



**EBOLA RESPONSE MULTI-PARTNER TRUST FUND
PROPOSAL**

<p>Proposal Title: Operational Support to the UN Resident Coordinator (RC) in managing Ebola Response Phase 3 and beyond in Guinea</p>	<p>Recipient UN Organization(s): UNDP Guinea</p>
<p>Proposal Contact: Mrs. Séraphine Wakana UN Resident Coordinator/UNDP Resident Representative Guinea Maison Commune des Nations Unies Coléah, Commune de Matam BP 222 Conakry, République de Guinée Telephone: +224 669 39 60 94 E-mail: seraphine.wakana@one.un.org</p> <p>Mrs. Corinne N'Daw Strategic Planning Adviser/Head of Office UN Resident Coordinator Office Maison Commune des Nations Unies Coléah, Commune de Matam BP 222 Conakry, République de Guinée Telephone: +224 622352490 E-mail: corinne.ndaw@one.un.org</p>	<p>Implementing Partner(s) – name & type (Government, CSO, etc):</p> <p>UN Resident Coordinator Office in Guinea UNDP Guinea</p>
<p>Proposal Location (country): Please select one from the following <input checked="" type="checkbox"/> Guinea <input type="checkbox"/> Liberia <input type="checkbox"/> Sierra Leone <input type="checkbox"/> Common Services</p>	<p>Proposal Location (provinces): National</p>
<p>Project Description: This project aims to provide additional required resources and operational capabilities needed to support the transition of the Ebola response coordination from ECM's functions to the UN Resident Coordinator with a focus on (1) reaching and maintaining Ebola 0 case, (2) ensuring a humanitarian strategy and readiness to respond to any future flare-ups, (3) addressing Ebola survivors' issues, and (4) facilitating the implementation of a comprehensive and integrated UN support to national Ebola recovery and disaster management efforts.</p>	<p>Requested amount: USD 983,230.54</p> <p>Other sources of funding of this proposal: None</p> <p>Other sources (indicate): Government Input: In kind facilitation of the implementation of the project.</p> <p>Start Date: 01 January 2016 End Date: 31 December 2016 Total duration (in months): 12</p>
<p>MISSION CRITICAL ACTIONS to which the proposal is contributing. For reporting purposes, each project should contribute to one SO. For proposals responding to multiple MCAs within 1 SO, please select</p>	

the primary MCA to which the proposal is contributing to.

- Strategic Objective 1 MCA1: Identifying and tracing of people with Ebola
- Strategic Objective 1 MCA2: Safe and dignified burials
- Strategic Objective 2 MCA3: Care for persons with Ebola and infection control
- Strategic Objective 2 MCA4: Medical care for responders
- Strategic Objective 3 MCA5: Provision of food security and nutrition
- Strategic Objective 3 MCA6: Access to basic services
- Strategic Objective 3 MCA7: Cash incentives for workers
- Strategic Objective 3 MCA8: Recovery and economy
- Strategic Objective 4 MCA9: Reliable supplies of materials and equipment
- Strategic Objective 4 MCA10: Transport and Fuel
- Strategic Objective 4 MCA11: Social mobilization and community engagement
- Strategic Objective 4 MCA12: Messaging
- Strategic Objective 5 MCA13: Multi-faceted preparedness

Recipient UN Organization(s)¹ UNDP	Management Committee Chair:
<i>Name of Representative</i> Mrs. Séraphine Wakana UN Resident Coordinator and UNDP Resident Representative Guinea	<i>Dr. David Nabarro</i>
<i>Signature</i>	<i>Signature</i>
<i>Name of Agency: RC Office, Guinea</i>	<i>Date: 18 December 2015</i>
<i>Date & Seal</i>	

¹ If there is more than one RUNO in this project, additional signature boxes should be included so that there is one for every RUNO.

a) Rationale for this project: *This section summarizes briefly why this project is the best way to achieve/contribute to the relevant Strategic Objective (SO) and the associated mission critical actions (MCA).*

Following the closure of the United Nations Mission for Ebola Emergency Response (UNMEER) in August 2015, an operationalized Ebola Virus Disease coordination strategy was shared with RCs and the UNCT for an intensified inter-agency collaboration. These post-UNMEER arrangements included setting up of an Inter-agency Coordination Entity (ICE) and were agreed as the continued presence of residual leadership functions focused on the Phase 3 of the response centered on getting and staying at zero Ebola case.

