



Spotlight Initiative
 To eliminate violence against women and girls

PRE-FUNDING of COUNTRY PROGRAMME DOCUMENT

<p>Programme Title: Pre-funding of Spotlight Country Programme for Nigeria</p>	<p>Recipient UN Organization (RUNO): Resident Coordinator's Office (through UNDP)</p>
<p>Programme Contact: Elina Silén, Special Assistant to the Resident Coordinator Alternate: Kwasi Amankwaah, Head of the Resident Coordinator's Office Address: 19 T.Y Danjuma Street, Asokoro, Abuja Telephone: +234 70 1999 33 93 E-mail: elina.silen@one.un.org; kwasi.amankwaah@one.un.org</p>	<p>Total Cost of the pre-funding for the Spotlight Country Programme: USD \$179,933</p>
<p>Programme Country:</p>	<p>Nigeria</p>
<p>Programme Description: The overall vision of the Spotlight Initiative in Nigeria is: <i>a Nigeria where all women and girls are free from violence and harmful practices.</i> The vision will be realized by addressing the linkages between sexual and gender-based violence and harmful practices with related aspects of sexual and reproductive health and rights as a cross-cutting theme. Focus will be on prevention efforts, particularly addressing root causes of violence and harmful practices against women and girls; and ensuring access to inclusive, timely, and quality services for victims and survivors.</p>	<p>Start Date: 26 July 2018 End Date: 31 December 2018 Total duration (in months): 5 months and 5 days</p>
<p>Resident Coordinator Edward Kallon [Redacted] United Nations 13/08/2018</p>	
<p>Resident Representative Edward Kallon [Redacted] UNDP 13/08/2018</p>	
<p style="text-align: center;">The UN Executive Office of the Secretary General:</p> <p style="text-align: center;">Ms. Michelle Gyles-McDonnough Director of the Sustainable Development [Redacted] Secretary-General</p> <p style="text-align: center;">Signature: [Redacted]</p>	



PRE-FUNDING PROGRAMME DOCUMENT

I. Context Analysis

Following the confirmation that Nigeria had been selected as a priority country for the Spotlight Initiative in Africa, the process of developing the Country Programme Outline was kick-started. Despite the short timeline, the UN in Nigeria embarked on a rigorous and inclusive process to ensure that the Country Programme is developed through an in-depth analysis of the local context and country specificities. Key success factors for the process to date have included a strong One UN approach with great involvement by all agencies; a close relationship between the UN and the EU; extensive consultations with a wide range of CSO partners; and engagement by working-level Government partners. In May, a final draft of the Country Programme Outline was submitted to the Spotlight Initiative Secretariat and the process of developing the Country Programme Document was initiated.

The Country Programme Outline process in Nigeria has in principle followed the guidelines and suggested steps outlined in the *Guidance Note to the Resident Coordinators – Country Programmes Outlines Development Modality*. Working as One UN and with a *silofighters* approach, the UN agencies were brought together under the Gender Theme Group with overall coordination support from the Resident Coordinator's Office. To date, the EU and the UN have informed and consulted with all relevant stakeholders such as Government, CSOs, Women's Rights Organizations, and Development Partners. In developing the Country Programme, it is envisaged that the consultative process will be deepened and expanded (both in terms of geographical expansion and including more stakeholders); more data and information on issues and solutions in Nigeria will be gathered; the visibility of the process will be increased; and highest political level buy-in and support will be ensured.

Nigeria is currently entering a political season, with elections previewed for February 2019. This could have implications for the launch of the Spotlight Initiative; such as delay of some activities and security considerations. It is therefore essential to adopt a flexible planning approach.

