



**[INSERT NAME OF MPTF/JOINT PROGRAMME]
FINAL PROGRAMME¹ NARRATIVE REPORT**

Programme Title & Project Number
<ul style="list-style-type: none"> Programme Title: Feasibility Study in Guinea-Bissau: Pre-training for Military and Police Personnel Baseline Assessment, Pre-Reintegration Baseline assessment Programme Number: PBF/GNB/B-3 MPTF Office Project Reference Number:

Country, Locality(s), Thematic Area(s)²
<i>(if applicable)</i> Country/Region Guinea Bissau
<i>Thematic/Priority</i> Security Sector Reform

Participating Organization(s)
<ul style="list-style-type: none"> Organizations that have received direct funding from the MPTF Office under this programme UNDP UNITAR BICC

Implementing Partners
<ul style="list-style-type: none"> National counterparts (government, private, NGOs & others) and other International Organizations UNITAR (United Nations Institute for Training and Research) and BICC (Bonn International Conversion Center)

Programme/Project Cost (US\$)
MPTF/JP Fund Contribution: US\$ 49,755 <ul style="list-style-type: none"> by Agency <i>(if applicable)</i> Agency Contribution <ul style="list-style-type: none"> by Agency <i>(if applicable)</i> Government Contribution <i>(if applicable)</i> Other Contributions (donors) <i>(if applicable)</i> TOTAL:

Programme Duration (months)
Overall Duration One, delayed by 2 months <i>(months)</i>
Start Date ³ September 2010 <i>(dd.mm.yyyy)</i>
End Date (or Revised End Date) ⁴ 31 October 2010 delayed to 31 March 2011
Operational Closure Date ⁵ One, delayed by 2 months
Expected Financial Closure Date 31 March 2011

Final Programme/ Project Evaluation
Evaluation Completed <input type="checkbox"/> Yes <input type="checkbox"/> No Date: _____ Evaluation Report - Attached <input type="checkbox"/> Yes <input type="checkbox"/> No

Submitted By
<input type="checkbox"/> Name: <input type="checkbox"/> Title: <input type="checkbox"/> Participating Organization (Lead): <input type="checkbox"/> Contact information:

¹ The term “programme” is used for programmes, joint programmes and projects.

² Priority Area for the Peacebuilding Fund; Sector for the UNDG ITF.

³ The start date is the date of the first transfer of the funds from the MPTF Office as Administrative Agent. Transfer date is available on the [MPTF Office GATEWAY](#).

⁴ As per approval by the relevant decision-making body/Steering Committee.

⁵ All activities for which a Participating Organization is responsible under an approved MPTF programme have been completed. Agencies to advise the MPTF Office.

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Guidelines:

The Final Programme Report should be provided after the completion of the activities in the approved programmatic document and provide information on the overall results of the programme including the final year of the activities. Building on continued efforts made in the UN system to produce results-based reports, the report should demonstrate how the outputs collectively contributed to the achievement of the agreed upon outcomes of the Strategic (UN) Planning Framework guiding the operations of the Fund.

In support of the individual programme reports, please attach any additional relevant information and photographs, assessments, evaluations and studies undertaken or published.

The information contained in the Quarterly Updates and Annual Progress Reports prepared by the Participating Organizations may be useful in the preparation of the Final Narrative Report and are available on the MPTF Office GATEWAY (<http://mdtf.undp.org/>).

Formatting Instructions:

- The report should not exceed 10-15 pages.
- Number all sections and paragraphs as indicated below.
- Format the entire document using the following font: 12point _ Times New Roman and do not use colours.
- The report should be submitted in one single Word or PDF file.
- Annexes can be added to the report but need to be clearly referenced, using footnotes or endnotes within the body of the narrative.
- Do not change the Names and Numbers of the Sections below.

FINAL PROGRAMME REPORT

I. PURPOSE

a. Provide a brief introduction to the programme/ project (*one paragraph*).

The purpose of the project was to conduct a baseline survey to provide data for designing two country-wide projects in Guinea Bissau: 1) Training for Military and Police Personnel; and 2) study the Implementation of Pre-Reintegration Activities (DD&R).