The 8th ICE meeting held in Dakar on October 8th 2015 concurred that the “2015 goal” of the Ebola response was to continue achieving zero human-to-human transmission while the “2016 goal” is all about sustaining a resilient zero by rapidly detecting and stopping new emergencies. It was also acknowledged that a particular attention must be given to building capacity, sharing information and ensuring coordination among all stakeholders (EVD partners/entities/agencies) currently involved in the Ebola response and recovery process in affected countries like Guinea.

As such, given additional responsibilities to be carried out by the RC, it is critical to ensure that RC Office is adequately capacitated to not only continue to carry out the strategic mission of the ECM but also to facilitate transition from Phase III onwards. Moreover, a particular attention will be given to current priorities to provide assistance to EVD survivors in support of the National Ebola Recovery Strategy.

This project aims to provide additional required resources and operational capabilities needed to support the transition of the Ebola response coordination from ECM’s functions to the UN Resident Coordinator with a focus on (1) reaching and maintaining Ebola 0 case, (2) ensuring a humanitarian strategy and readiness to respond to any future flare-ups, (3) addressing Ebola survivors’ issues, and (4) facilitating the implementation of a comprehensive and integrated UN support to national Ebola recovery and disaster management frameworks.

The proposed project will also take into consideration the need to strengthen the national capacity needed to not only address crisis and emergency related operations beyond the EVD era, but also to facilitate a smooth flow of information amongst all stakeholders (State actors/entities/agencies involved in the Ebola response and recovery process in Guinea.

Key Counterparts

The Resident Coordinator’s primary role will be to coordinate a wide range of actors and partners involved in Phase 3 and beyond with special emphasis on the post-Ebola recovery process. This includes strategic departments directly concerned by Ebola response and recovery, UN agencies, donors and international and national Non- Governmental Organizations.

Beside the UNCT and in close partnership with the National Ebola Response Cell (NERC), the UN Resident Coordinator is leading important fora comprising major actors in the Ebola response and recovery areas: Ebola Response Teams (ERT), diplomatic mission forum, Ebola Rapid Response Teams (ERRT).

The UN Resident Coordinator is also actively involved in the oversight of the implementation of the resilience and recovery strategy endorsed by the Government with its Post Ebola Priority Action Plan 2015/2017.

Project Support

Four critical assumptions guided the identification of Guinea RCO's capacities and resources needs: (1) end of ICE in Guinea and the departure of ECM Guinea in December 2015; (2) focus on Ebola survivors beyond Phase III as a core aspect of Ebola recovery strategy to ensure appropriate strategic/programmatic linkages; (3) strategic and leading role of the RC in the implementation of the Post Ebola recovery and resilience strategy notably as co-lead of the Consultative Framework between the Government and the donor community; and (4) phasing out of support from OCHA to ECM and RC starting March 2016.

Hence, the setting up of the project will involve deployment of international and national experts that will assist the UN Resident Coordinator in undertaking three critical activities: (1) Ebola Strategic Coordination; (2) Ebola Crisis Management; and (3) Ebola Recovery Management.

These additional resources (*Ebola Support Unit*) to be deployed within the UN Resident Coordinator Office will also address, among others, the need to build adequate national capacity to support transition from Ebola response to recovery and development activities and maintain national expertise within the RC Office after termination of international staff's contractual engagement in December 2016.

The *Ebola Support Unit* will comprise:

✓ **One Ebola Crisis Advisor (International Staff P5)** to provide strategic orientation and operational support to RC/UNCT in carrying over the strategic function of ICE/ECM Guinea with emphasis on operationalization of Ebola Rapid Response Team (ERRTs) in close collaboration with WHO and relevant UN and non UN counterparts.

Given the leading role to be assumed by the Resident Coordinator in strategic coordination and high policy dialogue pertaining to Ebola, the Ebola Crisis Advisor will support the functioning of the Ambassadors' Consultative Group on Ebola further to OCHA phase out in March 2016.

The Ebola Crisis Advisor will also be tasked with providing required policy and technical guidance to the national coordination structures both at the central and local level in order to support the strategic and operational information sharing and coordination among all stakeholders engaged in reaching and maintaining Ebola 0 in Guinea and beyond.

Moreover, the Ebola Crisis Advisor is expected to lead and facilitate the hand-over of OCHA's Ebola related support to ECM/RC with a focus on set-up of more "conventional" two-layered (strategic and operational level) humanitarian/crisis coordination framework, the CoPia convening UN agencies, NGOs and national counterparts involved in humanitarian, natural and sanitary crisis response, under the leadership of the RC and technical facilitation of OCHA/WHO.