II. Programme Strategy

In developing the Country Programme Document, the team in Nigeria plan to follow the recommended steps in the *Guidance to RCs on CP development*. In addition to these steps, the team has identified a number of key elements which will be particularly emphasized during the process:

- 1) **Ensure contextualization and a high-level technical quality of the CPD** - through a more detailed examination of baseline data, best practices and lessons learned; analysing existing evidence of legal/policy/regulatory framework and horizon scanning for innovation and learning opportunities. Activities will include a support mission from the Spotlight Secretariat, support from a national consultant with in-depth knowledge of Nigeria, and information gathering and baseline collection.
- 2) **Expand civil society consultations** – the team will bring in partners into a co-designing process; ensuring state and local-level consultations and reach out to a larger diversity of partners.
- 3) **Engage with the private sector** – existing partnerships will be expanded and new partnerships explored through a number of consultations.
- 4) **Ensure youth voices are better included** – youth inputs will be sourced and regional youth engagement workshops will be held. The team will tap also into online dialogues on the topic.
- 5) **Increase EU engagement** – including ensuring better alignment to EU initiatives; more political engagement by the EU and tapping into EU's existing CSO engagement and outreach.
- 6) **Working out loud – and improving visibility of the Initiative in Nigeria**. The team will develop a Communication Strategy and workplan and pursue a range of low-cost communications activities.

This is a crucial element to keep up the momentum created through stakeholder engagement and ensure high-level buy-in from Government.

- 7) **Make certain a high-level involvement by the Government** – including direct engagement with Ministers and the Presidency to ensure Government ownership at all levels. Outreach will be made to both the President and the Vice President. The team will aim to ensure a high-level representation at the global launch in Brussels as well that a high-level political compact is announced in conjunction with the country launch of the Initiative in November.
- 8) **Demonstrate the ability to make quick impactful results with targeted investment** – by building on intervention that works. The UN team in Nigeria has chosen to allocate this advance seed fund to the repair and rehabilitation of women affected by obstetric fistula. Allocation of these funds have been chosen based on the likelihood of success. The expected result from the intervention is that a total of 300 fistula repair surgeries will be done between August – December 2018 (approximately 430 USD per client). This intervention will also be used to create awareness and reduce stigma around the obstetric fistula (please see short concept note in Annex 2).

III. Description of activities

1. Preparatory Phase	
Objective: To ensure that the process for developing and launching the Spotlight Initiative in Nigeria is well planned and adequately resourced	
Key Activities	Budget
Planning activities and finalizing a detailed road map and timelines for the CPD/ Engage with EU	0
Local technical GBV consultant	7,950
Total:	7,950
2. Consultations, Baseline & Design Phase	
Objective: To carry out inclusive consultations and gather data to ensure that the Country Programme Document is adequately informed and has full buy-in from all stakeholders	
Key Activities	Budget
Consultations events - meetings with the Interim Civil Society Reference Group; with a broad-based CSO group to agree on the process to select the formal National Reference Group; high-level Government; multi-stakeholder meeting to present road map; key media players including Private Sector; Nollywood; Bloggers and Social Media profiles; individual meetings	2,250
National level workshops - 2-day design-thinking workshop (multi-stakeholder workshops to inform the development of the CPD)	3,220
State-level workshops - One workshop in the South and One workshop in the North, Youth engagement workshops	15,456
Baseline data collection & information gathering – (field trips by the Team; data collection)	20,400
Total:	41,326
3. Draft the Country Programme Document Phase	
Objective: To produce an inclusive, high quality Country Programme Document which has full buy-in from all partners	
Key Activities	Budget
Support mission	1,452
Writing workshop	4,110
Finalize constitution of the National Reference Group & initiate preparations for constitution of Spotlight Country Steering Committee	0
Total:	5,562
4. Pre-Launch Phase	
Objective: To promote the Spotlight Initiative and highlight the consultative process in developing the Initiative	
Key Activities	Budget
Communication: develop a Communications Strategy and Work Plan for the Programme;	2,000



