

Global Programme Document – Third Budget Revision

UN-REDD PROGRAMME

25 June 2010



UN-REDD: JOINT PROGRAMME DOCUMENT

Third Budget Revision

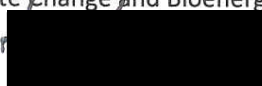



1. Cover Page

Global

Programme Title: **UN-REDD Programme – International Support Functions**

<p>Programme Duration: 12 months Anticipated start/end dates: 1 July 2010 / 31 June 2011</p> <p>Fund Management Option: Pass-Through</p> <p>Managing or Administrative Agent: UNDP Multi-Donor Trust Fund Office</p>	<p>Total estimated budget revision*: US\$8,688,584</p> <p>Out of which:</p> <p>1. Funded Budget: US\$8,688,584</p> <p>2. Unfunded budget: _____</p> <p>* Total estimated budget includes both programme costs and indirect support costs</p> <p>Budget allocations approved by the 1st UN-REDD Programme Policy Board, 10 March 2009: US\$6,673,590</p> <p>Budget allocations approved by the 2nd UN-REDD Programme Policy Board, 15 June 2009: US\$2,888,415</p> <p>Budget allocations approved by the 4th UN-REDD Programme Policy Board, 19 March 2010: US\$3,763,577</p> <p>Total new budget: US\$22,014,166</p>						
<p>Sources of funded budget: UN-REDD Programme Fund</p> <ul style="list-style-type: none">Distribution of Funds <table><tr><td>FAO</td><td>US\$3,620,810</td></tr><tr><td>UNDP</td><td>US\$2,530,633</td></tr><tr><td>UNEP</td><td>US\$2,537,141</td></tr></table>	FAO	US\$3,620,810	UNDP	US\$2,530,633	UNEP	US\$2,537,141	
FAO	US\$3,620,810						
UNDP	US\$2,530,633						
UNEP	US\$2,537,141						

Names and signatures of participating UN organizations

UN organizations	
<p>Name of Representative: Peter Holmgren Director, Environment Climate Change and Bioenergy Division</p> <p>Signature:  Peter Holmgren Director, NRC</p> <p>Name of Organization: Food and Agriculture Organization of the United Nations</p> <p>Date & Seal: 25/06/10 </p>	
<p>Name of Representative: Veerle Vandeweerd Director, Environment and Energy Group</p> <p>Signature: </p> <p>Name of Organization: United Nations Development Programme</p> <p>Date & Seal:</p>	
<p>Name of Representative: Tim Kasten Deputy Director, Division of Environmental Policy</p> <p>Signature: </p> <p>Name of Organization: United Nations Environment Programme</p> <p>Date & Seal:</p>	

Joint Programme Outcome(s): **This budget revision adds three new outcomes and additional outputs.**

Outcome 1: Improved guidance on measurement, reporting and verification (MRV) and monitoring

Outcome 2: Increased engagement of Indigenous Peoples, civil society and other stakeholders

Outcome 3: Improved analytical and technical framework for realization of multiple benefits

Outcome 4: Increased knowledge management, coordination and communication

Outcome 5 (new): Increased transparency and effectiveness in national REDD+ governance

Outcome 6 (new): Development of equitable benefit sharing systems

Outcome 7 (new): Support to low-carbon sector transformation

NOTE: This budget revision concerns the portion of Norway's financial contribution to the UN-REDD Programme, which is to be earmarked as per Norway's announcement at the last Policy Board meeting. According to the report of the meeting:

"Encouraged by the progress, Norway announced a new contribution of approximately US\$30 million for 2010. Emphasizing the importance of the international support functions delivered through the technical work and coordination by the agencies, Norway expressed their intention to earmark approximately one third of their contribution to Global Programme activities."

"The Board welcomed the pledges by Norway (NOK175 million, approximately US\$30 million for 2010, with a portion earmarked)...It thereby accepted the earmarking of funds to the Global Programme, and the MDTF Office responded that they would accept the contribution as noted. "

(See section 1.7 and section 1.8 (paragraph 4) of the report of the 4th Policy Board meeting, available at: http://www.unredd.net/index.php?option=com_docman&task=cat_view&gid=750&Itemid=53).

