greater Peace and Stability in Guinea-Bissau Project Title: Boosting the media sector for

# SECRETARY-GENERAL'S PEACEBUILDING FUND PBF PROJECT PROGRESS REPORT TEMPLATE



## PBF PROJECT PROGRESS REPORT COUNTRY: GUINEA BISSAU

TYPE OF REPORT: SEMI-ANNUAL, ANNUAL OR FINAL SEMI-ANNUAL

DATE OF REPORT: 10 JUNE 2018

Project Title: Boosting the media sector for greater peace and stability in Guinea-Bissau
Project Number from MPTF-O Gateway: 00108750

PBF project modality:

X IRF

PRF

Country Trust Fund
Regional Trust Fund
Name of Recipient Fund:

List all direct project recipient organizations (starting with Convening Agency), followed type of organization (UN, CSO etc):

UNDP

List additional implementing partners, Governmental and non-Governmental:

UNIOGBIS, National Community radio network (RENARC), union of journalists (SINJOTECS),

journalists association (Ordem de jornalistas), women journalists network, AD NGO

Project commencement date1: 19 December 2017

Project duration in months:<sup>2</sup> 30 June 2019

### Does the project fall under one of the specific PBF priority windows below:

Gender promotion initiative

Youth promotion initiative

Transition from UN or regional peacekeeping or special political missions

Cross-border or regional project

### Total PBF approved project budget\* (by recipient organization):

UNDP: \$801,877

: \$

: \$

: \$

Total:

\*The overall approved budget and the release of the second and any subsequent tranche are conditional and subject to PBSO's approval and subject to availability of funds in the PBF account

How many tranches have been received so far: 1 (565,129.26)

<sup>&</sup>lt;sup>1</sup> Note: commencement date will be the date of first funds transfer.

<sup>&</sup>lt;sup>2</sup> Maximum project duration for IRF projects is 18 months, for PRF projects – 36 months.

### Report preparation:

Project report preparation:
Project report prepared by: Júlia Alhinho and Sophie Pereira
Project report approved by: Júlia Alhinho
Did PBF Secretariat clear the report: Yes
Any comments from PBF Secretariat on the report:
Has the project undertaken any evaluation exercises? Please specify and attach: Not yet

### NOTES FOR COMPLETING THE REPORT:

- Avoid acronyms and UN jargon, use general / common language.
- Be as concrete as possible. Avoid theoretical, vague or conceptual discourse.
- Ensure the analysis and project progress assessment is gender and age sensitive.

### PART 1: RESULTS PROGRESS

### 1.1 Overall project progress to date

Briefly explain the status of the project in terms of its implementation cycle, including whether all preliminary/preparatory activities have been completed (1500 character limit):

The project is well into its implementation phase. The coordination committee with the national implementation partners was formed and has met regularly.

Activities related to the project have started even before the funds were available. To initiate the study on the media sector legal framework, we have used UNIOGBIS funds to recruit a consultant who handed over the study and two draft laws in late March. The project manager has been recruited and started working in June.

As for other project activities, in March the project has enabled the organization of the Journalists union congress with 110 participants. New governing bodies were elected in a fair and transparent way. Journalists debated the need to fight for better working conditions to ensure independence of the sector.

Seemingly in May the project funded and supported the holding of the National meeting of the Network of Community Radios. Over 70 radios representatives attended. Members of the network discussed circulation of programs among members of the network and fund raising and commercial strategies to ensure financial sustainability of the radios.

Procurement process for the equipment is underway and trainers for the Bafata Women's Radio have been recruited. The radio will start functioning by the end of June.