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Produce key documents for the Initiative (AWP; M&E Plan)	0
Preparatory activities to accelerate human resources and procurement processes	0
Seed Fund Investment – <i>Accelerated Access to Obstetric Fistula Repair in Sokoto State</i>	100,000
Total:	102,000
5. Launch Phase	
Objective: To hold a high-level launch event with has high visibility and senior level representation from UN, EU and the Government	
Key Activities	Budget
Organize a high-level country launch in Abuja (including communication activities around the launch)	11,324
Total:	11,324
TOTAL ACTIVITY COST	\$168,162
Indirect Cost	\$11,771
GRAND TOTAL	\$179,933

IV. Management arrangements

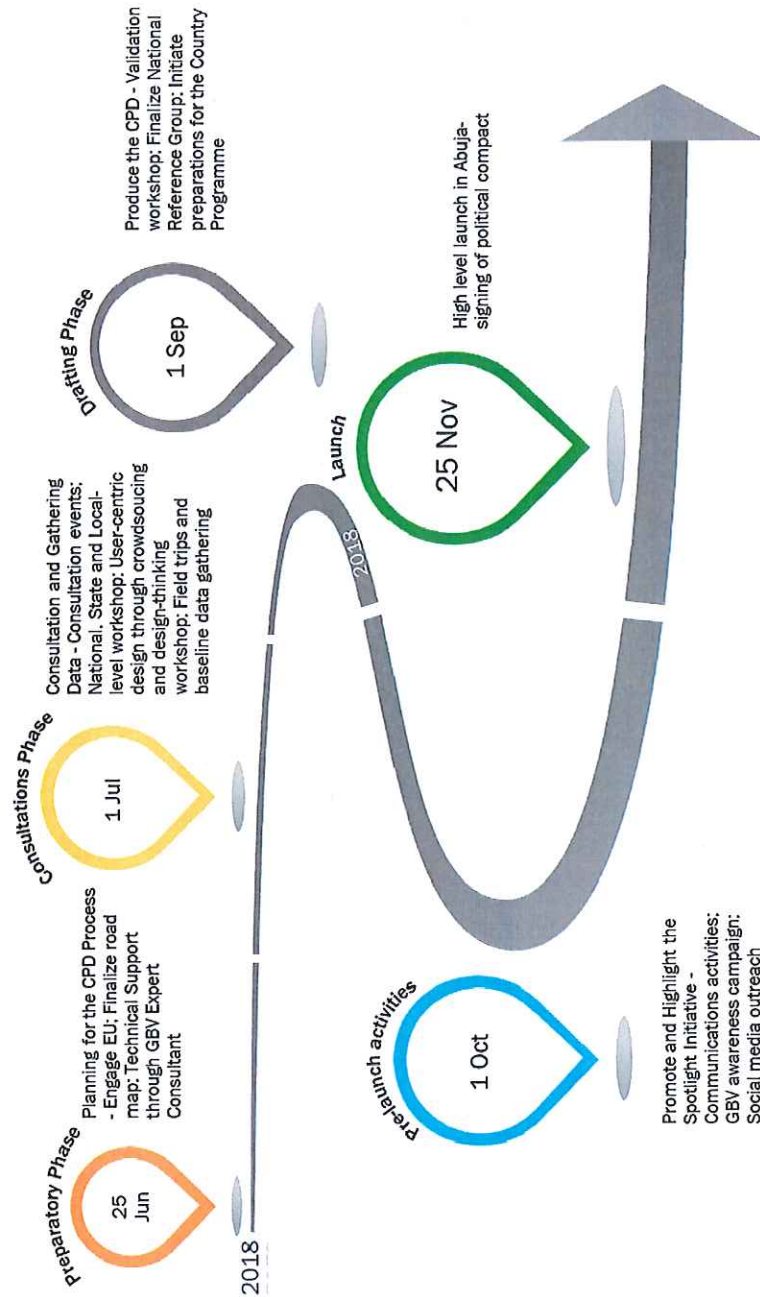
The Country Programme Development process in Nigeria will follow the same set-up as during the Country Programme Outline. The UN agencies are brought together under the Gender Theme Group. The RCO will hold the overall coordination support role, under the leadership of the RC/HC. For the advance funding, the RCO's role will be to receive and disburse the seed fund for the pilot project as well as to oversee and manage the funds for the preparatory, consultations, country programme draft and launch phase. To further strengthen this set-up, the UN Women Representative will play a supporting leadership role. The entire process will be captured in a process report, to be shared with the Spotlight Initiative.