2. Executive Summary

The activities of the Global Programme support the country efforts on REDD+. They also seek to support the international community at large in building confidence and understanding of the policy and technical aspects of the eventual REDD+ mechanism under the United Nations Framework Convention on Climate Change (UNFCCC). The Global Programme activities focus on providing practical guidance on REDD+, convening technical meetings at regional and international levels, providing data, carrying out and sharing analyses, improving knowledge and awareness of REDD+ opportunities and challenges, and enhancing collaboration among the UN agencies and with other initiatives.

The programme design draws from the respective strengths of the partner agencies in line with One-UN objectives and provides technical and scientific support as well as knowledge management. The original Global Programme Document is available at: www.unredd.net/index.php?option=com_docman&task=doc_download&gid=135&Itemid=53.

At its first meeting (9-10 March 2009, Panama), the UN-REDD Policy Board confirmed the budget allocations for the Global Programme, amounting to US\$6,673,590. In June 2009 at its second meeting (14-15 June, Montreux), the UN-REDD Policy Board approved the budget allocations to revise the Global Programme, with an amount of US\$ 2,888,415, to incorporate the establishment and operation of the Programme Secretariat and include funds for regional technical support. The Global Programme Document was revised accordingly and is available at: www.unredd.net/index.php?option=com_docman&task=doc_download&gid=1222&Itemid=53.

The second budget revision was made by the Policy Board at its fourth meeting (17-19 March 2010, Nairobi) where the Board allocated US\$3,783,577 to the Global Programme to cover Secretariat activities up to December 2010 and also approved the addition of few supplementary activities under outcome 1 on measurement, reporting and verification (MRV) and monitoring and outcome 2 on engagement of Indigenous Peoples (IP) and civil society organizations (CSO). The revised Global Programme Document is available at: www.unredd.net/index.php?option=com_docman&task=doc_download&gid=1520&Itemid=53.

The original Global Programme activities related to substantive international support functions provided by the three UN agencies covered an 18 month period which ends in June 2010. The programme is now being extended for a period of 12 months, from July 2010 to June 2011.

This revision covers the increase in activities and ensures the continuation of the Global Programme support to the national REDD+ readiness efforts. With this revision, three new outcomes are added to respond to the global developments on REDD+. Table 1 summarises the budget by outcomes.

As with the previous budget revisions, **the overall formulation of the Global Programme under this revision remains the same as per the first Global Joint Programme Document** signed by FAO, UNDP and UNEP and presented at the first Policy Board meeting of the UN-REDD Programme (9-10 March 2009, Panama).¹ However, three new outcomes are added responding to the emerging needs in the framework of the REDD Readiness work, and in line with the draft elements for UN-REDD Programme Strategy presented at the 4th meeting of the Policy Board as well as comments received.

¹ Note that all sections of the original signed Joint Programme Document apply to this budget revision.

Table 1. Summary of Global Programme revision

UN-REDD Global Programme 3rd budget revision SUMMARY TABLE (July 2010-June 2011)				
Outcomes	Budget			TOTAL
	FAO	UNDP	UNEP	
1. Improved guidance on Measurement, Reporting and Verification (MRV) and Monitoring	2'883'951		306'667	3'190'618
2. Increased engagement of Indigenous Peoples, civil society and other stakeholders		249'400		249'400
3. Improved analytical and technical framework for realization of multiple benefits		62'700	1'020'573	1'083'273
4. Increased knowledge management, coordination and communication	296'720	279'300	324'141	900'161
5. Increased transparency and effectiveness in national REDD+ governance	203'264	1'262'202	144'184	1'609'650
6. Development of equitable benefit sharing systems		511'475		511'475
7. Support to low carbon sector transformation			575'595	575'595
Programme cost	3'383'935	2'365'077	2'371'160	8'120'172
Agency indirect support cost (7%)	236'875	165'555	165'982	568'412
Total Programme cost	3'620'810	2'530'632	2'537'142	8'688'584

3. Results Framework, work plans and budgets

3.1 Budget Revision

The revision is made at the outcome and output levels. The amount of this revision is US\$ **8,688,584**, to be implemented within the period from 1 July 2010 to 30 June 2011.

3.2. Summary of additional outcomes and related activities

As described in the Programme Framework Document of 20 June 2008 (<http://www.undp.org/mdtf/UN-REDD/docs/Annex-A-Framework-Document.pdf>), the three UN agencies – coordinating with other partners – can support the country actions in a variety of ways. Such efforts will be designed to maximize country benefits in the delivery of REDD+ and to ensure consistency in approaches and economies of scale.

