



## SOMALIA JOINT RULE OF LAW PROGRAMME

**Programme Title:** Somalia Joint Rule of Law Programme

**PSG and title:** **2 Security:** Establish unified, capable, accountable rights bases Somali Federal security institutions providing basic safety and security for its citizens.

**PSG 2 priority:** 1. Strengthen the capacity and accountability of state institutions to recover territory, stabilize and provide basic safety and security (policing component).

**PSG and title:** **3 Justice:** Establish independent accountable and efficient justice institutions capable of addressing the justice needs of the people of Somalia by delivering justice for all.

**PSG 3 priorities:** 1. Key priority laws in the legal framework, including on the reorganization of the judiciary, are aligned with the Constitution and international standards.  
2. Justice institutions to start to address the key grievances and injustices of Somalis.  
3. More Somalis have access to fair and affordable justice.

**Overall strategic objective of the Programme contributing to the PSGs 2 and 3** Enhance capacity of Somalia's Rule of Law System to cater to the specific needs of All, and especially vulnerable groups.

### **Somalia Joint Rule of Law Programme Outcomes:**

The Somalia Joint Rule of Law Programme aims at enhancing capacity of Somalia's Rule of Law System to cater to the needs of All, and especially vulnerable groups. To achieve this strategic objective, the Programme is structured around two interrelated outcomes:

1. Establish independent and accountable justice institutions capable of addressing the justice needs of the people of Somalia by delivering justice for all;
2. Establish unified, capable, accountable and rights-based Somali Police Force providing safety and order for all the people in Somalia.

## Short description of the Somalia Joint Rule of Law Programme

The Somalia Joint Rule of Law Programme is designed to support the Federal Government of Somalia (FGS) in achieving the Somali Compact Peace-building and State-building Goals (PSGs) 2 Security (Policing component) and 3 Justice. The Programme is founded on the Somalia Rule of Law Programme Priorities which were developed by the PSG 2 and 3 Working Groups and endorsed by the Somali Development and Reconstruction Facility (SDRF) Steering Committee on 31 August 2014 as a thematic priority for part of the initial funding pipeline for the UN Multi Partner Trust Fund (UN MPTF). The Programme adopts the thematic approach of rule of law support to police, justice and corrections and builds on previous support provided to rule of law, including the ongoing support to the payment of police stipends. In accordance with the United Nations Somalia Integrated Strategic Framework 2014 – 2016 signed on 29 October 2014 the programme also represents a joint approach by the United Nations Mission in Somalia (UNSOM) and the UN Country Team to strengthen collaboration, focus and coherence to support the implementation of the Somalia Rule of Law Programme Priorities. The Programme involves nine UN partners, four participating UN Agencies in the Programme directly receiving funds (UNDP, UNICEF, UNODC, UNOPS); UNSOM involved in joint implementation and management, and joint implementation for specific activities (UNWOMEN, IOM, UNFPA and UN-HCR). In accordance with the Compact’s Special Arrangement for Somaliland separate work-plans for Police and Justice & Corrections and the associated results framework are included.

<p>Programme Duration: 18 months          Start Date: 1 July 2015           End Date: 31 December 2016</p>	<p>Total amount: USD 66,716,763          (including stipends)           Sources of funding:           1. Somalia UN MPTF USD 39,751,700</p>
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## Names and signatures of national counterparts and Participating UN Organizations

Participating UN Organizations:	National Coordinating Authorities:
<p><b>UN</b>  <i>Philippe Lazzarini, Deputy SRSG / UN Resident Coordinator / UNDP Resident Representative</i></p> <p>Signature: _____            Date and Seal</p>	<p><b>Ministry of Justice</b>  <i>Abdullahi Ahmed Jama, Minister</i></p> <p>Signature: _____            Date and Seal</p>

<p><b>UNSOM</b>  <i>Raisedon Zenenga, Deputy SRSG</i></p> <p>Signature: _____  Date and Seal:</p>	<p><b>Ministry of Internal Security</b>  <i>Abdirisak Omar Mohamed, Minister</i></p> <p>Signature: _____  Date and Seal</p>
<p><b>UNICEF</b>  <i>Steven Lauwerier, Representative</i></p> <p>Signature: _____  Date and Seal</p>	
<p><b>UNODC</b>  <i>José Vila del Castillo, Regional Representative</i></p> <p>Signature: _____  Date and Seal</p>	
<p><b>UNOPS</b>  <i>Rainer Frauenfeld, Director</i></p> <p>Signature: _____  Date and Seal</p>	

## 1. Executive Summary

The Somalia Joint Rule of Law Programme is designed to support the Federal Government of Somalia (FGS) in achieving the Somali Compact Peace-building and State-building Goals (PSGs) 2 Security (Policing component) and 3 Justice. The programme is founded on the Somalia Rule of Law Programme Priorities which were developed by the PSG 2 and 3 Working Groups and endorsed by the Somali Development and Reconstruction Facility (SDRF) Steering Committee on 31 August 2014 as a thematic priority for part of the initial funding pipeline for the UN Multi Partner Trust Fund (UN MPTF). The programme adopts the thematic approach of rule of law for support to police, justice and corrections and builds on previous support provided to rule of law, and in particular the progress already under the Somali Compact as reported by PSG 2 and 3 Working Groups and discussed in Copenhagen in November 2014.

In accordance with the United Nations Somalia Integrated Strategic Framework 2014 – 2016 signed on 29 October 2014 the Programme also represents a joint approach by the United Nations Mission in Somalia (UNSOM) and the UN Country Team to strengthen collaboration, focus and coherence to support the implementation of the Somalia Rule of Law Programme Priorities. The Programme builds on the positive gains, experience, expertise and added value of relevant UN partners under the Global Focal Point Arrangement to advance rule of law and constitutes a key landmark to maximize impact of UN interventions, minimize overlapping activities and maximize UN MPTF resources and know-how of the UN to “deliver as one” to enhance justice and security for all Somalis. The Programme framework ensures that collective UN action to enhance rule of law retains capacity building, gender equality and human rights principles, HIV mainstreaming as cross-cutting issues of this approach as outlined in the Somali Compact.

The Programme responds to the strategic objectives articulated within the Somali Compact, namely:

- Establishing unified, capable, accountable and rights-based Somali federal security institutions providing basic safety and security for all;
- Establishing independent and accountable justice institutions capable of addressing the justice needs of the people of Somalia by delivering justice for all.

The Programme outcomes relate to these Compact objectives, priorities and milestones and this level of alignment translates into strong national ownership into the formulation and future implementation of the Programme. A set of Programme associated activities has been formulated with the two-fold purpose of contributing to the achievement of the aforementioned objectives and stimulating systemic resilience and sustainable human development.

The Programme will rely on coordination with and between different national counterparts, while supporting the Compact principle that development efforts are “Somalia-owned. Somalia-led”. It will also maintain interactive partnerships with UN MPTF donors and other partner to make better use of the limited available resources.

In accordance with the Compact’s Special Arrangement for Somaliland separate workplans for Somaliland (Police and Justice & Corrections) and an associated results framework has been included at Annex 4.

## 2. Situation Analysis

Somalia is a complex political, security and development environment, and much of its recent past has been marked by poverty, famine and recurring violence. However in 2012, with the establishment of permanent political institutions and important military offensives, Somalia entered into a new period of opportunity for peace. After decades of conflict and instability, a federal government was established, built through national dialogue and consensus, and unanimously recognised by the international community with President Mr Hassan Sheikh Mohamud elected. When this Federal Government was formed, Somalia was divided and with no clear path to reconciliation and unification Somalia faced the significant challenge of simultaneously building frameworks and institutions, whilst needing to immediately deliver tangible benefits to the Somali people. September 2013 marked the beginning of a new partnership between Somalia and its international partners, with the endorsement of the Somali Compact. The Compact established a partnership based on mutual accountability and shared risk and responsibilities, between the Federal Government, Parliament, regions and people of Somalia, and international partners. The Somali Compact highlights the importance of Somali owned and Somali led planning based on joint priorities, reached through dialogue, and sustained through reconciliation.

The FGS has limited institutional capacity to ensure provision of basic security and justice services, to fulfill its mandate outside of Mogadishu. This is due among others to the lack of fully functioning human resources and financial systems exacerbated by the low number of trained and equipped police, judicial and corrections staff, weak or inexistent oversight bodies as well inadequate police, justice and prisons infrastructures. Additionally, continued corruption and impunity and the absence of institutions in remote areas make it very difficult for the State to assert its authority over the country. The Somali Compact as well as the subsequent national strategic plans aim to address these issues.

Since the adoption of the Somali Compact in September 2013, Police reforms directed at maintaining stability and focusing heavily on training and mentoring of police have been initiated. The professionalization of the police force has progressed through basic and specialist training, including preparation for return to recovered areas, and reconstruction of some police premises. Efforts have been made to establish and independent and accountable justice institutions capable of addressing the justice needs of the people of Somalia noting however it has been primarily focused on institutional strengthening at the Federal Level. A number of priority laws have been reviewed and passed, capacity support was provided to key justice institutions and the provision of legal aid to citizens increased. Despite all these actions, Somalia still face tremendous challenges and reforms should be stepped up to achieve the milestones. During the High Level Partnership Forum that took place in Copenhagen in November 2014, the Somali Government and the international community highlighted the importance of the compact priorities and reaching the milestones.

The programme recognizes that the lack of a functioning justice legal chain must be addressed as a system and the value added of this programme includes this sector approach. Also, building on the expertise of the UN Mission and UN Agencies, the programme further value added will a One UN approach, which will facilitate the guiding principles of the programme implementation to maximise scarce resources by focusing on developing effective partnerships, based on comparative advantages and close coordination of activities, in order to deliver in a coherent and complementary way. The programme will also add value through the development of robust joint monitoring and evaluation systems to measure progress in rule of law and towards the agreed Compact milestones (as revised September 2014), to then adapt interventions and implementation approaches where required, with ultimately successful implementation being measured by the impact on the life of Somali people.

### 3. Strategies, including lessons learned, and the proposed Programme

#### Context

The Programme addresses the Somali Rule of Law Programme Priorities that has been endorsed by the SDRF Steering Committee on 31 August 2014. These Priorities, in turn, are aligned with the Somali Compact PSG 2 and 3 as well as to the FGS National Strategic Plan for Justice Reform, the Implementation Plan for the Somali Rule of Law Programme Priorities of the Ministry of Justice and Constitutional Affairs, the National Action Plan for Ending Sexual Violence in Conflict, the FSG policy framework for internal displacement and the Strategic Action Plan for Policing.

Relating to Civilian Policing, the Compact PSG2 identifies the following strategic objective that the Programme envisages achieving as one of its two outcomes: *Establish unified, capable, accountable and rights-based Somali Federal security institutions providing basic safety and security for its citizens.* With reference to this objective, the Programme aims at responding to the PSG 2 *priority 1: Strengthen the capacity and accountability of state security institutions to recover territory, stabilize and provide basic safety and security.*

Furthermore, with reference to Justice and Corrections, the Compact PSG 3 identifies the following strategic objective which also translates in the other outcome to be achieved by the Programme: *Establish independent and accountable justice institutions capable of addressing the justice needs of the people of Somalia by delivering justice for all.* The Programme will aim at addressing all the three PSG 3 priorities in the framework of its interventions: *PSG 3 priority 1: Key priority laws in the legal framework, including on the reorganisation of the judiciary, are aligned with the Constitution and international standards; priority 2: Justice institutions start to address the key grievances and injustices of Somalis; priority 3: More Somalis have access to fair and affordable justice.*

Also under PSG 3, it is stated that *“processes should uphold principles of gender equality and equity, and should advance the prevention of sexual and gender-based violence”* and identifies the objective of increasing *“the capacity of justice providers to better address the most prevalent post-conflict grievances”*. To respond to the aforementioned principles, the Programme mainstreams issues of gender equality and gender empowerment, human rights, including IDP protection, HIV mainstreaming, and capacity building.

#### Lessons learned:

A number of lessons learned can be gathered from current and past UN support to Rule of Law institutions in Somalia. The most significant ones are:

- Balanced investment in both institutional and civil society actors: Addressing both the supply and demand-side of the rule of law equation and ensuring a balance of support to state and civil society actors, has proved being a key ingredient to increase inclusivity in the implementation of projects, an important element to further improve state-society relations and also spreads political risks.
- Stronger national ownership: National ownership of projects has contributed to the UN efforts of decreasing the “dependency syndrome” on the international community. This ownership has been the result of projects’ alignment to the needs and priorities identified by the national counterparts and the inclusion of the latter in all stages of a project – planning, formulation, implementation, monitoring and evaluation.

- Frame interventions around identifying and addressing key gaps and bottlenecks across the full justice chain: The Somali Rule of Law Programme Priorities, developed based on broad consultations, identifies the key priorities across the sector and has been the foundation for the Programme.
- Making the rule of law institutions more gender sensitive: Past evaluations conducted by UN projects have highlighted the need for future programmes to further strengthen the capacity of the justice system to address access to justice for women and other vulnerable groups, such as displaced persons; and to scale up efforts to institutionalize gender responsiveness through the further development of specialized services to advance women's access to justice and rights.
- It is worth investing in legal education: The legal profession in Somalia has been significantly bolstered as a result of UNDP's support to university law faculties in the form of scholarships, professional placements, faculty establishment and capacity building and the establishment of legal clinics. Such support can be further utilized to foster a legal profession committed to social justice.
- It is crucial to extend Rule of Law services to recovered areas: Current UN implemented projects have channeled the bulk of their support in key areas such as Mogadishu, Garowe and Hargeisa. Improvements in security conditions and recovery of areas previously controlled by Al Shabaab will provide an opportunity to support the expansion of state institutions
- It is crucial to ensure police presence in areas of displacement as well as areas of return: With more than a million IDPs being subject to international humanitarian law and human rights violations, it is crucial that the State pays special attention to issues of displacement and security, when assuming its responsibility to protect all its citizens.
- Legal aid service is essential for improving access to justice: The provision of legal aid services to disadvantaged groups can be an effective way to achieving concrete results for individuals as well as having a systemic impact on the responses of justice institutions to the needs and demands of disadvantaged groups. Legal aid approaches can also help fulfill broader development goals with acquisition of one right increasing the enjoyment of other rights, including economic and political rights.
- The use of mobile courts is an important element of conflict management: The mobile courts have fostered positive changes for the population including facilitating access to justice or reducing conflict in the communities, reduced economic burden of travelling to courts. Good cooperation with the *Xeer* system overseen by the elders has contributed to the enforcement of mobile court decisions.
- Use of diverse range of partners facilitates programme implementation: The UNDP Access to Justice Project, which has benefited from having a diverse range of partners ranging from civil society organizations to universities to justice sector institutions in Somaliland and at the Federal level, has been positive.
- Women and children's desks in police stations have had a minimal effect: Following an assessment in 2011, the International Security Sector Assessment Team (ISSAT) made a number of recommendations to develop Model Police Stations as opposed to women and children's desks which had only a limited value.
- Adoption of a comprehensive approach for capacity building: Providing the beneficiary institutions with both qualified human resources and a conducive environment has enabled IOM to optimize the transfer of skills schemes. The utilization of diaspora has been successful mechanism to transfer knowledge and skills to create an environment for sustainable institutional capacity; but noting with mobility or realignment of staff provides the lesson learned of the need to boost resilience of reform efforts by increasing focus upon empowering middle management level government personnel and institutionalization reform processes.

- Make deeper, not wider impact: Supporting fewer institutions with qualified teams of diaspora experts has contributed to achieve more sustainable and meaningful results.
- Strengthen sectoral data and building on a results-based: Importance of gathering data, establishing baseline assessments and accurately measuring progress.
- Need for realistic baseline assessments: Damage to the SPF is probably much deeper than thought in earlier programs of police assistance and expectations of capability to act and react to policing issues, ranging from minor to serious threats, in support of rule of law have been substantially overestimated. For example, assumptions that the SPF has the capabilities, practices and habits of even a basic police service are unlikely to be accurate and at best performance will be low and erratic.
- Need for enhanced accountability for the payment of police stipends: Over the past year, the payment of police stipends has transitioned to a biometric system and as such this leads to greater accountability of these payments. The need to strengthen the biometric system and ensure it is applied to all stipends payments will be undertaken in this programme.

## **The Programme**

The Programme identifies two main outcomes and 7 sub-outcomes – five justice and corrections and two for police - as the necessary building blocks for achieving the overall objective of *enhancing capacity of Somalia’s Rule of Law System to cater to the specific needs of All, and especially vulnerable groups*. The outcomes and sub-outcomes are detailed in the “Work Plan”.

The Programme introduces the following features that build on the Partnership Principles pledged by the FGS and development partners to improve effectiveness of development and reform assistance and demonstrate that aid contributes to Peace-building and State-building results.

- **Increased Inclusivity and Building on Strengths:** The Programme is a UN inclusive and dynamic endeavour that benefits from the participation of rule of law institutions, national actors and civil society groups. It provides a framework for greater coordination among different UN actors when engaging in development cooperation with different Rule of Law actors. The Programme also looks to the comparative advantages of the UN actors for implementation of activities and introduces changes from past modalities, two most notably examples being UNOPS to manage the payment police stipends and to take the lead for the implementation of large infrastructure works.
- **Focus on Capacity development versus Capacity substitution:** The Programme will invest in enhancing capacity of state institutions and non state actors to form and train a qualified pool of justice and police actors, rather than providing international technical advisors to undertake the work. Capacity development interventions in the justice and security sectors will thus be channelled respectively through the Judicial Training Centre and the Police academy. International technical advisors will be recruited only to perform on-the-job training and mentoring functions to their national counterparts in order to ensure sustainability of results.
- **Extension to regions and recovered areas:** The Programme will provide technical, advisory and financial assistance to justice, corrections and police institutions to reach out to regions



and extend their services to Somalis living in remote areas through mobile courts, construction of premises and deployment of justice actors on a full time basis to the regions. The Programme will also advise and provide technical assistance to the Somali Police Force in affirming control and presence over recovered territories and engaging with local leaders including clan elders, religious leaders and others as part of the spread of government back into these territories.

### **Sustainability of results**

The essence and the principle of the Programme is to build national capacities at both Government and Community levels. The Programme support to Rule of Law institutions to become better equipped to address the root causes of conflicts will allow national actors to prevent a return to conflict by offering better security through community oriented and effective policing and a fair justice system that offers the degree of stability needed to pave the way for sustainable development.

With the UN Political Mission (UNSOM) and the UN agencies, programmes and funds combining their efforts under one programme, the UN sector approach to rule of law will be more focused and will reduce the pressure on the FGS in dealing with multiple partners.

By investing significant efforts in improving the functions of the main institutions, and by putting in place robust oversight systems to minimize corruption, the financial support is likely to be allocated to the right areas and as the national revenues grow the programme will help to ensure that systems are in place to ensure proper and effective disbursement of revenues.

By allocating relevant resources for scholarships and internships and offering refresher courses to current justice actors, the Programme will also support new generations of lawyers and public officials and ensure a more skillful workforce within Government institutions and legal aid organizations.

In addition all development of infrastructure and rehabilitation works will be designed using sustainable and energy efficient concepts to ensure 'build back beautiful' and high quality standards to ensure long term viability of such structures.

### **4. Implementation Strategy and Work plans**

The Programme contains two interrelated work plans, one on justice and corrections and the other one on police. They provide an overview of the interventions in the areas of justice, corrections and police to be implemented during the period 2015-2016 to achieve the objective of the Programme. Both work plans contain outcomes, sub-outcomes, outputs, activity results and associated activities which contribute to the achievement of the overall objective of enhancing capacity of Somalia's Rule of Law System to cater to the specific needs of All, and especially vulnerable groups.

## Work Plans overview

### Overall objective

Enhancing capacity of Somalia's Rule of Law System to cater to the specific needs of All, and especially vulnerable groups

### Outcomes per WP

Justice and Corrections WP:  
Establish independent and accountable justice institutions capable of addressing the needs of the people of Somalia by delivering justice for All

Police WP :  
Establish unified, capable, accountable and rights-based Somali Police Force providing safety and order for all the people in Somalia

### Sub-outcomes

Key Justice Sector Institutions and departments capable of taking on their responsibilities established

A baseline Somali Police Force is built to preserve stability and order through custom and institutional rule of law: Police Capability – the human and physical capabilities of police are shaped to support the needs of the people

Enhanced capacity of the justice system stakeholders to operate effectively, through further professionalization of laws, policies and procedures, improved facilities and enhanced knowledge management

A baseline Somali Police Force is built to preserve stability and order through custom and institutional rule of law: Police Reform – the conduct, behavior and values of police are shaped to support the needs of the people

Increased capacity of the corrections system to safeguard the rights of detainees and operate effectively and in accordance with national and international standards through targeted activities to enhance facilities, rehabilitation possibilities, management systems and staff training

Oversight and accountability mechanisms for Justice stakeholders developed and strengthened

Overall functioning of the Justice Sector enhanced through increased access to justice, improved legal education and awareness as well as the establishment of a functioning youth justice system

## Theory of Change

The Programme is based on the “Theory of Change” which defines all milestones required to achieve the long-term objective, namely the outcome of the Programme. This set of connected steps referred to as outcome, sub-outcomes, outputs and activities is portrayed as the following pathway of change:



Built around the aforementioned pathway of change, the Theory of Change describes the causal sequence to achieve a desired result. It defines the types of associated activities that contribute to the achievement of the activity results which, in turn, contribute to the achievement of the outputs. Realization of the outputs is a pre-condition for the achievement of the sub-outcomes which, in turn, result into the accomplishment of the Programme outcome.

Recognizing that the change must occur in both the realm of laws, policies, institutional frameworks and resources as well as in culture, behaviors, beliefs and practices, it is pivotal to identify the problem as well as obstacles to the change.

### *Problem*

The identified main problem to be addressed by the Programme is that justice, corrections and police are deemed insufficiently effective to realize and protect the rights and needs of and provide services to the population, particularly vulnerable groups, thus hampering efforts to create the “social contract” and further develop conditions for a viable Somali state based on Rule of Law.

### *Obstacles to change*

As reported in the aforementioned situation analysis (section 2), several obstacles negatively impact the ability of Somalis, particularly women and children and those displaced, to access fair, transparent and efficient rule of law institutions capable of realizing and/or protecting their rights.

These obstacles are compounded by the political instability of Somalia as well as the ongoing armed conflict, particularly in South Central. As a result, Somalia continues to suffer from a weak rule of law system which negatively impacts the lives of the population with particular repercussions for vulnerable groups, including women and children and those displaced who are often not afforded basic physical and legal protection.

### *Change hypothesis*

Solid institutions capable of delivering basic services and the national and sub-national levels, people’s trust in the formal justice and law enforcement actors, professional and diplomatic international relations based on mutual respect are pivotal elements to strengthen the “social contract” and ensure a rule of law system which is resilient, fair and accountable to the rights and needs of all Somalis.

The aforementioned hypothesis is consistent with the findings of the UN Secretary General's Report "A life of dignity for all: accelerating progress towards the Millennium Development Goals and advancing the United Nations development agenda beyond 2015" which highlights how progress cannot be "*achieved or sustained amid armed conflict, violence, insecurity and injustice*".

### **Justice and Corrections Work Plan and Theory of Change**

The Justice and Corrections work plan follows the structure of the Implementation of the Somali Plan to Implement the Somali Rule of Law Priorities 2014-2016 of Rule of the Ministry of Justice and Constitutional Affairs', is aligned to the Somali Compact Peace Building and State Building Goal 3 (Justice) as well as the National Strategic Plan for justice reform. Furthermore, this Work Plan reflects the priorities identified in the Somali Rule of Law Programme Priorities endorsed by the SDRF Steering Committee in August 2014 as well as the strategic interventions reflected in the National Action Plan on Eliminating Sexual Violence in Conflict, the 2014 FGS Policy Framework on Internal Displacement in Somalia as well as the Somalia GBV working group strategy. This level of alignment demonstrates the UN commitment to ensure that the principle of "Somali owned and Somali led" development interventions is upheld.

The Justice and Corrections Work Plan identifies five sub-outcomes (with 21 outputs) as the essential building blocks contributing to the envisaged change, or outcome, as per the change hypothesis. Sub-outcomes are described as follows:

- **Key justice sector institutions and departments that are capable of taking their responsibilities are established:** The strengthening of the justice system is contingent on the existence of key institutions that are able fulfill their mandate. The Programme will provide technical assistance to the Judicial service commission, the constitutional court, the Ombudsman Office and the National Human Rights Commission. Specific departments in the Ministry of Justice such as the Policy and Legislative Drafting Unit or the Joint Implementation Support Unit that play a critical role in the judicial reform process will also be bolstered.
- **Enhanced capacity of the justice system stakeholders to operate effectively, through further professionalization of laws, policies and procedures, improved facilities and enhanced knowledge management:** This sub-outcome will focus on extending the provision of judicial quality services in the country through the development of adequate judicial infrastructures, including courts and attorney general offices, the provision of equipment, the organization of mobile courts in remote areas. Furthermore, introducing new court management procedures, reviewing or developing the legislative framework for example on legal aid as well as building judicial actors capacities will ensure that court litigants benefit from adequate services that conform with international standards which in turn will contribute to increase public confidence and people's trust in the formal judicial system.
- **Increased capacity of the corrections system to safeguard the rights of detainees and operate effectively and in accordance with national and international standards through targeted activities to enhance facilities, rehabilitation possibilities, management systems and staff training:** In addition to support the reform of judicial institutions, the Programme will seek to increase the capacity of the corrections system to enable it to re-

spond to a more efficient justice system and improve its compliance with international standards. This will be achieved through the development of a prison reform strategy as well as operational plan to modernize the prison system, construction/refurbishment and equipment of prisons facilities, as well as training of corrections personnel and introduction of reliable registration mechanism for detainees. Additionally, partnership with civil society organizations will play a key role in implementing reinsertion programmes.

- **Oversight and accountability mechanisms for Justice stakeholders developed and strengthened:** This sub-outcome aims at addressing the public distrust of justice and corrections institutions. Codes of conduct for judicial actors will be developed and accountability mechanisms within the judiciary will be boosted through the institutionalization of the Judicial Service Commission (JSC) and the establishment of internal oversight and complaint mechanism as well as external oversight bodies such as the Ombudsman Office and the National Human Rights Commission.
- **Enhanced overall functioning of the Justice Sector through increased access to justice, improved legal education and awareness as well as the establishment of a functioning youth justice system:** The Programme will adopt a two-fold approach aiming at 1) building capacities of justice institutions in providing legal aid and in systematically producing and socializing legal knowledgeable products; 2) continues its support to non-state actors to provide legal aid and enhancing their capacities to undertake civic awareness campaigns, especially for vulnerable communities .

Significant detail on all the five areas has been developed in the Plan to Implement the Somali Rule of Law Programme Priorities 2014-2016 plan of the Ministry of Justice and Constitutional Affairs. A detailed description of the activities as well as their timeframe and budget allocations under this Programme is to be found in the attached Annex 2a Justice and Corrections Work Plan and Budget.

### **Police Work Plan and Theory of Change**

The Police Work Plan is designed to contribute to the overall objective of the Joint Programme while addressing the specific PSG 2 objective of establishing a unified, capable and rights-based police force providing safety and order for all the people in Somalia.

The Programme focus on baseline policing is considered a more realistic expression than many of the alternatives which seem to pervade international assistance efforts. The vast majority of Somalis rely on custom to resolve disputes and to order their lives, as is common in many emerging states. The FGS can neither afford to financially replace this source of stability and order nor can it develop alternatives to quickly replace it, so custom will be a feature of Somali society for the foreseeable future. Equally, the state cannot emerge without some maturation of institutional law which may bring its people together as members of the international community. Police will therefore need to work between two systems with a light touch in “custom”, where they have no traditional place, and a more with a more definitive posture in relation to institutional rule of law.

The Police Work Plan identifies two sub-outcomes (with 7 outputs) as the essential building blocks contributing to the envisaged change, or outcome, as per the change hypothesis. Sub-outcomes are described as follows:

- **A baseline Somali Police Force is built to preserve stability and order in Somalia through custom and institutional rule of law: Police Capability – the human and physical capabilities of police are shaped to support the needs of the Somali people:** This relates to the simple physical capabilities of the SPF. Interventions in relation to physical capability are described here as police development on the basis that most work of this type seeks to reduce apparent shortfalls in capacity to increase what is done. The police development output for the SPF consists of three outputs:

  - Training –building the skill capability of police forces so that officers can reliably undertake a wider range of tasks and increase productivity;
  - Equipment –building the field capability of police forces so that police officers have the necessary tools to legally, safely and quickly fulfil their roles; and
  - Infrastructure –building the safe base capability of police so that officers have secure and sheltered locations from which to conduct police duties including communications facilities, furniture and fittings.
  
- **A baseline Somali Police Force is built to preserve stability and order in Somalia through custom and institutional rule of law: Police Reform – the conduct, behavior and values of police are shaped to support the needs of the Somali people:** Engagement with less tangible but important factors of police behavior, conduct and values which lie at the source of the most egregious complaints about police. Interventions in relation to behavior, conduct and values at all levels are identified in the Programme as police reform on the basis that they seek to change the substance of what is done rather than simply increase what is done in direct contrast with the police development effort. The police reform output for the SPF consists of four outputs, and importantly it includes the ongoing payment of police stipends.

  - Police Strategy, Tactics, Organisation and Methodologies which lead to the reform processes which stimulate changes in thinking, including at the highest levels of government and the donor community. This is the main factor, which underpins policing in Somalia and is responsible for how police are currently used and what functions they should or can perform, how this should be done and what needs to be done to define a realistic, sustainable and cost effective course of action. The activities which make up this output need to be elementary in the first instance (becoming more intricate as capability grows) addressing issues such as: the optimum size, reach and physical disposition of police across the country so that plans can be made to budget for this and target recruitment (not a current behaviour); what the police organisation should look like to be sustainable given that Somalia is one of the poorest nations in the world (not

a current behaviour); and investigating current police death and injury levels which impact on behaviours and conduct of the entire SPF and taking decisive action on what can be done about it (not a current behaviour). A Small Arms and Lights Weapons Survey (SWAL) will also be conducted with the objective of generating impatient base-lines so as to assist national institutions with future policy making and also measure progress or changes. The Survey will be funded from the UNDP Global Rule of Law Programme but it will fall within the SOROLP.