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V. Annexes

Annex 1: Road map including timeline which outlines the sequence of preparatory activities





Annex 2: Accelerated Access to Obstetric Fistula Repair in Sokoto State

Background: In Nigeria, an estimated 20,000 new cases of obstetric fistula [NSF, 2015] occur annually. According to the NDHS 2008, approximately 140,000 young women and girls are living with the complications of untreated fistula in Nigeria (85% of cases are in Northern Nigeria) and have no financial capacity to seek medical help. The estimated cost of fistula treatment in private medical facilities ranges from \$1,400 to \$1,900. Consequently, less than 2,000 fistula repair surgeries are done annually, with a backlog of 10,000 clients added to subsequent years new cases. The Spotlight Initiative advance funding would enable women and girls suffering with obstetric fistula access to quality treatment and care, returning home fistula free and reclaiming their dignity.

Child marriage and female genital mutilation, the two most prevalent harmful practices in Nigeria which the Spotlight Initiative will address, are directly correlated to obstetric fistula, a preventable yet debilitating injury resulting from obstructed labour or prolonged childbirth. The primary victims of obstetric fistula in Nigeria are: the poor and marginalized young girls and women who are often stunted by chronic malnutrition; child brides who bear children while they are still children themselves; girl and women survivors of genital cutting; and girls and women with prolonged/obstructed labour. Therefore, communities in which child marriage and FGM are common also have high numbers of obstetric fistula.

Women and girls affected are frequently abandoned by their husbands, rejected by families and progressively ostracized by their communities. Social stigma adds additional suffering for young women and girls living with fistula - she will be unable to find work - making it difficult for her to secure funds for repair surgery, and forced to depend upon the goodwill of others for her very survival.

Sokoto State, in North West Nigeria is one of the states which the highest numbers of child marriage (72% prevalence rate). It is also one of the poorest and most underdeveloped states with an 81% poverty rate. Women and girls are those furthest behind and domestic and sexual violence are prevalent among the victims.

The Intervention: The Spotlight funds will contribute to reducing the huge backlog of untreated obstetric fistula in Nigeria through increased



access to quality fistula treatment and care. The main focus would be on reducing communication, transportation and financial barriers to accessing high quality fistula surgical care and psychosocial support. A total of **150 fistula repair surgeries** could be done between August to December 2018 in Sokoto States. Additionally, this early programming intervention would allow to ensure public awareness and community referral of fistula but demonstrating the impact.

The allocation of funds has been made based on the high likelihood of success as well as the potential of telling a good story around the intervention which will help to create buy-in from various stakeholders including Government at national and state-level.

The specific objectives of the intervention are:

1. Increase public awareness and community referrals for obstetric fistula.
2. Improve access to high quality fistula treatment surgeries for **150** women and girls

Expected Duration: Four months (September to December 2018)

Key Activities:

Objective 1: Increase public awareness and community referrals for obstetric fistula.

Activity 1.1 Community mobilization and transportation: 100 Community Health Workers including Fistula Survivors will be engaged in carrying out outreaches and active referral of suspected obstetric fistula cases for clinical screening and treatment of confirmed cases. Transportation stipends would be provided to beneficiaries at the hospitals.

Activity 1.2 Mass media campaigns: using radio, television and social media platforms to complement the community outreaches, disseminating information about causes and related factors, preventive measures, availability of free treatment, location of supported treatment sites and impact of treatment.

Objective 2: Improve access to high quality fistula treatment surgeries for 150 women and girls.

Activity 2.1 Fistula treatment: the emphasis will be on pooled effort fistula repairs, in order to clear the huge backlog of cases. Opportunities also for expert surgeons in fistula management to build capacity of resident teams on management of obstetric fistula.



