## **Project Proposal**

Organization	IOM (International Organization	n for Migration)							
Project Title	Improving conditions in IDP sites through site development and expansion, (Extraordinary ask for Bentiu PoC site development)								
Fund Code	SSD-15/HSS10/SA1/CCCM/UN/491								
Cluster	Primary cluster					Sub cluster			
	CAMP COORDINATION AI	ND CAMP MANAGEMENT				None			
Project Allocation	1st Round Standard Allocation Allocation Category Type Frontline services 400,001,63 Planned project duration 12 months								
Project budget in US\$	400,001.63		Planned project du	ration	12 months				
Planned Start Date	01/01/2015		Planned End Date		30/12/2015				
OPS Details	OPS Code	SSD-15/CSS/72414	OPS Budget		0.00				
	OPS Project Ranking		OPS Gender Mark	er					
Project Summary	An estimated 43,718 (figure from latest IOM DTM Biometric Registration in December 2014) IDPs continue to seek physical protection in the UNMISS Bentiu Pr. Humanitarian actors continue to strive to scale up humanitarian interventions to provide life-saving services to this vulnerable population. The humanitarian community anticipates that the displacement situation in Bentiu, will continue in 2015 with the potential of further influx into the PoC as armed actions may increa with the onset of the dry season.  In line with the humanitarian communities overall strategy of providing lifesaving services to the vulnerable IDPs seeking protection in the Bentiu PoC, this proje aims to improve conditions in Bentiu PoC through carrying out site preparation works to develop a new PoC in Bentiu. The project aims to develop the site to alleviate congestion and reduce the risk of severe health, sanitation and protection concerns. As IDPs continue to seek safe refuge in the UNMISS PoCs, IOM carry out site preparation activities in new Bentiu PoC.  Through this project IOM will address the cluster's overall objective of improving the living conditions inside IDP sites and facilitate the immediate and targeted								
	delivery of services to the disp	placed population.							
Direct beneficiaries		Men	<b>Women</b> 10719	Boys	Girls	Total			
	Beneficiary Summary	5219	13769	14011	43,718				
	Total beneficiaries include								
	Internally Displaced People	5219	10719	13769	14011	43718			
ndirect Beneficiaries			Catchment Populat	ion					
	services and improve living co	ontinues to be at risk in the comin onditions for the IDP population, a	and in this case in Unity st	tate. IOM will continue to	advocate for esta	blishing sector-specific standa			
Sub-Grants to Implementing Partners	services and improve living co		and in this case in Unity si to promote protection and	to support the overall hu tate. IOM will continue to	advocate for esta ble solutions, wher	blishing sector-specific standa			
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Organization focal point contact details	services and improve living cc in all IDP sites while working w	nditions for the IDP population, a ith different clusters and actors  Title  CCCM Cordinator	and in this case in Unity si to promote protection and Other funding Secu	to support the overall hu tate. IOM will continue to I health and identify durat ured For the Same Project  Phone  +920885985	advocate for esta ele solutions, where et Email kbaker@	blishing sector-specific standa e possible. Diom.int			
Sub-Grants to Implementing Partners  Organization focal point contact details  BACKGROUND INFORMATION  1. Humanitarian context analysis  Humanitarian context: Describe the current bumanitarian context: Describe the current bumanitarian the	services and improve living or in all IDP sites while working was all IDP sites with all IDP sites while working was all IDP sites with all IDP sites was	onditions for the IDP population, a rith different clusters and actors  Title  CCCM Cordinator  Programme Support Officer  camp Management (CCCM) Cluster people have been displaced from the condition of the con	other was activated in Sout methods the homes, 1.4 million	to support the overall hutate. IOM will continue to I health and identify duratured For the Same Project  Phone +920885985 +920885985  h Sudan following the erulof whom reside in IDP's	advocate for esta ele solutions, where the Email kbaker@ imclellar	blishing sector-specific standare possible.  Diom.int  December of 2013, 10 months			
Organization focal point contact details  BACKGROUND INFORMATION  1. Humanitarian context analysis	services and improve living or in all IDP sites while working war in all IDP sites war in all IDP si	rith different clusters and actors  Title  CCCM Cordinator  Programme Support Officer  camp Management (CCCM) Clusters	other funding Secu (to date)  Other funding Secu (to date)  Other funding Secu (to date)  Ster was activated in Sout method the security of th	to support the overall hutate. IOM will continue to I health and identify duratured For the Same Project Phone +920885985 +920885985 +920885985 h Sudan following the erusof whom reside in IDP sughout the country. Suit in further displacement of the SPLA and the SPLA and the SPLA and the SPLA in Bentiu tow M Registration figures for vices to adequately and a dhygiene practices have which has struggled to niving it at risk of flooding a cocess across the PoC, for ability to work. Current asses the risk of serious