Given the recent/current political/peacebuilding/ transition situation/ needs in the country, has the project been/ does it continue to be relevant and well placed to address potential conflict factors/ sources of tensions/ risks to country's sustaining peace progress? Please illustrate. If project is still ongoing, are any adjustments required? (1500 character limit)

The project continues to be very relevant in the current context were political stability is very fragile. Although Parliament has resumed its regular sessions and an inclusive Government has been formed with a mandate to organize parliamentary elections in November, disagreement between the main parties continues now focussing on voter registration procedures. A draft stability pact is circulating among political parties. Media coverage of these events has so far been balanced. The new president of the journalist's union has been very clear in voicing her concerns about political manipulation of journalists and is actively lobbying for better regulations which will ensure independence of the media. Journalists in national media and in the community radios are increasingly aware of the impact of their work and of their responsibility in sustaining peace.

In a few sentences, summarize what is unique/innovative/interesting about what this project is trying/ has tried to achieve or its approach (rather than listing activity progress) (1500 character limit).

The most innovative aspect of this project is that it tries to strengthen the independence of the media by using a multidimensional approach to address the issues undermining the positive role that media can play in a democracy and for sustaining peace. Those issues are: poor working conditions for journalists; weak economic sustainability of the media sector; unclear or inadequate legal framework, insufficient professional capacity among journalists; dependency from international partners and lack of cooperation among media outlets to, among others, reduce costs. By tackling the problems in an integrated way, the project will stimulate self-initiative, responsibility and accountability and at the same time foster a sense of pride and self-esteem among journalists which will encourage them to follow their ethics code.

Considering the project's implementation cycle, please rate this project's overall progress towards results to date:

In a few sentences summarize major project peacebuilding progress/results (with evidence), which PBSO can use in public communications to highlight the project (1500 character limit):

- I. A woman, experienced journalist, was elected to lead the journalists' union. Her manifest was clear in the defending ethical and responsible journalism and incorruptible journalists. Some delegates to the journalists' congress claim that they were offered money to vote for the other candidate linked to a political faction. Still she got the majority of the vote; this has had a very positive impact in the credibility of the media. The fact that journalists avoided being manipulated also shows that by encouraging those who want to work ethically, the media will convey information which will positively contribute to peacebuilding. The Journalists Union is now very active, has been meeting the authorities lobbying for better working conditions, state subvention for public information service, and better regulation.
- 2. Community Radios play an important role in informing the public in remote communities. Radio Quelelé is the oldest of these radios in the country, and the first to develop the community TV project. It was set up by NGO AD which is also until today hosting the HQ of the National Network. During the meeting, over 80 radios agreed to cooperate by, for example circulating content, produced by any radio, around the network and fund raising. In addition the community radio journalists received training on ethical coverage of elections and debated how to communicate positively the political parties proposals and how to minimize hate speech by politicians.

In a few sentences, explain how the project has made real human impact, that is, how did it affect the lives of any people in the country—where possible, use direct quotes that PBSO can use in public communications to highlight the project (1500 character limit):

- The election of the first women, Indira Correia Balde, to lead the journalists union has double human impact. The experience of the delegates, coming from all regions to attend the journalists' congress, voting for a woman in spite of the pressure, and unity around the leadership of a woman, has had a very strong impression in all participants and society at large. - Radio Quelelé was elected for a second term to chair the network at the last national meeting sponsored by the project - RENARC is led by Demba Sanha, with Pedro Gomes in the secretariat -. The strengthening of the existing structures and organizations, as well as the small community radios has a very positive impact, not only in the lives of the journalists and technicians who

have already made great personal investment in these projects but also in the lives of the communities in remote areas who benefit from the work of the community radios.

If the project progress assessment is on-track, please explain what the key challenges (if any) have been and which measures were taken to address them (1500 character limit).

Key challenges have been maintaining motivation of implementing partners independently of expectations of personal and immediate gain. Maintaining constant communication with them, sensitizing them and encouraging them to think of long term goals and alert them to the fatigue of donors if they do not take ownership and responsibility for the sustainability of their sector and their country.

If the assessment is off-track, please list main reasons/ challenges and explain what impact this has had/will have on project duration or strategy and what measures have been taken/ will be taken to address the challenges/ rectify project progress (1500 character limit):

N/A

Please attach as a separate document(s) any materials highlighting or providing more evidence for project progress (for example: publications, photos, videos, monitoring reports, evaluation reports etc.). List below what has been attached to the report, including purpose and audience.