Activity 2.2 Psychosocial support: Counselling will be provided from the first point of contact, through all phases of treatment and recovery, to post-discharge from the hospital by UNFPA Implementing Partner, Fistula Foundation Nigeria, in order to build the women's self-confidence and prevent fistula recurrence in subsequent pregnancies. Fistula Foundation Nigeria will also follow up with beneficiaries' reintegration to family and communities.

Implementation: The implementation will be done through UNFPA's Implementing Partner, **Fistula Foundation Nigeria**, in collaboration with States Ministries of Health and Women Affairs, with technical support from the National Programme Analyst for Obstetric Fistula, and supervised by the Maternal Health Advisor for UNFPA Nigeria Country Office.



Annex 3: Detailed budget

Sheet 1:

ADVANCE BUDGET REQUEST - Detailed Budget
SPOTLIGHT COUNTRY PROGRAMME DEVELOPMENT PROCESS

COUNTRY: Nigeria

Responsible UN Agency: RCO

Please see Guidance box below the table and Table 2 in the second tab
THE BELOW EXAMPLE IS PRESENTED FOR ILLUSTRATION PURPOSE ONLY

#	Key Activities	UNDG Category	Unit quantity	Unit Cost (USD)	Duration	Time unit (Months, Days or Lump sum)	Total (USD)
1	PREPARATORY PHASE						
	Technical GBV Expert (Local Consultant)	4	1	\$265	30	Days	\$ 7,950.00
	SUB-TOTAL						\$ 7,950.00
2	CONSULTATION PHASE						
	Printables for workshops and consultations	2	1	\$1,500	1	Lump	\$



								sum	1,500.00
Bilateral meetings with Interim Reference Group, Government, CSOs, Vulnerable groups									
Coffee break (5 meetings with 30 people)	4	30	\$5	5	Days		\$	750.00	
2 Day Multi-stakeholder design workshop (Abuja, 75 people)									
Venue (mid-range hotel)	4	1	\$560	2	Days		\$	1,120.00	
Coffee/Tea break (75 people, 2 days)	4	50	\$5	2	Lump sum		\$	500.00	
Lunc break (75 people, 2 days)	4	50	\$10	2	Days		\$	1,000.00	
Transportation	5	15	\$20	2	Lump sum		\$	600.00	
Youth Engagement Workshop (at state-level - one in South and one in North, 50 participants plus 5 technical staff/facilitators in each location)									
Venue (for Sokoto)	4	1	\$560	1	Days		\$	560.00	
Flights (10 people from Abuja to South/5 people from Abuje to North)	5	15	\$200	1	Lump sum		\$	3,000.00	
DSA (Lagos)	5	10	\$142	3	Days		\$	4,260.00	
DSA (Sokoto)	5	5	\$84	3	Days		\$	1,260.00	
Coffee break	4	100	\$5	1	Days		\$	500.00	
Transportation for participants	5	100	\$10	1	Days		\$	1,000.00	



State-level Engagement Workshops (one in South and one in North, 75 participants in each location)									
	Venue (one in each location)	4	1	\$563	2	Days	\$	1,126.00	
	Transportation costs for participants	5	150	\$10	1	Lump sum	\$	1,500.00	
	Coffee break	4	150	\$5	1	Days	\$	750.00	
	Lunch break	4	150	\$10	1	Days	\$	1,500.00	
	Information gathering and baseline data collection								
	Flights	5	3	\$200	1	Lump sum	\$	600.00	
	Consultant (GBV expert)	4	1	\$265	50	Days	\$	13,250.00	
	DSA	5	1	\$145	10	Days	\$	1,450.00	
	Enumerators	4	10	\$15	30	Days	\$	4,500.00	
	Transportation	5	1	\$20	30	Days	\$	600.00	
	SUB-TOTAL						\$	41,326.00	
3	DRAFT COUNTRY PROGRAMME								
	Support mission costs								
	Transportation (cost of driver and car during the Spotlight Initiative Secretaria mission to Abuja)	5	1	\$363	4	Days			1,452
	Core Writing Workshop for Gender Group to draft the CPD								
	Venue (rent of hall)	4	1	\$150	3	Days			450