The budget revision adds three new outcomes (5, 6 and 7), and a few new outputs and activities under the existing outcomes (1, 2, 3 and 4). The results framework starting from page 9 describes the outcomes, outputs and activities in detail. These are summarized as follows:

Outcome 1: Improved guidance on measurement, reporting and verification (MRV) and monitoring

Focus of additional activities:

- Agency support to develop and implement National Programmes - new countries supported, including remaining pilot and partner countries, Congo Basin countries and additional expected requests
- Integrate MRV and REDD+ monitoring in the National REDD+ strategies
- International capacity building efforts including support to the CD-REDD process led by the Coalition for Rainforest Nations, developing a partnership for training on GHG inventories and south-south exchange on implementation on national MRV & monitoring systems
- Increase country access to remote sensing data, software, standards: provide infrastructure for data and methods accessible to countries
- Develop monitoring tools for REDD+ focusing on impacts of REDD+ on ecosystems benefits, develop tools and improved guidance on monitoring approaches for ecosystem services and other co-benefits and safeguards in national MRV systems
- Building partnerships and organizing meetings and events –international meetings planned for example in Mexico June 2010 (national MRV systems), Mexico August 2010 (including MRV of governance), UNFCCC side events, Forest Day 4 etc.)

Outcome 2: Increased engagement of Indigenous Peoples, civil society and other stakeholders

Focus of additional activities:

- Continue to develop an engagement processes by providing support to national stakeholder engagement processes and to IP and CSO Policy Board representatives
- Convene and coordinate IP and CSO partner initiatives and communicate position and progress on IP and CSO participation/engagement
- Inform and engage IP representative groups and support further harmonization and application of the UN-REDD Programme Operational Guidance on Engagement of Indigenous Peoples and other Forest Dependent Communities.

Outcome 3: Improved analytical and technical framework for realization of multiple benefits

Focus of additional activities:

- Identify relevant multiple benefits in specific national settings
- Convene capacity building workshops for national level practitioners and technical assistance to help countries unlock the economic value of multiple benefits
- Develop framework principles and guidelines for safeguarding long term supply of multiple benefits from forests
- Contribute to the Rio Conventions and convene events at CBD (COP 10), UNFCCC (COP16) and the International Year of Forests (IYF) to raise awareness about the synergies between REDD+ and other processes.

Outcome 4: Increased knowledge management, coordination and communication

Focus of additional activities:

- Effectively deliver the UN-REDD Global Programme; coordinate and communicate on UN-REDD work and accomplishments
- Support South-South cooperation amongst UN-REDD and REDD+ leader countries
- Help coordinate REDD+ capacity building efforts & investments effectively

Outcome 5 (new): Increased transparency and effectiveness in national REDD+ governance

Focus of additional activities:

- Organize an expert workshop on monitoring governance safeguards in REDD+ (convene with Chatham House)
- Contribute to workshop on forest governance, decentralization and REDD in Latin America, convene a process of dialogue and partnerships with REDD+ governance actors (WRI, Global Witness, CARE, CIFOR), including side-events and presentations
- Foster partnerships, organize joint meetings and provide venues for dialogue on forest governance, with existing international forest/forestry initiatives, processes and organizations, notably with members of the Collaborative Partnership on Forests (CPF)
- Support services in UNDP Oslo Governance Centre
- Strengthening capacities of national stakeholders to apply evidence-based policy
- Develop and apply land tenure tools and advise for REDD+ implementation
- Provide analyses and syntheses on institutional and governance arrangements for management of multiple benefits and implications for a change to low carbon production and management systems.

Outcome 6 (new): Development of equitable benefit sharing systems

Focus of additional activities:

- Support building of national institutions of acceptable transparency and fiduciary quality
- Support to integrating the development equitable benefit sharing systems in National Programmes
- Analysis of conditional cash transfers and applicability for REDD+
- Support women's empowerment and gender equality; develop a 'Business Case' analysis of how a gender-sensitive approach to REDD+ Readiness improves REDD+ outcomes (emissions reductions, governance, livelihoods, ecosystem)
- Analysis of gender differentiated impacts of different models for payment/benefit distribution
- Assess the poverty and social impact and develop safeguards and standards for social impacts of REDD+.