F expand the PoC to deco losgm of usable surface a rided by existing or additional transport of the PoC to deco losgm of usable surface a rided by existing or additional transport of the PoC to deco losgm of usable surface a rided by existing or additional transport of the PoC to deco losgm of usable surface a rided by existing or additional transport of the PoC to deco losgm of usable surface a rided by existing or additional transport of the PoC to deco losgm of usable surface a rided by existing or additional transport of the PoC to deco losgm of usable surface a rided by existing or additional transport of the PoC to deco losgm of usable surface a rided by existing or additional transport of the PoC to deco losgm of usable surface are rided by existing or additional transport of the PoC to deco losgm of usable surface are rided by existing or additional transport of the PoC to deco losgm of usable surface are rided by existing or additional transport of the PoC to deco losgm of usable surface are rided by existing or additional transport of the PoC to deco losgm of usable surface are rided by existing or additional transport of the PoC to deco losgm of usable surface are rided by existing or additional transport of the PoC to deco losgm of usable surface are rided by existing or additional transport of the PoC to deco losgm of usable surface are rided by existing or additional transport of the PoC to deco losgm of usable surface are rided by existing or additional transport of the PoC to deco losgm o	Email  kbaker@  imclellar  ption of conflict in ites and host com  it in the coming ye will be in need of Co. Bentiu has bee leargest Protection. In March 2014  Dec 2014). Hum ppropriately provi  e made IDPs more naintain key Spherand poor drainage urther challenging y, the living condit leath, sanitation, angest the existing area per person we consider the consideration in angest the existing area per person with a site. Bentiu PoC	Dishing sector-specific standare possible.  Diom.int December of 2013. 10 months munities throughout the count sear. Through the HRP, the CC ICCM assistance (HNO 2014 n marred by conflict since the on of Civilian (POC) sites, the there were around 11,000 anitarian actors were not de lifesaving services to the evaluation of the policy of the policy of the policy of the planned area of the planned area of the lacks adequate space,			

infrastructure and life-saying services, the existing sites will need to be expanded and improved in order to accommodate new influxes of IDPs and cater to protection needs of the most vulnerable men, women, boys, and girls, in 2015. IOM will assist all demographic groups, from all ethnicities of all ages in Bentiu PoC. IOM will prioritize the needs of all of Internally Displaced Persons (IDPs) living in Bentiu PoC. Site planning process will focus on prioritizing groups with special needs such as women, children, pregnant and lactating women, elderly, persons with disabilities and minorities in implementing CCCM activities inside displacement sites. 3. Description Of Beneficiaries 4. Grant Request Justification. While the cluster framework was already well established in South Sudan prior to the crisis, the CCCM cluster was not activated in country until 25 December 2013, as a result of the wide scale displacement triggered by the crisis. Consequently, there was a need to immediately set up the CCCM cluster coordination structure while also rolling out CCCM operations and response. IOM together with UNHCR and ACTED as NGO co-coordinator led the establishment of the cluster and its coordination structures in 10 states where there are identified camp and camp-like settings. In 2014, the needs for site development and preparation in POCs are far greater than previously anticipated resulting in the need to focus a considerable amount of cluster resources towards these populations. As IOM has the operational capacity to implement this project, IOM led the site development and expansion in Bor, Bentiu and Malakal that are benefiting up to 66,700 IDPs IOM's in country operational capacity of over 328 national and international staff and presence of sub-offices in all priority locations (Upper Nile, Jonglei, Unity) will allow IOM to continue a more efficient delivery of services in the areas. IOM will likewise continue to draw from its institutional expertise on CCCM and DTM and will work alongside the HCT and the overall humanitarian community to provide access to services to all the displaced population in South Sudan. IOM recently undertook an evaluation of IOM's coordination role of the CCCM Cluster between January and early October 2014. The following highlights IOM's strengths related to coordination amongst the humanitarian community. According to respondents: According to the assessment, over 80% of respondents considered the general leadership, inclusion of humanitarian partners, and coordination with cluster partners good or very good. Over 70% rated information flow between Juba and the field, information sharing, preparedness and contingency planning and advocacy on behalf of cluster and partners as good or very good. Over 90% considered the technical expertise and technical support good or very good. This CHF project will complement the current site expansion that IOM is