster partners to improve the cluster response			X	X	X	X			X	X	X			X	X
Activity (4.7) Establish monitoring mechanisms and ensure PDMs are conducted and shared			X	X	X	X	X	X	X	X	X	X	X	X	X
Activity (4.8) Develop and update NFIs specific and standardized tools and guidelines (for example, needs assessments, PDM...)			X	X	X	X	X	X							

\*: TIMELINE FOR EACH SPECIFIC ACTIVITY MUST BE MARKED WITH AN X AND SHADED GREY 15%