The survey focused on: 1) Existing Military and Police Training and national capacity needs; and 2) Ex-combatants and the national capacity for reintegration. It was a preliminary assessment to: (a) examine the feasibility of developing a training programme to enhance the capacities and competences of military and police personnel in Guinea Bissau; (b) examine the feasibility of various reintegration approaches valid for the unique conditions in Guinea Bissau; and (c) lay the foundation for developing a training programme to strengthen the training structures and programmes in Guinea Bissau, and reintegration project planning.

The objectives of the project were to secure data, analyze, and publish a report focusing on:

- Social and political context for the modernization of the Security and Defence Sector of Guinea Bissau.
- Existing Training offer in Military and Police Training Institutions.
- Economic context for reintegration.
- Security factors.
- Social reintegration factors for ex-combatants and communities.
- Political reintegration factors.
- Strategic partners and key initiatives.

b. Provide a list of the main outputs and outcomes of the programme as per the approved programmatic document.

A Feasibility Study Report was delivered and two Projects prepared and submitted: 1) Training Project Proposal for Military and Police Personnel in Guinea Bissau; and 2) “Emergency Employment Programme”: Promoting the Security Sector Reform and Peacebuilding through the creation of Emergency Employment. in Guinea Bissau.

c. List primary implementing partners and stakeholders including key beneficiaries.

The implementing partners were: UNITAR, Bonn International Center for Conversion (BICC) and UNDP in collaboration with UNIOGBIS and the Office of the Special Representative of the Secretary-General in Guinea Bissau.

II. ASSESSMENT OF PROGRAMME/ PROJECT RESULTS

a. Report on the key outputs achieved and explain any variance in achieved versus planned results.

The Feasibility Study Report was completed and submitted for review with actors on the ground (UNIOGBIS) in December 2010 as well as a revised Capacity Development Programme for the Guinea Bissau Army and Police project proposal and a revised project proposal for the

Implementation of Pre-Integration Activities (DD&R), now entitled “Emergency Employment Program: Promoting the Security Sector Reform and Peacebuilding through the creation of Emergency Employment in Guinea Bissau”, which have been finalized with UNDP and ILO in Guinea Bissau.

The complete Feasibility Study Report has now been completed following preliminary reviews on the ground and the Capacity Development Programme for the Guinea Bissau Army and Police project proposal is awaiting final details from the ground that will enable its submission in March/April 2011. The project proposal for the “Emergency Employment Program: Promoting the Security Sector Reform and Peacebuilding through the creation of Emergency Employment in Guinea Bissau” requires additional input from UNDP and ILO in Guinea Bissau and it is estimated that it will be ready for submission at the end of March/April 2011.

III. EVALUATION & LESSONS LEARNED

A certain amount of delay was encountered with finalisation and delivery of the Feasibility Study Report, for which there were many reasons, including many overseas missions related to the implementation of strategic programmes of the UNITAR Peacekeeping Training Programme as well as late delivery of the second section of the Report by BICC in a non workable format (pdf) that had also been drafted in a manner that went far beyond the scope of the Terms of Reference of the Feasibility Study and demanding a lot of time for modification.

IV. INDICATOR BASED PERFORMANCE ASSESSMENT

	Performance Indicators	Indicator Baselines	Planned Indicator Targets	Achieved Indicator Targets	Reasons for Variance (if any)	Source of Verification	Comments (if any)
Outcome 1							
Output 1.1 To secure data, analyze, and publish a report focusing on: <ul style="list-style-type: none"> • Social and political context for the modernization of the Security and Defence Sector of Guinea Bissau. • Existing Training offer in Military and Police Training Institutions. • Economic context for reintegration. • Security factors. • Social reintegration factors for ex-combatants and communities. • Political reintegration factors. • Strategic partners and existing initiatives 	Indicator 1.1.1						
	Indicator 1.1.2						

Output 1.2	Indicator 1.2.1						
	Indicator 1.2.2						
Outcome 2							
Output 2.1	Indicator 2.1.1						
	Indicator 2.1.2						
Output 2.2	Indicator 2.2.1						
	Indicator 2.2.2						