



**UNITED NATIONS DEVELOPMENT GROUP  
IRAQ UNDAF FUND**

**To:** Lise Grande, DSRSG/RC/HC  
Co-Chair – Iraq UNDAF Fund Steering Committee

**Date:** 10/03/2015

Thamir Ghadban, Government of Iraq  
Co-Chair – Iraq UNDAF TF Steering Committee

**Through:** Nuhad Al-Alfi  
Head of RCO and UNDAF Fund Steering Committee  
Support Office a.i.

**Ref:** SC/BR

**From:** Valentina Orrù  
Programme Analyst, Iraq UNDAF Fund Steering Committee  
Support Office

*Valentina Orrù*

**APPROVAL OF PROJECT REVISION REQUEST (A)**

<b>Project Number:</b>	P1-03
<b>Project Title:</b>	Institutional Development of the Iraqi Anti-Corruption Academy
<b>Participating Agency:</b>	UNDP
<b>Project Start Date:</b>	9 March 2012
<b>Project End Date:</b>	September 2014
<b>First Revision:</b>	Time extension until 31 December 2015

**Type of Programme /project variation requested**

- ☒ Extension of project duration **31 December 2016**
- ☐ Movement of funds between project budget components
- ☐ Change of project scope

**SCSO Comments:**

The Iraq UNDAF Fund budget for this programme is USD 2,827,273 of which USD 1,305,918 committed, and USD 1,153,127 disbursed. The original end date (30 September 2014) has been extended to 31 December 2015 with electronic approval of the SC Co-Chairs in date 8 May 2014. Overall the project is progressing well towards the expected results, however, delays in implementation have taken place due to the complex combination of security, political and social challenges Iraq is facing. The extension requested will ensure sufficient time for the completion of all activities taking into account the current security situation. The request submitted is in line with the UNDAF TF Rules of Procedure taking into account the extension of the TF until 31 December 2016.

**Background**

In March 2008, the GoI became a signatory to the United Nations Convention against Corruption (UNCAC) as part of its effort to minimize opportunities for corruption and improve the delivery of services. Iraq has endorsed an Anti-Corruption Strategy with the Commission of Integrity (Col) as the focal point for UNCAC. In December 2010, the Col developed an Anti-Corruption Academy (ACA) to fight corruption in the long-run by promoting and strengthening measures aimed at preventing corruption and ensuring transparency, integrity and accountability.



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This project, initiated in 2012, provides administrative and technical assistance to the ACA, particularly through capacity building and knowledge development for the staff of all anti-corruption agencies in the country. A need assessment has been carried out looking at the ACA's administrative, operational, financial and sustainable requirements. The ACA's organizational structure and bi-law have been defined. Multiple sessions have been held to determine resource requirements of the ACA. Negotiations and linkage with international counterparts are underway to establish centres of excellence in Iraq. Experienced national staff is in place and training courses have been established at the ACA.

**Request for Time Extension**

**1. Justification for requesting a time extension of one year (until 31 December 2016)**

The deterioration of the security situation in Iraq from June 2014 onwards has led to the reduced presence of international experts in Baghdad, and the delay in the formation of the new government has limited the counterpart responsiveness.

The procurement of materials and supplies for setting up and equipping the faculties and centres of the ACA has faced delays due to the scarcity of equipment in the local market. The procurement modality had to be changed and more time will be required by the local dealers to import the needed equipment.

The planned Training of Trainers could not be implemented as initially scheduled and the delay has led to the postponing of all the subsequent activities. In addition, the high number of employees in the oversight agencies and the depth of course content require additional time for the completion of the training programme.

The combination of these factors has had direct adverse implications on the progress of the project therefore a time extension is requested to allow completion of all activities planned and achievement of the outcomes.

**2. Remaining activities to be completed during the extension period:**

The requested time extension is needed to complete the following activities:

- setting up and equipping the various online learning management centres
- online training courses
- training session for staff (ToT)
- training session based on training courses and curricula

**3. Mitigation Strategy in place to ensure compliance with timeline extension requested:**

To ensure that the project is completed within the extension period requested, UNDP has planned to make every effort to reduce the negative effects of variables out of its control.





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In detail, UNDP will:

- a) ensure availability of the resources necessary to undertake the activities in the work plan and achieve the deliverables;
- b) conduct constant risk assessments;
- c) update mitigation planning each quarter or sooner as required;
- d) plan on a quarterly basis;
- e) monitor the progress in relation to the agreed deliverables.

Particular attention will be dedicated to monitoring the challenges expected to be faced by the ACA in managing the new system put in place and to ensure the sustainability and ownership of the curricula and the equipment by the ACA.

**SCSO Recommendations:**

SCSO recommends approval of a time extension until 31 December 2016 to allow the completion of the project and the fulfilment of all planned results.

**Approval of Co-Chair – Iraq  
UNDAF Fund Steering  
Committee – DSRSG**

**Approval of Co-Chair – Iraq  
UNDAF Fund Steering  
Committee – Government of  
Iraq**