



Spotlight Initiative
To eliminate violence
against women and girls

PRE-FUNDING of COUNTRY PROGRAMME DOCUMENT

Programme Title: Pre-funding of Spotlight Country Programme for Uganda	Recipient UN Organization (RUNO): UNDP
Programme Contact: Name and Title: Lily Adhiambo, Head of Resident Coordinator's Office/Senior Humanitarian and Development Adviser Address: UNDP Uganda, Plot 11 Yusuf Lule Road Telephone: (+256) 772147555 E-mail: lily.adhiambo@one.un.org	Total Cost of the pre-funding for the Spotlight Country Programme: USD \$ 178,871.90
Programme Country: Uganda	
Programme Description: <i>The funding will support key pre-implementation activities; evidence gathering, support local consultations and high-level launch. It will also facilitate the start of work on the establishment of the real-time SGBV/HP/SRHR Perceptions Dashboard and the toll-free IVR service.</i>	Start Date: 26 July 2018 End Date: 31 December 2018 Total duration: 5 Months 5 Days
Resident Coordinator Name of Representative: Alain Sibenaler Resident Coordinator, a.i Signature Name of Agency: UN Resident Coordinator's Office Date & Seal 9/8/2018	
Recipient UN Organization Name of Representative: Almaz Gebru Signature Name of Agency: UNDP Date & Seal 9/8/2018	
The UN Executive Office of the Secretary General: Ms. Michelle Gyles-McDonough Director of the Sustainable Development in the Executive Office of the Secretary-General Signature: _____	

PRE-FUNDING of COUNTRY PROGRAMME DOCUMENT

Programme Title: Pre-funding of Spotlight Country Programme for Uganda	Recipient UN Organization (RUNO): UNDP
Programme Contact: Name and Title: Lily Adhiambo, Head of Resident Coordinator's Office/Senior Humanitarian and Development Adviser Address: UNDP Uganda, Plot 11 Yusuf Lule Road Telephone: (+256) 772147555 E-mail: lily.adhiambo@one.un.org	Total Cost of the pre-funding for the Spotlight Country Programme: USD \$ 178,871.90
Programme Country: Uganda	
Programme Description: <i>The funding will support key pre-implementation activities; evidence gathering, support local consultations and high-level launch. It will also facilitate the start of work on the establishment of the real-time SGBV/HP/SRHR Perceptions Dashboard and the toll-free IVR service.</i>	Start Date: 26 July 2018 End Date: 31 December 2018 Total duration: 5 Months 5 Days
Resident Coordinator <i>Name of Representative: Alain Sibenaler</i> <i>Resident Coordinator, a.i</i> <i>Signature</i> <i>Name of Agency: UNDP</i> <i>Date & Seal</i>	
Recipient UN Organization <i>Name of Representative: Almaz Gebru</i> <i>Signature</i> <i>Name of Agency: UNDP</i> <i>Date & Seal</i>	
<p align="center"><i>The UN Executive Office of the Secretary General:</i></p> <p align="center"><i>Ms. Michelle Gyles-McDonnough</i> Director of the Sustainable Development in the Executive Office of the Secretary-General</p> <p align="center"><i>Signature:</i> _____</p>	

PRE-FUNDING PROGRAMME DOCUMENT- UGANDA

I. Context Analysis:

The Process of formulating the Country Program Outline (CPO) for Uganda has been participatory and evidence-based. Led by the UN, in collaboration with the EU, It has ensured a wide-ranging engagement with relevant stakeholders, including with the Government Civil Society Organizations (CSO) religious and cultural leaders, media; private sector; and other development partners. Consultations were targeted per pillar with each of the core agencies leading a pillar. A CSO interim Reference Group has been created, which encompasses both local and international NGO representatives. Plans are underway to identify a government champion for the program. Since the submission of the CPO, there has been no major contextual developments that will impact the development and launch of the Spotlight Country Programme.