leading in Bentiu that will be funded by CERF and ECHO. As the humanitarian community 5. Complementarity. Explain how the prioritizes the interventions in Bentiu, this contribution will expand the Bentiu PoC and continue to support access to services to displaced populations living in Bentiu PoC including an influx that are most likely to run to UNMISS for safe refuge. IOM will collaborate with Danish Refugee Council (DRC) as Site Manager, UNHCR as State Focal Point and UNMISS and other partners on the ground to carry out specific functions of camp coordination and camp management, where gaps exist, project will complement previous or ongoing projects/activities implemented by your organization. enabling better service delivery to men, women, boys, and girls. LOGICAL FRAMEWORK Overall project objective To improve overall conditions inside the Bentiu PoC through site development Logical Framework details for CAMP COORDINATION AND CAMP MANAGEMENT Cluster objectives Strategic Response Plan (SRP) Percentage objectives activities 2015 SSO1: Camp coordination and camp management structures in place and expanded inside and outside the PoC sites to facilitate the SO 1: Save lives and alleviate suffering by 100 effective and targeted delivery and monitoring of services, improve living conditions to displaced people in displacement sites, and provide providing multi-sector assistance to people durable solutions when possible in need Outcome 1 IDPs in the UNMISS Bentiu PoC benefit from improved living conditions through the provision of additional space as a result of site planning, expansion, and improvement Code Description Assumptions & Risks Output 1.1 Site preparation is completed to develop, improve and expand the Bentiu PoC Indicators Code Cluster Indicator **End Cycle Beneficiaries** End-Cycle Target Girls Men Women Boys Indicator [Frontline services] # of site developments carried out/updated 1 COORDINATION AND 1.1.1 CAMP MANAGEMENT Means of Verification: Site preparation matrix, and Site reports. Indicator 1.1.2 CAMP # of SQM of land developed for Bentiu Site expansion 41250 COORDINATION AND CAMP MANAGEMENT Means of Verification: Site Preparation Matrix, and site reports Activities Activity 1.1.1 Site Planning for the new PoC Activity 1.1.2 Earth Work (excavation) and ground leveling are completed Activity 1.1.3 Coordination with UNMISS and other stakeholders to ensure project completion **WORK PLAN** Project workplan for activities defined in the **Activity Description (Month)** Year Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Logical framework Activity 1.1.1 Site Planning for the new PoC 2015 X Activity 1.1.2 Earth Work (excavation) and ground leveling are completed 2015 Х Х Χ Activity 1.1.3 Coordination with UNMISS and other stakeholders to ensure Х Х 2015 X Х Χ Х project completion M & R DETAILS The proposed activities implemented by IOM will be monitored directly by the IOM sub-office in Bentiu, with technical support from the IOM CCCM team in Juba. The office in Juba provides overal financial management and oversight of the activities. Weekly internal reporting is provided by the Bentiu office and is technically Monitoring & Reporting Plan: Describe how you will monitor the reviewed by the CCOM Programme coordinator based in Juba level. Over the course of implementation, field visits will be conducted in order to monitor project activities against the targets stated within the proposal. Internal reporting, monitoring and evaluation will take note of all constraints or impediments to activities in order to undertake a regular evaluation of project goals and implementing strategies. Project updates will be reported in IOM publications that are distributed to IOM Geneva, donors and any other concerned stakeholders. A final narrative and financial report will be produced at the end of the project, in compliance with the CHF implementation of each activity Describe the tools you plan to use (checklist, photo, questionnaires, interviews, suggestion box etc.) in order to collect data and how you will store data. Explain the frequency type standards and requirements. Finally, all M&E activities will be run through and facilitated through the CHF Monitoring and Evaluation secondee to the CCCM cluster. and protocol of reporting (how often do you report about what to whom?). State if, when and how you plan to evaluate your project . OTHER INFORMATION Accountability to Affected Populations This project will ensure that community participation and engagement is integrated in the planning, implementation and monitoring and evaluation of the project. IOM