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		5	10	\$122	3	Days	3,660
	DSA (10 people for 3 days to cover hotel and food costs)						
	SUB-TOTAL						\$ 5,562.00
4	PRE-LAUNCH PHASE						
	Produce Communication Strategy, Work Plan and Material						
	Media outreach	4	1	\$2,000	1	Lump Sum	\$ 2,000.00
	Seed Fund Investment						
	Awareness/mobilisation of fistula patients via social media, radio and TV	4	1	\$13,630	1	Lump sum	\$ 13,630.00
	Support transportation of patients to treatment sites	6	150	\$14	2	Days	\$ 4,200.00
	Procurement of surgical consumables, drugs and other supplies	6	150	\$120	1	Lump Sum	\$ 18,000.00
	Surgical team travels to treatment sites	5	10	\$222	1	Days	\$ 2,220.00
	Boarding/Lodging Support - Patients	6	150	\$16	14	Days	\$ 33,600.00
	Daily surgery allowance for medical teams	4	40	\$80	7	Days	\$ 22,400.00
	Surgical team daily subsistence allowance	5	10	\$85	7	Days	\$ 5,950.00
	SUB-TOTAL						\$ 102,000.00
5	HIGH LEVEL LAUNCH EVENTS						
	High-level country launch in Abuja						
	Equipment rental	4	1	\$1,000	1	Lump sum	\$ 1,000.00
	Printables	2	1	\$1,050	1	Lump	\$



								sum	1,050.00
Snacks	4	200	\$5	1			Lump sum	\$	1,000.00
Photographer/Videographer	4	1	\$250	3			Days	\$	750.00
Return flights for 18 state representatives	5	18	\$250	1			Lump sum	\$	4,500.00
DSA for 18 states representatives	5	18	\$84	2			Days	\$	3,024.00
SUB-TOTAL								\$	11,324.00
TOTAL ACTIVITY COST								\$	168,162.00
<i>Indirect Cost</i>								\$	11,771.34
TOTAL								\$	179,933.34

GUIDANCE:

- Please establish a budget of a minimum of USD 100,000 and maximum of USD 200,000, this budget will come out of the Country Programme allocation, it is **not** an additional amount.
- Only one UN agency may receive and manage the advance budget. This agency will be decided by the RC.
- Consider activities required beyond the submission of the Country Programme Document, covering July 2018- December 2018.
- We encourage you to include any activities that will accelerate the operational and programmatic start of the implementation once the Programme received its Phase I funding.
- It is **not advised** to include the costs of a full time consultant to cover the whole pre-funding period (this should be a UN contribution), short consultancies for very specific needs could be included.



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Sheet 2:

COUNTRY: Nigeria

Responsible UN Agency: RCO

Please see Guidance box below the table and Table 1 in the first tab

UNDG BUDGET CATEGORIES	TOTAL USD
	Spotlight (USD)
1. Staff and other personnel	0
2. Supplies, Commodities, Materials	2550
3. Equipment, Vehicles, and Furniture (including Depreciation)	
4. Contractual services	74,736
5. Travel	35,076
6. Transfers and Grants to Counterparts	55,800
7. General Operating and other Direct Costs	0
Total Direct Costs	168162
8. Indirect Support Costs (Max. 7%)	11771.34
TOTAL Costs	179933.34



The Indirect Support Costs rate shall not exceed 7% of the total of categories 1-7, as specified in the SPOTLIGHT INITIATIVE MOU and should follow the rules and guidelines of each recipient organization. Note that Agency-incurred direct programme implementation costs should be charged to the relevant budget line, according to the Agency's regulations, rules and procedures.

