



**UN Haiti Cholera Response Multi-Partner Trust Fund
PROPOSAL**

Proposal Title: Operational and Technical Support to the OSE for a UN response to cholera in Haiti	Recipient UN Organization(s): Executive Office of the Department of Peacekeeping operations		
Proposal Contact: Mr. Ramsey Ben-Achour at the Office of the Special Envoy for Haiti Address: New York Telephone: +1-917-294-3957 E-mail: ramsey.ben-achour@un.org	Implementing Partner(s) – name & type (Government, CSO, etc):		
Proposal Location (Departments): HQ - Office of the Special Envoy for Haiti	Beneficiaries targeted by the proposal <i>This section indicates both the total number of beneficiaries, ensure inclusive participation and non-discrimination of the vulnerable and at-risk groups</i>		
Project Description: Operational and Technical Support to the Office of the Special Envoy in order to support the mandate of the Special Envoy to operationalize a UN response to cholera in Haiti. Support will enable a repositioning of the strategy/approach/execution regarding Haiti cholera in the following areas: <ul style="list-style-type: none"> - The development of an UN system wide coherent response to cholera in Haiti; - Develop and implement credible fundraising strategy and raise funds to support Haiti and key stakeholders in ending the transmission of cholera; - Develop successful fundraising and execution strategy for "Track 2" – providing material support to the communities most affected by cholera; - Develop "lessons learned" guidance for the UN system to ensure effective management of such situations in the future and meet the outcomes of the Executive Committee Meeting on UN Accountability; - Help develop and execute an effective outreach and communications strategy to reach all key stakeholders and the communications hardest hit by cholera; 	Women:		
	Girls:		
	Men:		
	Boy:		
	Total:	n/a	
	UN Haiti Cholera Response MPTF Requested amount: US\$ 70,000		
Start Date: 01 April 2018 End Date: 1 December 2018 Total duration (in months): 8 months			

STRATEGIC OBJECTIVES to which the proposal is contributing based on the new UN approach to Cholera in Haiti. For reporting purposes, each project should contribute to one Strategic Objective (SO). For proposals responding to multiple SOs please select the primary to which the proposal is contributing to.

TRACK 1a: Intensifying efforts to cut transmission of cholera and improve access to care and treatment

- Strategic Objective 1: PREVENTING and CUTTING** transmission in communities
- Increase the number of trained rapid response teams
 - Rapid Identification and treatment of cases
 - Immediate actions to cut transmission
 - Revitalize public information campaign to better reach the public and achieve hygiene behaviour changes
- Strategic Objective 2: IMPROVE** health and reduce mortality
- Preventive care: Support for a wider cholera vaccination campaign together with water and sanitation interventions, with an emphasis on household water treatment
 - Curative care: Strengthen national human resource capacity in acute diarrhoea treatment centers, and ensure the integration of cholera treatment into the health system
- Strategic Objective 3: COORDINATION** and operational **SUPPORT**

TRACK 1b: Addressing the medium/longer term issues of water, sanitation and health systems

- Strategic Objective 4:** Implementation of national **WATER AND SANITATION** campaign

TRACK 2:

- Strategic Objective 5:** Proposing a package of material **ASSISTANCE AND SUPPORT** to Haitians most directly affected by Cholera

Global strategic engagement in support of the new approach to cholera in Haiti and organizational learning

Recipient UN Organization – UN DPKO	Project Manager – Office of the Special Envoy for Haiti
Name of Representative: Alessandro Susini Signature:	Name of Representative: Ramsey Ben-Achour Signature:
Title: Executive Officer a.i. of DPKO/DFS Date & Seal: 26 March 2018	Title: Special Assistant and Humanitarian Adviser to the Special Envoy for Haiti Date & Seal: 26 March 2018
Co-Chair of the UN Haiti Cholera Response MPTF Advisory Committee	
Name of Representative: Josette Sheeran Signature:	
Title: SG's Special Envoy for Haiti Date & Seal: 26 March 2018	

NARRATIVE

Background and Rationale for this proposal:

Following the appointment of Josette Sheeran as Special Envoy for Haiti in June of 2017, the Office of the Special Envoy, in close coordination with the Secretary-General and Deputy Secretary-General, is working to achieve concrete time bound outcomes. The SE has formulated the following work plan based on her mandated programme of work.

OVERALL GOAL: Reposition the strategy/approach/execution regarding Haiti cholera along the following areas:

- A. Support the development of an UN system wide coherent response to cholera in Haiti;
- B. Review and develop credible fundraising strategy and raise funds to support Haiti and key stakeholders in ending the transmission of cholera;
- C. Develop successful fundraising and execution strategy for "Track 2" – providing material support to the communities most affected by cholera;
- D. Develop "lessons learned" proposals for the UN system to ensure effective management of such situations in the future;
- E. Help develop and execute an effective outreach and communications strategy to reach all key stakeholders and the communications hardest hit by cholera;
- F. Develop and map a work plan for the above.