✓ **One Ebola Recovery Advisor (International Staff P5)** to provide strategic orientation and operational support to RC/UNCT in setting-up and operationalization of MPTF architecture at national level in line with the July 2015 Conference proceedings, and assist the Permanent Secretariat of the Consultative Framework. He/she will also provide advice on joint UNCT engagement in the implementation of the Ebola national recovery strategic plan.

Given the strategic function dedicated to the RC within the implementation of the Ebola Recovery Strategy, the Recovery Advisor will support the functioning of the Permanent

Secretariat thematic groups as well as reconciliation, coherence, consistency and cross-fertilization with the clusters working groups lead by UNCT members.

The Recovery Advisor will also be tasked with leading an inter-agency Task Force in drafting and submitting to UNCT a proposal for joint programming projects contributing to recovery and resilience. This proposal will be based on *Delivering as One* (DaO) modality and will target, most importantly the implementation of the integrated UN Guinea strategy for Ebola Survivors.

✓ **One Ebola Crisis and Recovery Officer (International Staff P3)** to provide operational/ programmatic support to both the Ebola Crisis Adviser (P4) and the Ebola Recovery Adviser (P5) in carrying out their strategic support functions to the RC.

In that capacity, the Ebola Crisis/Recovery Officer will provide operational support to the management of ongoing and future Ebola recovery related activities aimed at reaching and staying at 0 case, including assistance to EVD survivors. In collaboration with the national crisis/recovery officer, he/she will assist the team in reaching out and coordinating any field activities by liaising with different partners involved in the crisis/recovery process while also enforcing the national Ebola emergency preparedness and responsiveness.

He/she will assist the Ebola Crisis Adviser and Ebola Recovery Adviser in assessing and addressing any existing gaps on capacity building priorities of actors to undertake the recovery activities.

He/she will also work closely with the M&E Specialist within the RCO to monitor progress of the recovery mechanism and affiliated projects, and ensure the preparation of standard operating procedures of the recovery mechanism, the development and adaptation of post-disaster need assessment and practical recovery tools are created and enforced; while also helping in the building of awareness and advocacy amongst stakeholders on post-Ebola recovery issues in Guinea

✓ **One UN Volunteer, Communication and Advocacy Officer (International UN volunteer)**

The role for the Communication and Advocacy Officer is to develop and implement a workable Ebola Communication and Advocacy Plan to be used by the RCO. He/she will assist in the analysis of the recovery needs and strategies to use, conduct stakeholders consultation on the operationalization of the proposed recovery strategy.

He/she will be responsible for the creation, update and management of the Ebola survivors database, also assist in reaching out communities, and in the circulation of any useful circulation of information amongst key recovery actors and stakeholders while also advising the team and the RC on any communication issues.

He/she assist in the production of any communication materials such as documentation and furthermore support the documentation while also advising the RC/UNCT on appropriate advocacy practices aimed at developing and maintaining collegial relationships with government, donor community, civil society platform, communication counterparts from UN agencies and Guinean media or any other communication partner deemed capable to provide support to the Ebola related recovery efforts.

✓ **One National Crisis and Recovery Officer (NOC/ SC)** with primarily tasked supporting the following processes/ activities: (1) OCHA transition and phasing out²; (2) reporting and follow-up of key meetings/consultations while facilitating interaction with relevant UN and non-UN counterparts; (3) and formulation/review/ implementation of ongoing and future Ebola related projects.

Particular emphasis will be put on supporting the Ebola Crisis Adviser in setting-up of appropriate humanitarian/crisis coordination framework, the CoPia convening UN agencies, NGOs and national counterparts involved in humanitarian, natural and sanitary crisis response, under the leadership of the RC and technical facilitation of OCHA/WHO.

The Ebola Support Unit will also include one national Administrative and Finance Assistant (G4 level/ SC) and one national Driver (G3 level/ SC).

² Transition OCHA/RCO is expected to start in January 1st 2016 with phasing out to be completed by March 31st 2016.

b) Coherence with existing projects:

The 8th ICE highlighted the need for the UN to build on lessons learnt from UNMEER experience in Guinea and other EVD affected countries to reach and maintain a resilient zero by rapidly detecting and stopping new emergences with an eye towards supporting the implementation of the Post Ebola Priority Action Plan for Guinea, this in line with the New York Conference of July 2015. In this regard, the need to ensure a smooth transition from ECM function to the RC by availing operational capacities to the RC Office appears critical in order to effectively address the current and emerging Ebola related priorities.