will ensure that in IDP sites women and men from the displaced community participate in camp management activities and that the interventions are relevant to the displaced population and the population's capacity to engage in the overall response efforts is increased. This component will allow information flow between humanitarian partners and IDP communities reducing the risk of miscommunication and ensuring that information is regularly shared between the two stakeholders. The cluster will continue to advocate community mobilization support teams to strengthen CCCM communication activities at the state level while also providing community mobilization support the county and state level as the need is identified. The cluster will also continue to collaborate with partners and the Protection cluster in addressing the needs and protection concerns of displaced people, and with UNMISS in their remit of protection of civilian role and as camp administrator. Implementation Plan: Describe for All components of this project will be carried out by IOM staff through IOM procedures each activity how you plan to implement it and who is carrying out Successful implementation in terms of management, coordination, and finance will be overseen by an experienced project manager. Project finances will be coordinated by the project manager and overseen by IOM's resource management unit. Financial oversight will be monitored at regional level also to ensure that accountability and effective use of resources, in line with project contracts, is maintained. Project coordination will be overseen by the project manager, in partnership with IOM South Sudan's Programme Support Unit. The programme support unit assist with project administration, technical oversight, and project M+E. Reporting lines and distribution of labor will be overseen by the resource management unit, and the project manager will be charged with direct supervision. To maximize efficiency, this project will be carried out in consultation with the South Sudan CCCM Cluster. This will ensure solid impact, avoid duplication, and Coordination with other Organizations in project area Environmental Marker Code Gender Marker Code 2a-The project is designed to contribute significantly to gender equality Justify Chosen Gender Marker Code Site planning will be completed with the protection of vulnerable IDPs as a priority; lighting, segregation and location of bathing facilities and safe access to common facilities will be factored into the design of the expansion. IOM and CCCM partners will seek the input of Cluster partners and the community to mitigate risks to women, children and other vulnerable groups based upon the results of consultations and constant monitoring of GBV related risks. Throughout the project, IOM will ensure that the needs of women, girls, boys and men of different ages are addressed during planning, implementation and monitoring and evaluation. IOM will ensure gender analysis informs all activities mentioned in this project such as assessments, needs and gaps. IOM has also ensured that IDP tracking includes disaggregated data. When monitoring displacement trends and conditions, the DTM will include GBV risk indicators and protection specific concerns and information will be shared with protection actors to help tailor their activities and data collection that in turn inform IOMs planning and responses during the emergency .In IDP sites. CCCM Rapid Response Teams will ensure that the gender minimum requirements at camp level are being met ensuring multi-sectorial response in displacement sites includes measures to mitigate protection risks including GBV. IOM will continue to strengthen its partnership with the Protection cluster and GBV sub-cluster in establishing closer coordination mechanisms, site management gender checklists, security and safety measures and SOPs from the national to the site levels. IOM will ensure the participation and involvement with all sex and age groups of the camp community, including women and girls, This CHF project will cater to the latest lifesaving needs of the camp coordination and camp management response, in line with the aims and objectives of the CCCM Cluster. This CHF supported intervention is consistent with the basic humanitarian principles of humanity, neutrality, and impartiality. The project will support Protection Mainstreaming the delivery of current essential lifesaving services to continue protecting the lives of the most vulnerable groups in the escalating conflict in Bentiu, particularly women, and children in the emergency situation. This project operates with the understanding that activities will take into account equity principles that promote the protection of women and girls. This CCCM project also take into consideration cross-cutting issues, and at all stages of the project cycle. CCCM practitioners work with experts from Health and WASH, amongst others, to ensure that programming is effective, targeted and makes the most of key resources and staff for the benefit of IDPs. This multi-sector approach is only possible due to the emphasis IOM places on working directly with partners to ensure effective communications. This reduces overlap and duplication and provides the most of resources where needed. Gender mainstreaming will be further addressed by partnering with the GBV sub-cluster in enhancing GBV risk indicators in the DTM assessments. To further address and improve the response to gender issues in displacement sites, the CCCM Cluster will continue to implement its gender minimum requirements to ensure that humanitarian assistance is equitable, and that the specific needs of women, girls, boys and men of all ages, abilities, and ethnicity are identified, profiled and addressed. The proposed strategy will likewise aim to strengthen field-level collaboration between the CCCM and Protection Clusters, with a focus on incorporating protection (especially as related to violence against women) into CCCM tools.