- Developing basic interactions with the community is a complex endeavour in most policing environments and defined as any activity directly involving citizens as individuals or collectively as groups with varying degrees of cohesion and common interest. Community interaction concepts are often narrowly viewed in police and assistance settings as referring to only targeted interactions such as deliberate public affairs activities or the implementation of engagement models such as community policing. The Programme's approach goes further linking activities normally seen as ends in themselves, such as gender, HIV mainstreaming, human rights and professional standards (integrity) agendas, which have meaning and relevance far beyond policing but which translate directly to community interaction within the policing context; that is there are compelling policing reasons for police to work in these areas and for them to be seen as part of an integrated package rather than stand alone activities. Community interaction is also strongly cultural and social in nature, and police must take this into account when performing their duties. There is a need to generate formal contact between key community leaders and the most senior levels of the SPF, including ministers, through mechanisms which include appropriate ways and means for achieving both influence on police and channels for important messaging from police to the community.
- Fielding the Somali Police Force – maintaining and sustaining basic operations is a daily and routine chore in every police organisation across the world and involves a broadly grouped sequence of enabling areas (finance, human resources and logistics) which have major impacts on the operating efficiency and effectiveness of the police force. However in the SPF the translation of resources into operational activity does not occur and attempts to correct this problem have met with limited success as demands on available skills are too high to generate definite resolutions to the problems afflicting each area which cascade from finance through to all other enabling services and ultimately frontline police operations. These areas would normally be placed under the police development strategy but have been incorporated into police reform due to the extent of work needed. Consideration should also be given to discussions with the Government of Somalia as to whether these functions could be excerpted from the SPF and administered externally for a defined period of time until it can be developed to an appropriate level to properly support police operations. An important element of fielding the Somalia Police Force is the continuing payment of police stipends which have been included in this Programme.

- Spreading the influence of central government through recovered territories has been identified by the SPF, Government and international community as a high priority but police have been unable to achieve any significant gains in this area which will require dedicated changes to establishment and operating practices if this objective is to be achieved. This will require changes in behaviour and conduct within the SPF based around a dedicated planning cell with strong international technical assistance to identify and prioritize areas suitable for initial deployment of policing, conduct detailed reconnaissance of these areas and meet with local opinion leaders including clan elder, religious leaders, business people and others as part of the spread of government back into recovered territories.

It is to be noted that the associated activities contained under the seven outputs take into account the need for police to have certain capacities, they do not model the SPF on concepts specific to other nations and recognize that the organization is in the process of reformation and that habits of respect and care for citizens are better established now. Early police service experiences in Somalia were colonial or imperial in nature and this placed police above the people. The dynamics of Somalia have shifted from this position to one of representative government where the police and other government entities will, if progress continues, be of the people. Whilst lessons can be learned from other police development programs, mainly that success has been limited due to rigid, one size fits all approaches, each set of activities needs to be designed specifically for Somalia and its people as part of a broader nation building process. A detailed description of the activities as well as their timeframe and budget allocations under this Programme is to be found in the attached Annex 2a Police Work Plan and Budget.

## **5. Management and Coordination Arrangements**

The Programme will align its governance and coordination arrangements with the Compact Somalia Development and Reconstruction Facility (SDRF) Governance Structure and also with the UNDG Guidelines on UN Joint Programming (2014).

The SDRF is the centrepiece of the New Deal partnership and is established to enhance the delivery of effective assistance to all Somalis. Closely aligned with the Somalia Compact principles, the SDRF serves as a mechanism for the FGS to oversee and guide the diverse activities of partners. The SDRF Steering Committee is responsible for providing oversight and exercising overall accountability of the Somalia UN MPTF.

The Programme governance structure will consist of:

- Programme Steering Committee (PSC) - oversight and strategic direction.
- Programme Secretariat (PS) - operational and programmatic coordination.
- Administrative Agent (AA) - funds administration.
- Participating UN Organizations (PUNOs) - implementation.



## **Programme Steering Committee**

Bringing together senior Government officials, donors and participating UN organizations, the Programme Steering Committee (PSC) will be established to provide strategic direction and oversight. As the decision-making authority and the highest body for strategic guidance, the PSC will be entrusted with the following specific responsibilities:

- Serve as resource allocation body and undertake management oversight and coordination;
- Facilitate collaboration between participating UN organizations and FGS for the implementation of the Programme;
- Review and approve the annual work plans, including budget allocation decisions;
- Request funds disbursements from the AA, in line with the Annual Work Plan and the Steering Committee budget;
- Review implementation progress and address problems;
- Review and approve progress reports, evaluation reports, budget revisions, and audit reports (published in accordance with each Participating UN Organizations' (PUNOs) disclosure policy);
- Share information with the PSG 2 and PSG 3 which, in turn, will update the SDRF / MPTF.

The PSC will include Government High Level Officials, representatives of the donors to the Programme and UN Senior Management. It will be co-chaired by the UN and the FGS. The PSC will meet quarterly. The PSC will be supported by the Programme Secretariat.

## **Programme Secretariat: Global Focal Point Chairs**

The Programme Secretariat (PS) will report to the PSC and will be the body responsible for day-to-day operational and programmatic coordination. More specifically its functions include:

- Ensure effective coordination of all the Programme partners;
- Ensure relevant approvals are given by the PSC to the Programme activities;
- Refer to the PUNOs the decisions taken by the PSC;
- Ensure continued alignment of the Programme interventions to the endorsed Somalia Joint Rule of Law Programme Priorities, National Plans, the Ministry of Justice and Constitutional Affairs ' Implementation plan, strategies as well as the Compact (PSG 2 and PSG 3);
- Coordinate and compile annual work plans;
- Coordinate monitoring of annual targets;
- Coordinate and compile narrative reports received from PUNOs, and report back to the Programme Steering Committee for review and approval (see section 6 below for details on reporting);
- Facilitate audits and evaluations, and report back to the Programme Steering Committee.

The PS will not hold any financial or programmatic accountability. The PS will be comprised of the UN Global Focal Point for Rule of Law Chairs.

## **Administrative Agent (AA)**

The Programme, which is part of the Somalia UN MPTF, will follow the pass-through fund management modality according to the UNDG Guidelines on UN Joint Programming. The UNDP Multi-Partner Trust Fund Office (MPTF Office), serving as the Administrative Agent of the Somalia UN MPTF, as set out in the Memorandum of Understanding (MOU) for the Somalia UN MPTF, will perform the following functions:

- (a) Receive contributions from donors that wish to provide financial support to the Programme and to the Somalia UN MPTF (un-earmarked);
- (b) Administer such funds received, in accordance with this MOU;
- (c) Subject to availability of funds, disburse such funds to each of the Participating UN Organizations in accordance with instructions from the governing body (Programme Steering Committee) taking into account the budget set out in the Programme Document, as amended in writing from time to time by the Programme Steering Committee;
- (d) Disburse funds to any PUNO for any additional costs of the task that the Programme Steering Committee may decide to allocate in accordance with Programme Document;
- (e) Consolidate annual and final financial reports, based on submissions provided to the Administrative Agent by each Participating UN Organization (PUNO); , and provide these to each donor that has contributed to the Programme Account, to the Programme Steering Committee, PUNOs, and the SDRF Steering Committee;
- (f) Provide annual and final certified financial statements (“Source and Use of Funds”);
- (g) AA is entitled to deduct its indirect costs (1%) on contributions received according to the Somalia UNMPTF ToR.

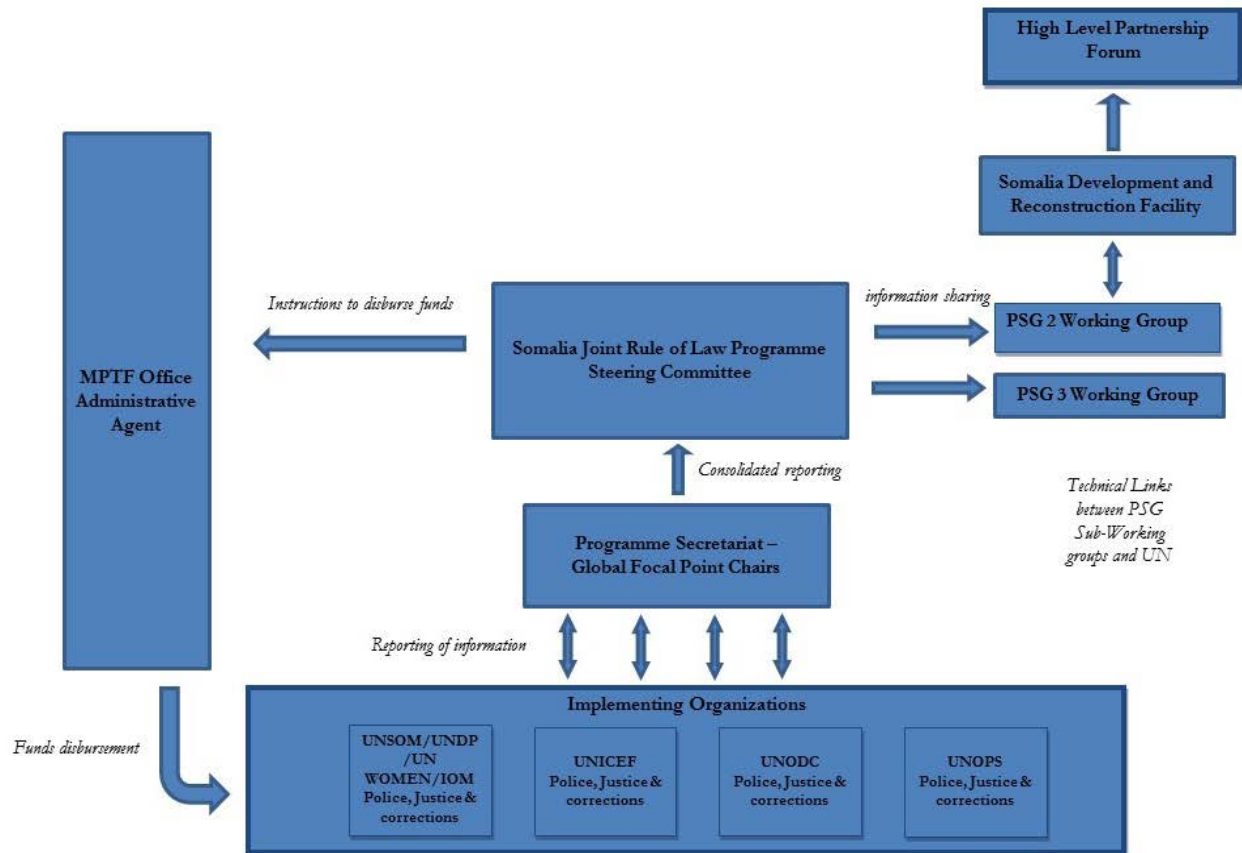
### **Participating UN Organizations (PUNOs)**

Each Participating UN Organization assumes complete programmatic and financial accountability for the funds disbursed to it by the Administrative Agent and can decide on the execution process with its partners and counterparts following the organization’s own regulations. PUNOs will establish a separate ledger account for the recipient and administration of the funds disbursed to them by the Administrative Agent. PUNOs are entitled to deduct their indirect costs (up to 7%) on contributions received according to their own regulations and rules. Financial oversight and quality assurance functions will be managed and undertaken by each PUNO.

### **Links to PSG Working Groups**

The role of the PSG Working Groups (WG) is essentially coordination, policy guidance, and monitoring and reporting against the Compact priorities. It needs to be noted that for each PSG there may be other programmes or projects in operation that are contributing to the Compact priorities. The Programme will share information with the PSG WG. For technical discussions, the PUNOs will be participating either at the PSG WG level or at the PSG Sub-Working Group level.

## Programme Governance Structure and its alignment to the SDRF Governance Structure



## 6. Monitoring, Evaluation and Reporting

### Monitoring

Effective monitoring will ensure that the Programme learns from PUNO’s past successes and challenges and apply them to current interventions. Monitoring process of the Programme will also ensure that challenges or constraints are identified and corrective measures are proposed for the Programme’s delivery to stay on track. At Annex 1 and 4a are the results frameworks which provide indicators, baselines, targets and means of verification for the monitoring of the programme. Results framework is consistent with the Somali COMPACT and will be an integral part of the broader SDRF M&E Framework. Importantly the results frameworks will enable progress of the Programme’s contribution towards the PSG 2 and 3 milestones to be clearly measured and articulated.

The Programme will adopt the following elements as part of its monitoring strategy:

- Promote and enhance national ownership: The Programme will ensure that all its monitoring interventions are co-led by national counterparts and feed the monitoring and evaluation activities within the Somali Compact.
- Multiple approaches: The Programme will make use of numerous monitoring approaches, including perception surveys, third party monitoring, academic assessments, institutional statistics, user surveys, etc. These approaches will also contribute to the formulation of the Programme quarterly progress reports.
- Encourage women's empowerment with the Programme to monitor whether the results reflect the interests and rights of vulnerable groups, such as women. A way to do this will be through the generation of disaggregated data for monitoring and evaluation purposes and also the use of gender markers in the work plans.

## **Evaluation**

The Programme, currently with a 18-month duration, will include an evaluation at a time to be decided by the Programme Steering Committee. The evaluation will determine the relevance and fulfilment of objectives, as well as the efficiency, effectiveness and sustainability of the Programme. It will be undertaken in accordance with the guidance from the United Nations Evaluation Group (UNEG) and will assess relevance, efficiency, effectiveness, impact and sustainability with an emphasis on results and on the Programme process.

Findings from the evaluation will also support the Programme Steering Committee in advising corrective actions for the Programme to undertake, if the Programme continues. Evaluation of the Programme may also form part of overall SDRF annual review.

## **Reporting**

The Rule of Law Programme will have one annual narrative report consolidated by the Programme Secretariat. This report will have to be endorsed by the Programme Steering Committee which, in turn, will submit them to the Compact PSG 2 and PSG 3 WG.

Each Participating UN Organization will prepare the following (i) narrative reports, in accordance to the narrative reporting template and (ii) financial reports on its contribution in accordance with its financial rules and regulations using the UN harmonized budget categories. The narrative report shall be submitted to the Programme Secretariat and the financial report with the Administrative Agent:

- Annual narrative progress reports, to be provided no later than three months (31 March) after the end of the calendar year;
- Annual financial statements and reports as of 31 December with respect to the funds disbursed to it, to be provided no later than four months (30 April) after the end of the calendar year;
- Final narrative reports, after the completion of the activities in the Programme Document and including the final year of the activities in the Programme Document, to be provided no later than four months (30 April) of the year following the financial closing of the Programme.
- Certified final financial statements and final financial reports after the completion of the activities in the Programme Document and including the final year of the activities in the Joint Programme Document, to be provided no later than six months (30 June) of the year following the financial closing of the Programme.

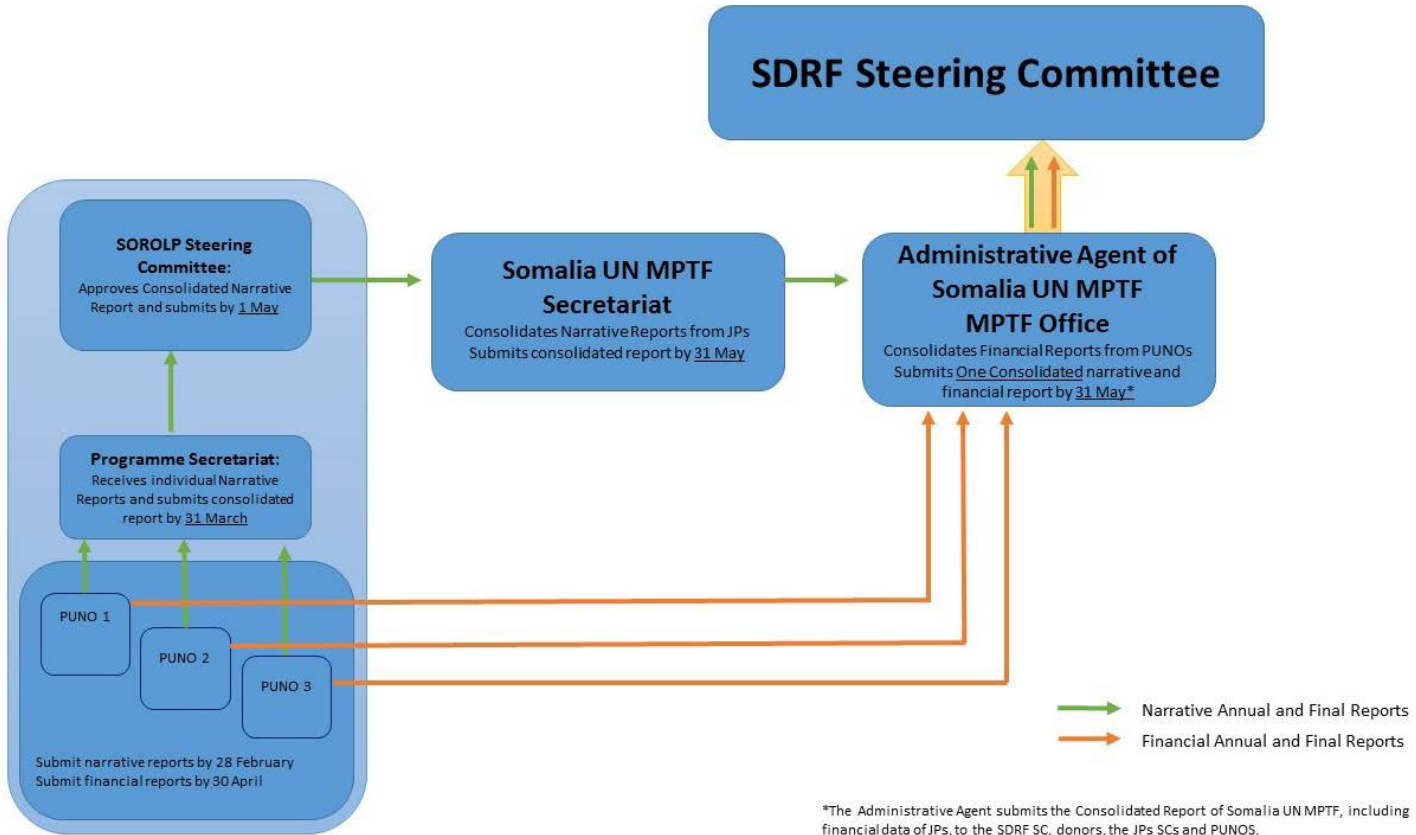
The Administrative Agent shall prepare certified annual and final financial reports consisting of the reports submitted by each participating UN organization and a report on "Source and Use of Funds".

The Administrative Agent shall provide those consolidated reports to each donor that has contributed to the Rule of Law Programme account, to the Programme Steering Committee, the PUNOs, and the SDRF Steering Committee in accordance with the timetable in the Standard Administrative Agreement. The reports shall use the UN approved harmonized budget categories: (1) Staff and other personnel costs, (2) Supplies, commodities, materials, (3) Equipment, vehicle and furniture, including depreciations, (4) Contractual services, (5) Travel, (6) Transfers and grants counterparts, (7) General operating and other direct costs, (8) Indirect support costs.

The Programme Secretariat shall prepare the annual and final consolidated narrative progress reports based on the reports submitted by each participating UN organization, and shall provide those consolidated reports to the Programme Steering Committee for further submission to the SDRF SC. The narrative reports should describe in a coherent manner what is being done jointly by the PUNOS at the outcome, sub-outcome and output level.

In addition to the annual and final reports, the Programme will produce quarterly narrative progress reports. These reports will be succinct and not official (i.e. not certified by agency headquarters) and may involve a level of detail not meant to be captured in official annual reports. The Programme Secretariat will be responsible for consolidation of the quarterly reports based on the individual quarterly reports provided by each PUNO, and will submit the consolidated quarterly report to the Programme Steering Committee. The report will then be shared by the PSC with the UN Somalia MPTF Secretariat for providing periodic updates to the SDRF Steering Committee. The following figure shows the Programme reporting flow with dates that will allow a timely report submission.

## Programme Reporting Flow



## 7. Legal Context or Basis of Relationship

The table below provides a list of cooperation agreements which form the legal basis for the relationships between the Federal Government of Somalia and each Participating UN Organization of the Programme:

PUNO	Agreement
UNDP	This Joint Programme Document shall be the instrument referred to as the Project Document in Article I of the Standard Basic Assistance Agreement between the Government of Somalia and the United Nations Development Programme, signed by the parties on 16 May 1977.
UNODC	The Government of Somalia signed the Standard Basic Assistance Agreement (SBAA) with the United Nations Development Programme (UNDP) on 16 May 1977 and agreed that the SBAA shall apply, mutatis mutandis, to assistance provided by UNODC.
UNOPS	An agreement of the Assistance was signed by the Government of Somalia and the United Nations Development Programme on 16 May 1977. This agreement provides foundation under which UNOPS operates in Somalia .
UNICEF	This Joint Programme Document will be the basis of Letter of Agreement between the Relevant Ministries of the Federal Government of Somalia and UNICEF.

*The Implementing Partners/Executing Agency agree to undertake all reasonable efforts to ensure that none of the funds received pursuant to this Joint Programme are used to provide support to individuals or entities associated with terrorism and that the recipients of any amounts provided by Participating UN organizations do not appear on the list maintained by the Security Council Committee established pursuant to resolution 1267 (1999). The list can be accessed via <http://www.un.org/Docs/sc/committees/1267/1267ListEng.htm>. This provision must be included in all sub-contracts or sub-agreements entered into under this programme document.*

### **Annexes:**

- Annex 1: Somalia Results Framework
- Annex 2a: Somalia Work Plan and Budget
- Annex 2b: Somalia Budget by Participating UN Organization, using UNDG Budget Categories
- Annex 3: Risk Log
- Annex 4a: Somaliland Results Framework
- Annex 4b: Somaliland Work Plan and Budget
- Annex 4c: Somaliland Budget by Participating UN Organization, using UNDG Budget Categories
- Annex 5: PUNO overview of the management arrangements

**Annex 1: Somalia Results Framework**



**Somalia Joint Rule of Law Programme - Results Framework (UN MPTF template)**

<b>Somalia Joint Rule of Law Programme</b>					
<b>Outcome 1</b>	<b>PSG 3: Establish independent and accountable justice institutions capable of addressing the justice needs of the people of Somalia by delivering justice for all</b>				
<b>Outcome 1 indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
% of Somalis who feel justice and corrections services have improved. (disaggregated by sex and district)	National / Regional	Not available	Benchmark to be established in first six months of programme. Final target to be developed (following tool development and benchmark measurement).	Public Perception Survey (tool), sampling framework, raw data, all analysis and survey reports.	Programme Secretariat
Capacity of Justice institutions and Custodial Corps to deliver gender-responsive services respectful of human rights	National / Regional	Not available	Benchmark to be established in first six months of programme. Final target to be determined (following tool development and benchmark measurement).	Organisational capacity assessment tool, methodology, all data sets, and assessment reports.	Programme Secretariat
<b>Sub-Outcome 1.1 Key Justice Sector Institutions and departments that are capable of taking on their responsibilities established</b>					
<b>Sub-Outcome 1.1 indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
% Of justice actors (judges, prosecutors, public defenders)	Federal, Puntland	Not available	20%	Training reports, list of participants	UNDP, UN Women, UNODC

undertake training (initial or refresher) with UN support					
<b>Output 1.1.1 Provide training, technical assistance, and infrastructure to key justice institutions</b> (Key judicial institutions (Judicial Service Commission and Justice Training Institute) and the capacity of the staff to take on their responsibilities established)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of gender-responsive justice sector institutions or internal units established with UN support	Federal	0	2 Judicial Service Commission and Judicial Training Institute	Establishment documentation	UNDP UN Women
Number of participants completed exchange or twinning programme (disaggregated by sex, districts and institution)	Federal	0	members from the Judicial Service Commission	Training programme, agenda, participant sign-in sheet, pre-/post-tests, and photos of related events	UNDP UN Women
Number of institutions or internal units that receive procured equipment (disaggregated by district, type and recipient)	Federal	0	1 (basic office equipment for the Judicial Service Commission)	Procurement documentation and handover certification	UNDP
Number of strategies, SOPs, Code of Conduct, or systems that are gender-responsive and meet human rights standards developed or revised in support of justice sector institutions	Federal, Puntland	0	3 ( code of ethic, anti-corruption strategy, functioning of the judicial training institute) 2 Judicial inspection schemes (Federal and Puntland)	Copy of strategy, SOPs, Code of Conduct or systems documents, and proof of submission to the next relevant stage	UNODC, UNDP

(disaggregated by: institution, and type)					
<b>Output 1.1.2 Provide technical assistance, training and awareness campaigns in support of lawyers and legal aid service providers (Key institutions (Bar Association) for lawyers and legal aid service providers established)</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of gender-responsive justice sector institutions/organizations established with UN support	Federal	0	2 (National network of female lawyers and Bar association)	Establishment documentation	UNDP, UN Women
Number of participants in justice sector trainings (disaggregated by sex, topic, districts and type of professional such as: prosecutors, judges, MoJ, traditional justice actors, Custodial Corps)	Federal, Puntland, IJA, ISWA		150 lawyers on criminal, civil laws (including procedure) and lawyering skills  15 members of the bar association trained human resources, administration, finances and management	Curriculum / training guide, agenda, participant sign-in sheet, pre-/post tests, and photos of training	UNDP
Number of institutions or units that receive procured equipment (disaggregated by district, type and recipient)	Federal	0	1 (Basic office equipment for the bar association)	Procurement documentation and handover certification	UNDP
Number of regional or national laws and policies that are non-discriminatory and meet human rights standards developed or revised in support of the justice	Federal	0	1 (policy framework that regulate the mandate of the bar association)	Copy of laws and policies developed or revised and proof of submission to the next relevant stage	UNDP

sector (disaggregated by: institution and type)					
Number of strategies, SOPs, Code of Conduct, or systems that are gender-responsive and meet human rights standards developed or revised in support of justice sector institutions (disaggregated by: institution, and type)	Federal	0	3 (guidelines on legal aid to survivors of sexual violence, female offenders and legal status affecting women)	Copy of strategy, SOPs, Code of Conduct or systems documents, and proof of submission to the next relevant stage	UN Women
Number of people reached by awareness campaigns (disaggregated by provider, topic, sex and district)	Federal	0	500 on the role of the bar association, legal rights	Numbers reported by legal aid providers and for radio listenership numbers method of verification to be determined (radio station listenership data)	UNDP
<b>Output 1.1.3 Provide technical assistance, training and awareness campaigns in support of Ministry of Justice priority units or departments</b> (Priority units and departments within MoJ (PLDU and JISU) established and strengthened)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of gender-responsive justice sector institutions or internal units established with UN support	Federal	2 (PLDU, JISU)	4 (PLDU, JISU and Traditional Dispute Resolution Unit, MoJ resource center)	Establishment documentation	UNDP

<p>Number of participants in justice sector trainings (disaggregated by sex, topic, districts and type of professional such as: prosecutors, judges, MoJ, traditional justice actors, Custodial Corps)</p>	<p>Federal, IJA, ISWA, Puntland, Bossaso Garowe</p>	<p>0</p>	<p>12 members of PLDU and other Ministries on legislative drafting methodology</p> <p>50 traditional justice actors trained referral mechanism of serious crimes, women’s rights, alternative dispute resolution</p> <p>50 traditional justice actors trained in Mogadishu, ISWA and IJA; 50 traditional justice actors trained in Bossaso and Garowe;</p> <p>10 MOJ staff trained on human resources, performance appraisals, procurement and asset management</p> <p>23 of MoJ staff trained by the diaspora advisor on legal processes and policy formulation.</p>	<p>Curriculum / training guide, agenda, participant sign-in sheet, pre-/post tests, and photos of training</p>	<p>UNDP, UNODC, UNICEF UNFPA, IOM</p>
<p>Number of regional or national laws and policies that are non-discriminatory and meet human</p>	<p>Federal</p>	<p>10 in 2014 (UNDP)</p>	<p>15 (including on gender based violence and high risk case load, policy on traditional justice resolution,</p>	<p>Copy of laws and policies developed or revised and proof of</p>	<p>UNDP, UNODC,</p>

rights standards developed or revised in support of the justice sector (disaggregated by: institution and type)			2 policies on harmonization of Somali formal and informal legal codes in accordance with basic international human rights standards, reviewed / drafted / developed)	submission to the next relevant stage	IOM
Number of strategies, SOPs, Code of Conduct, manuals or systems that are gender-responsive and meet human rights standards developed or revised in support of justice sector institutions (disaggregated by: institution, and type)	Federal, Puntland, IJA, ISWA	0	8 (justice plan for the delivery of services in the region, referral guidelines for traditional justice actors; SOP/guidelines on human resources, performance appraisal, training manual on legislative drafting, 3 MoJ management guidelines)	Copy of strategy, SOPs, Code of Conduct or systems documents, and proof of submission to the next relevant stage	UNDP, UNODC
Number of people reached by awareness campaigns (disaggregated by provider, topic, sex and district)	Federal, Puntland, IJA, ISWA	0	300 customary justice actors	Numbers reported by legal aid providers and for radio listenership numbers method of verification to be determined (radio station listenership data)	UNDP
<b>Output 1.1.4 Provide training, technical assistance, and awareness raising in support of the key accountability oversight bodies</b> (Institutions that serve to increase accountability and oversight (Ombudsman, Human Rights Commission and Anti-Corruption Commission) established and strengthened)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>