II. Programme Strategy

The main objective of the pre-funding proposal is to facilitate the preparations for the project roll-out – ensuring that projects are ready “to-go” once funding is received. This funding proposal seeks to address gaps in information, strengthen evidence to inform the program design; promote greater buy-in, through engagement with rural and community-based networks and other hard-to-reach key stakeholders/constituencies, and also to enhance visibility of the programme. The pre-funding will also facilitate the start of work on the establishment of the real-time SGBV/HP/SRHR Perceptions Dashboard and the toll-free IVR service.

III. Description of activities

1. Consultation with stakeholders:

Stakeholders will be brought together for a consultation meeting in Kampala. This will include District Local Government Officers, Government Ministries, Departments, Agencies, Religious and Cultural institutions, survivors and NGOs from all target districts to ensure the programmes relevance and the effective implementation of all six Pillars. Rural based women’s rights groups and organisations will be consulted to identify and bring to the programme pertinent challenges to movement building and recommend actions to strengthen and bridge the gap between the rural and national movements and with religious and cultural institutions to enhance the creation of an effective and inclusive women’s movement. Additionally, the consultation will identify district-based priorities for SGBV/VAC, SRHR and HPs, understand interventions and opportunities that are already in place to support the EU Spotlight Initiative

- **Budget estimate: US\$ 6,870**

2. Capacity assessment and Baseline study on GBV, SRHR, and HPs:

A research consultancy will be engaged to support two key outcomes; (i) Baseline survey to generate disaggregated data on GBV/VAC, SRHR and HPs at the lower sub-national level beyond current national/regional level datasets, and; (ii) assessment of the capacity of government institutions to prevent and respond to GBV more comprehensively, and of CSOs to engage and participate in movement building and ensure accountability by duty bearers

- **Budget estimate: \$25,700**

3. Organize a high-level national launch:

A high-level national launch event, including panel discussions and prominent cultural, religious, artists and sporting influencers will be organized in Kampala and televised on national TV networks. This is intended to create awareness, draw public attention and commitment from all stakeholders to addressing the challenges ahead, and promote partnerships at national level to jointly deliver on the initiative's goals. The high-level national launch event will feature representatives from the highest level of Government, EU, UN, Representatives from the Private Sector, Religious and Cultural Institutions, Civil Society organizations, women's rights advocates, minority group representatives and educational institutions. Representatives from each of the seven target districts will participate in the launch. In parallel, feature items from each of the target districts will be recorded, broadcast on local radio and livestreamed in rotation and live tweeted to create a #SpotlightUG trending topic on Twitter and Facebook targeting young people and those outside of Uganda. These launches will aim to raise awareness amongst and buy-in from local communities of Spotlight, and soften any negative attitudes towards the programme by using local mediums such as arts (music, dance, poetry, sport, and art). Buildup to Launch Day will include a podcast series with senior officials and local community members sharing their experiences, how Spotlight has included them in the process and their hopes for the programme going forward.

- **Budget estimate: US\$ 12,000, in addition to the running cost of the communication strategy of \$22,800**

4. Programme review Workshop:

UN are in the process of hiring a consultant to support development of the four-year Country Programme under the EU Spotlight Initiative. The consultant will work in close collaboration with the UN-EU technical team, Civil Society Reference Group and Government, and will be responsible for managing key stakeholders' engagements and the drafting of the joint programme. One workshop is planned to facilitate the participatory design of the programme: the one day program is intended to review the draft the joint country programme including the Theory of Change, implementation, budget and monitoring and evaluation plans. This will bring together selected stakeholders inclusive of the CSO Reference Group, government and UN agencies to validate the draft programme document before its submission to the Spotlight Secretariat.