- 1. Report of the Journalists Union SINJOTECS Congress Purpose/audience: inform participants
- 2. Report of the RENARC national meeting - Purpose/audience: inform participants and keep record of recommendations for follow-up
- 3. Study on the media sector legal framework; Purpose/audience: improve regulation and strengthen independence/media sector stakeholders and legislators and Government

### 1.2 Result progress by project outcome

The space in the template allows for up to four project outcomes. If your project has more approved outcomes, contact PBSO for template modification.

<u>Outcome 1:</u> An improved and universally applied legal framework regulating the media sector and the journalistic profession contributes to enhanced professionalism and accountability as well as a decrease of tensions between media professionals and state actors

### Rate the current status of the outcome progress:

Progress summary: Describe main progress under this Outcome made during the reporting period (for June reports: January-June; for November reports: January-November; for final reports: full project duration), including major output progress (not all individual activities). If the project is starting to make/ has made a difference at the outcome level, provide specific evidence for the progress (quantitative and qualitative) and explain how it impacts the broader political and peacebuilding context. Where possible, provide specific examples of change the project has supported/ contributed to as well as, where available and relevant, quotes from partners or beneficiaries about the project and their experience. (3000 character limit)?

A study on the media sector legal framework was conducted between February and March. The consultant delivered the report in late March. This included recommendations and two draft laws - one to regulate the profession of journalist and one to regulate online media.

<u>Outcome</u> 2: Journalists, media professionals, outlets and associations organize more effectively and exercise greater professional and economic autonomy due to improved governance of the media sector.

### Rate the current status of the outcome progress:

Progress summary: (see guiding questions under Outcome 1)

Two of the main journalists' organizations have elected democratically their representative organs - between March and May, after several years of dubious legal status. This has given new legitimacy and impulse to the professionals in the media sector to fight for improving their working conditions, and improve their capacity for resource mobilization.

Outcome 3: Established and young media professionals produce quality, impartial and conflict-sensitive content

### Rate the current status of the outcome progress:

Progress summary: (see guiding questions under Outcome 1)

The activities under this outcome are scheduled for the second and third semesters. Therefore they are in planning stage.

### Outcome 4:

### Rate the current status of the outcome progress:

**Progress summary:** (see guiding questions under Outcome 1)

### 1.3 Cross-cutting issues

National ownership: How has the national government demonstrated ownership/ commitment to the project results and activities? Give specific examples. (1500 character limit)	Although the national Government was not a signing party of the project, due to high turnover of governments as a result of political instability. The Ministry of Social communication was consulted since 2015 and informed on the desired support approach by professionals of the media sector. The Government is particularly interested in the harmonization of the media law and it is committed to actively participate on the upcoming workshop to discuss
Monitoring: Is the project M&E plan on track? What monitoring methods and	legal revisions.  M&E plan being prepared
sources of evidence are being/ have been used? Please attach any monitoring-related reports for the reporting period. (1500 character limit)?	