Number of gender-responsive justice sector institutions or internal units established with UN support	Federal, Puntland	1	3 (National Independent Human Rights Commission, Anti-corruption commission (FGS), Good governance Bureau (PL)	Establishment documentation	UNDP, UNODC
<b>Sub-Outcome 1.2: Enhanced capacity of the justice system stakeholders to operate effectively, through further professionalization of laws, policies and procedures, improved facilities and enhanced knowledge management</b>					
<b>Sub-Outcome 1.2 indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of cases fully adjudicated in the formal permanent courts (disaggregated by criminal [rape and SGBV and other] and civil cases [women's socio-economic rights and other], and dismissals and convictions, and district), and sex, youth/adult	Puntland	5,786	6,000	Court records link to six monthly reports from the Supreme Court.	UNDP, UNODC, UNICEF
<b>Output 1.2.1 Provide infrastructure, equipment, and training to permanent and mobile courts</b> (Enhanced effective justice procedures through provision of suitable and adequate infrastructure, equipment and tools)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of tender opened for the construction or refurbishment of justice sector structures	Kismayo, Baidoa	0	2	Engineers final report and handover / completion certificate documentation	UNOPS

(disaggregated by type and district)					
Number of Justice sector structure built (disaggregated by type and district)	Mogadishu	0	1 Mogadishu Court and Prison complex (phase 1- secure court house and high security prison block)	Engineers final report and handover / completion certificate documentation	UNODC, UNOPS
Number of institutions or units that receive procured equipment (disaggregated by district, type and recipient)	Federal, Puntland, IJA, ISWA	2	3 (MoJ: transportation assets, equipment assistance, AGO in IJA and ISWA: basic equipment and transportation, Judiciary: support to mobile court)	Procurement documentation and handover certification	UNDP
Number of participants in justice sector trainings (disaggregated by sex, topic, districts and type of professional such as: prosecutors, judges, MoJ, traditional justice actors, Custodial Corps)	Federal, Puntland, IJA, ISWA	0	300 judges, prosecutors, lawyers in processing criminal cases, gender justice including GBV, mobile court duties, security training	Curriculum / training guide, agenda, participant sign-in sheet, pre-/post tests, and photos of training	UNDP, UNODC, UN Women
Number of cases fully adjudicated in the mobile courts (disaggregated by criminal (rape and SGBV and other) and civil cases (e.g. women's socio-economic rights and other), and dismissals and convictions, and district) (and sex) / age)	Federal, Puntland, IJA, ISWA	FL: 0 PL: 577 (F: 270, M: 307) cases (criminal 226, civil 351)	1,500	Reports from mobile court teams endorsed by Supreme Court	UNDP, UNICEF



Number of children referred from justice services provided with psycho social support	Federal	0	400	Reports from justice institutions	UNICEF
Number of strategies, SOPs, Code of Conduct, or systems that are gender-responsive and meet human rights standards developed or revised in support of justice sector institutions (disaggregated by: institution, and type)	Federal	0	2 (guidelines on mobile courts)	Copy of strategy, SOPs, Code of Conduct or systems documents, and proof of submission to the next relevant stage	UNDP
<b>Output 1.2.2 Develop administrative or management tools/systems and provide technical assistance on them for justice institutions</b> (Develop, improve and implement supporting and administrative tools (case management system) to facilitate effective management of justice institutions)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of districts in which court case management systems are established.	Mogadishu, ISWA, IJA, Bossaso, Garowe	2	5	System protocols, parameters, TORs associated with the system's maintenance and use.	UNDP, UNICEF
<b>Output 1.2.3 Develop laws, regulations, and policies in support of the justice sector</b> (Enhanced effective justice procedures through development of laws, regulations and policies)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>

Number of regional or national laws and policies that are non-discriminatory and meet human rights standards developed or revised in support of the justice sector (disaggregated by: institution and type)	Federal, Puntland	0	See target under 1.1.3	Copy of laws and policies developed or revised and proof of submission to the next relevant stage	UNDP, UNODC
Number of strategies, SOPs, Code of Conduct, or systems that are gender-responsive and meet human rights standards developed or revised in support of justice sector institutions (disaggregated by: institution, and type)	Federal	0	2 (MOJ operational plan, protocol between executive and parliament on a process for policy and legislative development)	Copy of strategy, SOPs, Code of Conduct or systems documents, and proof of submission to the next relevant stage	UNDP, UNODC
Number of participants in justice sector trainings (disaggregated by sex, topic, districts and type of professional such as: prosecutors, judges, MoJ, traditional justice actors, Custodial Corps)	Federal	0	20	Curriculum / training guide, agenda, participant sign-in sheet, pre-/post tests, and photos of training	UNDP
Number of people reached by awareness campaigns (disaggregated by provider, topic, sex and district)	Federal	0	500 on legal aid policy	Numbers reported by legal aid providers and for radio listenership numbers method of verification to be determined (radio	UNDP

				station listenership data)	
<b>Output 1.2.4 Provide technical assistance to establish the Attorney General's Office (AGO)</b> (Enhanced effective justice procedures through capacity building of professionals within justice sector stakeholders)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of strategies, SOPs, Code of Conduct, or systems that are gender-responsive and meet human rights standards developed or revised in support of justice sector institutions (disaggregated by: institution, and type)	Federal, Puntland, IJA and ISWA	0	3 by the Attorney General Offices (organizational plan, structures, procedures)	Copy of strategy, SOPs, Code of Conduct or systems documents, and proof of submission to the next relevant stage	UNDP, UNODC
<b>Output 1.2.5 Provide training and technical assistance to judges, prosecutors, and legal aid providers</b> (Increased capacity of judges, prosecutors and their staff through the development of a legal education programme)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of strategies, SOPs, Code of Conduct, or systems that are gender-responsive and meet human rights standards developed or revised in support of justice sector institutions (disaggregated by: institution, and type)	Federal, Puntland, IJA, ISWA	0	4 (Criminal law bench book; training curricula for judges and prosecutors, special training module on SGBV, Special training module on extradition and recognizing foreign sentences)	Copy of strategy, SOPs, Code of Conduct or systems documents, and proof of submission to the next relevant stage	UNDP, UNODC, IOM

			2 policies reviewed/drafted/developed by the diaspora expert (AGO internal regulations, codes of conduct/guidelines)		
Number of participants in justice sector trainings (disaggregated by sex, topic, districts and type of professional such as: prosecutors, judges, MoJ, traditional justice actors, Custodial Corps)	Federal, Puntland, IJA, ISWA		<p>50 Judges on criminal and civil law, court procedures, sharia law, customary justice, human rights, gender justice,</p> <p>50 Prosecutors on serious crimes, gender based investigations techniques, criminal law, prosecution, indictment and extradition and justice chain</p> <p>15 prosecutors, 25 judges, 30 legal providers on juvenile justice and children's rights in Banadir, Garowe, Bossaso, Baidoa, Gedo</p> <p>100 Legal aid providers trained on due process, gender justice, criminal justice</p> <p>18 AGO staff trained by the diaspora expert on Court</p>	Curriculum / training guide, agenda, participant sign-in sheet, pre-/post tests, and photos of training	UNDP, UNODC, UNICEF, IOM

			Procedures and legal documents preparation		
Number of individuals that have received legal internship / graduate placement (disaggregated by sex, institution and district)	Federal, Puntland, IJA, ISWA	28	70	Internship documentation, Interns/graduate placement profiles and timesheets.	UNDP
Number of individuals that have received legal scholarships (disaggregated by sex and district of University)	Federal, Puntland, IJA, ISWA	110	160	Database of scholarship recipients	UNDP
Number of prosecutors and legal aid providers trained on juvenile justice	Mogadishu, ISWA, IJA, Puntland	0	50 prosecutors trained in Mogadishu, ISWA, IJA, and Puntland; 50 legal aid providers trained	Training reports	UNICEF
<b>Sub-Outcome 1.3: Increased capacity of the corrections system to safeguard the rights of detainees and operate effectively and in accordance with national and international standards through targeted activities to enhance facilities, rehabilitation possibilities, management systems and staff training.</b>					
<b>Sub-Outcome 1.3 indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of districts that are provided with corrections services or structures	Federal, Puntland	14	14	Ministry of Justice reports, verified by monitoring missions,	UNODC, UNOPS

				including reports and photographs	
<b>Output 1.3.1 Build, refurbish, or equip corrections service structures</b> (Enhanced infrastructure and logistics of Corrections Service)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of strategies, SOPs, Code of Conduct, or systems that are gender-responsive and meet human rights standards developed or revised in support of corrections sector institutions (disaggregated by: institution, and type)	Federal, Puntland, IJA and ISWA	0	3 (corrections services)	Copy of strategy, SOPs, Code of Conduct or systems documents, and proof of submission to the next relevant stage	UNODC
Number of corrections sector structures constructed (disaggregated by type and district)	Mogadishu	0	1 constructed (Mogadishu Court and prison complex)	Engineers final report and handover / completion certificate documentation	UNOPS
Number of corrections sector structures refurbished (disaggregated by type and district)	Kismayo	0	1	Engineers final report and handover / completion certificate documentation	UNOPS
Number of institutions or units that receive procured equipment (disaggregated by district, type and recipient)	Kismayo Mogadishu	1- Puntland	3 (Puntland, Mogadishu and Kismayo)	Procurement documentation and handover certification	UNODC

Number of participants in corrections sector trainings (disaggregated by sex, topic, districts and type of professional such as: prosecutors, judges, MoJ, traditional justice actors, Custodial Corps)	Mogadishu	0	50 number of detainees on vocational and rehabilitation programmes	Curriculum / training guide, agenda, participant sign-in sheet, pre-/post tests, and photos of training	UNODC
<b>Output 1.3.2 Train and provide technical assistance to Correctional Corps staff on national and international standards</b> (Enhanced capacity of Correctional Corps staff to adhere to national and international standards on detention and corrections)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of participants in justice sector trainings (disaggregated by sex, topic, districts and type of professional such as: prosecutors, judges, MoJ, traditional justice actors, Custodial Corps)	Federal, Puntland	0	100 Prison Officers trained on gender related issues (including on the Bangkok rules),  10 completed cadet programme	Curriculum / training guide, agenda, participant sign-in sheet, pre-/post tests, and photos of training	UN Women, UNODC
Number of strategies, SOPs, Code of Conduct, or systems that are gender-responsive and meet human rights standards developed or revised in support of justice sector institutions (disaggregated by: institution, and type)	Federaal	0	1 (on the functioning of the emergency response team)	Copy of strategy, SOPs, Code of Conduct or systems documents, and proof of submission to the next relevant stage	UNODC

Number of emergency response team established in prisons	Mogadishu, Beletweyne, Kismayo, Baidoa	0	4	Reports from prison management, on site verification	UNODC
<b>Output 1.3.3 Train and provide technical assistance to Correctional Corps staff on organizational reforms</b> (Enhanced organisational capacity of Corrections Corps to deliver professional and efficient services)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of participants in justice sector trainings (disaggregated by sex, topic, districts and type of professional such as: prosecutors, judges, MoJ, traditional justice actors, Custodial Corps)	Mogadishu, Garowe, Kismayo, Baidoa	0	130	Curriculum / training guide, agenda, participant sign-in sheet, pre-/post tests, and photos of training	UNODC
Number of regional or national laws and policies that are non-discriminatory and meet human rights standards developed or revised in support of the justice sector (disaggregated by: institution and type)	Federal	0	2 (operational plan for the functioning of the corrections services, prison reform strategy, gender sensitive human resources strategy for the corrections system)	Copy of laws and policies developed or revised and proof of submission to the next relevant stage	UNODC
Number of strategies, SOPs, Code of Conduct, or systems that are gender-responsive and meet human rights standards developed or revised in support	Federal	0	4 (human resource strategy, prison reform strategy, policy for a training school for correction staff, system to	Copy of strategy, SOPs, Code of Conduct or systems documents, and proof of submission	UN Women, UNODC



of justice sector institutions (disaggregated by: institution, and type)			address mental health issue in prison)	to the next relevant stage	
Number of prisons in which a prison record keeping system is in place	Federal, IJA	0	2	Record keeping system,	UNODC
<b>Sub-Outcome 1.4: Oversight and accountability mechanisms for Justice stakeholders developed and strengthened</b>					
<b>Sub-Outcome 1.4 indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Strategy and systems developed for oversight and accountability mechanisms	Federal, Puntland, IJA, ISWA	0	1	Reports from Government	UNODC, UNDP
<b>Output 1.4.1 Develop standards of performance and internal regulations for justice sector</b> (Enhance government's internal oversight and accountability through development of standards of performance and updating relevant internal regulations)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of regional or national laws and policies that are non-discriminatory and meet human rights standards developed or revised in support of the justice sector (disaggregated by: institution and type)	Federal	0	1 (anti-corruption law)	Copy of laws and policies developed or revised and proof of submission to the next relevant stage	UNODC

Number of strategies, SOPs, Code of Conduct, or systems that are gender-responsive and meet human rights standards developed or revised in support of justice sector institutions (disaggregated by: institution, and type)	Federal Puntland	1	3 (code of conduct for the custodial corps, oversight system of prisons, anti-corruption strategy)	Copy of strategy, SOPs, Code of Conduct or systems documents, and proof of submission to the next relevant stage	UNODC, UNDP
Number of participants in justice sector trainings (disaggregated by sex, topic, districts and type of professional such as: prosecutors, judges, MoJ, traditional justice actors, Custodial Corps)	Federal, IJA, ISWA, Puntland	0	10 MOJ staff trained on public management and administration  200 prisons officials trained on the code of conduct for custodial corps	Curriculum / training guide, agenda, participant sign-in sheet, pre-/post tests, and photos of training	UNODC
<b>Output 1.4.2 Provide technical assistance for oversight of corrections facilities</b> (Enhance external oversight and accountability over justice institutions through increased public outreach and engagement of citizens and civil society with the justice institutions)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of participants in justice sector trainings (disaggregated by sex, topic, districts and type of professional such as: prosecutors, judges, MoJ, traditional justice actors, Custodial Corps)	Federal	0	10 prosecutors trained on the supervisory role over detention facilities	Curriculum / training guide, agenda, participant sign-in sheet, pre-/post tests, and photos of training	UNDP, UNODC

<b>Sub-Outcome 1.5: Overall functioning of the Justice Sector enhanced through increased access to justice, improved legal education and awareness as well as the establishment of a functioning youth justice system</b>					
<b>Sub-Outcome 1.5 indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of districts that are provided with justice services	Federal	32 districts	40	Ministry of Justice reports, verified by monitoring missions, including reports and photographs	UNDP, UNODC, UNOPS, UN Women, UNICEF
<b>Output 1.5.1 Provide technical assistance and funding to expand legal aid providers, with a particular focus on the most vulnerable populations</b> (Enhanced access to justice for all Somali people, including refugees, IDPs, women, children and other vulnerable groups)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of participants receiving legal aid or counselling (disaggregated by sex, type of cases, and district)	Federal, Puntland, IJA, ISWA	6,023	7,000  150 people reached by legal aid provided by the diaspora expert	Legal Aid provider reports, verified by monitoring teams	UNDP, UN Women, IOM
Number of legal aid offices supported (disaggregated by type and district)	Federal, Puntland, IJA, ISWA	6	8	Legal Aid provider reports, verified by monitoring teams	UNDP

Percentage of women working in legal aid centers supported increased (disaggregated by role (lawyer, paralegal or intern) and district)	Federal, Puntland, IJA, ISWA	40% Lawyers, 74% paralegals and 52% interns	45% lawyers, 75% paralegals and 60% interns	Legal Aid provider reports, verified by monitoring teams	UNDP
Number of strategies, SOPs, Code of Conduct, or systems that are gender-responsive and meet human rights standards developed or revised in support of justice sector institutions (disaggregated by: institution, and type)	Federal, Puntland	0	3 (policy on women's access to justice, policy on juvenile access to justice, policy on regional legal aid offices)	Copy of strategy, SOPs, Code of Conduct or systems documents, and proof of submission to the next relevant stage	UNDP, UN WOMEN, UNICEF
Number of people reached by awareness campaigns (disaggregated by provider, topic, sex and district)	Federal, Puntland, IJA, ISWA	1077	1,300 people sensitized on the sexual offence bill in Mogadishu, IJA, ISWA and Puntland	Numbers reported by legal aid providers and for radio listenership numbers method of verification to be determined (radio station listenership data)	UNICEF
<b>Output 1.5.2 Provide technical and infrastructure assistance to witnesses and vulnerable populations in the justice system</b> (Enhanced access to justice through confidence-building and increased trust in justice institutions)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>

Number of strategies, SOPs, Code of Conduct, or systems that are gender-responsive and meet human rights standards developed or revised in support of justice sector institutions (disaggregated by: institution, and type)	Federal	0	2 on victim and witness protection	Copy of strategy, SOPs, Code of Conduct or systems documents, and proof of submission to the next relevant stage	UNDP, UNICEF
Number of institutions or units that receive procured equipment (disaggregated by district, type and recipient)	IJA, ISWA	0	2	Procurement documentation and handover certification	UNDP
Number of women's shelters/safe houses that are supported and linked to judicial processes (disaggregated by district)	Mogadishu, Garowe, Kismayo, Bossaso, Baidoa, Afgoyee	1	10	Provider reports, verified by monitoring teams	UN Women UNICEF
<b>Output 1.5.3 Conduct awareness raising campaigns on justice services and legal rights, with a particular focus on reaching women, children, IDPs, and other vulnerable persons</b> (Increased citizen's awareness of justice matters, with a particular focus on women, children and vulnerable groups, including IDPs and displaced persons)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of strategies, SOPs, Code of Conduct, or systems that are gender-responsive and meet human rights standards	Federal, Puntland, IJA, ISWA	0	1 (outreach material package)	Copy of strategy, SOPs, Code of Conduct or systems documents, and proof of submission	UNDP

developed or revised in support of justice sector institutions (disaggregated by: institution, and type)				to the next relevant stage	
Number of people reached by awareness campaigns (disaggregated by provider, topic, sex and district)	Federal, Puntland, IJA, ISWA	0 (linked to 1.5.1)	1,000 about legal rights, role of formal justice system and customary justice system	Numbers reported by legal aid providers and for radio listenership numbers method of verification to be determined (radio station listenership data)	UNDP
<b>Output 1.5.4 Conduct legal rights awareness raising campaigns increase awareness of women's rights</b> (Enhanced knowledge of specialised areas of law through public awareness campaigns)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of people reached by awareness campaigns (disaggregated by provider, topic, sex and district)	Federal, Puntland, IJA, ISWA	0 (linked to 1.5.1 and 1.5.3)	1,000 about women's rights, gender equality, children's rights	Numbers reported by legal aid providers and for radio listenership numbers method of verification to be determined (radio station listenership data)	UNDP, UN Women
<b>Output 1.5.5 Provide technical assistance to the Ministry of Justice and Ministry of Education to incorporate legal awareness into primary school curricula</b> (Enhanced education on rights of vulnerable groups, including through legal studies and engagement with primary schools)					

Immediate results indicators	Geographical areas	Baseline data	Final targets	Means of verification	Responsible organization
Number of people reached by awareness campaigns (disaggregated by provider, topic, sex and district)	Federal, Puntland, Gedo	0	5,000	Numbers reported by legal aid providers and for radio listenership numbers method of verification to be determined (radio station listenership data)	UNICEF
<b>Output 1.5.6 Provide technical assistance to justice professionals on the Convention on the Rights of the Child</b> (A functioning system of justice for children, in which justice services are provided to children in contact with the law in accordance with their needs and international standards established)					
Immediate results indicators	Geographical areas	Baseline data	Final targets	Means of verification	Responsible organization
Number of regional or national laws and policies that are non-discriminatory and meet human rights standards developed or revised in support of the justice sector (disaggregated by: institution and type)	Federal	0	1 law aligned to the CRC	Copy of laws and policies developed or revised and proof of submission to the next relevant stage	UNICEF
<b>Output 1.5.7 Provide technical assistance and train justice professionals to protect the rights of children</b> (Enhanced capacity of justice professionals to guarantee child rights through specialisation of personnel and facilities)					
Immediate results indicators	Geographical areas	Baseline data	Final targets	Means of verification	Responsible organization

Number of participants in justice sector trainings (disaggregated by sex, topic, districts and type of professional such as: prosecutors, judges, MoJ, traditional justice actors, Custodial Corps)	Mogadishu, IJA, ISWA, Bossaso,, Garowe, Galkayo	0	200 prison officers	Curriculum / training guide, agenda, participant sign-in sheet, pre-/post tests, and photos of training	UNICEF
Number of gender-responsive justice sector institutions or internal units established with UN support	Federal	0	1 (Women and Juvenile Department)	Establishment documentation	UNICEF
<b>Sub-Outcome 1.6: Effective programme management (Justice and Corrections component)</b>					
<b>Sub-Outcome 1.6 indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of Programme Steering Committee Meetings		0	3	Programme Steering Committee Minutes	Programme Secretariat

<b>Outcome 2</b>	<b>PSG 2: Establish unified, capable, accountable and rights-based Somali Federal security institutions providing basic safety and security for its citizens</b>				
Outcome 1 indicator	Geographical areas	Baseline data	Final targets	Means of verification	Responsible organization



% of Somalis who feel police services have improved. (disaggregated by sex and district)	National / Regional	Not available.	Benchmark to be established in first six months of programme and depending on public perception survey tool developed	Public Perception Survey, sampling framework, raw data, data analysis and reports.	Joint Programme Secretariat
Capacity of SPF (to deliver gender-responsive services respectful of human rights)	National / Regional	Not available.	Benchmark to be established in first six months of programme to be determined, following the development of the tool and benchmark measurement.	Organizational capacity assessment tool, methodology, all data sets, and assessment reports.	Joint Programme Secretariat
<b>Sub-Outcome 2.1 A baseline Somali Police Force is built to preserve stability and order in Somalia through custom and institutional rule of law through <u>Police Capability</u> – the human and physical capabilities of police are shaped to support the needs of the Somali people</b>					
<b>Sub-Outcome 2.1 indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of districts that are provided with police services	Mogadishu, ISWA, IJA	13	23	Somali Police Force reports, verified my field mission reports including photographs, AMISOM reports	UNDP
<b>Output 2.1.1 Provide training, technical and financial assistance to the SPF</b> (Human capacity of the Somali Police Force is built to a higher level through support for training and development)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of gender-responsive police related institutions or	Federal	0	1 (Police Ethics Academy)	Establishment documentation	UNDP, UN Women

internal units established with UN support					
Number of participants in police sector training (disaggregated by sex, topic, districts and rank)	IJA, ISWA	150	1,000 Number trained in recovered areas on issues including police academy, GBV referral network actors, investigation skills	Curriculum / training guide, agenda, participant sign-in sheet, pre-/post-tests, and photos of training	UNDP, UNODC, UN Women
Number of students benefiting from scholarship (disaggregated by sex)	Puntland	25	30	Database of scholarship recipients	UNDP, UN Women
<b>Output 2.1.2 Provide equipment, technical and financial assistance to the SPF</b> (Field capability of police is built to a higher level through provision of equipment and consumables)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of institutions or units that receive procured equipment (disaggregated by district, type and recipient)	Federal, IJA, ISWA	2 Federal 12 Regional	4 stations at the federal level 16 stations at the regional level	Procurement documentation and handover certification	UNDP
<b>Output 2.1.3 Provide training, technical and financial assistance to SPF for infrastructure</b> (Safe base capability of the SPF is built to a higher level through support for infrastructure and ancillaries)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of police stations constructed with the necessary security and protective measures	Mogadishu, IJA, ISWA	0	8 police stations and 1 Mogadishu CID HQ	Engineers final report and handover /	UNOPS

and equipment (disaggregated by / district)				completion certificate documentation	
<b>Output 2.1.4 Provide training, technical and financial assistance to support expansion of the SPF numbers and specialist units</b> (Reach capability is expanded and adapted to policing needs in Somalia through increased numbers of qualified police and creation of specialist units)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
% Increase in female police staff at all levels of SPF	Mogadishu, IJA, ISWA	10% representation	15% hiring of women police	Vetting documents	UN Women
<b>Sub-Outcome 2.2 A baseline Somali Police Force is built to preserve stability and order in Somalia through custom and institutional rule of law through <u>Police Reform</u> – the conduct, behavior and values of police are shaped to support the needs of the Somali people</b>					
<b>Sub-Outcome 2.2 indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
% Of police force undertaken training (initial or refresher) with UN support	Federal, Puntland, IJA, ISWA	No available	10%	Numbers of female police officers reported by the Ministry of National security at Federal level and in the interim administrations and Puntland	UNDP, UNODC, UN Women
<b>Output 2.2.1 Provide training, technical and financial assistance for reform of the SPF</b> (Police strategy, tactics and organisation are improved through new approaches)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>

Number of strategies, SOPs, Code of Conduct, or systems that are gender-responsive and meet human rights standards developed or revised in support of SPF (disaggregated by: institution, and type)	Federal, Puntland, IJA and ISWA	0	1 national strategic policy on how to prevent the death or injury of police officers	Copy of strategy, SOPs, Code of Conduct or systems documents, and proof of submission to the next relevant stage	UNDP
Number of senior police officers completed mentoring programme (disaggregated by sex, districts and rank)	Federal, IJA, ISWA and Puntland	0	10	Training programme, agenda, participant sign-in sheet, pre-/post-tests, and photos of related events	UNODC
<b>Output 2.2.2 Provide technical and financial assistance to develop a framework to support police accountability to communities</b> (A basic framework for interaction with community is developed through the implementation of communication processes and increased accountability)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of gender-responsive police related institutions or internal units established with UN support	Federal with the involvement of Puntland, IJA and ISWA	0	6 (Community advisory committee; Joint Somali-international monitoring group, integrity and investigations Unit, Gender Unit, Specialized investigation cell on SGBV cases, SGBV task force)	Establishment documentation	UNDP, UNODC, UN Women
Number of strategies, SOPs, Code of Conduct, or systems that are gender-responsive and meet	Federal	0	9 (on community and police relations; preventive measures against corruption)	Copy of strategy, SOPs, Code of Conduct or systems documents,	UNDP, UNODC

human rights standards developed or revised in support of SPF (disaggregated by: institution, and type)			and criminality within the police; SGBV; gender mainstreaming in the police)	and proof of submission to the next relevant stage	
Number of participants in police sector trainings (disaggregated by sex, topic, districts and rank)	Federal, Puntland, IJA, ISWA	0	200	Curriculum / training guide, agenda, participant sign-in sheet, pre-/post-tests, and photos of training	UNODC, UN Women
Number of people reached by awareness campaigns on police integrity (disaggregated by sex and district)	Federal, Puntland, ISWA, IJA	0	300	Numbers reported by legal aid providers and for radio listenership numbers method of verification to be determined (radio station listenership data)	UNODC, UN Women
Number of rape and SGBV cases investigated by police that are referred the formal justice system (disaggregated sex, district, dismissals and convictions)	Federal, Puntland, IJA, ISWA	268	400	Court records link to six monthly reports from the Supreme Court	UN Women
<b>Output 2.2.3 Provide stipends and technical assistance to support SPF operations</b> (Basic police operations are maintained and sustained through the creation of financial management, human resource and logistics capability)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>

Number of strategies, SOPs, Code of Conduct, or systems that are gender-responsive and meet human rights standards developed or revised in support of SPF (disaggregated by: institution, and type)	Federal	0	1 Computerized staffing system for the SPF	Copy of strategy, SOPs, Code of Conduct or systems documents, and proof of submission to the next relevant stage	UNDP
Number of participants in police sector trainings (disaggregated by sex, topic, districts and rank)	Federal, Puntland, IJA, ISWA	0	200 participants. Training on finance, human resources, logistics	Curriculum / training guide, agenda, participant sign-in sheet, pre-/post-tests, and photos of training	UNDP
% Of police paid using a Human Resource System (biometric pay component)	Federal IJA and ISWA	93%	95%	Human Resource System reports	UNOPS
<b>Output 2.2.4 Provide technical and financial assistance required for SPF to police newly recovered areas</b> (The influence of Government is spread to recovered territories through policing based on planning, preparation, communication and needs based deployment)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of regional or national laws and policies that are non-discriminatory and meet human rights standards developed or revised in support of the police sector (disaggregated by: institution and type)	Federal, Puntland, IJA, ISWA	0	3 (policies for Reform Making, Federal Police Act and Civilian Right Act)	Copy of laws and policies developed or revised and proof of submission to the next relevant stage	UNDP

<b>Sub-Outcome 2.3: Effective programme management (Police component)</b>					
<b>Sub-Outcome 2.3 indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of Programme Steering Committee Meetings		0	3	Programme Steering Committee Minutes	Programme Secretariat