- **Budget estimate: US\$ 4,300**

5. Solar lighting in refugee settlements and health facilities:

Many of the refugee settlements are located in remote off-grid parts of the country, without lighting. Many of the reported incidents of SGBV occur around communal places where there is poor lighting. Such locations have been mapped as hotspots for SGBV and are being prioritized for street lighting in the refugee settlements. This intervention will be complimentary to other ongoing interventions such as enhanced policing in these areas, increased awareness in the community for women and girls to take mitigation measures, construction of WASH facilities closer to the shelters, to avoid long distance walking at night, and ensuring the WASH facilities are lockable from the inside. Impact will be measured by monitoring trends of incidence of SGBV before and after these interventions are put in place. Therefore, ensuring personal safety and security for women and girls is key in preventing SGBV. In order to demonstrate a quick impact of the Spotlight Initiative program, 45 solar street lights will be installed in off-grid areas to contribute to the prevention of SGBV by increasing personal safety among women in the refugee community in Arua District. The overall security for refugee women in the settlements will be improved by installing the solar street lights in key points including communal latrines, meeting grounds, water distribution points, playgrounds and sports fields to enable women to access these facilities in safety. Each Solar lighting will have a billboard with key SGBV prevention messages in translated into the main local

languages commonly used in the refugee settlements. The bill board will bear the Spotlight branding, in addition to the implementing agency, to ensure high visibility and create awareness about the project in the target locations. Comprehensive mapping of lighting needs according to standardized guidance and participatory prioritization of lighting interventions will be taken into account in selecting locations for the installations.

In addition, SRHR and Management of SGBV requires availability of light, refrigeration and communication. Most of the Spotlight district are off the national grid with inconsistent power supply. Provision of quality SRHR services especially delivery of young mothers who are victims of sexual violence, management of tears and cuts, requires light and ensures the safety of the mother, baby and midwives. Some of the supplies for management of survivors and SRHR services require refrigeration. When Health workers can charge their phone, referrals to police and for other services is enhanced. Spotlight will install 24 hour solar panels in four health facilities in two of the most affected target districts.

- **Budget estimate: US\$ 95,500**

6. Other activities not requiring funding

- *Planning workshops by pillar*
- *Elaboration of detailed M&E plans*
- *Preparation of detailed AWP for year one*
- *Definition of coordination and working protocols of Spotlight programme team and involved UN AFPs.*
- *Preparatory activities to accelerate human resources and procurement processes (development of plans, ToRs, initiation of processes, work on selecting the Implementing Partners)*
- *Finalize constitution of Civil Society National Reference Group*
- *Initiate preparations for constitution of Spotlight Country Steering Committee (not to be formally constituted until Country Programme starts)*

Timeline of Key Events



7. Management arrangements

The process is coordinated by the Resident Coordinators Office. The agencies have agreed on the terms of reference and are undertaking the process to recruit a consultant to lead in the development of the Country Programme, under the direction of the Resident Coordinator's Office. UNDP will be the administrative agent to support with the management of the pre-funding on behalf of the UN Resident Coordinator's Office.

Table 1

ADVANCE BUDGET REQUEST - Detailed Budget**SPOTLIGHT COUNTRY PROGRAMME DEVELOPMENT PROCESS**

COUNTRY: Uganda

Responsible UN Agency: UN Resident Coordinator's Office, Uganda (UNDP)