Evaluation: Provide an update on the preparations for the external evaluation for the project, especially if within last 6 months of implementation or final report. Confirm available budget for evaluation. (1500 character limit)	Surveys being designed
Catalytic effects (financial): Did the project lead to any specific non-PBF funding commitments? If yes, from whom and how much? If not, have any specific attempts been made to attract additional financial contributions to the project and beyond? (1500 character limit)	Yes. From UNIOGBIS regular budget. 3,000 USD
Catalytic effects (non-financial): Did the project create favourable conditions for additional peacebuilding activities by Government/ other donors? If yes, please specify. (1500 character limit)	Yes. The election of new legitimate bodies in the journalists association allows for engagement form other donors.
Exit strategy/ sustainability: What steps have been taken to prepare for end of project and help ensure sustainability of the project results beyond PBF support for this project? (1500 character limit)	No exit-strategy steps have been taken yet
Risk taking: Describe how the project has responded to risks that threatened the achievement of results. Identify any new risks that have emerged since the last report. (1500 character limit)	Main project risks are disengagement of the implementing partners and the persistence of the current political crisis and the institutional stalemate at the National Assembly, which may prevent the achievement of the desired outcomes. Project coordination team will continue encouraging implementing partners to proceed with implementation of activities that do not depend on political situation and to work with private sector.
Gender equality: In the reporting period, which activities have taken place with a specific focus on addressing issues of gender equality or women's empowerment? (1500 character limit)	<ul> <li>At least 33% of this project is dedicated to promote gender equality and women empowerment through:</li> <li>Bafata Women Rádio supported to ensure women participation in public life (20 000 \$)</li> <li>Educational TV and radio series produced through small grants program (150 000\$)</li> <li>A legislative revision for media conditions based on gender sensitiveness (37 500 \$)</li> <li>Better work conditions for unions (55 000 \$)</li> </ul>
Other: Are there any other issues concerning project implementation that you want to share, including any capacity needs of the recipient organizations? (1500 character limit)	

or any amendments- provide an update on the achievement of key indicators at both the outcome and output level in the table below (if your been possible to collect data on indicators, state this and provide any explanation. Provide gender and age disaggregated data. (300 characters 1.3 INDICATOR BASED PERFORMANCE ASSESSMENT: Using the Project Results Framework as per the approved project document project has more indicators than provided in the table, select the most relevant ones with most relevant progress to highlight). Where it has not max per entry)

	Performance	Indicator	End of	Current indicator	Reasons for Variance/ Delay	Adjustment of
	Indicators	Baseline	project Indicator	progress	(if any)	target (if any)
			Target			
Outcome 1	Indicator 1.1	0 - > N/A	From Q1	A study on the	N/A	N/A
An improved	Number of		2018 ending	media sector legal		
and	regulatory texts		Q4 2018	framework was		
universally	revised and			conducted between		
applied legal	approved.			February and		
framework				March, The		
regulating				consultant		
the media				delivered the		
sector and				report in late		
the				March, This		
journalistic				included		•
profession				recommendations		
contributes to				and two draft laws		
enhanced				- one to regulate		
professionali	•			the profession of		
sm and				journalist and one		
accountabilit				to regulate online		
y as well as a				media. An atelier		
decrease of				debating the report		

tor  et should happen mid-July.  I Target achieved ting regarding the drafting. In relation to the Statutes revised, approved, published and disseminated, the target is not yet achieved (achievement planned for the achieved (achievement planned for the end of the year), but a debate will happen in mid-July.  I As a result of the ling Congress, the ling	Indicator
	Baseline project Indicator
· · · · · · · · · · · · · · · · · · ·	
<u>.</u> .	Indicator 1.1.1 n/a From Q1 Number of 2018 ending drafting processes that are technically supported and facilitated through consultants.
	n/a From C
	2018 ending 04 2018

	T CITOTINIANIC	Indicator	End of	Current indicator	Reasons for Variance/ Delay	Adjustment of
	Indicators	Baseline	project	progress	(if any)	target (if any)
			Indicator			
			farget			
advocate for	recruited to train			started by itself,		•••
the adoption	the members of			but the		
of this new	journalists			UNIOGBIS did		
regulatory	associations and			not yet started to		
framework is	develop a strategy			finance.		
implemented.				The terms of		
	meetings, outreach			reference and the		
	to key audiences,			concept note are to		
	public information			be drawn.		
	campaign.					
Output 1.3	Indicator 1.3.1 #		From Q1	The first		
Key	of sensitizations		2018 ending	sensitization will		
stakeholders	discussions held to		Q4 2018	happen mid-July		
are sensitized	socialize new			with the		
on the	regulatory			conference held to		
regulatory	framework with			discuss the statutes		
framework.	government and			of the Commission		
	politicians, media		•	for Journalist.		
	representatives,			•		
	journalists and					
	other relevant					
	stakeholders					
Outcome 2	Indicator 2.1	TBD		Two of the main		
Journalists,	Financial			journalists'		
media	Autonomy of			organizations have		