The RCO and UNDP Guinea are currently running a series of MPTF funded Ebola projects. The Quick Impact Project MPTF fund³ inherited by the RCO from UNMEER in July 2015 has disbursed funds to EVD partners currently involved in the Ebola response with some assistance to few survivors. With inputs from RCO, UNDP was recently awarded two more MPTF projects⁴ to respectively support the Government of Guinea in putting in place a dedicated financial mechanism to mobilize Ebola related pledges, and to strengthen a resilient community in most affected communities.

Another early recovery proposal is under preparation and will target implementation of specific micro projects benefitting to Ebola Survivors and their most directly affected relatives.

Capacity of RUNO(s) and implementing partners:

The UN Resident Coordinator Office has had prior experience in integrating additional staff in existing structure to address Ebola related issues both at strategic and operational level. The recent transfer of UNMEER Guinea QIP function to the RC Office and the deployment of two former UNMEER staff to support the RC in the administration of that QIP program demonstrate that capacity to quickly deploy and effectively utilize needed resources.

UNDP Guinea has a good track record of project administration and management as Administrative Agent. It also has a long presence in Guinea where it successfully developed local institutional capacities and is widely acknowledge as a trusted development partner to the Government of Guinea. UNDP has required expertise and reputation to successful respond and facilitate any global action with a wide range of actors and partners.

c) Proposal management:

Responsibility for selecting and deploying required national and international expertise will rest with the UN Resident Coordinator and will follow UNDP (administrative agent) rules and procedures.

The UN Resident Coordinator will directly oversee the performance of the *Ebola Support Unit* in line with project objectives. This Unit will also complement existing expertise in the RCO Guinea with primary responsibility for providing strategic and operational support to the RC/UNCT Guinea in all aspects of Ebola disease coordination. This will be carried out

³ #11 "Quick Impact Project Guinea"

⁴ #43 "Guinea: Strengthening the community recovery and resilience in post Ebola" and #44 Support to the government to setup and manage a dedicated financial mechanisms to capitalize on New York pledging Conference commitments."

through capacity assessments of stakeholders including state institutions and UNCT for a better crisis/recovery response to the Ebola crisis and its aftermath.

The *Ebola support Unit* will also strive to create working synergies and strategic partnerships among key stakeholders in defining and implementing the Ebola disease management in accordance with the National Recovery Strategy Plan.

Risk management: *This section sets out the main risks that may jeopardize project implementation, their likelihood, severity, and risk management, including responsibility for risk management/ mitigation.*

Table 5 – Risk management matrix

Risks to the achievement of SO in targeted area	Likelihood of occurrence (high, medium, low)	Severity of risk impact (high, medium, low)	Mitigating Strategy (and Person/Unit responsible)
Resurgence of EVD beyond ERRT's operational capacity	Medium	High	<p>The RC will develop a close partnership with the Government fully backed by Ebola responders in order to promote national ownership and effective commitment of all parties involved in ERRT</p> <p>Responsible: RCO, WHO, NERC, Ministry of Health, Lead agencies on ERRT pillars</p>
Weak capacity of key Government counterparts institutions	Low	Medium	<p>The Guinean NERC and other main actors have benefitted from training and coaching during different phases of Ebola Response.</p> <p>The Government intends to build on this existing capacity to support implementation of Phase3 of the Response.</p> <p>In addition, with impetus from RCO, strategic consultations and workshops will be conducted in order to ensure capacity building of key institutions</p> <p>Responsible: NERC, Ministry of Health, RCO, WHO, Lead agencies on ERRT pillars</p>

<p>Weak national ownership and sustainability</p>	<p>Low</p>	<p>Medium</p>	<p>Based on the experience drawn from the initiatives during Ebola outbreak response, the Government has shown its keen orientation towards better managing and efficiently allocating resources in order to get to zero case, stay to zero and accelerate recovery and resilience. The Government aims to guarantee Government-led coordination and ownership as well as managed results tracking system.</p> <p>Responsible: Prime Minister Office and Consultation Framework Government/Donor Community, NERC, Ministry of Health, RCO, WHO, Lead agencies on ERRT pillars. RCO will work closely with the government to ensure sustainability and setting up of a national disaster management platform.</p>
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d) Monitoring & Evaluation: *This section sets the M&E arrangements and responsibilities for the proposal, including who will be responsible for the collection and analysis of data required in the result framework.*

The RC Office Annual Plan (AWP 2016) together with internal information sharing and monitoring tools will be revised to take into account additional capacity and assess their effective contribution to Resident Coordinator's functions in line with the Project's objectives.