Outcome 7 (new): Support to low carbon sector transformation

Focus of additional activities:

- Analysis and synthesis of environmental, social and economic drivers of high-carbon forest uses assessment and compilation of best practices, alternative institutional and economic options

- Organize multi-stakeholder dialogue to review, adapt and coordinate the implementation of the transformation
- Knowledge management - support to learning and raising awareness for the alternative land use options
- Convene regional dialogue to share lessons learned from sector transformation processes in support of policy development
- Compile global best practices and case studies that demonstrate the potential for the forest sector transformation and its contribution to green economy aspiration
- Organize capacity building workshop in selected UN-REDD country.

3.3. Results framework, work plan and budget

The following tables describe the results framework, budget allocations and work plan (table 2) and a summary of the costs (table 3) for the additional output and activities. Please note that only new and additional outputs are listed, and are in line with the numbering of outputs in the original Global Programme document.

The work plan and budget of this Global Programme has been developed jointly by the three participating UN organizations. It details activities under the outcomes 1 to 7 to be carried out within the UN-REDD Programme, timeframes and planned inputs from the participating UN organizations as well as expected outcomes and outputs.

As necessary, a revised work plan and budget will be produced subsequent to the decisions of the annual/regular reviews.

Table 2: Results framework, work plan and budget

UN-REDD GLOBAL PROGRAMME, 3rd Budget Revision (from July 2010 to June 2011)							
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Outcome 1: Improved guidance on measurement, reporting and verification (MRV) & monitoring							
Outputs	Indicative Activities	Timeframe				Responsible Agency	Total Budget
		Q1	Q2	Q3	Q4		
1.1 International expert consultation process in place	- 4 international meetings (Chatham House May 2010, Mexico June 2010, Mexico August 2010, one tbd) - UNFCCC Side and Parallel events					FAO	485'822
1.3 Technical reviews, assessment of available tools and guidance material developed (knowledge generation and guides)	- Manuals for development of national MRV systems - 2 Systematic reviews of key MRV questions done						336'822
	Develop monitoring tools for REDD+ impacts on ecosystems benefits					UNEP	306'667
1.4 Remote sensing data readily available to non-Annex I Parties (data, tools and methods)	Remote sensing data, software, standards: infrastructure for data and methods accessible to countries					FAO	351'205

New output 1.6. Support to National Programme development	New countries supported (includes remaining pilot countries, Congo Basin countries and additional expected requests) in programme development						641'028
	Integrate MRV and monitoring as an instrument in the National REDD+ and development strategies; existing and new countries advised on integration of MRV & Monitoring in national policy processes						352'790
New output 1.7. International capacity building efforts and partnerships	- Support CD-REDD process - Develop partnership for GHG inventory facility - South-south exchange on implementation on national MRV & monitoring systems (October 2010)						574'818
	- MoUs and collaborative workplans with strategic partners on data/tools/methods, capacity building and implementation						141'466
Total programme cost							3'190'618
Agency indirect support cost (7%)							223'343
Sub-total							3'413'961
Outcome 2: Increased engagement of Indigenous Peoples, civil society and other stakeholders							
Outputs	Indicative activities	Timeframe				Responsible Agency	
2.1 IP/CSO representative groups informed and engaged	Support to national stakeholder engagement processes					UNDP	61'300
	Support to IP and CSO Policy Board representatives						62'700

	Coordination with REDD IP and CSO partner initiatives						62'700
	Communicating position and progress on IP and CSO participation/engagement						62'700
Programme cost							249'400
Agency indirect support cost (7%)							17'458
Sub-total							266'858
Outcome 3: Improved analytical and technical framework for realization of multiple benefits							
Outputs	Indicative activities	Timeframe				Responsible Agency	
New output 3.3. Guidance and tools for realising multiple benefits on forests and people, and related impact studies and events	Support to integration of full suite of multiple benefits in country programme development, including ecosystem, social and economic benefits through: 1) Identification of relevant multiple benefits in specific national settings 2) Capacity building workshops for national level practitioners 3) Technical assistance to help countries unlock the economic value of multiple benefits.					UNEP	315'573