	Performance	Indicator	End of	Current indicator	Reasons for Variance/ Delay	Adjustment of
	Indicators	Baseline	project	progress	(if any)	target (if any)
			Indicator Target			
professional,	Media Sector			elected		
outlets and	Strengthened			democratically		
associations				their representative		
organize				organs - between		
more				March and May,		
effectively				after several years		
and exercise				of dubious legal		
greater				status. This has		
professional				given new		
and				legitimacy and		
economic				impulse to the		
autonomy				professionals in		
due to				the media sector to		
improved				fight for improving		
governance				their working		
of the media				conditions, and		
sector.				improve their		
				capacity for		
•				resource		
				mobilization.		
Output 2.1	Indicator 2.1.1	TBD	From Q2	A conference will		
Media	ship		2018 ending	be held in late July		
owners and	between media		Q3 2018	in order to discuss		
managers'	owners and media			this new		
come		Ì		association.		

	Feriormance	Indicator	End of	Current indicator	Reasons for Variance/ Delay	Adjustment of
	Indicators	Bascline	project	progress	(if any)	target (if any)
ŀ			Indicator Target			
, , , , , , , , , , , , , , , , , , ,	managers improves					
Output 2.2 Union of Union of journalists and community radios network elect representativ es and improves upon self- sustainability	Indicator 2.2.1 Representatives elected in democratic elections	N/A	Q2 2018	Target achieved		
Output 2.3 Independent Media Consortium	Indicator 2.3.1 Consortium Legalized		From Q1 2018 ending Q3 2018	A list of necessary equipment has been drawn. Some quotations have	This output should be delayed as the rehabilitation of the Consortium locals was not initially planned. Thus, As we have to do some construction work, we	

	Performance	Indicator	End of	Current indicator	Reasons for Variance/ Delay	Adjustment of
	Indicators	Bascline	project Indicator	progress	(if any)	target (if any)
			Target			
established				A first design for	would plan that this output would end	
function				actual center was	around Çi 2019.	
				realized by a		
				building company. The consultant has		
				been selected.		
Output 2.4	Indicator 2.4.1		By Q4 2018	N/A	N/A	N/A
Lobby effort	Budget allocation					
for state	to media Sector					
budget	approved by					
allocation of	government	••				
funding for						
public						
service						
designed and						
implemented		•				
Output 2.5	Indicator 2.5.1	From 0	By Q3 2018	The 5 radio		
Community	Solar panels	stations to 5.		stations that will		
radios	installed with			benefit from the		
equipped	security			panels are to be		
with solar	mechanisms			selected. The		
panels				assessment of		
				energy		
-				requirements is		

	Performance	Indicator	End of	Current indicator	Reasons for Variance/ Delay	Adjustment of
	Indicators	Baseline	project	progress	(if any)	target (if any)
			Indicator			
			Target			
				under process, 3		
				local providers of		
				solar panels have		
				been identified and		
				will shortly be		
				contacted.		
Output 2.6	Indicator 2.6.1		From Q2	6 journalists have		
Bafata	Women more		2018 to Q4	been recruited.		
Women's	confident to voice		2019	The labor contract		
Radio	concerns on radio		· · · · ·	should shortly be		
supported to				signed.		
ensure				2 consultants for		
women's				training the		
participation				women are under		
in public life				selection (3		
				applications have		
				been received) and		
				will start on July		
				the irst.		
Outcome 3	Indicator 3.1			The activities		
Established	# of Journalist and			under this outcome		
and young	Aspirants Trained			are scheduled for		
media				the second and		
professionals				third semesters.		
produce			:		:	