**Annex 2a: Somalia Work Plans and Budget**



Somalia RoL Programme Work Plan - Justice and Corrections

Based on the Plan to implement the Somali Rule of Law Priorities 2014-2016

Somalia RoL Programme Work Plan - Justice and Corrections																		
Based on the Plan to implement the Somali Rule of Law Priorities 2014-2016																		
Outcome 1	Establish independent and accountable justice institutions capable of addressing the justice needs of the people of Somalia by delivering justice for all																	
Sub-Outcome 1.1	Key Justice Sector Institutions and departments that are capable of taking on their responsibilities established																	
Output 1.1.1.	Provide training, technical assistance, and infrastructure to key justice institutions (Key judicial institutions (Judicial Service Commission and Justice Training Institute) and the capacity of the staff to take on their responsibilities established)										Budget Categories for 2015 - 2016 Unfunded Budget							
Outputs	Associated activities	Responsible UN institutions	Partner Institutions	Geographic area	Timeframe				Total planned budget 12 months (USD)	12 months funded (USD)	12 months Unfunded budget (USD)	Staff and other personnel costs	Supplies, Commodities, Materials	Equipment, Vehicles and Furniture including Depreciation	Contractual Services	Travel	Transfers and Grants to Counterparts	
					2015		2016											
					Q3	Q4	Q1	Q2										
Judicial Service Commission fully established and operational	Provide technical and advisory support for the institutionalization of the Judicial Service Commission (JSC)	UNDP	UNWOMEN	Federal	X	X	X	X	150,000.00		150,000.00	150,000.00						
	Provide technical and advisory support for the organization of relevant consultations to provide inputs on the judicial institution structure within the constitutional review process	UNDP		Federal	X	X			10,000		10,000.00	2,000.00	2,000.00	2,000.00	4,000.00			
	Assist the JSC in the formulation and implementation of a policy on Code of Ethics and anti-corruption strategies	UNODC		Federal				X	45,000		45,000.00	34,000.00			3,000.00	8,000.00		
	Support to ongoing (Puntland) and establishing (Federal) judicial inspection schemes	UNDP		Puntland 80,000; Federal 40,000	X	X	X	X	120,000		120,000.00							120,000.00
	Facilitate partnership buildings between the JSC and similar institutions in the region with the aim of sharing best practices	UNDP	UNWOMEN	Federal			X	X	20,000		20,000.00				5,000.00	15,000.00		
	Provide basic equipment and logistic support for the effective functioning of the JSC	UNDP		Federal	X	X			10,000		10,000.00			10,000.00				
Establish a Judicial Training Institute	Provide technical advisory support for the establishment of a Judicial Training Institute through the formulation of relevant policies, regulations and frameworks	UNDP		Federal		X	X	X	100,000.00		100,000.00	62,000.00			10,000.00	28,000.00		
<b>Total 1.1.1.</b>									<b>455,000.00</b>		<b>455,000.00</b>	<b>248,000.00</b>	<b>2,000.00</b>	<b>10,000.00</b>	<b>20,000.00</b>	<b>55,000.00</b>	<b>120,000.00</b>	
Output 1.1.2	Provide technical assistance, training and awareness campaigns in support of lawyers and legal aid service providers (Key institutions (Bar Association) for lawyers and legal aid service providers established)										Budget Categories for 2015 - 2016 Unfunded Budget							
Activity	Associated activities	Lead Institution	Other implementing institutions	Geographic area	Q3	Q4	Q1	Q2	Total planned budget 12 months (USD)	12 months funded (USD)	12 months Unfunded budget (USD)	Staff and other personnel costs	Supplies, Commodities, Materials	Equipment, Vehicles and Furniture including Depreciation	Contractual Services	Travel	Transfers and Grants to Counterparts	
	Conduct a needs assessment of the Bar Association of the legal profession	UNDP	UNWOMEN	Mogadishu		X			5,000		5,000.00				5,000.00			
	Based on the findings of the needs assessment, provide technical and advisory support for the formulation of a legal/policy framework to regulate the mandate and functioning of the Bar/Lawyers' Association	UNDP		Federal			X	X	10,000		10,000.00				10,000.00			

Enhance the capacity of the Bar Association to act as professional representative body for lawyers and legal aid professionals	Develop capacity of administrative and executive personnel and directorship through training programmes customized to their needs	UNDP		Federal				X		10,000		10,000.00		2,000.00		8,000.00		
	Provide technical and advisory support to the Somali Bar Association in the formulation of guidelines that regulate service provision on legal aid to survivors of sexual violence, female offenders and legal issues affecting women's legal status	UNDP	UNWOMEN (lead)	Mogadishu		X	X	X		16,000		16,000.00		4,000.00		12,000.00		
	Provide technical and financial support to the establishment of a National Network on Female Lawyers	UNDP	UNWOMEN (lead)	Federal (121,348), Mogadishu, (15,000), Puntland (10,000)			X	X		146,348		146,348.00	121,348.00	10,000.00		15,000.00		
	Provide technical and advisory support to the Bar Association to raise public legal awareness	UNDP		Federal			X	X		5,000		5,000.00				5,000.00		
	Meet logistics, equipment and supplies needs of the Bar Association	UNDP		Federal		X				5,000		5,000.00			5,000.00			
	Develop capacity of lawyers with immediate trainings and refresher programmes on substantive and procedural law and lawyering skills	UNDP		Federal (19,500); Puntland (10,000) IJA (10,000) ISWA (10,000)		X	X			49,500		49,500.00	40,000.00				9,500.00	
	Enhance knowledge of lawyers on laws concerning serious crimes	UNDP		Federal (2,500), IJA (1,250); ISWA (1,250)		X	X			5,000		5,000.00					5,000.00	
<b>Total 1.1.2.</b>									<b>251,848.00</b>		<b>251,848.00</b>	<b>161,348.00</b>	<b>16,000.00</b>	<b>20,000.00</b>	<b>54,500.00</b>		<b>-</b>	
<b>Output 1.1.3</b>	<b>Provide technical assistance, training and awareness campaigns in support of Ministry of Justice priority units or departments (Priority units and departments within MoJ (PLDU and JISU) established and strengthened)</b>											<b>Budget Categories for 2015 - 2016 Unfunded Budget</b>						
<b>Activity Results</b>	<b>Associated activities</b>	<b>Lead Institution</b>	<b>Other implementing institutions</b>	<b>Geographic area</b>	<b>Q3</b>	<b>Q4</b>	<b>Q1</b>	<b>Q2</b>	<b>Total planned budget 12 months (USD)</b>	<b>12 months funded (USD)</b>	<b>12 months Unfunded budget (USD)</b>	<b>Staff and other personnel costs</b>	<b>Supplies, Commodities, Materials</b>	<b>Equipment, Vehicles and Furniture including Depreciation</b>	<b>Contractual Services</b>	<b>Travel</b>	<b>Transfers and Grants to Counterparts</b>	
Enhance law drafting practices and skills of PLDU staff	Provide technical, operational and advisory support to PLDU in drafting, translating, analyzing and formulating laws and policies on non criminal related matters, including Gender-Based Violence and high risk case load	UNDP	UNWOMEN, UNFPA, UNHCR	Federal	X	X	X	X	127,990.00		127,990.00						127,990.00	
	Provide technical and advisory support to PLDU in drafting, analyzing and formulating laws and policies on criminal related matters, including Gender-Based Violence and high risk case load	UNODC	UNWOMEN, UNFPA, OHCHR	Federal	X	X	X	X	240,000		240,000.00	173,000.00	10,000.00	-	31,000.00	26,000.00		
	Develop MoJ capacity for review of key legislation and policies through the deployment of diaspora advisors	UNDP	IOM (lead)	Federal	X	X	X	X	153,025.20	102016.8	51,008.40	11,008.40		5,000.00	4,400.00	5,600.00	25,000.00	
Enhance professional skills and improve execution of tasks by the Joint Implementation Support Unit / MoJRAR Reform	Provide technical operational and advisory support to the Joint Implementation Support Unit (JISU) to operationalize the Implementation Plan of the MoJ and support PSG 3 coordination arrangements	UNDP	UNWOMEN	Federal	X	X	X	X	179,000.00		179,000.00						179,000.00	
	Provide technical, operational and advisory support to the formulation a Justice Plan for the delivery of services to each region (support to MoJ thorough Letter of Agreement)	UNDP	UN Women, UNICEF	Federal (83,830), IJA (45,000), ISWA (45,000)	X	X	X	X	173,830		173,830.00			90,000.00			83,830.00	

Enhance compliance with constitutional and international standards by the MoJC Traditional Dispute Resolution mechanisms	Provide technical and advisory support to the MoJ for its Traditional Dispute Resolution Unit	UNDP	UNWOMEN	Federal (7,500); Puntland (7,500)	X	X				15,000.00		15,000.00	10,000.00			5,000.00		
	Provide support to the MoJ in the formulation and implementation of a policy on traditional dispute resolution through a consultative process that involves local communities and traditional justice actors	UNDP	UNHCR, UNWOMEN	Federal (21,500) Puntland (21,500)	X	X				43000		43,000.00	15,000.00	2,500.00		15,000.00	10,500.00	
	Support development of referral guidelines / systems for application by traditional justice actors	UNDP	UNHCR, UNWOMEN	Federal (40,400) Puntland (40,400)	X	X				80,800		80,800.00	62,800.00	5,000.00			13,000.00	
	Improve knowledge of traditional justice actors about referral mechanisms on serious crimes, including SGBV, to the formal justice system	UNDP	UNHCR, UNWOMEN	Federal (8,000) Puntland (8,000)	X	X				16000		16,000.00		2,000.00		14,000.00		
	Enhance capacity of traditional justice actors in juvenile justice	UNICEF		Mogadishu (25,000), ISWA (15,000), IJA (15,000)	X	X	X	X		55,000		55,000.00	23,000.00			5,000.00	6,000.00	21,000.00
	Develop capacity of traditional justice actors in rights-based Alternative Dispute Resolution mechanisms	UNDP	UNWOMEN	Federal (8,000) Puntland (8,000)			X	X		16000		16,000.00		2,000.00		6,000.00	8,000.00	
	Provide technical and financial support to the production and dissemination of relevant outreach products to raise legal awareness among traditional justice actors	UNDP	UNWOMEN	Federal (6,000) Puntland (6,000)			X	X		12000		12,000.00		12,000.00				
Enhance role of women in TDR processes	Enhance knowledge of customary justice actors on women rights, GBV and international instruments including the Convention on Elimination of All Forms of Discrimination against Women (CEDAW)	UNDP	UNWOMEN (lead), UNICEF	Mogadishu 22500; Puntland 22500; ISWA 22500; IJA 22500	X	X	X	X		90,000		90,000.00	30,000.00		30,000.00	30,000.00		
Building the capacity of staff of the Ministry of Justice	Enhance IT capacity of MoJ staff and support the establishment of knowledge management systems	UNDP		Federal 28,000	X	X	X	X		28,000		28,000.00					28,000.00	
	Develop technical capacity of MOJ staff in human resources, performance appraisals, procurement and asset management through specialized training programmes and development of relevant procedures, SOPs, or guidelines	UNDP		Federal	X	X	X	X		114,000		114,000.00					114,000.00	
	Build research expertise and capacity of MoJ Legal Department in researching and analyzing legal empowerment of the poor issues, such as business rights, housing and property rights, and labor rights	UNDP	UNHCR	Federal	X	X	X	X		32,000		32,000.00					32,000.00	
	Provide technical and financial support for the printing, translation and dissemination of outreach materials	UNDP		Federal	X	X	X	X		5,000		5,000.00					5,000.00	
	Provide technical and financial support for the establishment of a Resource Centre to facilitate access of research products and materials	UNDP	UN Women	Federal	X	X	X	X		12,000		12,000.00					12,000.00	
<b>Total 1.1.3</b>									<b>1,392,645.20</b>	<b>102,016.80</b>	<b>1,290,628.40</b>	<b>324,808.40</b>	<b>33,500.00</b>	<b>95,000.00</b>	<b>105,400.00</b>	<b>104,100.00</b>	<b>627,820.00</b>	
<b>Output 1.1.4</b>	<b>Provide training, technical assistance, and awareness raising in support of the key accountability oversight bodies</b> (Institutions that serve to increase accountability and oversight (Ombudsman, Human Rights Commission and Anti-Corruption Commission) established and strengthened)											<b>Budget Categories for 2015 - 2016 Unfunded Budget</b>						
<b>Activity IP</b>	<b>Associated activities</b>	<b>Lead Institution</b>	<b>Other implementing institutions</b>	<b>Geographic area</b>	<b>Q 3</b>	<b>Q4</b>	<b>Q1</b>	<b>Q2</b>	<b>Total planned budget 12 months (USD)</b>	<b>12 months funded (USD)</b>	<b>12 months Unfunded budget (USD)</b>	<b>Staff and other personnel costs</b>	<b>Supplies, Commodities, Materials</b>	<b>Equipment, Vehicles and Furniture including Depreciation</b>	<b>Contractual Services</b>	<b>Travel</b>	<b>Transfers and Grants to Counterparts</b>	

Establish the Independent or Autonomous Human Rights Commission	Provide legal advisory support to the formulation and finalization of the Human Rights Commission (HRC) Bill and ensure its alignment to the Paris Principles relating to the status of National Human Rights Institutions (NHRIs)	UNDP	ONHCR, UNFPA	Federal		X	X				6,000		6,000.00				2,000.00	4,000.00	
	Raise Members of Parliament's awareness about the HRC Bill	UNDP	OHCHR	Federal				X			14,000		14,000.00		4,000.00		10,000.00		
	Provide technical and advisory support to the establishment of the Human Rights Commission (HRC)	UNDP	OHCHR, UNFPA	Federal				X			6,000		6,000.00				2,000.00	4,000.00	
Establish an Anti-Corruption Commission	Provide technical and advisory support for the institutionalization and staffing of the Anti-Corruption Commission	UNODC	UNWOMEN	Federal	X	X	X	X			110,000		110,000.00	50,000.00	5,000.00	3,000.00	20,000.00	32,000.00	
	Strengthen the Good Governance Bureau through capacity building and mentorship	UNODC		Puntland	X	X	X	X			180,000		180,000.00	80,000.00	5,000.00	5,000.00	60,000.00	30,000.00	
<b>Total 1.1.4</b>											<b>316,000.00</b>		<b>316,000.00</b>	<b>130,000.00</b>	<b>14,000.00</b>	<b>8,000.00</b>	<b>94,000.00</b>	<b>70,000.00</b>	
<b>Sub-Outcome 1.2</b>	<b>Enhanced capacity of the justice system stakeholders to operate effectively, through further professionalization of laws, policies and procedures, improved facilities and enhanced knowledge management</b>																		
<b>Output1.2.1</b>	<b>Provide infrastructure, equipment, and training to permanent and mobile courts</b> (Enhanced effective justice procedures through provision of suitable and adequate infrastructure, equipment and tools)											<b>Budget Categories for 2015 - 2016 Unfunded Budget</b>							
<b>Activity IP</b>	<b>Associated activities</b>	<b>Lead Institution</b>	<b>Other implementing institutions</b>	<b>Geographic area</b>	<b>Q 3</b>	<b>Q4</b>	<b>Q1</b>	<b>Q2</b>	<b>Total planned budget 12 months (USD)</b>	<b>12 months funded (USD)</b>	<b>12 months Unfunded budget (USD)</b>	<b>Staff and other personnel costs</b>	<b>Supplies, Commodities, Materials</b>	<b>Equipment, Vehicles and Furniture including Depreciation</b>	<b>Contractual Services</b>	<b>Travel</b>	<b>Transfers and Grants to Counterparts</b>		
<b>Build or refurbish/upgrade court buildings throughout Somalia</b>	Conduct an inventory of all infrastructure assets of the judiciary	UNOPS		Mogadishu, Kismayo, Baidoa, Garoowe	X	X	X		47,740.32		47,740.32	10,000.00	5,000.00		25,000.00	7,740.32			
	Undertake security assessment of court houses and support the formulation of a security strategy	UNOPS		Mogadishu, Kismayo, Baidoa, Garoowe	X	X	X		47,740.32		47,740.32	10,000.00	5,000.00		25,000.00	7,740.32			
	Undertake assessments ahead of structural improvements and rehabilitation works for court houses (tender)	UNOPS		Kismayo (58,650) and Baidoa (58,650)		X	X		117,300.00		117,300.00	27,300.00	10,000.00		70,000.00	10,000.00			
	Establishment the Mogadishu Prison and Court Complex	UNODC		Federal	X	X	X	X	3,000,000	2,000,000	1,000,000.00	50,000.00			940,000.00	10,000.00			
	Providing judges adjudicating serious crimes with basic transportation assistance	UNDP		IJA (22,500) ISWA (22,500)	X				45,000		45,000.00			45,000.00					
	Provide basic equipment and logistics support to the AGO in the regions	UNDP		IJA (12,500) ISWA (12,500)	X				25,000		25,000.00			25,000.00					
	Address transportation needs of prosecutors investigating serious crimes	UNDP		Federal (20,000), IJA (12,500) ISWA (12,500)	X				45,000		45,000.00			45,000.00					
	Provide logistic support and equipment facilities to MoJ to effectively fulfill its mandate	UNDP		IJA (7,500) ISWA (7,500)	X				15,000		15,000.00			15,000.00					
	Conduct an infrastructure needs assessment and comprehensive inventory of all infrastructure assets of the MOJ	UNOPS		Federal	X	X			57,287.56		57,287.56	10,000.00	5,000.00		37,000.00	5,287.56			
	Support the formulation of an infrastructure strategy for the MOJ based on the results of the needs assessment and the comprehensive inventory	UNOPS		Federal		X	X		19,137.88		19,137.88	4,000.00	1,000.00		12,000.00	2,137.88			
Provide MoJ with necessary transportation assets sufficient to fulfill their tasks	UNDP		IJA (20,000) ISWA (20,000)	X				40,000		40,000.00			40,000.00						

Support further deployment of mobile courts additional areas	Provide legal advisory support for mobile courts and develop a strategy, procedures and handbook for mobile court operations	UNDP	UNHCR, UNWOMEN	Federal	X	X				23,000								23,000.00
	Develop capacity of judges, prosecutors, defenders and police officers in handling criminal cases, including GBV, when undertaking mobile courts duties	UNDP	UNHCR, UNWOMEN, UNICEF	IJA (10,500) ISWA (10,500)	X	X	X	X		21,000			3,000.00			10,000.00		8,000.00
	Provide operational, equipment and logistics support to mobile justice actors, which include the Supreme Court and advance team, to travel to remote areas	UNDP		Puntland (250,000) IJA (125,000) ISWA (125,000)	X	X	X	X		500,000					70,000.00			430,000.00
	Facilitate linkages between mobile justice services and other support areas for survivors such as psycho-social help	UNDP	UNHCR, UNWOMEN, UNFPA	Puntland (75,000), IJA (37,500) ISWA (37,500)	X	X	X	X		150,000								150,000.00
	Facilitate linkages between mobile justice services and other support areas for child survivors such as psycho-social help	UNICEF		Benadir region (100,000), IJA (50,000), ISWA (50,000), Puntland (62,500)	X	X	X	X		262,500								262,500.00
	Facilitate linkages between mobile justice services and other support areas for survivors such as health and psycho-social assistance by developing guidelines on a system of referrals and providing training on implementing the system.	UNDP	UNWOMEN (lead)	Benadir region (20,000), Puntland (20,000), IJA (10,000) and ISWA(9,000)	X	X	X			59,000			20,000.00			24,000.00		15,000.00
	Facilitate partnerships between mobile justice actors and traditional justice actors	UNDP	UNHCR, UNWOMEN	Puntland (6,000) IJA (3,000) ISWA (3,000)		X	X	X		12,000								12,000.00
	Provide advisory support to mobile courts and develop capacity of justice actors on handling gender justice in civil and criminal cases (including GBV cases) in mobile courts	UNDP	UNWOMEN (lead)	Benadir region (60,000), Puntland (60,000), IJA (34,830) and ISWA (30,000)	X	X	X	X		184,830.00			121,348.00		24,482.00		24,000.00	15,000.00
Security improved at justice buildings	Provide technical advisory support and equipment for the implementation of a Court and Justice Personnel Protection Strategy	UNDP		Puntland (10,000)	X	X				10,000					10,000.00			
	Train relevant rule of law actors in the implementation of the Protection Strategy and enhance their knowledge on security related issues	UNDP		Puntland (15,000)	X	X				15,000						15,000.00		
<b>TOTAL 1.2.1.</b>									<b>4,696,536.08</b>	<b>2,000,000.00</b>	<b>2,696,536.08</b>	<b>232,648.00</b>	<b>73,482.00</b>	<b>250,000.00</b>	<b>1,182,000.00</b>	<b>92,906.08</b>	<b>865,500.00</b>	
<b>Output 1.2.2.</b>	<b>Develop administrative or management tools/systems and provide technical assistance on them for justice institutions</b> (Develop, improve and implement supporting and administrative tools (case management system) to facilitate effective management of justice institutions)											<b>Budget Categories for 2015 - 2016 Unfunded Budget</b>						
<b>Activity IP</b>	<b>Associated activities</b>	<b>Lead Institution</b>	<b>Other implementing institutions</b>	<b>Geographic areas</b>	<b>Q 3</b>	<b>Q4</b>	<b>Q1</b>	<b>Q2</b>	<b>Total planned budget 12 months (USD)</b>	<b>12 months funded (USD)</b>	<b>12 months Unfunded budget (USD)</b>	<b>Staff and other personnel costs</b>	<b>Supplies, Commodities, Materials</b>	<b>Equipment, Vehicles and Furniture including Depreciation</b>	<b>Contractual Services</b>	<b>Travel</b>	<b>Transfers and Grants to Counterparts</b>	
Develop, supply and implement administrative file management systems within courts and prosecution offices	Support the establishment of a Case Management System for juveniles, including a database, tailored to the Somali needs	UNICEF		Federal (30,000), Puntland (13,750)	X	X	X	X	43,750	30,000	13,750.00				13,750.00			
	Support implementation of Case management system for Juveniles with access to Justice services	UNICEF		Federal (200000), Puntland (60,000)	X	X	X	X	260,000.00	30,000.00	230,000.00					230,000.00		
	Develop capacities of judges and court actors in the use of the Case Management System	UNDP		Puntland 30000	X	X	X	X	30,000.00		30,000.00					30,000.00		
	Support the establishment of a Case Management System, including a database, tailored to the Somali needs	UNDP		Federal 100,000	X	X	X	X	100,000.00		100,000.00					100,000.00		

Total 1.2.2									433,750.00	60,000.00	373,750.00	-	-	-	13,750.00	-	360,000.00
Output 1.2.3	Develop laws, regulations, and policies in support of the justice sector (Enhanced effective justice procedures through development of laws, regulations and policies)											Budget Categories for 2015 - 2016 Unfunded Budget					
Activity Results	Associated activities	Lead Institution	Other implementing institutions	Geographic area	Q3	Q4	Q1	Q2	Total planned budget 12 months (USD)	12 months funded (USD)	12 months Unfunded budget (USD)	Staff and other personnel costs	Supplies, Commodities, Materials	Equipment, Vehicles and Furniture including Depreciation	Contractual Services	Travel	Transfers and Grants to Counterparts
Draft priority laws in accordance with Schedule one (D) to the Constitution	Provide legal advisory support to the formulation of key priority laws	UNDP	OHCHR	Federal	X	X	X	X	107,864.00		107,864.00	107,864.00					
	Develop capacity of Government officials, including MoJ, in the formulation of a Legal Aid Policy which includes the provision of legal aid to both survivors and defendants of gender-based violence and engages NGOs in the provision of legal aid	UNDP	UNHCR, UNWOMEN, UNICEF	Federal		X	X		50,000.00		50,000.00	50,000.00	-			-	-
	Provide technical and financial support to organize a series of consultations with state and non-state actors with the objective of developing the Legal Aid Policy	UNDP	UNWOMEN	Federal		X	X		12,000		12,000.00						12,000.00
	Develop capacity of Government officials in drafting the legal framework for the provision of legal aid services	UNDP	UNHCR	Federal		X	X		10,000		10,000.00						10,000.00
	Raise public awareness about the legal aid policy and legal framework through the organization of workshops as well as production and dissemination of relevant knowledge products	UNDP	UNHCR, OHCHR	Federal			X	X	10,000.00		10,000.00		2,000.00			6,000.00	2,000.00
	Assist the Judiciary in the development of its Operational Plan to be aligned with the Judicial Organization Law	UNDP		Federal		X	X		35,000		35,000.00	21,000.00	2,000.00			6,000.00	6,000.00
	Support formulation of a protocol between executive and parliament on a process for policy and legislation development	UNDP		Federal		X	X	X	120,000.00		120,000.00	120,000.00					
Update legislation or develop new legislation on matters of criminal law.	Provide advisory support on reviewing, analyzing, drafting and disseminating criminal law matters, including Gender-Based Violence (GBV), through a consultative process: Engagement of expert consultant to conduct research, consultations, and support drafting of criminal law matters according to national priorities	UNODC	UNWOMEN, UNFPA, UNHCR, UNICEF, OHCHR	Federal				X	90,000		90,000.00	80,000.00			4,000.00	6,000.00	
Update or develop legislation in relation to civil law and economic matters	Provide support on reviewing, analyzing, drafting and disseminating non criminal legal support on non criminal law matters, including Gender-Based Violence (GBV), through a consultative process	UNDP	UNWOMEN, UNFPA, UNHCR, UNICEF, OHCHR	Federal (200,000) Puntland (137, 766)	X	X	X	X	337,766.00		337,766.00	241,796.00					95,970.00
Total 1.2.3.									772,630.00		772,630.00	620,660.00	4,000.00	-	16,000.00	14,000.00	117,970.00
Output 1.2.4	Provide technical assistance to establish the Attorney General's Office (AGO) (Enhanced effective justice procedures through capacity building of professionals within justice sector stakeholders)											Budget Categories for 2015 - 2016 Unfunded Budget					
Activity IP	Associated activities	Lead Institution	Other implementing institutions	Geographic area	Q3	Q4	Q1	Q2	Total planned budget 12 months (USD)	12 months funded (USD)	12 months Unfunded budget (USD)	Staff and other personnel costs	Supplies, Commodities, Materials	Equipment, Vehicles and Furniture including Depreciation	Contractual Services	Travel	Transfers and Grants to Counterparts
	Support the Attorney General's Office (AGO) in undertaking a needs assessment and develop an Office Operation Plan, and support to operating costs	UNDP	UNWOMEN	Federal (14,000) Puntland (14,000)	X	X			28,000		28,000.00						28,000.00

Formally establish the organisation of Office of the Attorney-General	Provide technical and advisory support to the AGO to effectively fulfill its mandate, including in the regions	UNODC		Federal (20,000), Puntland (5000), IJA (5000), ISWA (5000)	X	X	X	X		35,000		35,000.00	26,000.00			3,000.00	6,000.00	
	Provide technical and financial support for the formulation and implementation of the AGO's security strategy	UNDP		Federal		X	X			30,000		30,000.00			30,000.00			
	Establishment and advisory support to an appropriate system to try high profile disengaged fighters	UNODC		Federal			X	X		30,000		30,000.00	5,000.00			17,000.00	8,000.00	
In accordance with new Law on the Office of the Attorney-General set up AG offices in the regions	Support establishment of a plan and protocol for setting up offices in newly recovered areas, which includes protocols with the police on protection and cooperation with judges and lawyers; and support to operational costs and vehicles	UNDP		Others	X	X	X	X		100,000		100,000.00			70,000.00	30,000.00		
<b>Total 1.2.4.</b>										<b>223,000.00</b>	<b>-</b>	<b>223,000.00</b>	<b>31,000.00</b>		<b>100,000.00</b>	<b>50,000.00</b>	<b>14,000.00</b>	<b>28,000.00</b>
<b>Output 1.2.5</b>	<b>Provide training and technical assistance to judges, prosecutors, and legal aid providers</b> (Increased capacity of judges, prosecutors and their staff through the development of a legal education programme)											<b>Budget Categories for 2015 - 2016 Unfunded Budget</b>						
<b>Activity Results</b>	<b>Associated activities</b>	<b>Lead Institution</b>	<b>Other implementing institutions</b>	<b>Geographic area</b>	<b>Q 3</b>	<b>Q4</b>	<b>Q1</b>	<b>Q2</b>		<b>Total planned budget 12 months (USD)</b>	<b>12 months funded (USD)</b>	<b>12 months Unfunded budget (USD)</b>	<b>Staff and other personnel costs</b>	<b>Supplies, Commodities, Materials</b>	<b>Equipment, Vehicles and Furniture including Depreciation</b>	<b>Contractual Services</b>	<b>Travel</b>	<b>Transfers and Grants to Counterparts</b>
	Support JTI in conducting capacity needs assessment of judges, court clerks, and public notaries	UNDP		Federal		X	X			10,000		10,000.00		3,000.00		7,000.00		
	Assist JTI in formulating training policies for the judiciary including curriculum standardization	UNDP		Federal			X	X		10,000		10,000.00		3,000.00		7,000.00		
	Provide technical assistance to JTI in formulating and implementing training programmes and materials, including bench books, on criminal law and serious crimes including terrorism, piracy and human-trafficking	UNODC	OHCHR	Federal				X		68,000		68,000.00	60,000.00			2,000.00	6,000.00	
	Support formulation and conduct induction training and refresher training programmes on criminal related matters for newly appointed judges	UNODC	OHCHR	Federal (108,000), Puntland (20,000), ISWA (11,000), IJA (11,000)	X	X				150,000		150,000.00	120,000.00		10,000.00	6,000.00	14,000.00	
	Support formulation and conduct induction training and refresher programmes on non criminal related matters for newly appointed judges	UNDP	UNHCR	Federal (15,000) Puntland (10,000) IJA (7,500) ISWA (7,500)	X	X	X	X		40,000		40,000.00						40,000.00
	Cater to capacity development needs of all judges to be deployed to regions and districts	UNDP	UNHCR , OHCHR	Federal (12,500), Puntland (10,000)\ IJA (6,250) ISWA (6,250)	X	X	X	X		35,000		35,000.00						35,000.00
	Develop capacities of judges in Sharia Law and customary justice	UNDP	UNWOMEN, OHCHR	Federal (7,500) Puntland (5,000) IJA (3,750) ISWA (3,750)	X	X	X	X		20,000		20,000.00						20,000.00
	Support formulation of JTI training materials for judges on women rights and gender justice, including Sharia Law and customary justice	UNDP	UNWOMEN (lead)	Federal	X		X	X		35,000		35,000.00		12,000.00		14,000.00	9,000.00	
	Conduct post-training evaluations of judges and court staff to assess their knowledge and recommend corrective actions to JTI management	UNDP		Federal (1,000) Puntland (1,000) IJA (500) ISWA (500)	X	X	X	X		3,000		3,000.00						3,000.00
	Provide technical and financial support to the JTI in the printing and dissemination of relevant training materials	UNDP		Federal (3,000) Puntland (3,000) IJA (1,500) ISWA (1,500)	X	X	X	X		9,000		9,000.00		9,000.00				

