

**United Nations Development Group Iraq Trust Fund**  
**Project #:C9-31**  
**Date and Quarter Updated: October- December 4<sup>th</sup> Quarter 2011**

**Participating UN Organisation:** UNOPS

**Sector:** Governance

**Government of Iraq – Responsible Line Ministry:** Ministry of Planning and Development Cooperation (MOPDC)

<b>Title</b>	Capacity Strengthening of the MoPDC to Support the Process of a National Development Plan for Iraq				
<b>Geo. Location</b>	Baghdad, Iraq				
<b>Project Cost</b>	USD 956,000				
<b>Duration</b>	12 Months (plus 20 months extension)				
<b>Approval Date</b>	26 April 2010	<b>Starting Date</b>	03 May 2010	<b>Completion Date</b>	03 May 2011, Extended until 31 Dec 2012
<b>Project Description</b>	This project will provide assistance to support the Government of Iraq by making available technical expertise, as required/identified by the Ministry of Planning and Development Cooperation (MoPDC), to support the National Development Plan (NDP) implementation process in Iraq, aiding the finalisation of the current process while also laying foundations for a longer term coordination planning structure. Support, to be provided through an external management firm, will include but is not limited to providing policy guidance and reform technical expertise as well as assistance in initiatives to ensure integration of foreign and national resources in achieving development goals. This will strengthen the capacity of MoPDC to lead the implementation of the NDP as well as the overall development planning process.				

**Development Goal and Immediate Objectives**

**NDS/ICI priority/ goal(s):** NDS: Strengthen good governance and improve security.

**ICI:** 4.2 Strengthening institutions to improve governance.

**UNCT Outcome:** Strengthened governance institutions and processes for political inclusion, accountability, rule of law, and efficient service delivery.

**Sector Outcome: Outcome 4:** Strengthened institutions, processes and regulatory frameworks of national and local governance

**JP Outcome 1:** Strengthened institutions, processes and regulatory frameworks of national and local governance

**The Immediate objectives are:**

1. GoI has improved institutional capacities to undertake NDP process.
2. MoPDC has coordinated mechanisms to implement NDP processes.

**Outputs, Key activities and Procurement**

<b>Outputs</b>	1.1: GoI has improved institutional capacities to undertake NDP process. 1.2: MoPDC has coordinated mechanisms to implement NDP processes.
<b>Activities</b>	1.1.1 UNOPS, together with other relevant stakeholders defines ToRs for the external management company. 1.1.2 Submission of ToRs to GoI for approval. 1.1.3 Approval of ToRs by GoI. 1.1.4 Publish Expression of Interest (EoI) on UN/ UNOPS website. 1.1.5 Alert companies with proven and current Iraq experience and relevant expertise to EoI. 1.1.6 Transmission of Request for Proposal to potential contracting companies based on positive responses to EoI. 1.1.7 Evaluation of received proposals by UNOPS with the participation of the MoPDC and UNAMI.

	<p>1.1.8 Selection of management consultancy based on evaluation.</p> <p>1.1.9 Engagement by UNOPS of selected management Consultancy Company to provide the services as specified in the ToRs, and as proposed in the company submission.</p> <p>1.1.10 Assignment of part-time Project manager to follow and monitor the implementation of the project and initiate corrective action when required.</p> <p>1.1.11 The management consultancy company will engage consultants.</p> <p>1.2.1 The consultants will work with the GoI staff.</p> <p>1.2.2 Internal evaluation exercise conducted.</p>
<b>Procurement</b>	

<b>Funds Committed</b>	<b>USD 558,229.66</b>	<b>% of approved</b>	<b>58%</b>
<b>Funds Disbursed</b>	<b>USD 555,025.85</b>	<b>% of approved</b>	<b>58%</b>
<b>Forecast final date</b>	<b>4 May 2011- Extended until 3 May 2012</b>	<b>Delay (months)</b>	<b>12</b>