	Performance	Indicator	End of	Current indicator	Reasons for Variance/ Delay	Adjustment of
	Indicators	Baseline	project Indicator	progress	(if any)	target (if any)
			Target			
quality,				Therefore they are		
impartial and				in planning stage.		
confinct-						
content.						
Output 3.1	Indicator 3.1.1 #		From Q2	l consultant is		
Journalists	of Journalist and		2018 to Q2	under the process		
and aspirants	Aspirants I rained		2019	of recruitment in		
to the				order to work		
profession				Jointly with the		
are trained				school to develop		
on ethics and				the program,		
conflict-				recruit teachers		
sensitive				etc.		
reporting as						
well as						
multi-media				_		
production						
skills						
Output 5.2	Indicator 5.2.1			A list of necessary		
AD	Equipment			equipment has		
Continedia	purchased			been drawn. Some		
Centre				quotations have		
edmbbea				been received in		

	Performance Indicators	Indicator Baseline	End of project	Current indicator progress	Reasons for Variance/ Delay (if any)	Adjustment of target (if any)
			Target	order to estimate		
				call for tender will soon be launched.		
Output 3.3 Educational	Indicator 3.3.1:# of reports		From Q4 2018 ending	N/A	N/A	N/A
TV and radio series produced	broadcast		Q4 2019			
through smail grants						
program						
Output 3.4 TV and radio	Indicator 3.4.1:#		From Q2 2018 ending		We do postpone this output, as this belongs to small grants, and we are waiting for a new	
program focused on	produced		Q3 2019		mechanism linked to small grants.	
civic education and						
peace						
produced and broadcasted at						
national level						

	Performance	Indicator	End of	Current indicator	Reasons for Variance/ Delay	Adjustment of
	Indicators	Baseline	project	progress	(if any)	target (if any)
			Indicator			
			Target			
Output 3.5	Indicator 3.5.1:#		From Q3	N/A	N/A	N/A
Establishment	of prizes given		2019 ending			
of a National			04 2019			
Prize for			,			
ethical						
journalism						
promoting						
peace				•		

### PART 2: INDICATIVE PROJECT FINANCIAL PROGRESS

### 2.1 Comments on the overall state of financial expenditures

Please rate whether project financial expenditures are on track, delayed, or off track, vis-à-vis project plans and by recipient organization:

How many project budget tranches have been received to date and what is the overall level of expenditure against the total budget and against the tranche(s) received so far (500 characters limit): The project received only one tranche of the amount of approximately 565 thousand USD, which corresponds to 70% of the total budget of about 807 thousand USD. The overall level of expenditures against the total budget is of about 8%, approximately 70 thousand USD, and the level of the same expenditures against the tranche received is of about 12%. Exact amount is not yet available as accounting procedures of latest important activities are still under completion and amounts are estimated.

When do you expect to seek the next tranche, if any tranches are outstanding: December 2018

If expenditure is delayed or off track, please provide a brief explanation (500 characters limit):

N/A

Please state what \$ amount was planned (in the project document) to be allocated to activities focussed on gender equality or women's empowerment and how much has been actually allocated to date:

It was planned an amount of ca. \$ 85,220, and it was afterwards allocated the same amount, and actually used an amount of ca \$ 95,220, due of the extra number of women involved nationwide and to the related target which was reached beyond expectations.

Please fill out and attach Annex A on project financial progress with detail on expenditures/commitments to date using the original project budget table in Excel, even though the \$ amounts are indicative only.

# Financial Report

# Annex D - PBF project budget

Note: If this is a budget revision, insert extra columns to show budget changes.