Building the capacity of prosecutors	Conduct capacity needs assessment of all prosecutors (consultant to conduct the assessment)	UNODC		Federal	X	X				10,000		10,000.00	6,000.00			1,000.00	3,000.00	
	Formulate and conduct training programmes on serious crimes, including terrorism, piracy, organized crime, and corruption	UNODC		Federal (40000), Puntland (10000), ISWA (5000), IJA (5000)	X	X	X	X		60,000		60,000.00	44,000.00		10,000.00	2,000.00	4,000.00	
	Develop curricula for specialized training programmes, including for TOT, on gender-based investigation techniques, gender justice, including the Convention on Elimination of All Forms of Discrimination against Women (CEDAW) and Gender-Based Violence (GBV); provide mentoring to TOT trainers for 6 months.	UNDP	UNWOMEN (lead)	Federal	X	X	X	X		75,000		75,000.00		24,000.00		30,000.00	21,000.00	
	Conduct specialized training programmes on gender-based investigation techniques, gender justice, including the Convention on Elimination of All Forms of Discrimination against Women (CEDAW) and Gender-Based Violence (GBV)	UNODC	UNWOMEN	Federal (50000), Puntland (16000), ISWA (7000), IJA (7000)				X	X	80,000		80,000.00	64,000.00		10,000.00	2,000.00	4,000.00	
	Enhance prosecutors' knowledge on indictment and extradition, and recognition of foreign sentences through specific training programmes	UNODC		Federal (40000), Puntland (10000), ISWA (5000), IJA (5000)			X	X		60,000		60,000.00	44,000.00		10,000.00	2,000.00	4,000.00	
	Train prosecutors on relevant procedures and the process of the justice chain	UNODC	UNWOMEN OHCHR	Federal (110000), Puntland (30000), ISWA (20000), IJA (20000)			X	X		50,000		50,000.00	44,000.00			2,000.00	4,000.00	
	Provide diaspora support to the AGO through the deployment of diaspora experts	UNDP	IOM( lead)	Federal	X	X	X	X		153,025.20	102,016.80	51,008.40	11,008.40		5,000.00	4,400.00	5,600.00	25,000.00
	Enhance prosecutors' knowledge in legislative requirements, international standards and policies pertaining to children in contact with the law	UNICEF		Mogadishu (100,000), ISWA (78,000), IJA (78,000), Puntland (50,250)	X	X				306,250	18,500	287,750.00	82,398.00	5,000.00		99,352.00	6,000.00	95,000.00
Capacity building for practicing lawyers and legal service providers	Develop capacity of legal aid providers on due process and use of the legal aid financial model (Expert consultant to conduct research, and consultations, and develop and deliver training materials on criminal justice, terrorist charges and International accountability frameworks when also addressing sexual violence in conflict)	UNDP		IJA (11,500) ISWA (11,500)		X	X	X		23,000		23,000.00				13,000.00	10,000.00	
	Develop capacity of legal aid providers in criminal justice, terrorist charges and International accountability frameworks when also addressing sexual violence in conflict	UNODC	UNHCR, UNICEF	Federal (30000), Puntland (20000), ISWA (15000), IJA (15000)		X	X	X		80,000		80,000.00	64,000.00		10,000.00	2,000.00	4,000.00	
	Strengthen the capacity of legal aid providers (including paralegals) to provide legal aid counseling and representation on gender justice cases (i.e., civil cases, criminal cases including cases of sexual violence, and cases of women in conflict with the law)	UNDP	UNHCR, UNWOMEN (lead), UNICEF	Benadir Region (60,000), Puntland (60,000), IJA(35,000) and ISWA (30,672)		X	X	X		185,672.00		185,672.00	94,672.00	10,000.00		60,000.00	21,000.00	
	Support legal aid providers in the referral of civil disputes to traditional justice actors and strengthen their knowledge on traditional justice systems	UNDP	UNWOMEN	Federal (5,000) Puntland (5,000) IJA (2,500) ISWA (2,500)	X	X	X	X		15,000		15,000.00				9,000.00	6,000.00	
	Enhance knowledge of legal aid providers on juvenile justice as well as international standards and policies pertaining to children in contact with the law	UNICEF	OHCHR	Mogadishu (91,412), IJA (22,000), ISWA (22,000), Puntland (50,000)	X	X	X			185,412	18,500	166,912.00	82,398.00			18,000.00	6,000.00	60,514.00



	Provide technical and financial support to the graduate students deployed in justice institutions (70 interns at 6,000 each for 12 months = \$420,000)	UNDP		Federal (120,000) Puntland (120,000) IJA (90,000) ISWA (90,000)	X	X	X	X		420,000		420,000.00					420,000.00	
	Provision of full scholarships for legal studies for rule of law sector, with a focus on female students and provision made for disabled students (160 students at 600 a year each = 96,000)	UNDP	UNWOMEN	Federal	X	X	X	X		96,000		96,000.00					96,000.00	
<b>Total 1.2.5</b>										<b>2,179,359.20</b>	<b>139,016.80</b>	<b>2,040,342.40</b>	<b>716,476.40</b>	<b>66,000.00</b>	<b>55,000.00</b>	<b>280,752.00</b>	<b>127,600.00</b>	<b>794,514.00</b>
<b>Sub-Outcome 1.3.</b>	<b>Increased capacity of the corrections system to safeguard the rights of detainees and operate effectively and in accordance with national and international standards through targeted activities to enhance facilities, rehabilitation possibilities, management systems and staff training.</b>																	
<b>Output 1.3.1.</b>	<b>Build, refurbish, or equip corrections service structures (Enhanced infrastructure and logistics of Corrections Service)</b>										<b>Budget Categories for 2015 - 2016 Unfunded Budget</b>							
<b>Activity Results</b>	<b>Associated activities</b>	<b>Lead Institution</b>	<b>Other implementing institutions</b>	<b>Geographic area</b>	<b>Q 3</b>	<b>Q4</b>	<b>Q1</b>	<b>Q2</b>	<b>Total planned budget 12 months (USD)</b>	<b>12 months funded (USD)</b>	<b>12 months Unfunded budget (USD)</b>	<b>Staff and other personnel costs</b>	<b>Supplies, Commodities, Materials</b>	<b>Equipment, Vehicles and Furniture including Depreciation</b>	<b>Contractual Services</b>	<b>Travel</b>	<b>Transfers and Grants to Counterparts</b>	
<b>Upgrade and renovation of facilities</b>	Support Corrections services in conducting a comprehensive inventory of all infrastructure assets and in survey existing asset management capacity	UNOPS		Mogadishu, Kismayo and Baidoa	X	X			78,200.00		78,200.00	15,000.00	8,200.00		50,000.00	5,000.00		
	Provide technical and advisory support in the formulation of an infrastructure strategy	UNOPS		Federal ( 39,100) ; Puntland (39,100)				X	78,200.00		78,200.00	15,000.00	8,200.00		50,000.00	5,000.00		
	Support infrastructure development of prisons	UNOPS		Kismayo and/or Baidoa		X	X		500,000.00		500,000.00				500,000.00			
<b>Increase rehabilitation and reintegration possibilities for detainees through provision of rehabilitation tools</b>	Provide technical and advisory support to the Corrections Service for the formulation and implementation of vocational and rehabilitation training programmes including procurement vocational training material and equipment	UNODC		Federal	X	X	X	X	150,000		150,000.00	30,000.00	40,000.00	60,000.00	16,000.00	4,000.00		
<b>Improve living conditions and security through provision of equipment and furniture</b>	Provide equipment support to Corrections service based on the findings of the needs assessment	UNODC		Mogadishu (110,000), Kismayo (30,000), Baidoa (30,000), Beletweyne (30,000)	X	X	X	X	200,000		200,000.00	10,000.00	33,000.00	150,000.00		7,000.00		
	Procure vehicles and equipment to improve security of prisons and prisoners' transportation (procurement of vehicles and equipment to improve the security of prisons and prisoners transportation based on above need assesment	UNODC		Mogadishu (150,000), Kismayo (50,000), Baidoa (50,000), Beletweyne (50,000)			X	X	300,000		300,000.00			300,000.00				
<b>Total 1.3.1</b>									<b>1,306,400.00</b>	<b>-</b>	<b>1,306,400.00</b>	<b>70,000.00</b>	<b>89,400.00</b>	<b>510,000.00</b>	<b>616,000.00</b>	<b>21,000.00</b>		
<b>Output 1.3.2</b>	<b>Train and provide technical assistance to Correctional Corps staff on national and international standards (Enhanced capacity of Correctional Corps staff to adhere to national and international standards on detention and corrections)</b>										<b>Budget Categories for 2015 - 2016 Unfunded Budget</b>							
<b>Activity Results</b>	<b>Associated activities</b>	<b>Lead Institution</b>	<b>Other implementing institutions</b>	<b>Geographic area</b>	<b>Q 3</b>	<b>Q4</b>	<b>Q1</b>	<b>Q2</b>	<b>Total planned budget 12 months (USD)</b>	<b>12 months funded (USD)</b>	<b>12 months Unfunded budget (USD)</b>	<b>Staff and other personnel costs</b>	<b>Supplies, Commodities, Materials</b>	<b>Equipment, Vehicles and Furniture including Depreciation</b>	<b>Contractual Services</b>	<b>Travel</b>	<b>Transfers and Grants to Counterparts</b>	
<b>Training of correctional corps staff</b>	Conduct specialized training programmes to raise knowledge on gender-related issues among custodial corps, including implementation of the Bangkok Rules	UNDP	UNWOMEN (lead), OHCHR	Central government; Puntland	X	X	X	X	30,000		30,000.00						30,000.00	
	Advise on the formulation of a Policy/legislative reform on female prisoners, including alternatives to imprisonment and rehabilitation	UNODC	UNDP	Federal (2,500), IJA(2,500) , ISWA(2,500), Puntland(2,500)			X	X	10,000		10,000.00	8,000.00				2,000.00		
	Support the establishment of Emergency Response Teams in each prison and develop capacity of staff	UNODC		Mogadishu (45,000), Kismayo (25,000), Baidoa (25,000), Beletweyne (25,000)	X	X	X		120,000		120,000.00	20,000.00		40,000.00	35,000.00	25,000.00		

Training of management level staff correctional corps	Develop capacities of prison management on leadership and planning through specialized training programmes and mentoring	UNODC	UNWOMEN OHCHR	Federal (30,000) and Puntland (30,000)			X	X			60,000	10,000	50,000.00	10,000.00		10,000.00	10,000.00	20,000.00	
Total 1.3.2											220,000.00	10,000.00	210,000.00	38,000.00		50,000.00	45,000.00	47,000.00	30,000.00
Output 1.3.3	Train and provide technical assistance to Correctional Corps staff on organizational reforms (Enhanced organisational capacity of Corrections Corps to deliver professional and efficient services)												Budget Categories for 2015 - 2016 Unfunded Budget						
Activity Results	Associated activities	Lead Institution	Other implementing institutions	Geographic area	Q3	Q4	Q1	Q2	Total planned budget 12 months (USD)	12 months funded (USD)	12 months Unfunded budget (USD)	Staff and other personnel costs	Supplies, Commodities, Materials	Equipment, Vehicles and Furniture including Depreciation	Contractual Services	Travel	Transfers and Grants to Counterparts		
Establish training school and HQ building	Provide technical advisory support for the establishment of a training school for Corrections staff through the formulation of relevant policy and legal frameworks	UNODC		Federal				X	10,000		10,000.00	6,000.00				4,000.00			
Modernisation of the Correctional Corps through development and implementation of prison reform strategy	Support a needs assessment and the formulation of an operational plan for the functioning of the Corrections Service	UNODC	UNWOMEN	Federal	X	X	X		20,000		20,000.00	10,000.00			5,000.00	5,000.00			
	Provide advisory support to the development of a Prison Reform Strategy in line with international standards	UNODC	OHCHR	Federal		X	X	X	20,000		20,000.00	10,000.00			5,000.00	5,000.00			
	Assist Corrections Services in the establishment of mechanisms to address issues of mental health or drug abuses among prisoners	UNODC	UNFPA	Federal (22,000), IJA (14,000), ISWA (14,000), Puntland (20,000)				X	X	70,000		70,000.00	30,000.00	20,000.00	15,000.00		5,000.00		
Reform prison management level	Provide technical advisory support for the formulation of a gender sensitive Human Resource Strategy	UNDP	UNWOMEN (lead)	Federal (11,500), Puntland (11,500)				X	X	23,000		23,000.00	9,000.00		14,000.00				
Increase recordkeeping ability of Correctional Corps	Provide technical support for the establishment of registration mechanisms generating detailed records and information about prisoners	UNODC		Federal (20,000), IJA (10,000), ISWA (10,000), Puntland (10,000)	X	X	X		50,000		50,000.00	15,000.00	10,000.00	15,000.00	6,000.00	4,000.00			
Total 1.3.3									193,000.00	-	193,000.00	71,000.00	39,000.00	30,000.00	30,000.00	23,000.00			
Sub-Outcome 1.4.	Oversight and accountability mechanisms for Justice stakeholders developed and strengthened																		
Output 1.4.1	Develop standards of performance and internal regulations for justice sector (Enhance government's internal oversight and accountability through development of standards of performance and updating relevant internal regulations)												Budget Categories for 2015 - 2016 Unfunded Budget						
Activity Results	Associated activities	Lead Institution	Other implementing institutions	Geographic area	Q3	Q4	Q1	Q2	Total planned budget 12 months (USD)	12 months funded (USD)	12 months Unfunded budget (USD)	Staff and other personnel costs	Supplies, Commodities, Materials	Equipment, Vehicles and Furniture including Depreciation	Contractual Services	Travel	Transfers and Grants to Counterparts		
Increase financial accountability of justice institutions	Support MoI to access UN MPTF's national funding stream through institutional capacity development interventions in the area of finance, and budget planning, management and reporting	UNDP		Federal 60,000	X	X	X		60,000.00		60,000.00						60,000.00		
	Develop capacity of the MOJ executive management team on public administration and public management	UNDP		Federal 36,000	X	X	X		36,000.00		36,000.00						36,000.00		
Code of conduct/ oversight mechanisms	Provide advisory support to prison management in the formulation of a Code of Conduct for Custodial Corps	UNODC		Federal	X	X	X		35,000		35,000.00	20,000.00			10,000.00	5,000.00			
	Develop capacity of Custodial Corps in abiding by the Code of Conduct through specialized training sessions	UNODC		Federal (4,500), IJA (3,500), ISWA (3,500), Puntland (3,500)				X	X	15,000		15,000.00	5,000.00		8,000.00	2,000.00			
	Provide technical advisory support for the establishment of a mechanism to oversee management/administration of the prison	UNODC		Federal	X	X	X	X	40,000.00		40,000.00	20,000.00			10,000.00	10,000.00			
	Raise awareness and knowledge on transparency and anti-corruption issues among Members of Parliament	UNODC		Federal	X	X	X	X	80,000.00		80,000.00	40,000.00			25,000.00	15,000.00			

	Support the Government of Puntland with drafting an anti-corruption law and national anti-corruption strategy	UNODC	UNDP	Puntland	X	X	X	X		90,000.00		90,000.00	45,000.00	2,000.00	3,000.00	10,000.00	30,000.00	
<b>Total 1.4.1</b>										<b>356,000.00</b>		<b>356,000.00</b>	<b>130,000.00</b>	<b>2,000.00</b>	<b>3,000.00</b>	<b>63,000.00</b>	<b>62,000.00</b>	<b>96,000.00</b>
<b>Output 1.4.2</b>	<b>Provide technical assistance for oversight of corrections facilities</b> (Enhance external oversight and accountability over justice institutions through increased public outreach and engagement of citizens and civil society with the justice institutions)											<b>Budget Categories for 2015 - 2016 Unfunded Budget</b>						
<b>Activity Results</b>	<b>Associated activities</b>	<b>Lead Institution</b>	<b>Other implementing institutions</b>	<b>Geographic area</b>	<b>Q3</b>	<b>Q4</b>	<b>Q1</b>	<b>Q2</b>	<b>Total planned budget 12 months (USD)</b>	<b>12 months funded (USD)</b>	<b>12 months Unfunded budget (USD)</b>	<b>Staff and other personnel costs</b>	<b>Supplies, Commodities, Materials</b>	<b>Equipment, Vehicles and Furniture including Depreciation</b>	<b>Contractual Services</b>	<b>Travel</b>	<b>Transfers and Grants to Counterparts</b>	
<b>Enhance efficiency of external inspections and audits over</b>	Enhance the supervisory role of public prosecutors over prisons and other detention facilities	UNODC	UNDP	Federal		X			10,000		10,000.00				10,000.00			
<b>Total 1.4.2</b>									<b>10,000</b>		<b>10,000.00</b>				<b>10,000.00</b>			
<b>Sub-outcome1.5</b>	<b>Overall functioning of the Justice Sector enhanced through increased access to justice, improved legal education and awareness as well as the establishment of a functioning youth justice system</b>																	
<b>Output 1.5.1</b>	<b>Provide technical assistance and funding to expand legal aid providers, with a particular focus on the most vulnerable populations</b> (Enhanced access to justice for all Somali people, including refugees, IDPs, women, children and other vulnerable groups)											<b>Budget Categories for 2015 - 2016 Unfunded Budget</b>						
<b>Activity IP</b>	<b>Associated activities</b>	<b>Lead Institution</b>	<b>Other implementing institutions</b>	<b>Geographic area</b>	<b>Q3</b>	<b>Q4</b>	<b>Q1</b>	<b>Q2</b>	<b>Total planned budget 12 months (USD)</b>	<b>12 months funded (USD)</b>	<b>12 months Unfunded budget (USD)</b>	<b>Staff and other personnel costs</b>	<b>Supplies, Commodities, Materials</b>	<b>Equipment, Vehicles and Furniture including Depreciation</b>	<b>Contractual Services</b>	<b>Travel</b>	<b>Transfers and Grants to Counterparts</b>	
<b>Establish a system of legal aid for disadvantaged people</b>	Provide technical and advisory support to the MoJ for drafting and implementing a policy on women's access to justice	UNDP	UNWOMEN (lead), UNHCR	Federal	X	X			10,000.00		10,000.00		10,000.00					
	Provide technical and advisory support to the MoJ for drafting and implementing a policy on juvenile access to justice	UNICEF	UNHCR	Federal	X	X			236,072	150,000	86,072.00		5,000.00		3,000.00	8,000.00	70,072.00	
	Provide technical and financial support to print and socialize the policy on women and juvenile access to justice among state and non-state actors	UNDP	UNICEF OHCHR	Federal			X	X	16,000.00		16,000.00		5,000.00		3,000.00	8,000.00		
	Organize community outreach campaigns & awareness-raising on the Sexual Offences Bill once the Bill is passed	UNICEF	UNHCR, UNFPA	Mogadishu (25,000), IJA (6,000), ISWA (6,000), Puntland (15,000)		X	X		52,000.00		52,000.00		1,000.00		20,000.00	3,000.00	28,000.00	
	Provide support to current legal aid provision through NGOs in Somalia, including support to SGBV	UNDP	UNFPA	Federal (100,000), Puntland (200,000) IJA (100,000) ISWA (100,000)	X	X	X	X	500,000		500,000.00						500,000.00	
Conduct a feasibility study on the establishment of a model for providing sustainable financial support to legal aid providers	UNDP		Federal (10,000) Puntland (5,000)	X	X			15,000.00		15,000.00	7,000.00			3,000.00	5,000.00			
<b>Expanding justice centers to all regions of Somalia</b>	Support the formulation of a policy/regulatory framework to establish MoJ legal aid offices in the regions	UNDP	UNODC	IJA (4,000) ISWA (4,000)	X	X	X	X	8,000.00		8,000.00						8,000.00	
	Develop capacity of newly recruited staff of the MoJ legal aid officers through on-the-job trainings and mentoring programmes, including SGBV	UNDP	UNFPA, UNWOMEN	IJA (2,500) ISWA (2,500)			X	X	5,000.00		5,000.00				5,000.00			
	Provide basic equipment and logistics support to MoJ legal aid offices, including vehicles	UNDP		IJA (25,000) ISWA (25,000)	X				50,000.00		50,000.00			50,000.00				
	Provide capacity development support to legal faculties and legal clinics through the deployment of diaspora experts	UNDP	IOM (lead)	Puntland	X	X	X	X	143,950	95,966.50	47,983.25	11,008.25		5,000.00	4,400.00	5,600.00	21,975.00	
	Facilitate establishment of Legal Clinics within the Law Faculties of 2 Universities through technical advisory support and operational support	UNDP	UNHCR	Federal (75,000) Puntland (75,000)	X	X	X	X	150,000.00		150,000.00						150,000.00	
<b>Total 1.5.1</b>								<b>1,186,021.75</b>	<b>245,966.50</b>	<b>940,055.25</b>	<b>18,008.25</b>	<b>21,000.00</b>	<b>55,000.00</b>	<b>38,400.00</b>	<b>29,600.00</b>	<b>778,047.00</b>		
<b>Output 1.5.2</b>	<b>Provide technical and infrastructure assistance to witnesses and vulnerable populations in the justice system</b> (Enhanced access to justice through confidence-building and increased trust in justice institutions)											<b>Budget Categories for 2015 - 2016 Unfunded Budget</b>						

Activity Results	Associated activities	Lead Institution	Other implementing institutions	Geographic area	Q3	Q4	Q1	Q2	Total planned budget 12 months (USD)	12 months funded (USD)	12 months Unfunded budget (USD)	Staff and other personnel costs	Supplies, Commodities, Materials	Equipment, Vehicles and Furniture including Depreciation	Contractual Services	Travel	Transfers and Grants to Counterparts	
Ensure greater protection for witnesses and victims	Provide logistics and equipment support to justice institutions for the protection of witnesses and SGBV survivors	UNDP	UNHCR	IJA (12,500) ISWA (12,500)	X				25,000.00		25,000.00						25,000.00	
	Advise the MoJ on the formulation of a witness protection strategy, including for those who report on sexual violence	UNDP	UNFPA, UNWOMEN, UNICEF OHCHR	Federal			X		14,000.00		14,000.00	8,000.00				6,000.00		
	Provide technical and financial support for the socialization of the Witness Protection Strategy	UNDP		Federal				X	6,000.00		6,000.00						6,000.00	
	Link shelters/safe houses with multi-sectoral services for GBV survivors, particularly access to legal aid, representation during court proceedings and judiciary processes, access to health care and psychosocial support.	UNDP	UNWOMEN (lead)	Mogadishu, (25,000) IJA (15,000), Galgadud (15,000) ISWA (15,000)	X	X	X		70,000.00		70,000.00							70,000.00
	Provide technical, advisory and financial support to improve management and capacity of shelters/safe houses for survivors of GBV (girls and women)	UNICEF		Mogadishu (113,875), IJA (100,000), Galgadud (100,000), ISWA (100,000)	X	X	X	X	413,875.00	55,000.00	358,875.00	113,000.00						245,875.00
	Review best practices and develop minimum standards for the management of a safe shelter/safe houses	UNICEF		Mogadishu (20,000), IJA (5,000), Galgadud (5,000), ISWA (5,000)	X	X	X	X	35,000.00		35,000.00							35,000.00
	Advise, develop guidelines and proposal for pilot project for the Courts on mechanisms to protect the identify of survivors and witnesses such as through in-camera trials	UNDP		Federal				X	120,000.00		120,000.00	90,000.00				20,000.00	10,000.00	
<b>Total 1.5.2</b>								<b>683,875.00</b>	<b>55,000.00</b>	<b>628,875.00</b>	<b>211,000.00</b>				<b>20,000.00</b>	<b>16,000.00</b>	<b>381,875.00</b>	
<b>Ouput 1.5.3</b>	<b>Conduct awareness raising campaigns on justice services and legal rights, with a particular focus on reaching women, children, IDPs, and other vulnerable persons</b> (Increased citizen's awareness of justice matters, with a particular focus on women, children and vulnerable groups, including IDPs and displaced persons)											<b>BUDget Categories for 2015 - 2016 Unfunded Budget</b>						
<b>Activity Results</b>	<b>Associated activities</b>	<b>Lead Institution</b>	<b>Other implementing institutions</b>	<b>Geographic area</b>	<b>Q3</b>	<b>Q4</b>	<b>Q1</b>	<b>Q2</b>	<b>Total planned budget 12 months (USD)</b>	<b>12 months funded (USD)</b>	<b>12 months Unfunded budget (USD)</b>	<b>Staff and other personnel costs</b>	<b>Supplies, Commodities, Materials</b>	<b>Equipment, Vehicles and Furniture including Depreciation</b>	<b>Contractual Services</b>	<b>Travel</b>	<b>Transfers and Grants to Counterparts</b>	
Raise public awareness on constitutional rights and general legal processes	Conduct a capacity needs assessment for MoJ in the area of legal awareness and production of outreach materials	UNDP	UNWOMEN	Federal (15,000) Puntland (5,000)	X				20,000.00		20,000.00				10,000.00		10,000.00	
	Facilitate partnerships building between the MoJ and relevant civil society organizations for the implementation of the legal awareness strategy	UNDP		Federal (75,000) Puntland (25,000)		X	X	X	100,000.00		100,000.00						100,000.00	
	Support printing and dissemination of outreach materials as well as organization of awareness campaigns in urban and rural areas	UNDP	UNFPA, UNHCR, UNODC	Federal (2,500) Puntland (2,500) IJA (2,500) ISWA (2,500)				X	10,000.00		10,000.00		10,000.00					
	Provide technical and advisory support to justice institutions, including the judiciary and prosecution services, in undertaking awareness campaigns among citizens on the role and mandate of the formal justice system	UNDP	UNFPA, UNHCR, UNWOMEN OHCHR	Federal (7,500) Puntland (2,500)				X	10,000.00		10,000.00							10,000.00
	Raise legal awareness among traditional justice actors about legal rights as well as the functioning and mandate of the formal justice system	UNDP	UNFPA, UNHCR OHCHR	Federal (2,500) Puntland (2,500) IJA (2,500) iswa (2,500)				X	10,000.00		10,000.00							10,000.00
	Provide technical and financial support to selected NGOs mandated to raise legal awareness among people living in urban, rural and remote areas	UNDP	UNFPA, UNHCR OHCHR	Federal (15,000) Puntland (15,000) IJA (10,000) ISWA (10,000)	X	X	X	X	50,000.00		50,000.00							50,000.00

	Engage with civil society actors including media in urban settings and community radio stations in rural areas to disseminate legal outreach materials and raise legal public awareness	UNDP	UNWOMEN OHCHR	Puntland (2,500) IJA (2,250) ISWA (2,250)			X	X			7,000.00		7,000.00						
<b>Total 1.5.3</b>											<b>207,000.00</b>		<b>207,000.00</b>		<b>17,000.00</b>		<b>10,000.00</b>		<b>180,000.00</b>
<b>Output 1.5.4</b>	<b>Conduct legal rights awareness raising campaigns increase awareness of women's rights</b> (Enhanced knowledge of specialised areas of law through public awareness campaigns)											<b>Budget Categories for 2015 - 2016 Unfunded Budget</b>							
<b>Activity Results</b>	<b>Associated activities</b>	<b>Lead Institution</b>	<b>Other implementing institutions</b>	<b>Geographic area</b>	<b>Q 3</b>	<b>Q4</b>	<b>Q1</b>	<b>Q2</b>	<b>Total planned budget 12 months (USD)</b>	<b>12 months funded (USD)</b>	<b>12 months Unfunded budget (USD)</b>	<b>Staff and other personnel costs</b>	<b>Supplies, Commodities, Materials</b>	<b>Equipment, Vehicles and Furniture including</b>	<b>Contractual Services</b>	<b>Travel</b>	<b>Transfers and Grants to Counterparts</b>		
<b>Increase awareness of rights of refugees and internally displaced persons</b>	Develop capacity of MoJ staff in producing and disseminating awareness materials tailored to specific target groups, including women, children and IDPs	UNDP	UNHCR, UNWOMEN OHCHR	Federal (7,500) Puntland (2,500)		X	X	X	10,000.00		10,000.00								10,000.00
<b>Increase awareness of women's rights</b>	Engage with the Somali Ulema Council to raise legal awareness among religious leaders on legal issues, including gender equality	UNDP	UNFPA, UNHCR, UNWOMEN, UNSOM, OHCHR	Federal (2,500) Puntland (2,500) IJA (2,500), ISWA (2,500)		X	X		10,000.00		10,000.00				5,000.00	5,000.00			
	Support production, printing and dissemination of relevant knowledge products on Islamic jurisprudence and international human rights among religious leaders	UNDP	UNWOMEN	Federal (2,500) IJA (1,250) ISWA (1,250)		X	X		5,000.00		5,000.00		5,000.00						
	Provide comprehensive technical support to justice institutions, traditional justice actors, NGOs, CSOs including media to undertake awareness campaigns and disseminate outreach material on gender equality and women's empowerment in justice issues; and to engage with traditional justice actors and religious elders on gender justice issues.	UNDP	UNWOMEN (lead), OHCHR	Federal (20,000) Bendadir (50,000), Puntland (50,090), IJA (50,000), ISWA (50,000)	X	X	X	X	220,090		220,090.00	97,776.00	15,314.00		36,000.00	21,000.00	50,000.00		
<b>Total 1.5.4</b>									<b>245,090.00</b>		<b>245,090.00</b>	<b>97,776.00</b>	<b>20,314.00</b>		<b>41,000.00</b>	<b>26,000.00</b>		<b>60,000.00</b>	
<b>Output 1.5.5</b>	<b>Provide technical assistance to the Ministry of Justice and Ministry of Education to incorporate legal awareness into primary school curricula</b> (Enhanced education on rights of vulnerable groups, including through legal studies and engagement with primary schools)											<b>Budget Categories for 2015 - 2016 Unfunded Budget</b>							
<b>Activity Results</b>	<b>Associated activities</b>	<b>Lead Institution</b>	<b>Other implementing institutions</b>	<b>Geographic area</b>	<b>Q 3</b>	<b>Q4</b>	<b>Q1</b>	<b>Q2</b>	<b>Total planned budget 12 months (USD)</b>	<b>12 months funded (USD)</b>	<b>12 months Unfunded budget (USD)</b>	<b>Staff and other personnel costs</b>	<b>Supplies, Commodities, Materials</b>	<b>Equipment, Vehicles and Furniture including Depreciation</b>	<b>Contractual Services</b>	<b>Travel</b>	<b>Transfers and Grants to Counterparts</b>		
<b>Support inclusion of activities surrounding rights of vulnerable groups in basic education</b>	Facilitate partnerships between the Ministry of Justice and the Ministry of Education to support organization of legal awareness activities and input into school curricula targeting primary, elementary, and secondary school students	UNICEF	OHCHR	Federal (30,000); Puntland (20,000)			X	X	50,000.00		50,000.00				50,000.00				
<b>Total 1.5.5</b>									<b>50,000.00</b>	<b>-</b>	<b>50,000.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50,000.00</b>	<b>-</b>	<b>-</b>		
<b>Output 1.5.6</b>	<b>Provide technical assistance to justice professionals on the Convention on the Rights of the Child</b> (A functioning system of justice for children, in which justice services are provided to children in contact with the law in accordance with their needs and international standards established)											<b>Budget Categories for 2015 - 2016 Unfunded Budget</b>							
<b>Activity Results</b>	<b>Associated activities</b>	<b>Lead Institution</b>	<b>Other implementing institutions</b>	<b>Geographic area</b>	<b>Q 3</b>	<b>Q4</b>	<b>Q1</b>	<b>Q2</b>	<b>Total planned budget 12 months (USD)</b>	<b>12 months funded (USD)</b>	<b>12 months Unfunded budget (USD)</b>	<b>Staff and other personnel costs</b>	<b>Supplies, Commodities, Materials</b>	<b>Equipment, Vehicles and Furniture including</b>	<b>Contractual Services</b>	<b>Travel</b>	<b>Transfers and Grants to Counterparts</b>		
<b>Update and review laws and regulations to fully reflect and guarantee the rights of the child, and in particular children in contact with the law</b>	Provide technical and legal advisory support for the ratification and implementation of the Convention on the Rights (CRC) of the Child and its optional protocols by the Federal Republic of Somalia	UNICEF		Federal				X	119,175.00	50,000.00	69,175.00				69,175.00				
	Provided technical and advisory support to harmonize national legislation with the CRC standards and principles	UNICEF	UNODC OHCHR	Federal				X	236,072.00	30,000.00	206,072.00	82,398.00			90,000.00		33,674.00		
<b>Total 1.5.6</b>									<b>355,247.00</b>	<b>80,000.00</b>	<b>275,247.00</b>	<b>82,398.00</b>			<b>159,175.00</b>		<b>33,674.00</b>		