Project Management will be carried out by the Strategic Planning Adviser/ Head of Resident Coordinator Office. In that capacity, she will be in charge of the programming functionality of the national and international expertise deployed in the context of this Project.

The compliance with MPTF monitoring and evaluation guidelines will be carried out by the RCO's M&E Specialist.

As for any disaster management program and given the unpredictability nature of Ebola virus, the effectiveness of the response depends on a series of factors including availability of resources at all levels to respond when and where needed.

Under the leadership of the RC, the RCO will ensure a continued advocacy and proactive approach with all key stakeholders and donors to ascertain a minimum of resources to cope with any unforeseen circumstance that may break out.

PROPOSAL RESULT MATRIX

<p>Proposal Title: Operational Support to the UN Resident Coordinator (RC) in managing Ebola Response Phase 3 and beyond in Guinea</p>						
<p><i>Strategic Objective 5 MCA 13: Multi-faceted preparedness.</i></p>						
Strategic Objective to which the Proposal is contributing ⁵	Geographical Area (where proposal will directly operate)	Baseline ⁶ In the exact area of operation	Target	Means of verification	Responsible Org.	
<p>Outcome 1: The UN Resident Coordinator fully exercises its strategic coordination functions pertaining to Ebola Phase 3 and Beyond</p>						
Indicator 1.1: Extent to which the ECM functions are transferred to RC	National	Some functions of ECM transferred	Full function of ECM transferred to RC	Handover note	UN RCO	
Indicator 1.2: Number of high strategic coordination meetings convened and presided over by RC	National	0	Phase III to Ebola 0 case: weekly Monthly thereafter	Minutes of meetings	UN RCO	
<p>Outcome 2: An operational mechanisms and required capacities are put in place to follow-up and capitalize on the July 2015 Conference pledges on Ebola recovery</p>						
Indicator 2.1: Existence of a comprehensive mechanism to follow-up on the July 2015 Conference pledges on Ebola recovery at national level	National	Not yet	A mechanism to follow-up on the July 2015 Conference pledges on Ebola recovery put in place at national level	Activity report	UN RCO	
Indicator 2.2: % of July 2015 pledges mobilized through the National Ebola Recovery Strategy funding mechanism	National	0	75 % of July 2015 pledges mobilized	Contractual agreement between Government of Guinea (GoG) and	Prime Minister Office (Consultative Board for Aid Coordination)	

⁵ Proposal can only contribute to one Strategic Objective

⁶ If data are not available please explain how they will be collected.

					donors	
Outcome 3: The national Ebola Rapid Response mechanism is institutionalized and operational						
Indicator 3.1: Existence of an institutionalized Ebola Rapid Response Team (ERRT)	National	ERRT exists, but not institutionalized	ERRT Standard Operating procedures (SoPs) are formulated and validated	ERRT SOPs, Validation workshop report, Decrees	GoG	
Outcome 4: A coordination mechanism for humanitarian, natural and sanitary crisis prevention and response is operational						
Indicator 4.1: Existence of a revitalized humanitarian/crisis/ disaster management and prevention coordination framework	National	Not yet	The CoPia convening key actors involved in humanitarian/crisis/ disaster management and prevention is reinstated	CoPia terms of reference and SoPs Meetings minutes CoPia Action Plan	UN RCO	
Indicator 4.2: Number of meeting humanitarian/crisis/ disaster management and prevention coordination framework	National	0	Monthly	Meetings Minutes	UN RCO	
Output Indicators	Geographical Area	Target⁷	Budget	Means of verification	Responsible Org.	
Output 1.1: Resident Coordinator Office (RCO) has the qualified human resources to fully play its role in supporting the RC in strategic coordination functions pertaining to Ebola Phase 3 and Beyond						
Indicator 1.1.1: Number of experts deployed within RCO	National	3 International Staff P Level(2 P5 and 1 P3) - 1 International UNV - 3 national staff	USD 779,472.05 ⁸	Staff contracts Human Resources Records	UN RCO UNDP	
Indicator 1.1.2: Extent to which advisory services of Ebola Support Unit were used to inform high-level policy discussions and	National	Used fully		Meeting minutes Reports	UN RCO	