Table 1 - PBF project budget by Outcome, output and activity

Outcome/ Output number	Outcome/ outpub/ activity formulation:	Budget by recipient organization in USD - Please add a new column for each recipient organization	Percent of budget for each output reserved for direct action on gender equality (if any):	Level of expenditure/ commitments in USD (to provide at time of project progress reporting):	Any remarks (e.g. on types of inputs provided or budget justification, for example if high TA or travel costs)
OUTCOME 1: An improve	OUTCOME 1: An improved and universally applied legal framework regulating the media sector and the journalistic profession contributes to enhanced professionalism and state actors	gal framework regulating the media sector and the journalistic profession con as well as a decrease of tensions between media professionals and state actors	ctor and the journalistic en media professionals a	profession contributes to nd state actors	enhanced professionalism
	Output 1.1:	Output 1.1: Technical input to draft regulation is provided.	gulation is provided.		
Activity 1.1.1:	Recruit consultant to draft the Statutes of the Commission for Journalist Licensing in consultation with journalist's representatives. The new draft code will include provisions for gender equality for access to the profession and to positions of leadership within media outlets.	5000	20%	\$ 492.54	
Activity 1.1.2:	A forum of journalists in consultation with members of political parties, government, private sector and international partners will discuss and jointly draft a code of conduct.	7500	20%	\$ 6,337.16	
Activity 1.1.3:	Recruit consultant to review the Statutes of the National Council of Social Communication in consultation with members of the Council and the parliamentary commission on Human Rights and fundamental freedoms. The draft revision will include provisions to ensure respect for gender equality and prevent discrimination.	7500	%0	₩	
	Output 1.2: A lobbying strategy to advocate for the adoption of this new regulatory framework is implemented	vocate for the adoption of t	his new regulatory fram	ework is implemented.	

Activity 1.2.1:	Recruit a consultant in advocacy to train the members of of journalists associations and develop a strategy which will include meetings, outreach to key audiences, punlic information campaign	10000	S O	ı
	Output 1.3: Key sta	Output 1.3: Key stakeholders are sensitized on the regulatory framework	the regulatory framework	
Activity 1.3.1:	Organize lobbying and public information campaign, including through media and outreach targeting key groups: journalists, politicians. MPs, members of the private sector led by journalists, Once the new body of regulations is approved	7500	\$	ı
TOTAL	TOTALS FOR OUTCOME 1:	37500		6.829.70
OUTCOME 2: Journal	ists, media professionals, outlets and associated	associations organize more effectively and improved governance of the media sector.	ctively and exercise greater p dia sector.	OUTCOME 2: Journalists, media professionals, outlets and associations organize more effectively and exercise greater professional and economic autonomy due to improved governance of the media sector.
)	Output 2,1:Media owners and managers'	come together in a forum to	d managers' come together in a forum to discuss the terms and goals of a new association	of a new association
Activity 2.1.1:	Organization of a national meeting of all media owners and managers to discuss the benefits of cooperating through an association which will aim at strengthening their capacity and look for synergies among all media outlets to reinforce the sector's sustainability. A consultant will assist the group and bolster their capacity during the event.	\$ 7,750.00	S	•
	Output 2.2: Union of journalists and community radios network elect representatives and improves its sustainability	munity radios network elec	t representatives and improv	res its sustainability
Activity 2.2.1;	Organize Journalist's congress, (women journalists network and youth journalists network, as paralel events).	2,090.00	va Va	7,247.40
Activity 2,2.2;	Organize national meeting of community radios	\$ 13,000.00	\$	12,941.78
	Output 2.3: Independent	Media Consortium (IMC)	Independent Media Consortium (IMC) established and able to function	noi
Activity 2,3,1;	Buying equipments for the Center	\$ 115,000.00	ક	•
	Output 2.4: Lobby effort for state budget allocation of funding for public service designed and implemented	dget allocation of funding f	or public service designed an	ıd implemented