Output 1.5.7	Provide technical assistance and train justice professionals to protect the rights of children (Enhanced capacity of justice professionals to guarantee child rights through specialisation of personnel and facilities)										Budget Categories for 2015 - 2016 Unfunded Budget							
Activity Results	Associated activities	Lead Institution	Other implementing institutions	Geographic area	Q3	Q4	Q1	Q2	Total planned budget 12 months (USD)	12 months funded (USD)	12 months Unfunded budget (USD)	Staff and other personnel costs	Supplies, Commodities, Materials	Equipment, Vehicles and Furniture including Depreciation	Contractual Services	Travel	Transfers and Grants to Counterparts	
Provision of child support for children at risk	Enhance custodial corps' knowledge on international instruments and policies pertaining to children in contact with the law	UNICEF	OHCHR	Federal (50,000); Puntland (37,500)	X	X	X	X	87,500.00	18,500.00	69,000.00	30,000.00	15,000.00		20,000.00	4,000.00		
	Provide technical and advisory support for the establishment of the MoJC Women and Juvenile Department (Juvenile aspects)	UNICEF	UNDP	Federal	X	X	X	X	124,425.00	60,000.00	64,425.00	64,425.00						
<b>Total 1.5.7</b>									<b>211,925.00</b>	<b>78,500.00</b>	<b>133,425.00</b>	<b>94,425.00</b>	<b>15,000.00</b>	<b>-</b>	<b>20,000.00</b>	<b>4,000.00</b>	<b>-</b>	
<b>Sub-outcome 1.6: Programme Management</b>																		
Activity Results	Associated activities	Lead Institution	Other implementing institutions	Geographic area	Q3	Q4	Q1	Q2	Total planned budget 12 months (USD)	12 months funded (USD)	12 months Unfunded budget (USD)	Staff and other personnel costs	Supplies, Commodities, Materials	Equipment, Vehicles and Furniture including Depreciation	Contractual Services	Travel	Transfers and Grants to Counterparts	
Effective Programme Management (Police, Justice and Corrections)	Capacity Assessments for Implementing Partners	UNDP	UNWOMEN	Federal (40,000), IJA (30,000) ISWA (30,000)	X	X			100,000.00		100,000.00				100,000.00			
	Organizational Capacity Assessments (2)	UNDP	UNSOM	Federal (20,000) Puntland (10,000) IJA (5,000) ISWA (5,000)	X	X			40,000.00		40,000.00				40,000.00			
	Public Perception survey (1)	UNDP	UNSOM	Federal (40,000) Puntland (40,000) IJA (60,000) ISWA (60,000)	X	X			200,000.00		200,000.00				200,000.00			
	Third Party Monitoring/Mid Term Review	UNDP	UNSOM	Federal (20,000) Puntland (20,000) IJA (30,000) ISWA (30,000)	X	X	X	X	100,000.00		100,000.00				100,000.00			
	Programme Secretariat Support	UNDP	UNSOM	Puntland (10,000) IJA (10,000) ISWA (10,000)	X	X	X	X	30,000.00		30,000.00					30,000.00		
	Steering Committee Support	UNDP	UNSOM	Puntland (15,000) IJA (17,500) ISWA (17,500)	X	X	X	X	50,000		50,000.00					50,000.00		
<b>Total: 1.6</b>									<b>520,000.00</b>	<b>-</b>	<b>520,000.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>440,000.00</b>	<b>80,000.00</b>	<b>-</b>	
<b>Sub Total 1.1 to 1.6 )</b>									<b>16,265,327.23</b>	<b>2,770,500.10</b>	<b>13,494,827.13</b>	<b>3,277,548.05</b>	<b>412,696.00</b>	<b>1,186,000.00</b>	<b>3,358,977.00</b>	<b>786,206.08</b>	<b>4,473,400.00</b>	
<b>UN DIRECT OPERATING COSTS (PREMISES AND FACILITIES; SECURITY EQUIPMENT AND SUPPORT; MONITORING EVALUATION AND OVERSIGHT; COMMUNICATIONS SUPPORT; FINANCE, HUMAN RESOURCES, PROCUREMENT, ICT, AND OTHER OFFICE SUPPORT). (UNDP GUIDANCE OF ACTUAL COST IN SOMALIA). These costs include direct costs for Administrative Agent</b>																		
<b>SUBTOTAL</b>													15,792,683.55					
<b>GMS (7%)</b>													1,093,667.51					
<b>SUBTOTAL</b>													16,886,351.06					

**Somalia RoL Programme Work Plan Based on the National Action Plan for Policing, the UN-Somalia Compact and the National Action Plan on Ending Sexual Violence in Conflict**

Somalia RoL Programme Work Plan Based on the National Action Plan for Policing, the UN-Somalia Compact and the National Action Plan on Ending Sexual Violence in Conflict																	
Outcome 2	Establish unified, capable, accountable and rights-based Somali Police Force providing safety and order for all the people of Somalia																
Sub-Outcome 2.1	A baseline Somali Police Force is built to preserve stability and order in Somalia through custom and institutional rule of law - Police Capability - the human and physical capabilities of police are shaped to support the needs of the Somali people																
Outputs	Associated activities	Responsible UN Institution	Partner Institutions	Geographic area	Q3	Q4	Q1	Q2	2015 - 2016 Total planned budget (USD) 12 MONTHS	2015 - 2016 Funded (USD)	2015 - 2016 Unfunded budget (USD)	Staff and other personnel costs	Supplies, Commodities, Materials	Equipment, Vehicles and Furniture including Depreciation	Contractual Services	Travel	Transfers and Grants to Counterparts
Output 2.1.1 Human capacity of the Somali Police Force is built to a higher level (through support for training and development) <b>Priority 1, Milestone 1</b>	Fund graded literacy testing for all entrants to the Police Academy to ensure potential for conduct of higher level policing tasks	UNDP	SPF UNSOM AMISOM	Federal level (22,000), Puntland (18,000)	x	x	x	x	40,000.00		40,000.00	32,000.00	4,000.00			4,000.00	
	Establish a Police Ethics Academy based Islamic values and human rights principles using national and international opinion leasers and people of influence to guide police in the conduct of their duties	UNODC	SPF UNSOM AMISOM	Federal			x	x	10,000.00		10,000.00	7,000.00				3,000.00	
	Provide financial assistance to support training and development of personnel in recovered areas	UNODC	SPF UNSOM AMISOM	Federal (148,000), ISWA (26,000), IJA (26,000)	x	x	x	x	200,000.00		200,000.00	140,000.00	25,000.00	23,000.00	2,000.00	10,000.00	
	Improve training capability through the provision of advisory, technical and financial assistance to Police Academy, instructors and staff	UNODC	SPF UNSOM AMISOM	Federal	x	x	x	x	362,000.00		362,000.00	210,000.00	30,000.00		87,000.00	35,000.00	
	Support organizing of joint-training with referral network actors, such as shelters and health, psychosocial and legal aid service providers , prosecutors, lawyers and judges on management of GBV cases and developing a protocol and guidelines for a referral system.	UNDP	UN WOMEN (to lead) SPF UNSOM AMISOM	Federal level(40,00), Puntland (60,000), IJA (46,000) and ISWA (20,000)	x	x	x	x	166,000.00		166,000.00		55,000.00		72,000.00	39,000.00	
	Develop capacity of personnel completing investigations training to perform basic forensics functions and crime scene management	UNODC	SPF UNSOM UNDP AMISOM	Federal				x	16,000.00		16,000.00	12,000.00				4,000.00	
	Provision of full scholarships for legal studies for rule of law sector, with a focus on female students (30 students at 600 a year each = 18,000)	UNDP	UN Women	Puntland	x	x	x	x	18,000.00		18,000.00						18,000.00
<b>TOTAL 2.1.1</b>								<b>812,000.00</b>		<b>812,000.00</b>	<b>401,000.00</b>	<b>114,000.00</b>	<b>23,000.00</b>	<b>161,000.00</b>	<b>95,000.00</b>	<b>18,000.00</b>	
Output 2.1.2 Field capability of police is built to a higher level (through provision of equipment and consumables) <b>Priority 1, Milestone 1</b>	Provide interim financial support for re-equipping based on priorities identified in a Table of Equipment to maintain field effectiveness	UNDP	SPF UNSOM AMISOM	Federal integrated with Regional (600,000), Puntland (200,000)	x	x	x	x	800,000.00		800,000.00			800,000.00			
<b>TOTAL 2.1.2</b>								<b>800,000.00</b>		<b>800,000.00</b>			<b>800,000.00</b>				
Output 2.1.3 Safe base capability of the SPF is built to a higher level (through support	Establish a priority list, including based on the risk of attacks, for police station refurbishments for 2015 & 2016, undertake refurbishments in line with funds available	UNOPS	SPF UNSOM UNWOMEN AMISOM	IJA (326,000) , Central region (326,000) , ISWA (326,000) , Benadir region (272,000)	x	x	x	x	1,250,000.00		1,250,000.00	90,000.00	30,000.00	10,000.00	1,100,000.00	20,000.00	
	Establish the highest priority police station construction to be funded over the project period, including the needs of female officers, victims and witnesses	UNOPS	SPF UNSOM UNDP AMISOM	Benadir (Mogadishu CID HQ)	x	x	x	x	2,150,500.00		2,150,500.00	20,000.00	10,000.00	10,000.00	2,100,000.00	10,500.00	

for infrastructure and ancillaries) Priority 1, Milestone 1	Provide technical and financial support to refurbish the Police Academy including roofs, damaged walls and sewage/drainage systems which represent health threats to students and staff	UNOPS	SPF UNSOM UNDP UNWOMEN AMISOM	Benedir	x	x	x	x		500,000.00		500,000.00	100,000.00	10,000.00	10,000.00	370,000.00	10,000.00		
	<b>TOTAL 2.1.3</b>									3,900,500.00	-	3,900,500.00	210,000.00	50,000.00	30,000.00	3,570,000.00	40,500.00		
<b>Sub Outcome 2.2</b>	<b>Police Reform - the conduct, behaviour and values of police are shaped to support the needs of the Somali people</b>																		
<b>Outputs</b>	<b>Associated activities</b>	<b>Responsible UN Institution</b>	<b>Partner Institutions</b>	<b>Geographic area</b>	<b>Q1</b>	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>	<b>Total planned budget 12 months (USD)</b>	<b>12 months funded (USD)</b>	<b>12 months Unfunded budget (USD)</b>	<b>Staff and other personnel costs</b>	<b>Supplies, Commodities, Materials</b>	<b>Equipment, Vehicles and Furniture including Depreciation</b>	<b>Contractual Services</b>	<b>Travel</b>	<b>Transfers and Grants to Counterparts</b>		
Output 2.2.1 Police strategy, tactics and organization are improved (through new approaches) Priority 1, Milestone 2	Fund an international expert to work with the SPF UNPOL and AMISOM to examine the circumstances under which police officers are being killed and injured with the objective of recommending strategic and tactical solutions to this problem	UNDP	SPF UNSOM AMISOM	Federal integrated with Regional(90,000), Puntland (10,000)	x	x	x	x	100,000.00		100,000.00	88,000.00	2,000.00			10,000.00			
	Implement a high level mentoring program for senior officers of the MNS and SPF based on the VIP concept to assist with strategic thinking and management	UNODC	SPF UNSOM UNODC UNWOMEN AMISOM	Federal (168000), Puntland (100000), ISWA (60000), IJA (60000)	x	x	x	x	388,000.00		388,000.00	342,000.00				8,000.00	38,000.00		
	<b>TOTAL 2.2.1</b>								488,000.00	-	488,000.00	430,000.00	2,000.00		8,000.00	48,000.00			
	Provide technical support and funding for establishment of a Community Advisory Committee (CAC) to the Minister on Police matters	UNDP	SPF UNSOM UNODC UNWOMEN AMISOM	Federal integrated with Regional	x	x	x	x	80,000.00		80,000.00	30,000.00				50,000.00			
	Establish a joint Somali-international monitoring group with a charter to report on corruption, criminality, sexual exploitation & abuse and preventative measures to minimise scope for major deviations in police conduct and behaviour during the SPF's reformation.	UNODC	SPF UNSOM UNWOMEN AMISOM	Federal	x	x	x	x	172,000.00		172,000.00	140,000.00	7,000.00			5,000.00	20,000.00		
	Advise on and fund formal establishment (training and equipping) of an Integrity and Investigations Unit within the SPF including SOPs and references in legislation	UNODC	SPF UNSOM UNODC UNWOMEN AMISOM	Federal	x	x	x	x	62,000.00		62,000.00	37,000.00			15,000.00	2,000.00	8,000.00		
	Advise on and fund formal establishment (training and equipping) of a Gender Unit within the SPF including SOPs and references as a platform for further development	UNDP	UN WOMEN (to lead) SPF UNSON UNODC AMISOM	Mogadishu (31,000); Puntland (31,000)	x	x			62,000.00		62,000.00		10,000.00	13,000.00		24,000.00	15,000.00		
	Provide training and technical support to Gender Unit to establish a system in the collection and analysis of age and sex-disaggregated data as a key tool towards understanding and responding to the different needs of women, girls, men and boys; analyze trends based on religious or ethnic affiliation where appropriate; monitor reporting and response to GBV cases, with a focus on CRSV; and data on situation of female personnel and staff in the SPF.	UNDP	UN WOMEN (to lead) SPF UNSON UNDP AMISOM	Mogadishu (37,000) Puntland (37,000)			x	x	74,000.00		74,000.00		35,000.00			24,000.00	15,000.00		
	Undertake a survey of female police officers to establish the basic characteristics of the group covering factors including location, clan, literacy education standards and demographics	UNDP	UN WOMEN (to lead) SPF UNSON AMISOM	Mogadishu (15,000), Puntland (15,000), IJA (10,000), ISWA (10,000)	x				50,000.00		50,000.00	20,000.00				15,000.00	15,000.00		



Output 2.2.2 A basic framework for interaction with community is developed (through the implementation of communication processes and increased accountability) <b>Priority 1, Milestone 4</b>	Undertake focus group studies with female police to gain an understanding of their experiences as police officers, perceptions of their work environment and aspirations for the future	UNDP	UN WOMEN (to lead) SPF UNSOM UNODC AMISOM	Mogadishu (20,000), Puntland (20,000), IJA (12,000); ISWA (12,000)				X				64,000.00		64,000.00		25,000.00		24,000.00	15,000.00
	Identify gender niches for female officers inside the SPF to increase the range of options for women including roles serving female sections of the community	UNDP	UN WOMEN (to lead) SPF UNSOM UNODC AMISOM	Mogadishu (20,000), Puntland (20,000), IJA (12,000); ISWA (12,000)				X				64,000.00		64,000.00		25,000.00		24,000.00	15,000.00
	Explore and evaluate models for the deployment of female police officers, including the establishment of mentor responsibilities, concentrations to minimise scope for abuse and pilots gender segregated police stations to improve services to women	UNDP	UN WOMEN (to lead) SPF UNSOM UNODC AMISOM	Mogadishu (20,000), Puntland (20,000), IJA (7,000) ISWA (7,000)			X		X			54,000.00		54,000.00		15,000.00		24,000.00	15,000.00
	Support organization of consultation seminars between Gender Unit and CSOs, community leaders to develop citizen trust and communication on women issues	UNDP	UN WOMEN (to lead) SPF UNSOM UNODC AMISOM	Mogadishu (20,000) Puntland (20,000)		X	X	X				40,000.00		40,000.00		40,000.00			
	Create a mixed-sex, specialized investigation cell on SGBV cases that reports directly to senior leadership of SPF, including support to selection and training of personnel; drafting of mandate, guidelines and provision of incentives; provision of equipment	UNDP	UN WOMEN (to lead) SPF UNSOM UNODC AMISOM	Mogadishu (175,000) Puntland (175,000)		X	X	X				350,000.00		350,000.00	271,348.00	39,652.00		24,000.00	15,000.00
	Provide technical and advisory support to develop capacity of police officers assigned to investigation cell on SGBV investigations through specialized training on GBV case management, including witness protection, and preparation of investigations files for prosecution and hearings; support the formulation/adoption of relevant materials and knowledge tools.	UNDP	UN WOMEN (to lead) SPF UNSOM UNODC AMISOM	Mogadishu (52,000) Puntland (52,000)		X	X	X				104,000.00		104,000.00		65,000.00		24,000.00	15,000.00
	Provide technical and financial support to create a specialized SGBV task force hosted at the MONS (SGBV task force involving police, justice, community organisations, women's NGOs, UN country team representatives, Women Protection Advisers (WPA) where applicable and other UN staff, and donor's representatives) to strategize prevention and response to violations against women and girls.	UNDP	UN WOMEN (to lead) SPF UNSOM UNODC AMISOM	Federal				X	X			25,000.00		25,000.00		25,000.00			
	Provide technical support to MONS and SPF develop strategic and operational plan on prevention and protection of women and girls against GBV in rural and conflict-affected areas**	UNDP	UN WOMEN (to lead) SPF UNSOM UNODC AMISOM	Federal				X	X			49,000.00		49,000.00		10,000.00		24,000.00	15,000.00
	Provide technical support to management and leadership of MONS and SPF to develop a strategic plan on gender representation in the security sector, including policies on human resource, recruitment and budget	UNDP	UN WOMEN (to lead) SPF UNSOM UNODC AMISOM	Federal		X	X	X	X			54,000.00		54,000.00		10,000.00		24,000.00	20,000.00
	Provide technical and financial support to selected CSOs, including women groups, to organize monthly community forums with police on SGBV crimes and safety issues affecting women and girls with the aim of developing regular security action plans to be implemented by police and community.	UNDP	UN WOMEN (to lead) SPF UNSOM UNODC AMISOM	Mogadishu (40,159), Puntland (40,150), ISWA (30,100), IJA (30,100)		X	X	X	X			140,509.00		140,509.00	97,776.00				
Develop a long term (12 months) behaviour change campaign (with designated gender targets) based on the 10 Point Integrity Plan which makes citizens aware of obligations police have to them, the consequences of any breaches and what they can do to seek redress	UNODC	SPF UNSOM UNODC UNWOMEN AMISOM	Federal (100000), Puntland (50000), ISWA (25000), IJA (25000)		X	X	X	X			200,000.00		200,000.00				200,000.00		
<b>TOTAL 2.2.2</b>											1,644,509.00	-	1,644,509.00	596,124.00	306,652.00	28,000.00	438,000.00	233,000.00	42,733.00

Output 2.2.3 Basic police operations are maintained and sustained (through the creation of financial management, human resource and logistics capability) Priority 1, Milestone 1	Continue to provide police stipend support and expand this support to selected regions	UNOPS	SPF UNDP AMISOM	Federal	x	x	x	x	25,538,300.00	3,538,300.00	22,000,000.00	500,000.00			1,474,000.00	26,000.00	20,000,000.00	
	Assess the capacity of personnel in finance, Human Resources and Logistics, and the extent to which training can improve performance at section and individual levels	UNDP	SPF UNSOM UNODC UNWOMEN AMISOM	Federal	x	x			100,000.00		100,000.00	75,000.00	5,000.00				20,000.00	
	Provide technical advice and specialist training to personnel in the finance, human resources and logistics areas to improve police efficiency	UNDP	SPF UNSOM UNODC UNWOMEN AMISOM	Federal		x	x	x	335,000.00		335,000.00	226,500.00	5,000.00				103,500.00	
	Provide technical support to review and assist in budget development, management and implementation for the SPF	UNDP	SPF UNSOM UNODC UNWOMEN AMISOM	Federal		x	x	x	111,000.00		111,000.00	81,000.00					30,000.00	
	Support the Human Resource Unit in producing a computerised staffing establishment for the SPF shaped to fit its evolving organisational structure and to assist with workforce planning and budget development	UNDP	SPF UNSOM UNODC UNWOMEN AMISOM	Federal		x	x	x	111,000.00		111,000.00	81,000.00					30,000.00	
<b>TOTAL 2.2.3</b>								<b>26,195,300.00</b>	<b>3,538,300.00</b>	<b>22,657,000.00</b>	<b>963,500.00</b>	<b>10,000.00</b>			<b>1,474,000.00</b>	<b>209,500.00</b>	<b>20,000,000.00</b>	
2.2.4 The influence of Government is spread to recovered territories through policing based on planning, preparation, communication and needs based deployment Priority 1, Milestone 2	Continue the community policing design and development and roll out of program on a trial basis in Garowe to assess impact of Somali developed model on police-community relations	UNDP	SPF UNSOM UNODC UNWOMEN AMISOM	Puntland		x	x	x	64,000.00		64,000.00	50,000.00	4,000.00				10,000.00	
	Legal framework and Policies for Somali Police Force at National and Regional level is established: Policies for reform making, Federal Police Act and Civilian Right Act.	UNDP	MoIS UNSOM UNODC UNWOMEN AMISOM	Federal		x	x	x	100,000.00		100,000.00	75,000.00	5,000.00				20,000.00	
	Capacity of the ministry is built at higher level: Improve the capacity of the ministry personnel and offices such as on Maritime security and other areas, including support for coordination mechanisms.	UNDP	MoIS UNSOM UNODC UNWOMEN AMISOM	Federal		x	x	x	100,000.00		100,000.00	75,000.00	5,000.00				20,000.00	
	Monitoring and evaluation: Support the capacity of the ministry to oversight the activities of the security institutions .	UNDP	MoIS UNSOM UNODC UNWOMEN AMISOM	Federal		x	x	x	100,000.00		100,000.00	75,000.00	5,000.00				20,000.00	
<b>TOTAL 2.2.4</b>								<b>364,000.00</b>		<b>364,000.00</b>	<b>275,000.00</b>	<b>19,000.00</b>				<b>70,000.00</b>		
<b>PROJECT STAFFING COSTS FOR UNDP (INTERNATIONAL, NATIONAL AND ASSOCIATED TRAVEL COSTS)</b>									<b>1,269,468.00</b>		<b>1,269,468.00</b>	919,468.00				350,000.00		
Sub Total including stipends									35,473,777.00	3,538,300.00	31,935,477.00	3,795,092.00	501,652.00	881,000.00	5,651,000.00	1,046,000.00	20,060,733.00	
UN DIRECT OPERATING COSTS (PREMISES AND FACILITIES; SECURITY EQUIPMENT AND SUPPORT; MONITORING EVALUATION AND OVERSIGHT; COMMUNICATIONS SUPPORT; FINANCE, HUMAN RESOURCES, PROCUREMENT, ICTAND OTHER OFFICE SUPPORT). (UNDP GUIDANCE OF ACTUAL COST IN SOMALIA). These costs include Direct Costs of Administrative Agent											5,257,377.21							
Sub Total											37,192,854.21							
GMS (7%)											2,575,662.05							
<b>GRAND TOTAL</b>											<b>39,768,516.26</b>							

**Annex 2b: Somalia Budget by Participating UN Organization, using UNDG Budget Categories**

Somalia UN MPTF - Somalia Joint RoL Programme Budget*						
Rule of Law – Police – Somalia						
SN	Categories	UNDP	UNODC	UNICEF	UNOPS	Total Category all Agencies
1	Staff and other personal cost	2,197,092.00	888,000.00	-	710,000.00	3,795,092.00
2	Supplies and material	389,652.00	62,000.00	-	50,000.00	501,652.00
3	Equipment, Vehicle, and Furniture including Depreciation	813,000.00	38,000.00	-	30,000.00	881,000.00
4	Contractual service	303,000.00	304,000.00	-	5,044,000.00	5,651,000.00
5	Travel	861,500.00	118,000.00	-	66,500.00	1,046,000.00
6	Transfers and Grants to Counterparts	60,733.00	-	-	20,000,000.00	20,060,733.00
	Total Category per Agency	4,624,977.00	1,410,000.00	-	25,900,500.00	31,935,477.00
	Direct Operating Costs (incl. direct cost of Admin Agent)	821,355.21	229,025.00	-	4,206,997.00	5,257,377.21
	Subtotal	5,446,332.21	1,639,025.00	-	30,107,497.00	37,192,854.21
	GMS (7%)	377,166.80	113,505.00	-	2,084,990.25	2,575,662.05
	<b>Grand Total</b>	<b>5,823,499.01</b>	<b>1,752,530.00</b>	<b>-</b>	<b>32,192,487.25</b>	<b>39,768,516.26</b>

Rule of Law - Justice and Corrections – Somalia

SN	Categories	UNDP	UNODC	UNICEF	UNOPS	Total Categories
1	Staff and other personnel costs	1,485,629.05	1,223,000.00	477,619.00	91,300.00	3,277,548.05
2	Supplies, Commodities, Materials	219,296.00	125,000.00	26,000.00	42,400.00	412,696.00
3	Equipment, Vehicles and Furniture including Depreciation	535,000.00	651,000.00	-	-	1,186,000.00
4	Contractual Services	954,700.00	1,247,000.00	388,277.00	769,000.00	3,358,977.00
5	Travel	398,300.00	312,000.00	33,000.00	42,906.08	786,206.08
6	Transfers and Grants to Counterparts	3,391,765.00	-	1,081,635.00	-	4,473,400.00
	Total Cost category per Agency	6,984,690.05	3,558,000.00	2,006,531.00	945,606.08	13,494,827.13
	Direct Operating Costs (incl. direct cost of Admin Agent)	1,240,420.86	577,923.00	325,918.65	153,593.91	2,297,856.42
	Subtotal	8,225,110.91	4,135,923.00	2,332,449.65	1,099,199.99	15,792,683.55
	GMS (7%)	569,601.47	286,419.00	161,525.75	76,121.29	1,093,667.51
	<b>Grand Total</b>	<b>8,794,712.38</b>	<b>4,422,342.00</b>	<b>2,493,975.40</b>	<b>1,175,321.28</b>	<b>16,886,351.06</b>
<b>Final Grand Total</b>						<b>56,654,867.32</b>

\* Budgets must adhere to the UNDG Harmonised Budget Categories as approved by the High Level Committee on Management (HLCM) and Chief Executives Board for Coordination (CEB).

\*\*Indirect support cost should be in line with the rate of 7%, as specified in the Somalia UN MPTF TOR and MOU and SAA, Section II- Financial Matters.