	Global level support: Guidelines and tools for realising multiple benefits and related impact studies on forests and people: - Develop framework principles and guidelines for safeguarding long term supply of multiple benefits from forests, including but not limited to water, forest-based products, tourism, community development and biodiversity						
	Technical support for the development of REDD+ strategy elements including social and environmental impact assessment studies to determine the impacts of REDD+ and options, multiple benefits and trade off tools studies to ascertain the costs and opportunities for REDD+ within development frameworks						405'000
	Support to Rio conventions: Convening events at CBD COP 10, UNFCCC COP16 and the IYF to raise awareness about the synergies between REDD+, biodiversity and other ecosystem services and to promote synergies between the CBD and UNFCCC						300'000
	Develop guidelines and tools for applying social standards and realising multiple benefits for climate compatible development					UNDP	62'700
Total programme cost							1'083'273

Agency indirect support cost (7%)							75'829
Sub-total							1'159'102
Outcome 4: Increased knowledge management, coordination and communication							
Outputs	Indicative activities	Timeframe				Responsible Agency	
4.3 UN-REDD knowledge managed and shared - including the convening and catalyzing role	Support to UN-REDD Global Programme delivery					UNDP	279'300
	Support to MRV & Monitoring related knowledge sharing, knowledge networks and communication Support to UN-REDD Programme development, coordination and delivery					FAO	296'720
	South-South cooperation amongst UN-REDD and REDD+ leader countries Arrangement of South-South meeting on REDD-plus					UNEP	119'141
	REDD-plus capacity building efforts coordinated Support REDD-plus capacity building and a dialogue on a common approach to capacity building efforts						110'000
	Initial REDD-plus investments supported 1) Arrangement of a REDD+ market place forum for REDD-plus project developers and investors, 2) Workshop for the coordination of initial funding streams to national REDD implementation.						95'000
Total programme cost							900'161
Agency indirect support cost (7%)							63'011
Sub-total							963'172

New Outcome 5: Increased transparency and effectiveness in national REDD+ governance							
Outputs	Indicative Activities	Timeframe				Responsible Agency	
New output 5.1. Monitoring on REDD+ governance structures convened	Expert Workshop on Monitoring Governance Safeguards in REDD+ (convene with Chatham House)					UNDP	29'700
	Contribute to workshop on forest governance, decentralisation and REDD in Latin America (Mexico, end of Aug)						29'700
	Convene a process of dialogue and partnerships with REDD+ governance actors (WRI, Global Witness, CARE, CIFOR), including side-events and presentations						29'700
	Contribute to REDD+ Exchanges						19'800
	Developing conceptual framework for governance monitoring						29'500
	Partnerships, joint meetings and dialogue on forest governance, with existing international forest/forestry initiatives, processes and organizations, notably with members of the Collaborative Partnership on Forests; - one meeting on forest governance organized under the auspices of CPF - partnerships formalized with key forestry partners					FAO	104'132
New output 5.2. Country-led governance assessments & national policy enablers	Support services in UNDP Oslo Governance Centre					UNDP	371'250

strengthened	Strengthening capacities of national stakeholders to apply evidence-based policy						281'100
	National Programme support						471'452
	Land tenure tools and advise for REDD+ implementation: - Report on issues, needs and opportunities - Adaptation of voluntary guidelines for REDD+ needs (expert consultation)					FAO	99'132
	Institutional analysis: Analysis and synthesis on institutional and governance arrangements for management of multiple benefits and implications for a change to low carbon production and management systems					UNEP	144'184
Total programme cost							1'609'650
Agency indirect support cost (7%)							112'676
Sub-total							1'722'326
New Outcome 6: Development of equitable benefit sharing systems							
Outputs	Indicative Activities	Timeframe				Responsible Agency	
New output 6.1. Benefit distribution systems developed	Building national institutions of acceptable transparency and fiduciary quality					UNDP	62'700
	National Programme support						333'911
	Analysis of Conditional Cash Transfers and applicability for						