The following are minimum gender requirements for CCCM: · Increase women's participation and involvement in decision making through establishment and support of women's committees and by ensuring representation of women in camp leadership structures In coordination with relevant clusters and service providers harmonize vulnerability criteria, and the sharing of information to identify and respond to the needs of the most vulnerable; in coordination with relevant clusters and in particular Protection Cluster, develop guidance for identifying, and assisting vulnerable groups; Implement the GBV checklist for site management to ensure that GBV responses are identified and integrated in the planning, maintenance and closure of IDP sites; Advocate to relevant clusters and service providers to ensure that vulnerability criteria is applied to all distribution processes (including food, shelter, NFIs), and that there is clear procedures/processes for assistance.

• Ensure gender analysis informs all activities in CCCM setting; all assessments profile gender trends, issues and concerns, all data and population movement tracking include disaggregated data.

• Support the feedback mechanisms, including for the prevention of exploitation and abuse (PSEA). Prevention and mitigation of gender based violence. Safety and Security Violent conflict remains a concern for project implementation in South Sudan, including fighting between non-state actors and SPLA as well as inter-communal violence. These factors present a constant threat to the security of staff, particularly in staff heavy projects such as CCCM. Specifically, the situation in Unity is of concern for this project. It is anticipated that security will remain highly volatile in areas where displacement is most likely to happen. To mitigate these risks, IOM is a member of the UN Department of Safety and Security (UNDSS) which includes local field structures as well as tailored protocols for South Sudan, and oversight at the country level by the Security Management Team. IOM is a permanent member of the SMT which provides recommendations and consultation on security policy and criteria in coordination with the designated security representative of the SRSG, and the UN in New York. Furthermore, staff in the field undergo a series of security trainings and are properly equipped with personal protective equipment and communication devices. While our operations require staff to often enter into insecure a areas, IOM does its best to ensure that all staff have the proper knowledge, training and equipment to ensure their safety. Lastly, IOM follows UNDSS protocols for including security clearance and convoy travel for vehicles Humanitarian access is currently possible to all areas targeted by this project. In order to address sporadic incidents of insecurity, a comprehensive and flexible security strategy is in place and provides for a tailored response to insecure conditions. In case humanitarian access is not possible, IOM will be flexible to Access reconsider and reprioritize areas of implementation for Rapid Response Teams and County Focal Points. BUDGET 1 Staff and Other Personnel Costs (please itemize costs of staff, consultants and other personnel to be recruited directly by the implementing partner for project implementation) Code **Budget Line Description** D/S Unit Unit Duration Percent Total 2015 Quarterly Charged to CHF / ERF Quantity Cost Cost Total Q1 Q2 Q3 Q4 1.1 Logistics Officer - Bentiu D 1 14000 6 10.00% 8,400.00 0.00 0.00 0.00 0.00 p2 Logs Officer based in Bentiu D 1.2 Logistics Assistant - Bentiu 1 2300 6 5.10% 703.80 0.00 0.00 0.00 0.00 Ntl Logs assistant based in Bentiu 1.3 Project engineer D 1 14000 6 5.00% 4,200.00 0.00 0.00 0.00 0.00 P2 project engineer D 1 14000 6 Support staff Juba 5.00% 4.200.00 0.00 0.00 0.00 0.00 1.4 P2 Int staff Section Total 17.503.80 0.00 0.00 0.00 0.00 0.00 2 Supplies, Commodities, Materials (please itemize direct and indirect costs of consumables to be purchased under the project, including associated transportation, freight, storage and distribution costs) Code Budget Line Description Unit Duration Total 2015 Quantity Cost Charged to Cost Total CHF / ERF

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