### **Annex 3: Risk Log**

Risk description	Programme Activities affected	Risk Impact & Probability		Mitigating Measures	Responsible Parties
		Likelihood	Potential Impact		
Elections	Potential of dramatic changes to the political landscape can impact the Joint Programme implementation. Depending on the election outcome, the Joint Programme may have to realign its priorities with the ones of the newly elected state actors	Medium	High	Depending on the outcome of the elections and the new priorities/needs voiced by the new Government, the Joint Programme may have to re-prioritize activities. Possible mitigation measures include a committed focus on technical capacity development of institutional counterparts while support to non-state actors (civil society) is likely to continue	All UN partners
Tensions and conflicts in South-Central	All activities in South-Central might be affected if the Joint Programme is forced to suspend implementation due to increased security risks. The risk of this is greater in relation to liberated areas where state institutions need to ascertain and consolidate their presence.	Medium	High	Through making extensive use of national coordination mechanisms under the Compact, empowering national programme staff and continuing to build capacity with all programme counterparts, the Joint Programme will be able to continue implementation of activities under adverse circumstance.	All UN partners

Increase in internal political divisions	An increase in internal political divisions will have detrimental effect on all activities and interventions under the Joint Programme. Internal political divisions are likely to further deepen the autonomist/independent movements	Medium	High	While keeping track of all political developments, the Joint Programme will continue to build strong relationships with all local and regional partners, with a focus to support an harmonized approach to rule of law development across Somalia.	All UN partners.
Difficulty in securing international expertise to come to Somalia	Delayed recruitment processes may impact on the implementation pace of the Programme	Medium	High	Review agencies policies and streamline processes for eliminating delays.  Recruitment of diaspora advisors is not as difficult as recruiting international people for several reasons. Recruitment of diaspora expertise for some positions represents a sustainable and quick solution avoiding unnecessary waste of time.	All UN partners, including IOM
Limited commitment by RoL institutions for long-term mechanisms or priorities	In the event that sustainable mechanisms and priorities are not implemented by RoL institutions, the Joint Programme may be undermined in its scope	Medium	High	Regular follow up with RoL institutions on implementation of their strategic plans/action plans	All partners
Limited engagement with vulnerable groups	A limited engagement with vulnerable groups may undermine the rights-based approach the Joint Programme should abide by	Medium	High	Redesign activities with a strong focus on vulnerable groups and explore innovative ways of engaging with them	UNICEF, UN-WOMEN
Corruption in the public sector	UN Rule of Law activities undermined as a result of corruption	Medium	High	Support accountability and transparency programmes and strengthen oversight mechanisms	All UN partners

Capacity needs outlast the Programme timelines	Programme fails in the long run to ensure that sustainable mechanisms and improved capacities are in place with the Government	Medium	High	Ensure programme and activities are in accordance to the need of the government in terms of resources and timeline.  Provide further support to the RoL institutions to develop a realistic capacity development strategy	All UN partners, including IOM
Insecurity at the regional and district levels leading to inability for the Programme to deliver services and implement activities	The planned activities in the regions and districts are delayed or interrupted	Medium	High	Develop alternative interventions jointly with other local stakeholders	All UN partners
Justice Institutions not established	The Programme intends to provide support to Justice Institutions that are not yet established by legislation.	Medium	Medium	The Programme is designed to provide support to enable the Justice Institutions to be established and will coordinate closely with justice sector stakeholders to monitor the progress.	All UN partners

**Annex 4a: Somaliland Results Framework**



**Results Framework Justice and Corrections and Police for Somaliland**

<b>PSG 3: Improve access to an efficient and effective justice system for all</b>					
<b>Outcome 1: Improve access to an efficient and effective justice system for all</b>					
<b>Outcome 1 indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
% Somalis who feel justice and corrections services have improved. (disaggregated by sex and district)	Somaliland	No Baseline data	Benchmark to be established in first six months of programme and depending on public perception tool developed	Public Perception Survey. To be applied at the beginning, to establish benchmark and then at the end of the programme.	Programme Secretariat
Capacity of Justice institutions and Custodial Corps to deliver gender-responsive services respectful of human rights enhanced	Somaliland	No Baseline	Benchmark to be established in first six months of programme and depending on organizational capacity assessment tool developed	Organizational capacity assessment tool. To be applied at the beginning, to take a baseline capacity assessment of each institution and then at the end of the programme.	Programme Secretariat
Capacity of Human Rights institutions particularly to promote and protect rights of vulnerable groups (link to UNDP Strategic Plan 2.3.2 Capacities of human rights institutions strengthened)	Somaliland	No Baseline	Benchmark to be established in first six months of programme and depending on organizational capacity assessment tool developed	Organizational capacity assessment tool. To be applied at the beginning, to take a baseline capacity assessment of each institution and then at the end of the programme.	Programme Secretariat
<b>Sub-Outcome 1.1 Access to Justice improved, with a focus on women and vulnerable groups</b>					
<b>Sub-Outcome 1.1 Indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of districts provided with justice services	Somaliland	37	42 out of 52 districts	Ministry of Justice reports verified by monitoring missions including reports and photographs	UNDP, UNODC, UN Women, UNICEF
<b>Output 1.1.1 Support to promote and protect human rights</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>

Number of justice sector professionals trained on the convention of the rights of children disaggregated by sex, topic, districts and type	Somaliland	0	25 persons trained	Curriculum / training guide, agenda, list of participant signed	UNICEF
<b>Output 1.1.2: Existing substantive and procedural laws, policies and regulations reviewed and harmonized and in line with the Constitution and international human rights standards</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of laws and policies that are non-discriminatory and meet human rights standards developed or revised in support of the justice sector (disaggregated by: institution and type)	Somaliland	0	4: 1 Policy for child prisoners; 1 policy for female prisoners; 1 review of juvenile justice law; 1 review of the Criminal Procedure Code	Copy of laws and policies developed or revised and proof of submission to the next relevant stage	UNDP, UN Women, UNODC
<b>Output 1.1.3 Public awareness about national legal framework and international instruments enhanced</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of people reached by awareness campaigns (disaggregated by provider, topic, sex and district)	Somaliland	0	200, 000 audience, including on gender justice issues	The radio audience, the Media agencies coverage area, social media	UN Women, UNODC
Number of institutions or units that receive procured equipment (disaggregated by district, type and recipient)	Somaliland	0	10 courts, 20 police stations, 6 prisons received printed copies of Legal Aid Act and Prisons Act	Procurement documents for printing, delivery report.	UNODC
<b>Output 1.1.4 - Enhanced capacity of mobile courts formed by judges, prosecutors and defenders that travel to locations in which judicial institutions are not available</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of cases fully adjudicated by mobile courts (disaggregated by criminal: rape and SGBV and other; and civil cases: women's socio-economic rights; dismissals and convictions; by district, sex and age)	Somaliland	2014	50 cases per Month, 150 Per Quarter Mobile courts represented 1,824 cases in Somaliland	Cases Files and Progress reports, Monitoring Visits, Court records, Monitoring reports and Case files and beneficiaries	UNDP

Number of institutions or units that receive procured equipment (disaggregated by district, type and recipient)	Somaliland	2014 Five old Cars	5 vehicles Donated to the mobile courts for 5 regions	Handover notes, event pictures and media	UNDP
<b>Output 1.1.5 Legal aid provision enhanced with focus on women's access to justice</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of participants receiving legal aid or counselling (disaggregated by sex, type of cases and district)	Somaliland	Legal aid centers provided legal aid to 15,299 clients in 2014	8,000 participants receive legal aid or counselling	Case files, Reports, monitoring visits, clients interview	UNDP
Number of legal aid centers supported (disaggregated by type and district)	Somaliland	In 2014 there were 8 Legal aid Centers supported: 5 in Hargeisa, 2 in Borama, 1 in Burao	12 legal aid centers supported in All regions	Case files, Reports, monitoring visits, clients interview,	UNDP
Number of gender-responsive justice sector institutions or internal units established with UN support	Hargeisa	1	1	Establishment documentation	UNDP, UN Women
Number of people reached by awareness campaigns (disaggregated by provider, topic, sex and district)	Somaliland	2014 data	100,000 people reached through awareness campaigns and Media Programs	Media Coverage, Reports, monitoring visits, clients interview,	UNDP
<b>Output 1.1.6 Child friendly justice system established and functional</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of strategies, SOPs, Code of Conduct, or systems developed or revised in support of justice sector institutions. (disaggregated by: institution, and type)	Somaliland	0	2	Copy of strategy, SOPs, Code of Conduct or systems documents, and proof of submission to the next relevant stage	UNICEF
<b>Output 1.1.7 Women's access to justice enhanced</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>

Number of individuals that have received legal scholarships (disaggregated by sex and district of University)	Somaliland	0	50	Database of scholarship recipients	UNDP
Number of policies promoting women's access to justice developed	Somaliland	0	1 access to justice policy and 1 legal aid policy	Copy of laws and policies developed or revised and proof of submission to the next relevant stage	UNDP, UN Women
<b>Sub Outcome 1.2</b>	<b>Capacities and resources of justice institutions to deliver justice built / Infrastructures</b>				
<b>Sub-Outcome 1.2 indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of cases fully adjudicated in the formal permanent courts (disaggregated by criminal [rape and SGBV and other] and civil cases [women's socio-economic rights and other], and dismissals and convictions, and district), and sex, youth/adult)	Somaliland	In 2014 total Cases adjudicated: 8428 (criminal 3590, civil 4838), SGBV cases 399, 191 prosecuted, 35 dismissed, 47 convictions and 109 cases are under police investigations.	20% increase	Court records link to six monthly reports from the Supreme Court.	UNDP, UN Women, UNODC
% Of justice actors (judges, prosecutors, public defenders, corrections staff) undertake training (initial or refresher) with UN support	Somaliland	15%	35%	Training reports	UNDP, UN Women, UNODC
<b>Output 1.2.1 and 1.2.2</b>	<b>MoJ planning research and monitoring capacity enhanced</b>				
<b>Immediate results indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of justice actors trained on women rights and gender justice	Somaliland	0	30 judges, 30 prosecutors	Training reports	UN Women
Number of individuals that have received legal internship / graduate placement (disaggregated by sex,	Somaliland	54 scholarships (M: 29, F: 25; (24 Amoud	100 Students 50 Hargeisa, 30 Amoud Borama and 20 Burao, 30% to be female	Internship documentation, Interns/graduate placement profiles and timesheets. Students	UNDP

institution and district)		University/Borama, 30 Hargeisa University)		record, attendance sheers and exam results	
Number of gender-responsive justice sector institutions or internal units established with UN support	Hargeisa	1	2	Establishment documentation	UNDP, UN Women
Number of strategies, SOPs, Code of Conduct, or systems developed or revised in support of justice sector institutions (disaggregated by: institution, and type)	Somaliland	0	4, including 1 justice sector reform plan, 1 human resources strategy, 1 MoJ budget plan, 1 system of criminal data collection and analysis	Copy of plans and strategies	UNODC, UNDP
<b>Output 1.2.3</b>					
<b>Human capacity of the judiciary to deliver justice enhanced</b>					
<b>Immediate results indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of gender responsive justice sector institutions or internal units established with UN support	Somaliland	2 (HJC review team, HJC inspection team)	1, including 1 MoJ women and children's unit	Reports and visits to the supported units	UN Women, UNDP
Number of strategies, SOPs, Code of Conduct, Manuals or systems developed or revised in support of justice sector institutions. (disaggregated by: institution, and type)	Somaliland	0	1 comprehensive package of training materials for Judges	Copy of Training package	UNODC
Number of justice sector professionals trained (disaggregated by sex, topic, districts and type of professional such as: prosecutors, judges, MoJ, Custodial Corps)	Somaliland	0	6 trainers trained to deliver the Comprehensive training programme	Training reports	UNODC
<b>Output 1.2.4 Logistics and infrastructure of judiciary enhanced</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of justice sector structures refurbished or renovated (disaggregated by type and district)	Somaliland	0	2 Justice sector structures refurbishment and security enhancements finalized	Visiting reports, Handover and rehabilitation reports	UNODC

Number of institutions or units that receive procured equipment	Somaliland	0	6 regional district courts received equipment and furniture	Delivery report	UNDP
<b>Output 1.2.5 Human capacity of the corrections service enhanced</b>					
<b>Immediate results indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of corrections officers trained in women rights and gender justice	Somaliland	0	50 corrections staff	Training reports	UN Women
<b>Output 1.2.6 Vocational and Rehabilitation programmes for prisoners established</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of participants in trainings disaggregated by sex, topic and district.	Somaliland	0	100 custodial staff trained and 600 prisoners access to vocational trainings	Training reports	UNODC
<b>Output 1.2.7 Logistics and infrastructure of Corrections Service enhanced</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of justice sector structures refurbished (disaggregated by type and district)	Somaliland	0	1 prison rehabilitation finalized; 1 tailoring workshop constructed	Delivery report, photos from the rehabilitated prison	UNODC
Number of institutions or units that receive procured equipment	Somaliland	0	6 vehicles provided to the custodial corps; 100 uniforms provided to the Custodial Corps; heavy duty tailoring machine	Delivery reports	UNDP, UNODC
<b>Output 1.2.8 Organizational planning of the Attorney's General Office enhanced</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of strategies, SOPs, Code of Conduct, Manuals or systems developed or revised in support of justice sector institutions. (disaggregated by: institution, and	Somaliland	0	4 (Draft Attorney General Bill; and accompanying Implementation Plan; SOPs and directives)	Copy of laws and policies developed or revised and proof of submission to the next relevant stage	UNODC

type)					
<b>Output 1.2.9 Technical capacities of prosecutors and clerks strengthened</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of strategies, SOPs, Code of Conduct, Manuals or systems developed or revised in support of justice sector institutions. (disaggregated by: institution, and type)	Somaliland	0	1 comprehensive package of training materials for Prosecutors	Copy of Training package	UNODC
Number of justice sector professionals trained (disaggregated by sex, topic, districts and type of professional such as: prosecutors, judges, MoJ, Custodial Corps)	Somaliland	0	6 trainers trained to deliver the Comprehensive training programme	Training reports	UNODC, UN Women
<b>Output 1.2.10 Logistics and infrastructure of the Attorney General's office enhanced</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	
Number of gender responsive justice sector institutions or internal units established with UN support	Somaliland	1	1	Reports and visits to the supported units	UNDP
Number of facilities rehabilitated for the Attorney General's Office	Somaliland	0	1	Handover certificate	UNOPS
<b>1.2.11 Organizational and operational capacity of Public Defender's Council established</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	
Number of facilities rehabilitated or constructed for the PD council	Somaliland	0	1	Handover certificate	UNOPS
Number of strategies, SOPs, Code of Conduct, Manuals or systems developed or revised in support of justice sector institutions. (disaggregated by: institution, and type)	Somaliland	1	5 (Draft Public Defender Bill; and accompanying Implementation Plan; SOPs, TORs and administrative directives)	Copy of laws and policies developed or revised and proof of submission to the next relevant stage	UNODC
<b>Sub-Outcome1. 3</b>	<b>Strengthening and Improving Cooperation between formal and informal conflict resolution systems</b>				

Sub-Outcome 1.3 indicator	Geographical areas	Baseline data	Final targets	Means of verification	Responsible organization
Strategy and systems developed for Cooperation between formal and informal justice systems	Somaliland	0	2 (1 strategy and 1 system)	Reports from the Ministry of Justice	UNDP, UN Women
<b>Output 1.3.1 Traditional Dispute Resolution mechanisms supported</b>					
Immediate results indicators	Geographical areas	Baseline data	Final targets	Means of verification	Responsible organization
Number of people reached by awareness campaigns (disaggregated by provider, topic, sex and district)	Somaliland	0	120 persons attended symposium of harmonization of the traditional, religion and formal legal systems	List of participants, report from the symposium	UNDP
Number of traditional justice actors trained in women rights and gender justice	Somaliland	0	100 traditional justice actors, including religious leaders	Training report	UN Women
<b>PSG 2: Develop a Civilian Police organization that is responsive, accessible to the public and accountable to justice and civil society institutions: and works in partnership with local communities and other security institutions to maintain law and order while safeguarding human rights</b>					
<b>Outcome 2</b>	<b>PSG 2: Develop a Civilian Police organization that is responsive, accessible to the public and accountable to justice and civil society institutions: and works in partnership with local communities and other security institutions to maintain law and order while safeguarding human rights</b>				
Outcome 2 indicator	Geographical areas	Baseline data	Final targets	Means of verification	Responsible organization
% of Somalis who feel police services have improved (disaggregated by sex and district)	Somaliland	2014	Benchmark to be established in first six months of programme and depending on public perception tool developed	Public Perception Survey. To be applied at the beginning, to establish benchmark and then at the end of the programme.	Programme Secretariat
Capacity of SLP to deliver gender-responsive services respectful of human rights that are non-discriminatory and meet human rights standards  (Link to UN Women impact area 3 – SOM.D.3.1; UN Women impact area 5	Somaliland	Baseline public satisfaction in selected area	Benchmark to be established in first six months of programme and depending on organizational capacity assessment tool developed	Organizational capacity assessment tool. To be applied at the beginning, to take a baseline capacity assessment of each institution and then at the end of the programme.	Programme Secretariat



– SOM.D.5.1)					
<b>Sub-Outcome 2.1 To improve public confidence and trust in the Somaliland Police (Somaliland Special Arrangement PSG 2: Priority 2 - Police, Milestone 1 and PSG 3: Priority 4 - Gender, Milestone 1) (Somaliland Police Force Strategic Plan: Priority 1)</b>					
<b>Sub-Outcome 2.1 indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of police related institutions or units established	Harg/regions	No functional community-policing units and committees at police stations.	6 community-policing committees established at Police Stations	Monitor visits, meeting minutes	UNDP, UN Women, UNICEF
<b>Output 2.1.1 Support training in Community and gender responsive policing</b> (Support of formal establishment, training and equipping Gender Unit of a Somaliland Police and developing a system in the collection and analysis of age and sex-disaggregated data as a key tool towards understanding and responding to the different needs of women, girls, men and boys)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of police related institutions or units established with UN support	Harg/regions	1 gender unit at MOI	1 gender unit in the MOI; 1 gender unit in SLP	Monitor visits, meeting minutes	UN Women
Number of strategies, SOPs, Code of Conduct, or systems that are non-discriminatory and meet human rights standards developed or revised in support of SLP (disaggregated by: institution and type)	Harg/Regions	0	6: 1 guidance on integration of women; 1 SOP for SLP Gender Unit; 1 guidance on data collection and analysis; 1 plan for women and children at police stations; 1 Programme on GBV Case Management; 1 guidance on mentoring of female police officers	Copies of the documents	UN Women, UNICEF
<b>Output 2.1.2 Community-policing principle is practiced in police station levels by training and sensation of mid-rank officers</b> (Establish community-policing units, committees selected at four police stations, train and provide furniture and office equipment)					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of institutions or units that receive procured equipment (disaggregated by district, type and recipient)	Harg/Regions	Limited furniture and equipment at the Police stations	Provide Furniture and equipment for 4 police stations	Delivery report, asset transferred.	UNDP

Number of Police offices Trained and sensitized on Community policing	Harg/Regions	2014 Data	40 Police officers trained	List of trainees, Training reports	UNDP
<b>Sub-Outcome 2.2 To improve operational policing performance in order to: reduce crime; improve investigations, bring offenders to justice and strengthen capability (Somaliland Special Arrangement PSG 2: Priority 2 - Police, Milestones 1 and 2 ) (Somaliland Police Force Strategic Plan: Priority 2)</b>					
<b>Sub-Outcome 2.2 indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of crimes and security reports which include data on number of cases reported to police	Somaliland	0	4 reports	Reports from Police	UNODC, UNDP
<b>Output 2.2.1 Provide guidance in developing intelligence led policing models (Comprehensive analysis, reporting system for crimes and security issues, enhance capacity of crime record office and assessment of police response to crowd control in order to comply with international best practice)</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of strategies, SOPs, Code of Conduct, or systems that are non-discriminatory and meet human rights standards developed or revised in support of SLP (disaggregated by: institution and type)	Harg/Region	Standard Operational procedures	5: 1 reporting system for crime and security; 1 national crime reduction strategy; 1 SOP for IT crime data; 1 SOP for crowd control; 1 public order management plan	SOPs, Training report, attendance sheet	UNODC, UNDP
Equipment (hardware and software) delivered to operationalize Crime Records	Somaliland	0	Database developed and accessible from 15 stations	Procurement documents, handover report	UNODC
<b>Output 2.2.2: Provide guidance and support to develop proactive policing models.(Support initial setup and operating costs of patrol and community-engaged units in selected police stations Hargeisa for selected police stations)</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of police trained on community-policing and deployed in selected police stations (disaggregated by sex, topic, districts and rank)	Harg/Regions	2014 Data	40 Police Officers trained on community-policing and deployed	Training reports, patrolling equipment	UNDP
<b>Sub-Outcome 2.3: To work with other Somaliland agencies and institutions to produce a more coherent response to security and justice issues (Somaliland Special Arrangement PSG 2: Priority 2 - Police, Milestones 1 and 2; and PSG 3: Priority 4 - Gender, Milestone 1) (Somaliland Police Force Strategic Plan: Priority 3)</b>					
<b>Sub-Outcome 2.3 indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of coordination mechanism established and supported	Harg/regions	2014 data	Security and criminal Justice working groups established	Working group meeting minutes and agenda	UN Women

<b>Output 2.3.1 Promote partnership with civil society projects especially in relation to SGBV ( Support ratification of police law, conducting public awareness on SGBV and support to organize and monitor of SGBV in selected area and improve policing situation)</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of monitoring civil society committees established	Somaliland	0	5	Meetings/Committees reports	UN Women
Number of police trained (disaggregated by sex, topic, districts and rank)	Somaliland	0	150	Training reports	UN Women
<b>Sub-Outcome 2.4 To create a dynamic workforce by: attracting quality staff and improving the morale and motivation of existing staff (Somaliland Special Arrangement PSG 2: Priority 2 - Police, Milestone 1) (Somaliland Police Force Strategic Plan: Priority 4)</b>					
<b>Sub-Outcome 2.4 indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
% Of police force undertaken training (initial or refresher) with UN support	Harg/regions	5%	25%	Trainings reports, list of participants	UNDP, UNODC
<b>Output 2.4.1. Support an audit of existing staff profiles and payroll (Mentor Strategic Planning Unit staff auditing, gender balancing and clarity of current police personnel structure)</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of strategies, Policies, SOPs, Code of Conduct, or systems that are non-discriminatory and meet human rights standards developed or revised in support of SLP (disaggregated by: institution and type)	Harg/Regions	0	2: 1 staff audit report; 1 biometric registration strategy	Copies of strategies, SOP	UNDP
<b>Output 2.4.2 Implement the Comprehensive Education Programme for Police Officers</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Comprehensive Training Programme for Police tested and finalized	Somaliland	56 modules of the Comprehensive Training Programme for Police exist in draft form	56 modules of the Comprehensive Training Programme for Police tested and finalized 1 new module developed on SGBV investigations	Copy of final modules, and proof of submission for official endorsement	UNODC
Number of police trained (disaggregated by sex, topic, districts and rank)	Harg/Regions	72 CID investigators have been trained by	25 Trainers are trained to deliver the Comprehensive Training Programme 120 police officers trained	Training reports	UNODC

		UNODC	during pilot phase 150 police officers trained during Phase 1 roll out 500 copies of Training Programme have been delivered to Police Training Academy	Procurement documents for printing; delivery report	
<b>2.4.3 Enhance training, education and literacy of police officers</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of Police trained (disaggregated by sex, topic, districts and ranks)	Harg/regions	2014 Reports	450: 150 female and 300 male recruited and trained 100 existing policer officers received refresher courses. 25 trainers mentored to deliver literacy training for police officers	Training Report, list of attendance & Pictures	UNDP, UNODC
Number of individuals that have received scholarships	Hargeisa	30	30 (9 women and 21 men) Police Officers received scholarship	List of students, monthly attendance sheet.	UNDP
<b>Sub-Outcome 2.5: To maximize efficiency and improve service delivery (Somaliland Special Arrangement PSG 2: Priority 2 - Police, Milestone 1 ) (Somaliland Police Force Strategic Plan: Priority 5)</b>					
<b>Sub-Outcome 2.5 indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of districts that are provided with police services	Somaliland	37	42 out of 52 districts	Ministry of Interior reports verified by monitoring missions	UNDP
<b>Output 2.5.1 Support of improved service delivery in areas of Estates Plan, new technology, routine and specialist equipment</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of strategies, Policies, SOPs, Code of Conduct, or systems that are non-discriminatory and meet human rights standards developed or revised in support of SLP (disaggregated by: institution and type)	Harg/Regions	2014 Data	3: Needs assessments on buildings, communications, and transport	Assessment Report	UNDP
Number of institutions or units that receive procured equipment (disaggregated by district, type and	Harg/Regions	1	1 unit (6 vehicles)	Handover of vehicles	UNDP

recipient)					
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<b>Sub-Outcome 2.6 To embed a culture of strategic planning and performance management within the Somaliland Police (SLP) (Somaliland Special Arrangement PSG 2: Priority 2 - Police, Milestone 1) (Somaliland Police Force Strategic Plan: Priority 6)</b>					
<b>Sub-Outcome 2.6 indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Strategic Programme Management Architecture is functional	Harg/regions	Strategic Plan not yet signed	Strategic Plan implementation managed by the Strategic Programme Management Architecture.	Progress reports, Implementation Plan meetings	UNDP
<b>Output 2.6.1 Promote strategic programme management architecture within SLP</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of police related institutions or units established with UN support	Harg/Regions	1	1 (SOP Police Planning Unit)	Terms of reference, list of personnel and monthly reports.	UNDP
<b>Output 2.6.2 Provide technical Support to MOI , enhance the capacity to oversight Police Development. Implement Police Strategy Plan document by providing technical and financial support to Police Planning Unit/Department.</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of police related institutions or units established with UN support	Harg/regions	1	1 MOI Police Reform Team	Reports from MOI	UNDP
<b>2.6.3 Implement Police Strategy Plan document by providing technical and financial support to Police Planning Unit/Department.</b>					
<b>Immediate results indicators</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>
Number of strategies, Policies, SOPs, Code of Conduct, or systems that are non-discriminatory and meet human rights standards developed or revised in support of SLP (disaggregated by: institution and type)	Harg/regions	0	10 Policies, SOPs written and approved by the government	Reports from MOI	UNDP
Number of institutions or units that receive procured equipment (disaggregated by district, type and recipient)	Harg/regions	Limited of furniture and equipment	Computers, Laptops, Printers, Photocopiers, Projector, Digital Cameras, Mobile Phones	Signed delivery note, asset transfer	UNDP
<b>Sub-Outcome 2.7: Effective programme management (Police component)</b>					
<b>Sub-Outcome 2.7 indicator</b>	<b>Geographical areas</b>	<b>Baseline data</b>	<b>Final targets</b>	<b>Means of verification</b>	<b>Responsible organization</b>

Number of Programme Steering Committee Meetings	Somaliland Regions	0	3	Programme Steering Committee Minutes	Programme Secretariat
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**Annex 4b: Somaliland Work Plans and Budget**

**Somaliland Joint Rule of Law Programme - Justice and Corrections Work Plan (18months: Q2 2015 to Q4 2016)**

**Based on the Somaliland National Development Plan 2012 - 2017, The New Deal Compact 2014 - 2016 Somaliland Special Arrangement and the Somaliland Justice and Judiciary Reform Work Plan 2012-2017.**