	REDD+						62'700
New output 6.2. Women's empowerment and gender equality issues integrated	Develop a 'Business Case': Analysis of how a gender-sensitive approach to REDD/readiness improves REDD outcomes (emissions reductions, governance, livelihoods, ecosystem)						22'464
	Analysis of gender differentiated impacts of different models for payment/benefit distribution						29'700
Total programme cost							511'475
Agency indirect support cost (7%)							35'803
Sub-total							547'278
New Outcome 7: Support to low carbon sector transformation							
Outputs	Indicative Activities	Timeframe				Responsible Agency	
New output 7.1. Potential of a forest sector transformation and its contribution to green economy aspiration demonstrated	1) Analysis and synthesis of environmental, social and economic drivers of high-carbon forest uses 2) Assessment and compilation of best practices, alternative institutional and economic options (including livelihood options), markets, risk mitigation and management, as well as options for bundling other ecosystem services with carbon via scenario analysis and multi-criteria approaches 3) Multi-stakeholder dialogue to review, adapt and coordinate the implementation of the transformation 4) Knowledge management, support to learning and awareness raising for the alternative use options					UNEP	350'000

New output 7.2. Dialogue and capacity building on sector transformation provided	1) Regional dialogue to share lessons learned from sector transformation processes in support of policy development 2) Compilation of global best practice and assembly of case studies 3) Capacity building workshop in selected UN-REDD country						225'595
Total programme cost							575'595
Agency indirect support cost (7%)							40'292
Sub-total							615'887
GRAND TOTAL (Global Programme, 3rd budget revision)							8'688'584

Table 3. UN-REDD Global Programme. Third Budget Revision. Summary of costs by agencies. June 2010.

Summary of Costs (US \$)		
FAO	Programme Cost	3'383'935
	Indirect Support Cost	236'875
UNDP	Programme Cost	2'365'077
	Indirect Support Cost	165'555
UNEP	Programme Cost	2'371'160
	Indirect Support Cost	165'982
Total	Programme Cost	8'120'172
	Indirect Support Cost	568'412
TOTAL		8'688'584

4. Monitoring

Monitoring of international support functions occurs throughout the project implementation. Table 4 below presents the Joint Programming Monitoring Framework for this budget revision.

Table 4. Joint Programming Monitoring Framework

International Support Functions		Indicators	Means of Verification	Collection Method	Responsibilities (Lead Agency)	Risks and Assumptions
Expected Outcomes	Expected Outputs					
Outcome 1. Improved guidance on Measurement, Reporting and Verification (MRV) and Monitoring					FAO	
	1.1 International expert consultation process in place	<ul style="list-style-type: none"> - Number of expert workshops held - Outcomes of the workshops are used 	<ul style="list-style-type: none"> - Documents and meeting reports - Outcomes referenced 	<ul style="list-style-type: none"> - Meetings reports - Screening of websites and publications 	FAO	R: Reaching the appropriate people R: Pending on negotiations on monitoring of safeguards A: increasing demand on guidance for developing MRV and Monitoring systems
	1.3 Technical reviews, assessment of available tools and guidance material developed	<ul style="list-style-type: none"> - MRV guidelines developed and disseminated - Number of experts trained and using the material 	<ul style="list-style-type: none"> - Working papers - Peer-reviews - Guidelines published and referenced 	<ul style="list-style-type: none"> - Papers and feedback from reviews - UN-REDD and other websites & workspace 	FAO/UNEP	A: Reviews and guidelines provided timely and are in line and contribute to the implementation of IPCC guidelines and UNFCCC reporting provisions

International Support Functions		Indicators	Means of Verification	Collection Method	Responsibilities (Lead Agency)	Risks and Assumptions
Expected Outcomes	Expected Outputs					
	1.4 Remote sensing data readily available to non-Annex I Parties (data, tools and methods)	- Partnerships with space agencies established, software and training available and data accessible to countries	Partner and user feedback	Websites Regular feedback from partner and users	FAO	R: Partners' ambitions R: Limited capacity to apply the tools and use data
	1.6. Support to National Programme development	- Number of countries supported - Number of countries that have developed a national MRV system	National Programme Documents, work plans and progress report	Review of documents and plans	FAO	R: Lengthy process in developing national MRV systems due to reasons beyond programme's control
	1.7. International capacity building efforts and partnerships	- Partnerships established and operational supporting capacity building	Written agreements and progress reports	Websites	FAO	R: Different agendas of partners
Outcome 2. Increased engagement of Indigenous Peoples, civil society and other stakeholders					UNDP	
	2.1 IP representative groups informed and engaged	<ul style="list-style-type: none"> - Training workshops at national levels held - Stakeholder voices reflected in national REDD activities - IP & CSO participants 	<ul style="list-style-type: none"> - Workshop reports - Feedback from stakeholders - National Programme documents - Policy Board reports 	<ul style="list-style-type: none"> - UN-REDD website - Workshop Reports - Policy Board reports 	UNDP	A: Groups are organized efficiently A: Positive contribution to the REDD+ awareness raising and national strategy development