<b>Direct Beneficiaries</b>	<b>Number of Beneficiaries</b>	<b>% of planned (current status)</b>
Men	n/a	
Women	n/a	
Children	n/a	
IDPs	n/a	
Others	n/a	
Indirect beneficiaries	By contributing to an improved NDP, the population of Iraq should benefit from better coordination and planning of needs.	
Employment generation (men/women)	n/a	

<b>Quantitative achievements against objectives and results</b>	<b>% of planned</b>
<b>JP Outcome 1:</b> Strengthened institutions, processes and regulatory frameworks of national and local governance	11
<b>Output 1.1: GoI has improved institutional capacities to undertake NDP process.</b>	11
1.1.1 UNOPS, together with other relevant stakeholders defines ToRs for the external management company.	100
1.1.2: Submission of ToRs to GoI for approval	100
1.1.3: Approval of ToRs by GoI.	100
1.1.4: Publish Expression of Interest (EoI) on UN/ UNOPS website.	100
1.1.5: Alert companies with proven and current Iraq experience and relevant expertise to EoI.	100
1.1.6: Transmission of Request for Proposal to potential contracting companies based on positive responses to EoI.	100
1.1.7: Evaluation of received proposals by UNOPS with the participation of the MoPDC and UNAMI.	100
1.1.8: Selection of management consultancy based on evaluation.	100
1.1.9: Engagement by UNOPS of selected management Consultancy Company to provide the services as specified in the ToRs, and as proposed in the company submission.	79
1.1.10: Assignment of part-time Project manager to follow and monitor the implementation of the project and initiate corrective action when required.	79
1.1.11: The management consultancy company will engage consultants.	0
<b>Output 1.2: MoPDC has coordinated mechanisms to implement NDP processes.</b>	0
1.2.1 The consultants will work with the GoI staff.	0
1.2.2 Internal evaluation exercise conducted.	0

**Qualitative achievements against objectives and results**

The project started on the 5<sup>th</sup> of May 2010. Concurrently to the receipt of approval of this project, UNOPS had issued a request for a Long Term Agreement (LTA) which would serve the same purpose of selecting a management consultancy to deploy consultants. The LTA could serve to deliver the same function and it was therefore considered reasonable to not duplicate work. The LTA is now in full effect and UNOPS is ready to deploy consultants upon request.

At the end of September 2010, UNOPS received a letter from the DSRSG/RC/HC UNAMI conveying a request from the Ministry of Planning (MoPDC), to procure services for the development of a Business Process Management (BPM) module in order to automate business processes by incorporating a work flow management system in the Iraq Development Management System (IDMS) for both externally funded projects and capital budget projects. The aim is to enhance the coordination between the Ministry of Planning and other line ministries during the implementation of the NDP and the effective utilization of Iraq's capital budget. UNOPS duly procured the services of a software development company. Further to the launch of the IDMS in Baghdad, meetings were held with UNAMI and the Ministry of Planning regarding options for future support, many potential areas had been identified. Subsequently, UNAMI, UNDP and the MoP agreed in the final quarter of 2011 that this project specifically further support the IDMS through the provision of help desk functions and provide relevant training. The implementation of the help desk functions and training is on-going. The MoP and UNAMI have yet to provide TORs for suggested technical consultants, once they are received UNOPS will begin an expedited recruitment process for relevant experts.

In addition UN-ESCWA in collaboration with UNICEF Head Quarters organised a Regional Workshop on DevInfo for Gender Analysis from 5-9 March 2012 in Beirut. The workshop primarily targeted Government officials working in the area of statistical analysis. The Iraq Central Statistics Organization (CSO) requested the UN to sponsor two CSO representatives to participate in the important event as any learning would potentially contribute to the development of new National Development Plan, under preparation. UNAMI and the CSO therefore requested UNOPS to support their involvement through this project.

**Main implementation constrains & challenges (2-3 sentences)**

Determining which areas of support the MoP wishes to utilise external technical expertise for is still ongoing, so there have been no new requests made to UNOPS in the first quarter. The project is due to finish shortly, so existing activities will likely not be considered if the project is not extended to ensure that they can be completed if initiated.