Coherence and coordination with key UN agencies on the following objectives of the WORK PLAN:

- A. Support the development of an integrated system-wide response plan in Haiti**
 - a. This plan seeks to bring coherence to all existing mechanisms, including the UNDAF, the HRP, and the National Plan;
 - b. Integrated plan should be based on the Haitian government plan and have the input and buy-in of key UN stakeholders (Mission, Agencies, Funds, and Programs) and be communicated clearly with other key stakeholders;
 - c. All the above should support the UNCT in Haiti, which is the key development and executing entity of the above.
- B. Review and develop credible fundraising strategy and raise funds to support Haiti and key stakeholders in ending the transmission of cholera. This includes a mapping exercise to outline all investments thus far from UN and bilateral donors since the outbreak of cholera.**
 - a. Track 1a: Identify total aggregate funding spent towards coordination, treatment and prevention of the transmission of cholera (including surveillance, rapid response, health assistance and vaccinations). Funding should be broken down by both donor (who has given what), as well as by implementation (what has been spent, and who implemented). Both funding and implementation should be system-wide, including the IADB, World Bank and bilateral donors;
 - b. Track 1b: Same activity as above, focused on operations to improve access to water and sanitation and health care to address the root causes of the epidemic;
 - c. Resource Mobilization: Secure significant programmatic funding to the New Approach to Cholera. Both through new earmarked contributions as well through the voluntary reallocation by Member States of their unencumbered balances intended for MINUSTAH, which total upwards of 40 million;
 - d. Funding gap analysis priority determination: Conduct an inclusive process to determine key gaps, and which components of the cholera response need priority funding (including all tracks).
- C. Develop successful fundraising and execution strategy for "Track 2" – providing material support to the communities most affected by cholera**
 - a. Work with key stakeholders to develop a credible approach to consultations;
 - b. Work with key nations and other possible donors (private sector, Foundations, public) to raise funds for Track 2;
 - c. Develop possible execution options for Track 2.

- D. Develop with key agencies "lessons learned" proposals for the UN system to ensure effective management of such situations in the future**
- Review and develop proposals regarding Risk Management Protocols to ensure that there are clear procedures are activated in situations that could impact UN reputation;
 - Review and develop proposals to strengthen environmental impact policies and procedures in the UN
 - Review and develop proposals regarding policies and procedures that would be activated in situation where the UN is inadvertently involved in harm to individuals or communities (tainted food, bad medicines, accidents, etc) in support of executing agencies
 - Review and consider other possible 'lessons learned' for development
 - Review and develop options for the above from "best practices" internal and external to UN in each area
- E. Help develop and execute an effective outreach and communications strategy to reach all key stakeholders and the communities hardest hit by cholera**
- Work with key NGO and other stakeholders at the national and global level
 - Review current UN messaging on Haiti and cholera at the national and global level
 - Position to reflect a "doable" approach with lessons learned
 - Develop an execution strategy
- F. Develop and map a work plan for the above**
- Develop time frames and deliverables
 - Develop outputs and outcomes

Support requirements

In working towards these goals, the Office of the Special Envoy needs to urgently raise funds to bolster its operational and technical capacity. This includes through the hiring of dedicated staff, the engagement of high-caliber technical consultants and securing operational support (travel and office support) to execute toward these goals. The current mandate of the SE runs for 1 year from July 1, 2017 to July 1, 2018 and funding support is sought for this time frame.

Budgetary support is urgently required to support the launching and sustaining of these operations. Currently, the OSE is funded with seed funding from the Economic Commission for Latin America and the Caribbean. Funding is limited to 1 official visit to Haiti by the Special Envoy and the hiring of 1 team assistant for a 4-month period. All funds will expire on 31 March 2018.

- a) Capacity of RUNO(s) and implementing partners:** In order to contribute to the UN Haiti Cholera Response MPTF, The Special Envoy is working in close coordination with the Secretary-General and the Deputy Secretary-General, who offer support as required and requested by the Special Envoy. The Office of the Special Envoy for Haiti is being supported substantively by the Executive Office of the Secretary General and administratively by the Executive Office of the Department of Peacekeeping Operations. Both support entities have vast experience and expertise in supporting the functions of a Special Envoy.