ADVANCE BUDGET REQUEST - Detailed Budget

#	Key Activities	UNDG Category	Unit quantity	Unit Cost (USD)	Duration	Time unit (Months, Days or Lump sum)	Total (USD)
1	National Consultation						
	Consultation with stakeholders. One-day stakeholders consultation meeting targeting 50 participants in Kampala for District Local Government, government Ministries, Departments, Agencies, Religious and Cultural Leaders, survivors and NGOs						
	Venue Hire (1 day in Kampala)	5	1	\$200	1	Days	\$ 200.00
	Water (50 people twice a day)	5	100	\$1.0	1	Bottles	\$ 100.00
	Stationery (Provision for notebooks, Markers, Flip charts)	2	1	\$500	1	Lump sum	\$ 500.00
	Coffee break/lunch (1 day/50 people/ 1 meeting)	5	50	\$35	1	Lump sum	\$ 1,750.00
	DSA for participants from districts (2 days/20 people/1 meeting Kampala)	5	40	\$31	3	Lump sum	\$ 3,720.00
	Transport refund for participants (1 return journey/20 people/ 1 meeting)	5	20	\$30	1	Lump sum	\$ 600.00
	SUB-TOTAL						\$ 6,870.00
2	Capacity assesment and baseline survey on SGBV, SRHR and HPs						
	Lead Consultant	4	1	\$450	35	Days	\$ 15,750.00
	Researcher/ Co-consultant	4	1	\$250	25	Days	\$ 6,250.00
	Stakeholders Consultation and Validation Meetings	5	1	\$3,000	1	Lump sum	\$ 3,000.00
	Printing of gaps assessment	2	100	\$7	1	Lump sum	\$ 700.00
	SUB-TOTAL						\$ 25,700.00
							\$ -
3	HIGH LEVEL LAUNCH EVENT						
	Printables	2	1	\$1,000	1	Lump sum	\$ 1,000.00
	DSA for up-country participants (2 days/100 people/ 3 meetings Kampala)	5	200	\$31	1	Lump sum	\$ 6,200.00
	Transport refund for participants (1 return journey/40 people/ 4 meetings)	5	160	\$30	1	Lump sum	\$ 4,800.00
	SUB-TOTAL						\$ 12,000.00
4	Programme Design Workshop						
	Venue Hire (1 day planning workshop)	5	1	\$200	1	Days	\$ 200.00
	Water (50 people, twice a day for 1 days)	5	100	\$1.0	1	Bottles	\$ 100.00
	Stationery (Provision for notebooks, Markers, Flip charts)	2	1	\$500	1	Lump sum	\$ 500.00
	Coffee break/lunch (1 day/50 people/ 1 workshop)	5	50	\$35	2	Lump sum	\$ 3,500.00
	SUB-TOTAL						\$ 4,300.00
5	COMMUNICATION STRATEGY						
	Development of communication strategy (Hire of consultant)	4	1	\$450	12	days	\$ 5,400.00

	Photographer/videographer	4	2	\$200	5	days	\$ 2,000.00
	Media outreach (print/electronic)	4	6	\$300	3	Lump sum	\$ 5,400.00
	Merchandising Items	2	200	\$50	1	Lump sum	\$ 10,000.00
	SUB-TOTAL						\$ 22,800.00
	6 Street Solar lighting in refugee settlements						
	Street Solar lighting	2	45	\$1,000	1		\$ 45,000.00
	Temporary communal sanitary facility for new arrivals (2 stance blocks), separated by gender and locked	2	50	\$550	1		\$ 27,500.00
	Billboards/SGBV sensitization messages	2	1	\$3,000.0	1		\$ 3,000.00
	SUB-TOTAL						\$ 75,500.00
	7 Solar for Martinity Wards						
	Health Center III 24 hour solar system	2	2	\$10,000.0	1	Lump sum	\$ 20,000.00
	SUB-TOTAL						\$ 20,000.00
	8 Staff and Personnel Costs -						
	Total						\$ 167,170.00
	SUB-TOTAL						\$ 167,170.00
	Indirect Cost						\$ 11,701.90
	TOTAL						\$ 178,871.90

Table 2

ADVANCE UNDG BUDGET REQUEST - UNDG Category Budget
SPOTLIGHT COUNTRY PROGRAMME DEVELOPMENT PROCESS

COUNTRY: Uganda

Responsible UN Agency: UN Resident Coordinator (UNDP)

UNDG BUDGET CATEGORIES	TOTAL USD
	Spotlight (USD)
1. Staff and other personnel	
2. Supplies, Commodities, Materials	108,200.00
3. Equipment, Vehicles, and Furniture (including Depreciation)	
4. Contractual services	34,800.00
5. Travel	24,170.00
6. Transfers and Grants to Counterparts	
7. General Operating and other Direct Costs	
Total Direct Costs	167,170.00
8. Indirect Support Costs (Max. 7%)	11,701.90
TOTAL Costs	178,871.90