Activity 2.4.1:	The Media Consortium will design an advocacy strategy, supported by a legal expert, to lobby MPs, in particular the parliamentary commission on Human Rights and Fundamental freedoms, and to come up with a new draft law on a financial scheme to support media public service to be approved in parliament and included in the state budget.	\$ 5,000.00		693	
	Output 2.5:0	Output 2.5: Community radios equipped with solar panels	ed with solar panels		
Activity 2.5.1 :	Acquisition and installation of solar panels, batteries (with a life span of 5 years) and necessary electrical equipment for conversion as well as capacity building of technicians for 10 community radios in all regions.	\$ 95,028.00		· ••	
	Output 2.6:Bafata Women's Radio supported to ensure women's participation in public life	Radio supported to ensure	women's participation	in public life	
Activity 2.6.1:	Recruitment of 1 Consultant - journalism trainer - to train the journalists	\$ 2,800.00		S	
Activity 2.6.2 :	Recruitment of 1 Consultant - radio tecnhician trainer - to train the tecnhicians	\$ 2,800.00		· ·	
Activity 2.6.2:	Aquisition of equipement and operating expenses for Bafata women radio	\$ 14,400.00		\$ 530.97	
TOTAL S FOR OUTCOME 2;		\$ 262,778.00		\$ 20,720.15	

Output 3.1: Jou	OUX COME 3: Established and young media professionals produce quality, unpartial and conflict-sensitive configur Output 3.1: Journalists and aspirants to the profession are trained on ethics and conflict-sensitive reporting as well as multi-media production skills	re trained on ethics and co	s quanny, impartial and inflict-sensitive reportin	conflict-sensitive content g as well as multi-media production skills
Activity 3.1.1:	A consultant will be recruited to assist the media consortium	\$ 25,000.00		· ·
	Outp	Output 3.2: AD Multimedia Centre equipped	atre equipped	
Activity 3.2.1:	Buying equipments for the Center	\$ 40,000.00		,
Activity 3.2.2:	Renovation of the center	\$ 20,000.00		-
	Output 3.3: Educational 3	Output 3.3: Educational TV and radio series produced through small grants program	ed through small grant	program
Activity 3.3.1:	Launch of a public competition - small grants programme- to produce audiovisual products aiming at promotion of citiwenship and peace	150,000.00		,
	Output 3.4:TV and radio program focused on civic education and peace produced and broadcasted at national level	ed on civic education and	reace produced and bro	adcasted at national level
Activity 3.4.1:	Launch of a public competition among national producers to produce a TV and radio program focused on civic education and peace	\$ 74,140.00		
	Output 3.5: Establishmen	blishment of a National Prize for ethical journalism promoting peace	hical journalism promo	ing peace
Activity 3.5.1;	Transfer of funds to the journalist association to attribute journalism prize	\$ 20,000.00		,
TOTAL	TOTAL S FOR OUTCOME 3:	\$ 329,140,00		-
Project personnel costs if not included in activities above	UNV	\$0,000,00		\$ 8,333.33
Project operational costs if not included in activities above				
Project M&E budget		\$ 70,000.00		€/3
SUB-TOTA	SUB-TOTAL PROJECT BUDGET:	\$ 749,418.00		.\$ 35,888.19
Indirect support costs (7%):		\$ 52.459.26		
TOTAL	TOTAL PROJECT BUDGET:	\$ 801,877.26		

Table 2 - PBF project budget by UN cost category

Note: If this is a budget revision, insert extra columns to show budget changes.

	Amount	Amount Recipient	Amount	Amount Recipient	Amount	Amount Recipient	Total	Total	
CATEGORIES	Ager	Agency XX	Agency XX	cy XX	Адеп	Agency XX	tranche 1	tranche 2	PROJECT
)	Tranche 1	ıΞ	Ţ	Tranche 2	Tranche 1	L			TOTAL
	(%02)	(30%)	(70%)	(30%)	(20%)	(30%)			
1. Staff and other									
personnel									
2. Supplies,									
Commodities,				·					
Materials									
3. Equipment,									
Vehicles, and									
Furniture (including									
Depreciation)								•	
4. Contractual									
services									
5.Travel									
6. Transfers and									
Grants to									
Counterparts									
7. General									
Operating and other								•••	
Direct Costs									
Sub-Total Project			• :						
Costs									
8. Indirect Support									
Costs (must be 7%)					•				
TOTAL									