International Support Functions		Indicators	Means of Verification	Collection Method	Responsibilities (Lead Agency)	Risks and Assumptions
Expected Outcomes	Expected Outputs					
		capacitated to represent their region on the Policy Board				
Outcome 3. Improved analytical and technical framework for realization of multiple benefits						
	3.3. Guidance and tools for realising multiple benefits on forests and people, and related impact studies and events	<ul style="list-style-type: none"> - Full spectrum of multiple benefits integrated in road maps national programmes and work plans - Guidelines and tools developed and used Impact of the events 	National programme documents Publications referenced Report of events	Workspace and UN-REDD and other websites	UNEP	R: Pending on negotiations on safeguards
Outcome 4. Increased knowledge management, communication and coordination					FAO, UNDP, UNEP	
	4.3 UN-REDD knowledge managed and shared - including the convening and catalyzing role	<ul style="list-style-type: none"> - Timely delivery of the UN-REDD Programme - Website and communication material prepared and disseminated - Knowledge management tools of the agencies used 	<ul style="list-style-type: none"> - Website hits - Information and knowledge management systems used - Communication materials used and referenced 	<ul style="list-style-type: none"> - UN-REDD website and workspace - Workshop reports - Agency expertise 	FAO, UNDP, UNEP	A: Timely outputs, and contribution – ultimately - to the efforts by countries in building their capacity on REDD+
Outcome 5. Increased transparency and effectiveness in national REDD+ governance					UNDP	

International Support Functions		Indicators	Means of Verification	Collection Method	Responsibilities (Lead Agency)	Risks and Assumptions
Expected Outcomes	Expected Outputs					
	5.1. Monitoring on REDD+ governance structures convened	- Number of expert workshops held - Outcomes of the workshops are used - Effectiveness of dialogues	- Documents and meeting reports - Outcomes referenced	- Websites and Workspace - Meeting reports	UNDP/FAO	R: Pending on negotiations on safeguards Long-term change expected with limited capacity
	5.2. Country-led governance assessments & national policy enablers strengthened	- Variety of stakeholder groups supported - Number and quality of analyses provided	- Workshop reports - National Programme documents reflecting governance activities	- Website, Workspace - National Programme documents	UNDP	R: Pending on negotiations on safeguards
Outcome 6. Development of equitable benefit sharing					UNDP	
	6.1. Benefit distribution systems developed	- Number of countries supported	- National Programme documents	- Website, Workspace - National Programme documents	UNDP	R : Uncertainty of carbon tenure
	6.2. Women's empowerment and gender equality issues integrated	- Impact of analyses on gender balance	- Analyses and user feedback	- User surveys	UNDP	R: Traditional customs may prevent progress but also be an advantage in certain areas
Outcome 7. Support to low carbon sector transformation					UNEP	

International Support Functions		Indicators	Means of Verification	Collection Method	Responsibilities (Lead Agency)	Risks and Assumptions
Expected Outcomes	Expected Outputs					
	7.1. Potential of a forest sector transformation and its contribution to green economy aspiration demonstrated	<ul style="list-style-type: none"> - Analyses carried out - Best practices compiled and widely disseminated and used 	<ul style="list-style-type: none"> - Publications - Stakeholder feedback 	<ul style="list-style-type: none"> - Website and workspace - stakeholder surveys 	UNEP	A: Contribution to efforts of other REDD+ initiatives, notably FIP
	7.2. Dialogue and capacity building on sector transformation provided	<ul style="list-style-type: none"> -Number of dialogues and appropriate level of participation - Outcomes of the dialogues 	<ul style="list-style-type: none"> - Outcomes referenced - Feedback from participants 	<ul style="list-style-type: none"> - Workspace and UN-REDD and other websites - Feedback surveys 	UNEP	A: Feeding into the wider objectives of REDD+ in terms of economic development and environmental sustainability