⁷ Assuming a ZERO Baseline

⁸ Project staffing cost

strategic decision-making					
Output 2.1: The Ebola Support Unit provides required policy and operational support to key actors involved in follow-up of July 2015 Conference and implementation of National Ebola Recovery Strategy and relevant Priority Action Plan					
Indicator 2.1.1: Number of staff from the Permanent Secretariat of the Consultative Framework between GoG and the Donor Community benefiting from capacity building activities	Conakry	All staff	For reference ⁹	Training report Post evaluation	UN RCO
Indicator 2.1.2: Number of project funded through the financial mechanisms for Ebola recovery pledges	National	TBD	For reference	Grant proposals and report	Permanent Secretariat of the Consultative Framework between GoG and the Donor Community UN RCO
Indicator 2.1.3: Number of monitoring missions realized	National	4	USD 15,000	Monitoring mission report	UN RCO
Output 2.2 Ebola Support Unit develops a joint UN Guinea strategy and action plan in support of National Ebola Recovery Strategy and Priority Action Plan in line with Delivering as One (DaO) modality					
Indicator 2.2.1: Existence of a joint UN Guinea strategy and action plan	National	UN Guinea joint strategy elaborated	USD 15,000	Strategy document	UN RCO
Indicator 2.2.2: Existence of Ebola recovery related projects formulated	National	Ebola recovery related projects elaborated	USD 10,000	Project document	UN RCO
Indicator 2.2.3: Number of partners who receive copy of a joint UN Guinea strategy and action plan	National	40	UD 5,000	List of distribution	UN RCO
Output 3.2: The ERRT has skilled human resources to ensure a rapid response to future Ebola flare ups					

⁹ MPTF Project Guinea #44 Support to the government to setup and manage a dedicated financial mechanisms to capitalize on New York pledging Conference commitments.”

Indicator 3.2.1: Number of interventions conducted by the ERRT	National	75% of flares up (4)	For reference	ERRT annual report	GoG
Output 4.1: Key national actors involved in humanitarian, natural and sanitary crisis prevention and response are capacitated to effectively respond to crises					
Indicator 4.1.1: Existence of a Post Ebola Guinea UN inter-agency contingency plan	National	Post Ebola Guinea UN inter-agency contingency plan is available	For reference	Project annual report CoPia annual report	
Indicator 4.1.2: Number of copies of Post Ebola Guinea UN inter-agency contingency plan printed and distributed	National	100	USD 5,000	List of distribution Annual report	UN RCO

Coordination Fees¹⁰		XX%
<i>Staffing</i>		799,472.05
<i>Data collection</i>		50,000
<i>Equipment & Supply</i>		69,435
<i>Indirect Cost max 7 %</i>		64,323.49
Total Project Cost in USD		983,230.54

¹⁰ Should not exceed 20% including the indirect cost

Project budget by UN categories

PBF PROJECT BUDGET			
CATEGORIES	Amount Recipient Agency	Amount Recipient Agency (if more than 1)	TOTAL
1. Staff and other personnel (include details)			
1.1 Ebola Crisis Advisor (P5 TA)	229,080.00		229,080.00
1.2 Ebola Recovery Advisor (P5 FTA)	265,733.42		265,733.42
1.3 Ebola Crisis/Recovery Specialist (P3 TA)	154,058.63		154,058.63
14 Communication and Advocacy Officer (UNV)	88,000		88,000
1.5 National Ebola Crisis/Recovery Officer (NOC level/SC)	30,000		30,000
1.6 Administrative and Finance Assistant (G4 level/SC)	21,600		21,600
1.7 Driver (G3 level/SC)	11,000		11,000
2. Supplies, Commodities, Materials (include details)			
2.1 Supplies and office equipment	26,000		26,000
2.2 IT equipment	15,000		15,000
3. Equipment, Vehicles, and Furniture, incl. Depreciation (include details)			
3.1 Gasoline and vehicles maintenance	20,000		20,000
3.2 Radio VHS and communication kit	8,435		8,435
4. Contractual services (include details)			
4.1 Strategic workshop/field missions	50,000		50,000
5.Travel (include details)	-		-
6. Transfers and Grants to Counterparts (include details)	-		-
7. General Operating and other Direct Costs (include details)	-		-
Sub-Total Project Costs			
8. Indirect Support Costs*	64,323.49		64,323.49
TOTAL	983,230.54		983,230.54