Table 1 - Proposal management matrix

The Office of the Special Envoy for Haiti	Executive Office of the Secretary General	Executive Office of the Department of Peacekeeping Operations
<ul style="list-style-type: none"> Resources Mobilization strategy Identification of needs and requirements Outlining and mapping unfunded gaps Lead on development of Substantive reporting to the General Assembly, Secretary General, Donors and others. 	<ul style="list-style-type: none"> Substantive support to the Office of the Special Envoy for Haiti: Support on strategic coordination with high level entities including heads of state Facilitate system-wide organizational change 	Administrative support: <ul style="list-style-type: none"> Provide Budget management support Provide Human Resources Management Provide IT support Provide other administrative support as required Support financial reporting

b) Risk management:

The main risks to the proposal implementation are listed below in the Table 2

Table 2 – Risk management matrix

Risks to the achievement of SO in targeted area	Likelihood of occurrence (high, medium, low)	Severity of risk impact (high, medium, low)	Mitigating Strategy (and Person/Unit responsible)
Lack of sufficient resources to fully implement mandate and programme of work	Medium	High	OSE is taking a multi-pronged approach to resource mobilization including through innovative financing mechanisms such as Development Impact Bonds and Green Bonds. Traditional resource mobilization efforts are also being prioritized.
Unforeseen natural disaster linked to the hurricane season	High	Medium	A severe natural disaster is likely to see a spike in new cholera cases. Prioritization of funding for the Emergency Response teams, would allow for effective response and would lead to a sharp decline.
Risk of data unavailability for needs assessment in the affected communities	Low	Medium	OSE is working with multiple stakeholders with connections to the community to ensure proper data collection.

c) Monitoring & Evaluation:

The Office of the Special Envoy currently has two technical experts who will monitor the effective implementation of the project. The Office of the Special Envoy will be responsible for the collection and analysis of data required in the result framework and, upon need of support, will work with the Executive Office of the Secretary General, as well as the Executive Office of the Department for Peacekeeping Operations.

PROPOSAL RESULT MATRIX

Proposal Title: Operational and Technical Support to the OSE for the UN's New Approach to cholera in Haiti						
Strategic Objective to which the Proposal is contributing¹		<i>DIRECT SUPPORT WINDOW - Work OSE</i>				
Effect Indicators	Geographical Area (where proposal will directly operate)	Baseline² In the exact area of operation	Target	Means of verification	Responsible Org.	
<i>Support and facilitate the work of key actors to eliminate the transmission of cholera in Haiti</i>	<i>Haiti</i>			OSE strategic plan	Office of the Special Envoy	
<i>Support the Government of Haiti to integrate the 2030 Agenda into its national development strategy, using the cholera response as driving factor to support investment in long-term WASH infrastructure</i>	<i>Haiti</i>			UNCT reporting	Office of the Special Envoy	
Strategic Objective (a) of Direct Support Window						
Output Indicators	Geographical Area	Target³	Budget	Means of verification	Responsible Org.	
<i># Donors/Stakeholders that have contributed with fresh funds to support Haiti</i>	<i>Funding raised for Haiti</i>	<i>40 countries contribute to the MPTF</i>		MPTF records	Office of the Special Envoy	
Strategic Objective (c) of Direct Support Window						
Output Indicators	Geographical Area	Target	Budget	Means of verification	Responsible Org.	
<i>Development of the risk management protocol</i>	<i>International</i>	<i>Protocol developed in line with SG directive and proposed to Member States</i>		OSE records	Office of the Special Envoy	
<i>Development of a strategic consultation on Track 2</i>	<i>International</i>	<i>Strategic Plan developed for Track 2</i>		OSE records	Office of the Special Envoy	
<i>Development of an actionable strategy and support key stakeholders to ensure communities most affected by cholera receive support</i>	<i>International</i>	<i>Action Plan developed for support to affected communities</i>		OSE records	Office of the Special Envoy	

¹ Proposal can only contribute to one Strategic Objective

² If data are not available please explain how they will be collected.

³ Assuming a ZERO Baseline

Output Indicators	Geographical Area	Target	Budget	Means verification of	Responsible Org.
<i># of new of communications outreach plans developed</i>		<i>1 plan developed jointly with relevant UN entities</i>		OSE records	Office of the Spec Envoy

**UN Haiti Cholera Response MPTF - PROJECT BUDGET
by UN categories**
(Excel Form with 7% I.C. formula already included)

UN Haiti Cholera Response MPTF - PROJECT BUDGET	
CATEGORIES	Total
1. Staff and other personnel	51,000
2. Supplies, Commodities, Materials	0
3. Equipment, Vehicles, and Furniture	0
4. Travel	9,421
5. Transfers and Grants to Counterparts	0
6. General Operating and other Direct Costs	5,000.00
Sub-Total Project Costs	65,421.00
7. Indirect Support Costs	4,579
TOTAL	70,000

* *The rate shall not exceed 7% of the total of categories 1-7, as specified in the UN Haiti Cholera Response MOU and should follow the rules and guidelines of each recipient organization. Note that Agency-incurred direct project implementation costs should be charged to the relevant budget line, according to the Agency's regulations, rules and procedures.*