Outcome 1												
Improve access to an efficient and effective justice system for all												
Sub-Outcome 1.1	Access to Justice improved, with a focus on women and vulnerable groups. Somaliland Special Arrangement PSG 3: Justice: Priority 2 STANDARDS, Priority 3 ACCESS and Priority 4 GENDER.						Budget Categories for 2015 - 2016					
Outputs	Associated activities	Responsible UN Institution	Partner institutions	2015 - 2016 Total planned budget (USD)	2015 - 2016 Funded (USD)	2015 - 2016 Unfunded budget (USD)	Staff and other personnel costs	Supplies, Commodities, Materials	Equipment, Vehicles and Furniture including Depreciation	Contractual Services	Travel	Transfers and Grants to Counterparts
1.1.1 Support to promote and protect human rights	Design and implement human rights monitoring and reporting courses (including content on refugee rights and statelessness), and a course manual, for justice sector, law enforcement and civil society actors (will be supported using technical skills of UN team In Kind)	UNDP	UNHCR									
	Provide ongoing technical and advisory support to the MoJ Child Justice Committee	UNICEF		35,000.00		35,000.00						35,000.00
	Provide technical and advisory support to the MoJ to train professionals on the Convention on the Rights of the Child	UNICEF		30,000.00		30,000.00				15,000.00		15,000.00
1.1.2 Existing substantive and procedural laws, policies and regulations reviewed and harmonized and in line with the Constitution and international human rights standards	Provide support to compile, socialize and disseminate criminal and civil laws/provisions that have an impact on women's rights and legal status	UNDP	UN Women (lead), UNODC, UNHCR	97,800.00	-	97,800.00	97,800.00					
	Provide technical advice and support to review and/or reform the policy for child prisoners, with focus on alternatives to imprisonment and rehabilitation	UNICEF	UNODC	60,000.00	-	60,000.00	18,000.00			20,000.00	2,000.00	20,000.00
	Provide technical advice and support to review and/or reform the policy and laws for female prisoners, with focus on alternatives to imprisonment and rehabilitation, linking them to in-prison and Parole socio-economic rehabilitation and reintegration programmes	UNDP	UN Women (lead), UNODC, UNICEF	50,000.00	-	50,000.00	50,000.00					
	Review and update the Juvenile Justice Law	UNICEF	UNODC	13,000.00	-	13,000.00						13,000.00
	Review and update Criminal Procedure Code	UNODC	UNDP	50,000.00	-	50,000.00	40,000.00			2,000.00	8,000.00	
1.1.3 Public awareness about national legal framework and international instruments enhanced	Provide comprehensive technical support to justice institutions, traditional justice actors, NGOs, CSOs including media to undertake awareness campaigns and disseminate outreach material on gender equality and women's empowerment in justice issues; and to engage with traditional justice actors and religious elders on gender justice issues	UNDP	UN Women (lead)	50,000.00		50,000.00				20,000.00		30,000.00
	Printing and dissemination of the Legal Aid Act and the Prison's Act targeting court houses, police stations and prisons	UNODC	UNHCR	28,080.00	-	28,080.00		28,080.00				
	Facilitate partnerships between the Ministry of Justice and the Ministry of Education to enhance inclusion of child justice issues within school curricula	UNICEF	UNODC	30,000.00	-	30,000.00						30,000.00
1.1.4 Enhanced capacity of mobile courts formed by judges, prosecutors and defenders that travel to locations in which judicial institutions are not available	Support mobile courts including enhance HJC quality control of mobile courts through design and implementation of a monitoring and reporting framework; conduct review workshops and undertake monitoring in the field; operational support to HJC including ongoing support to the case management system.	UNDP		180,000.00	-	180,000.00	9,618.87					170,381.13
	Procure 5 vehicles to support the mobile courts in the regions	UNDP		150,000.00	-	150,000.00	19,000.00		125,000.00		6,000.00	
1.1.5 Legal aid provision enhanced with focus on women's access to justice	Provide financial support to legal providers and legal aid clinics to provide critical legal aid support, including to survivors of SGBV, and to adapt their procedures and practice in line with the Legal Aid Act and in response to the establishment of a Public Defender's Office	UNDP	UNODC	200,000.00	-	200,000.00	19,237.74					180,762.26
	Provide technical and advisory support to the MoJ Legal Aid Unit to implement Legal Aid Act duties and obligations, including the development of a record/data statistical management system which quantifies the number/percentage of cases where legal aid has been provided in court cases, and including establishment of pro bono legal assistance mechanism	UNDP	UNODC	70,000.00	-	70,000.00	9,618.87					60,381.13
	Provide ongoing financial and technical support for existing Bahikoob centres in Burao, Boroma and Hargeisa	UNDP	UNICEF, UN Women	100,000.00	-	100,000.00					9,800.00	90,200.00
1.1.6 Child-friendly	Provide technical and advisory support to develop and implement diversion programme, pre- and post-trial for justice for children	UNICEF	UNODC	60,000.00	10,000.00	50,000.00					10,000.00	40,000.00



justice system established and functional	Provide technical support to the MOJ to establish and maintain a justice for children information management system as part of the child protection information management system in coordination with the Judiciary, Police and Prison authorities	UNICEF	UNODC	60,000.00	25,000.00	35,000.00						5,000.00	30,000.00
1.1.7 Women's access to justice enhanced	Provide technical and advisory support to the MoJ to draft a policy on women's access to justice, including guidelines that regulate service provision of legal aid to survivors of sexual violence, female offenders and legal issues affecting women's legal status.	UNDP	UN Women (lead), UNODC, UNICEF	15,000.00		15,000.00				15,000.00			
	Support the implementation of the Somaliland Gender Policy, including the policy on women's access to justice, through convening government/civil society meetings and the dissemination of publications	UNDP	UN Women (lead), UNODC	15,000.00		15,000.00		15,000.00					
	Provide technical and advisory support to the AGO's GBV and Juvenile Justice Department to operationalise its mandate	UNDP	UN Women (lead), UNICEF, UNODC	15,000.00		15,000.00				15,000.00			
	Provide technical and advisory support to the MoJ to improve the management and capacity of shelters/safe houses for survivors of GBV (girl and women) including financial support to NGO for management of shelters / safe houses	UNICEF		70,000.00		70,000.00	30,000.00						40,000.00
	Ongoing support to legal scholarship programme, with focus for female students (total 50 students for 18 months)	UNDP	UN Women	30,000.00		30,000.00							30,000.00
	Provide financial and technical support to increase the number and capacity of paralegals, with a focus on female paralegals	UNDP	UN Women	50,000.00		50,000.00						5,000.00	45,000.00
<b>TOTAL 1.1</b>				1,458,880.00	35,000.00	1,423,880.00	293,275.48	43,080.00	125,000.00	87,000.00	45,800.00	829,724.52	
<b>Sub-Outcome 1.2</b>	<b>Capacities and resources of justice institutions to deliver justice built. Somaliland Special Arrangement PSG 3: Justice: Priority 1 CAPACITY, Priority 2 STANDARDS, Priority 4 GENDER, and PRIORITY 5 INFRASTRUCTURE.</b>						<b>Budget Categories for 2015 - 2016</b>						
<b>Outputs</b>	<b>Associated activities</b>	<b>Responsible UN Institution</b>	<b>Partner institutions</b>	<b>2015 - 2016 Total planned budget (USD)</b>	<b>2015 - 2016 Funded (USD)</b>	<b>2015 - 2016 Unfunded budget (USD)</b>	<b>Staff and other personnel costs</b>	<b>Supplies, Commodities, Materials</b>	<b>Equipment, Vehicles and Furniture including Depreciation</b>	<b>Contractual Services</b>	<b>Travel</b>	<b>Transfers and Grants to Counterparts</b>	
1.2.1 MoJ Organizational planning and capacity enhanced	Provide technical and financial support to the MoJ Justice Reform Technical Support Unit to lead reform initiatives, including formulation of a gender-sensitive Human Resources Strategy and budget plan.	UNDP	UNODC	79,700.00		79,700.00	6,700.00					73,000.00	
	Support MoJ internship program for 25 law graduates (including minimum of 7 females)	UNDP		95,000.00		95,000.00						95,000.00	
	Review existing documentation, and prepare a post-2017 strategic justice sector reform work plan describing a theory of change, outcomes and sub-outcomes	UNODC	UNDP	51,840.00		51,840.00	41,840.00			2,000.00	8,000.00		
	Support establishment of the parole system, linked to enactment of the Prison Act	UNDP	UNODC	100,000.00		100,000.00	19,237.74					80,762.26	
1.2.2 MoJ Planning, research and monitoring capacity enhanced	Provide technical and advisory support to review and enhance systems of Criminal Data Collection and Analysis, describing levels of crime, types of crime, geographic spread, and victim data	UNDP	UNODC	30,000.00		30,000.00					4,000.00	26,000.00	
	Support and train the MoJ Statistics Unit to collect and manage key quantitative indicators to measure and monitor the month-on-month, year-on-year performance of the courts, prisons and police, in coordination with the Ministry's departments and HJC Judicial Annual Report team	UNDP	UNODC, UN Women	30,000.00		30,000.00					4,000.00	26,000.00	
	Support the coordination and implementation of a joint capacity-building initiative for justice sector planning and statistic departments to enhance the collection of data to monitor justice sector performance	UNDP	UN Women, UNODC	30,000.00		30,000.00	6,000.00					24,000.00	
	Conduct baseline assessment and develop a Comprehensive Education Programme (including curriculum standards, module content, course frameworks) for new and existing Judges, with reference to the Criminal Trials Court Bench Book, Sentencing Policy and Guidelines for Judges, Code of Conduct for judges, and women's and children's rights and gender justice	UNODC	UN Women, UNICEF, UNHCR	91,835.00		91,835.00	70,000.00	4,835.00		7,000.00	10,000.00		

1.2.3 Judiciary capacity enhanced	Develop training material for judges on women's rights and gender justice, including on Shari'ah law and customary justice, for inclusion in the Comprehensive Education Programme for Judges	UNDP	UN Women (lead), UNODC	30,000.00	30,000.00		10,000.00		20,000.00		
	Implement a Training of Trainers course on the Comprehensive Education Programme for Judges	UNODC	UN Women	43,360.00	43,360.00	30,360.00			5,000.00	8,000.00	
	Provision of ongoing support to the HJC for the court judgements review team	UNDP	UNODC	60,000.00	60,000.00		8,248.52				51,751.48
	Provision of ongoing support for the monitoring and inspection teams of the HJC	UNDP	UNODC	100,000.00	100,000.00	15,000.00					85,000.00
	Provide technical and advisory support to establish a Women's and Children's Unit reporting to the HJC, including staff training, human resource and logistical support to establish the Unit	UNDP	UN Women (lead), UNODC, UNICEF	30,000.00	30,000.00		10,000.00		20,000.00		
1.2.4 Logistics and infrastructure of judiciary enhanced	Provide equipment support for regional and district courts	UNDP	UNODC	20,807.00	20,807.00			20,807.00			
	Procure equipment and furniture for government funded newly constructed supreme court building.	UNDP	UNODC	20,000.00	20,000.00	4,000.00		16,000.00			
	Support to regional infrastructure for court facilities and include construction of one GBV Shelter	UNOPS	UNDP	400,000.00	400,000.00	32,000.00	5,000.00		360,640.00	2,360.00	
1.2.5 Capacity of corrections service to deliver justice enhanced	Design and conduct specialized training programmes for the Custodial Corps to raise knowledge on gender-equality issues and the Rules for the Treatment of Women Prisoners and Non-custodial measures for Women Offenders (the Bangkok Rules)	UNDP	UN Women (lead), UNODC	40,000.00	40,000.00		20,000.00		20,000.00		
1.2.6 Vocational and Rehabilitation programmes for prisoners established	Support vocational and rehabilitation programmes for prisoners and dynamic security training for Custodial Corps staff	UNODC	UNDP	90,670.00	90,670.00	20,000.00		55,670.00	5,000.00	10,000.00	
1.2.7 Logistics and infrastructure of Corrections Service enhanced	Provide Transportation vehicles to Support Custodial Corps	UNDP		150,000.00	150,000.00	25,000.00		125,000.00			
	Support to infrastructure for corrections facilities	UNOPS	UNDP	775,000.00	775,000.00	65,000.00	6,260.00		698,740.00	5,000.00	
	Construction of tailoring workshop through prisoners' vocational training programs and equipping it with heavy duty tailoring machines with the required accessories and procurement of the fabrics and ensuring its sustainability	UNODC		76,640.00	76,640.00			38,320.00	38,320.00		
	Procure uniforms for the Custodial Corps staff	UNODC		120,000.00	120,000.00					120,000.00	
1.2.8 Organizational planning of the Attorney's General Office enhanced	Support the adoption of the draft Office of the Attorney General Bill, and design a Plan of Action to guide implementation	UNODC		37,800.00	37,800.00	30,800.00			2,000.00	5,000.00	
	Support the drafting of standard operational procedures, directives and policies to implement the Office of the Attorney General Act	UNODC		70,200.00	70,200.00	58,000.00			4,200.00	8,000.00	
1.2.9 Technical capacities of prosecutors and clerks strengthened	Conduct baseline assessment and develop a Comprehensive Education Programme (including curriculum standards, module content, course frameworks) for new and existing DAGs, with reference to prosecution manual, and Case Analysis, Guidelines for prosecutors, Code of Conduct for prosecutors, and women's and children's rights and gender justice	UNODC		75,835.00	75,835.00	55,835.00	4,000.00		6,000.00	10,000.00	
	Implement a Training of Trainers course on the Comprehensive Education Programme and Case Analysis for DAGs and Prosecutors	UNODC		39,960.00	39,960.00	22,000.00	6,460.00		8,000.00	3,500.00	
	Conduct specialized training programmes on gender-based investigation techniques, gender justice, including the principles of the Convention on Elimination of All Forms of Discrimination against Women (CEDAW) and Gender-Based Violence (GBV)	UNDP	UN Women (lead), UNODC, UNICEF	30,000.00	30,000.00		10,000.00		20,000.00		
1.2.10 Logistics and infrastructure of the Attorney General's Office enhanced	Support to regional infrastructure to Attorney General's office	UNOPS	UNDP	245,000.00	245,000.00	20,000.00	2,108.00		220,892.00	2,000.00	
	Provide operational support for advisory capacity, office and IT equipment to AGO headquarters and regional offices	UNDP		50,000.00	50,000.00					4,500.00	45,500.00
	Establish and operationalize Public Defender Scheme	UNODC	UN Women	167,510.00	167,510.00	113,760.00	1,750.00		25,000.00	27,000.00	

1.2.11 Organisational and operational capacity of Public Defender's Council established	Support to construct PD council office including the secretariate office	UNOPS	UNDP	105,000.00		105,000.00	6,000.00	2,000.00		94,668.00	2,332.00	
	Support the Public Defender's Council to appoint public defenders and paralegals and support the development of terms of reference and operating guidelines for public defenders	UNODC	UNODC	33,480.00		33,480.00	25,400.00			1,000.00	7,080.00	
<b>TOTAL 1.2</b>				3,319,637.00		3,319,637.00	675,181.26	120,733.00	255,797.00	1,640,140.00	120,772.00	507,013.74
<b>Sub-Outcome 1.3</b>	<b>Strengthening and Improving Cooperation between formal and informal conflict resolution systems. Somaliland Special Arrangement PSG 3: Justice: Priority 3 ACCESS.</b>						Budget Categories for 2015 - 2016					
<b>Outputs</b>	<b>Associated activities</b>	<b>Responsible UN Institution</b>	<b>Partner institutions</b>	<b>2015 - 2016 Total planned budget (USD)</b>	<b>2015 - 2016 Funded (USD)</b>	<b>2015 - 2016 Unfunded budget (USD)</b>	<b>Staff and other personnel costs</b>	<b>Supplies, Commodities, Materials</b>	<b>Equipment, Vehicles and Furniture including Depreciation</b>	<b>Contractual Services</b>	<b>Travel</b>	<b>Transfers and Grants to Counterparts</b>
1.3.1 Traditional Dispute Resolution mechanisms supported	Provide technical and advisory support including conduct symposium to examine options for integrating informal traditional dispute resolution into the formal process making use of the traditional restorative justice	UNDP	UNODC, UNICEF	47,400.00		47,400.00	17,400.00					30,000.00
	Enhance the knowledge and capacity of customary justice actors on women's rights, GBV and international instruments including CEDAW	UNDP	UN Women (lead)	40,000.00		40,000.00		20,000.00		20,000.00		
<b>TOTAL 1.3</b>				87,400.00		87,400.00	17,400.00	20,000.00		20,000.00		30,000.00
<b>Programme Management and all associated costs for Monitoring and Evaluation are included under the Police Work Plan to be administered jointly under the management and governance arrangements for the overall programme</b>												
<b>Sub-total Activities 1.1 to 1.3</b>				4,865,917.00	35,000.00	4,830,917.00	985,856.74	183,813.00	380,797.00	1,747,140.00	166,572.00	1,366,738.26
UN DIRECT OPERATING COSTS (PREMISES AND FACILITIES; SECURITY EQUIPMENT AND SUPPORT; MONITORING, EVALUATION AND OVERSIGHT; COMMUNICATIONS SUPPORT; FINANCE; HUMAN RESOURCES; PROCUREMENT; ICT; AND OTHER OFFICE SUPPORT). These costs include direct costs for Administrative Agent						815,076.16						
SUB TOTAL						5,645,993.16						
GMS (7%)						390,994.81						
<b>GRAND TOTAL</b>						6,036,987.97						

## Somaliland Joint Rule of Law Programme - Police Work Plan (12 months)

Based on the Somaliland National Development Plan 2012-2017, The New Deal Compact 2014 - 2016 Somaliland Special Arrangement, and the Somaliland Police Strategic Plan 2015 - 2019 (DRAFT).

Somaliland Joint Rule of Law Programme - Police Work Plan (12 months)																
Based on the Somaliland National Development Plan 2012-2017, The New Deal Compact 2014 - 2016 Somaliland Special Arrangement, and the Somaliland Police Strategic Plan 2015 - 2019 (DRAFT).																
Outcome 2	Develop a Civilian Police organization that is responsive , accessible to the public and accountable to justice and civil society institutions: and works in partnership with local communities and other security institutions to maintain law and order while safeguarding human rights															
Sub-Outcome 2.1	To improve public confidence and trust in the Somaliland Police (Somaliland Special Arrangement PSG 2: Priority 2 - Police, Milestone 1 and PSG 3: Priority 4 - Gender, Milestone 1) (Somaliland Police Force Strategic Plan: Priority 1)										Budget Categories for 2015 - 2016 Unfunded Budget					
Outputs	Associated activities	Responsible UN Institution	Partner Institutions	Geographic area	2015		2016		2015-2016 unfunded budget (USD)	Staff and other personnel costs	Supplies, Commodities, Materials	Equipment, Vehicles and Furniture including Depreciation	Contractual Services	Travel	Transfers and Grants to Counterparts	
					Q3	Q4	Q1	Q2								Q3
2.1.1 Support training in Community and gender responsive policing	Explore and evaluate models for the deployment of female police officers, including the establishment of mentor responsibilities, in order to minimize scope for abuse and pilot gender focus police stations to improve services to women	UNDP	UN Women(lead), Moi	Harg/Regions			X	X							23,550.00	
	Support Somaliland Police to develop guidance and a training package designed to better integrate women into policing and identify gender niches for female officers inside the SLP to increase the range of options for women, linked to the recruitment of 150 female police officers being supported under this programme, and including roles serving female sections of the community	UNDP	UN Women(lead), Moi	Harg/Regions			X	X								23,550.00
	Advise on and fund formal establishment (training and equipping) of a Gender Unit within the Somaliland Police including SOPs and references as a platform for further development	UNDP	UN Women(lead), Moi	Harg/Regions					X	X		5,000.00	15,000.00			23,550.00
	Provide training and technical support to Gender Unit in the Somaliland Police to establish a system in the collection and analysis of age and sex-disaggregated data as a key tool towards understanding and responding to the different needs of women, girls, men and boys; analyze trends based on religious or ethnic affiliation where appropriate; monitor reporting and response to GBV cases, with a focus on CRSV; and data on situation of female personnel and staff in the Somaliland Police	UNDP	UN Women (lead),Moi	Harg/Regions		X	X					20,000.00				23,550.00
	Review previous assessments on women and child friendly police help desks, develop plan of action for the provision of technical and advisory support for the establishment of support to help women and children at police stations as per the provisions of the Juvenile Justice Law	UNICEF	UNDP/UNW,Moi	Harg/Regions					X	X		15,000.00				182,500.00
	Provide technical and advisory support to the SLP Gender Unit of the Ministry of Interior in organizing a training programme on GBV case management, including witness protection, and preparation of investigations files for prosecution and hearings	UNDP	UN Women (lead),Moi	Harg/Regions			X	X				20,000.00				27,050.00
2.1.2 Community-policing principle is practiced in police station levels by training and sensation of mid-rank officers	Support establish gender responsive community-policing units, committees selected four police stations , undertake train and provision of furniture and office equipment.	UNDP	Moi	Harg/Regions			X	X							43,900.00	
<b>TOTAL 2.1</b>									<b>407,650.00</b>	<b>-</b>	<b>60,000.00</b>	<b>87,000.00</b>	<b>141,250.00</b>	<b>20,134.25</b>	<b>99,265.75</b>	
Sub Outcome 2.2	To improve operational policing performance in order to: reduce crime; improve investigations, bring offenders to justice and strengthen capability (Somaliland Special Arrangement PSG 2: Priority 2 - Police, Milestones 1 and 2 ) (Somaliland Police Force Strategic Plan: Priority 2)										Budget Categories for 2015 - 2016 Unfunded Budget					
Outputs	Associated activities	Responsible UN Institution	Partner Institutions	Geographic area	2015		2016		2015-2016 Unfunded budget (USD)	Staff and other personnel costs	Supplies, Commodities, Materials	Equipment, Vehicles and Furniture including Depreciation	Contractual Services	Travel	Transfers and Grants to Counterparts	
					Q3	Q4	Q1	Q2								Q3
2.2.1 Provide guidance in developing intelligence led policing models	Design and implement a comprehensive analysis and reporting system for crime and security issues to use as a foundation to support the design and introduction of a national crime reduction strategy	UNODC	UNDP,Moi	Harg/Regions			X	X	X	X			5,550.00	19,000.00		
	Enhance the capacity of the Crime Records Office to collect, record and report all data, finger printing and forensics; through pilot activity and including provision of equipment required for the pilot activity.	UNODC	UNDP,Moi	Regions/Burao		X	X	X	X			35,000.00	2,500.00	5,500.00		
	Technical and equipment support to the SLP to collect and analyse crime data through IT based solutions based in the SLP Operations Department.	UNDP	UNODC,Moi	Harg/Regions			X	X				20,000.00			4,000.00	
	Provision of technical, advisory and equipment to support the police response to crowd control and rights-based public order procedures in order to comply with international best practice; including development of Crowd Control rules of engagement, public order management plan and provision of equipment.	UNDP	Moi	Harg/Hargeisa			X	X	X							30,200.00



2.4.2 Implement the Comprehensive Education Programme for Police Officers	Pilot, test and revise the Comprehensive Education Programme for New Recruits, Supervisors, Junior Officers and Senior Officers.	UNODC	UNDP/Moi	Harg/Regions		X	X						100,430.00	70,430.00	15,000.00		7,000.00	8,000.00		
	Provide technical and advisory support to revise Comprehensive Education Programme to specifically include and focus on developing capacity of police officers assigned to SGBV investigations through specialized training programmes and the formulation/adooption of relevant materials and knowledge tools.	UNODC	UNDP/UN Women /Moi	Harg/Regions		X	X						80,000.00	71,000.00					9,000.00	
	Implement phase 1 of a fully tested and robust Comprehensive Education Programme for New Recruits, Supervisors, Junior Officers and Senior Officers	UNODC	SLP / Moi	Harg/Regions			X	X	X				170,000.00	85,000.00			35,000.00	10,000.00	40,000.00	
	Provide technical and financial support for the education programme and the printing and dissemination of relevant training materials	UNODC	UNODC,Moi	Harg/Regions			X	X					48,600.00			23,600.00				25,000.00
	Provide Computer training course for model police station personnel to enhance skills in the already provided IT equipment	UNDP	UNODC,Moi	Hargeisa/Burao					X	X			9,900.00				9,900.00			
	Provide Support of refresher training courses for existing police officers	UNODC	UNDP,Moi	Harg/Regions									120,000.00	25,000.00					5,000.00	90,000.00
	Support recruitment and training (three month course) of 150 women recruited from across the regions to become Police Officers.	UNDP	UN Women,Moi	Harg/Regions	X	X							58,300.00	2,432.79					8,802.60	47,064.61
	Support recruitment and training (three month course) of 300 men recruited from across the regions to become Police Officers.	UNDP	UNODC,Moi	Harg/Regions		X	X						123,120.00	4,999.92					9,399.32	108,720.76
	Provide expert support to design and operationalize (by mentoring trainers) a literacy syllabus for existing staff	UNODC	UNDP,Moi	Harg/Regions			X	X	X	X			77,200.00	35,000.00	30,200.00		4,000.00	8,000.00		
	Provide ongoing support for the scholarships for 30 (9 women and 21 men) Police Officers (Degree and Diploma Criminology and Police Studies)	UNDP	UOHMoi	Harg/Regions	X	X							15,060.00							15,060.00
<b>TOTAL 2.4</b>												<b>1,054,720.00</b>	<b>439,662.71</b>	<b>49,510.00</b>	<b>83,600.00</b>	<b>70,900.00</b>	<b>85,201.92</b>	<b>325,845.37</b>		
<b>Sub Outcome 2.5</b>	<b>To maximize efficiency and improve service delivery (Somaliland Special Arrangement PSG 2: Priority 2 - Police, Milestone 1) (Somaliland Police Force Strategic Plan: Priority 5)</b>											<b>Budget Categories for 2015 - 2016 Unfunded Budget</b>								
Outputs	Associated activities	Responsible UN Institution	Partner Institutions	Geographic area	2015		2016		2015-2016 unfunded budget (USD)	Staff and other personnel costs	Supplies, Commodities, Materials	Equipment, Vehicles and Furniture including Depreciation	Contractual Services	Travel	Transfers and Grants to Counterparts					
					Q3	Q4	Q1	Q2								Q3	Q4			
2.5.1 Support of improved service delivery in areas of Estates Plan, new technology, routine and specialist equipment	Provision of technical and advisory support to SLP to review existing estate and conduct a needs assessment; review existing communications infrastructure and conduct needs assessment; and review existing transport infrastructure and vehicle maintenance and needs assessment	UNDP	UNODC/Moi	Harg/Regions	X	X	X	X	90,700.00	79,895.00				10,805.00						
	Provide support to procure transport to police so as to be able to deliver effectively and efficiently with focus on meeting needs of police at the community level.	UNDP	Moi	Harg/Regions	X	X			253,900.00	7,701.38		235,798.62		10,400.00						
<b>TOTAL 2.5</b>									<b>344,600.00</b>	<b>87,596.38</b>	<b>-</b>	<b>235,798.62</b>	<b>-</b>	<b>21,205.00</b>						
<b>Sub Outcome 2.6</b>	<b>To embed a culture of strategic planning and performance management within the Somaliland Police (SLP) (Somaliland Special Arrangement PSG 2: Priority 2 - Police, Milestone 1) (Somaliland Police Force Strategic Plan: Priority 6)</b>											<b>Budget Categories for 2015 - 2016 Unfunded Budget</b>								
Outputs	Associated activities	Responsible UN Institution	Partner Institutions	Geographic area	2015		2016		2015-2016 unfunded budget (USD)	Staff and other personnel costs	Supplies, Commodities, Materials	Equipment, Vehicles and Furniture including Depreciation	contractual Services	Travel	Transfers and Grants to Counterparts					
					Q3	Q4	Q1	Q2								Q3	Q4			
2.6.1 Promote strategic programme management architecture within SLP	Provide technical and advisory mentoring support to Police Planning Unit to implement functional review including the organisational design of the police service, and recommend a fit-for-purpose organigram which incorporates elements of an intelligence-led policing model	UNDP	Moi	Harg/Regions	X	X			63,900.00	56,980.81				6,919.19						
	Provide technical and advisory mentoring support to Police Planning Unit to Develop terms of reference for Police departments to establish mandates, limits, and reporting responsibilities	UNDP	Moi	Harg/Regions	X	X			63,500.00	52,115.24				11,384.76						
2.6.2 Provide technical Support to Moi, enhance the capacity to oversight Police Development.	Provision of technical and operational support to Moi to continue Police Reform Activities, including support to monitoring, oversight and reporting of this programme activities, and with a focus on achieving gender balance in police staffing and gender sensitivity in policies and service delivery.	UNDP	UNODC/Moi	Harg/Regions		X	X	X	69,900.00						69,900.00					
	Provide Set up equipment for Police Planning Unit	UNDP	Moi	Harg/Regions	X	X			20,580.00		20,580.00									

2.6.3 Implement Police Strategy Plan document by providing technical and financial support to Police Planning Unit/Department	Provide support for six specialist personnel located within the Police Planning Unit to work alongside Police posted personnel in the regions to manage Police Strategic Plan.	UNDP	Moi	Hargeisa/Regions	X	X	X	X	X	X	61,900.00						61,900.00
	Provide technical support to review and assist in development, management and implementation for the SLP Strategic Plan through attaching Four National Experts to Police Departments	UNDP	Moi	Harg/Regions	X	X	X	X	X	X	88,275.00						88,275.00
<b>TOTAL 2.6</b>											<b>368,055.00</b>	<b>109,096.05</b>	<b>20,580.00</b>	<b>-</b>	<b>18,303.95</b>	<b>220,075.00</b>	
<b>Sub Outcome 2.7</b>	<b>Programme Management</b>	<b>Budget Categories for 2015 - 2016 Unfunded Budget</b>															
Outputs	Associated activities	Responsible UN Institution	Partner Institutions	Geographic area	2015-2016 unfunded budget (USD)					Staff and other personnel costs	Supplies, Commodities, Materials	Equipment, Vehicles and Furniture including Depreciation	Contractual Services	Travel	Transfers and Grants to Counterparts		
					2015		2016										
					Q3	Q4	Q1	Q2	Q3							Q4	
2.7.1 Effective Programme Management	Capacity Assessments for Implementing Partners	UNDP		Harg/Regions	X	X					27,000.00					27,000.00	
	Organisational Capacity Assessments	UNDP		Harg/Regions					X	X	50,000.00					50,000.00	
	Public Perception Survey	UNDP		Harg/Regions					X	X	125,000.00					125,000.00	
	Audit	UNDP		Harg/Regions					X	X	18,750.00					18,750.00	
	Third Party Monitoring/Mid Term Review	UNDP		Harg/Regions	X	X	X	X	X	X	50,000.00					50,000.00	
	Programme Secretariat Support	UNDP		Harg/Regions	X	X	X	X	X	X	25,000.00				25,000.00		
	Steering Committee Support	UNDP		Harg/Regions	X	X	X	X	X	X	25,000.00				25,000.00		
<b>TOTAL 2.7</b>											<b>320,750.00</b>				<b>270,750.00</b>	<b>50,000.00</b>	
<b>Sub-total Activities 2.1 to 2.7</b>											<b>3,212,125.00</b>						
UN DIRECT OPERATING COSTS (PREMISES AND FACILITIES; SECURITY EQUIPMENT AND SUPPORT; MONITORING, EVALUATION AND OVERSIGHT; COMMUNICATIONS SUPPORT; FINANCE; HUMAN RESOURCES; PROCUREMENT, ICT; AND OTHER OFFICE SUPPORT).											552,103.78						
SUB TOTAL											3,764,228.78						
GMS (7%)											260,678.72						
<b>SUBTOTAL</b>											<b>4,024,907.50</b>						
<b>GRAND TOTAL</b>											<b>4,024,907.50</b>						

In addition to this GRAND TOTAL, separately funded by Donor, is Infrastructure Works for the Somaliland Police Headquarter (approximatley USD 2 million)

**Annex 4c: Somaliland Budget by Participating UN Organization, using UNDG Budget Categories**

Somaliland Joint Rule of Law Programme Budget *						
Rule of Law – Police – Somaliland						
SN	Categories	UNDP	UNODC	UNICEF	UNOPS	Total Categories all Agencies
1	staff and other personal cost	271,825.14	598,430.00	-	-	870,255.14
2	supplies and material	105,000.00	54,510.00	15,000.00	-	174,510.00
3	Equipment, Vehicle, and Furniture including Depreciation	389,578.62	58,600.00	60,000.00	-	508,178.62
4	Contractual service	512,100.00	69,050.00	20,000.00	-	601,150.00
5	Travel	126,845.12	91,500.00	15,000.00	-	233,345.12
6	Transfers and Grants to Counterparts	597,186.12	155,000.00	72,500.00	-	824,686.12
	Total Category Cost per Agency	2,002,535.00	1,027,090.00	182,500.00	-	3,212,125.00
	Direct Operating Costs (incl. direct cost of Admin Agent)	355,632.28	166,828.50	29,643.00		552,103.78
	Subtotal	2,358,167.28	1,193,918.50	212,143.00	-	3,764,228.78
	GMS (7%)	163,306.73	82,680.75	14,691.25		260,678.72
	<b>Grand Total</b>	<b>2,521,474.00</b>	<b>1,276,599.25</b>	<b>226,834.25</b>	<b>-</b>	<b>4,024,907.50</b>
Rule of Law - Justice and Corrections - Somaliland						



SN	Categories	UNDP	UNODC	UNICEF	UNOPS	Total Categories for all Agencies
1	staff and other personal cost	306,861.74	507,995.00	48,000.00	123,000.00	985,856.74
2	supplies and material	85,000.00	83,445.00	-	15,368.00	183,813.00
3	Equipment, Vehicle, and Furniture including Depreciation	286,807.00	93,990.00	-	-	380,797.00
4	Contractual service	150,000.00	187,200.00	35,000.00	1,374,940.00	1,747,140.00
5	Travel	33,300.00	104,580.00	17,000.00	11,692.00	166,572.00
6	Transfers and Grants to Counterparts	1,143,738.26	-	223,000.00	-	1,366,738.26
	Total Category Cost per Agency	2,005,707.00	977,210.00	323,000.00	1,525,000.00	4,830,917.00
	Direct Operating Costs (incl. direct cost of Admin Agent)	356,195.66	158,726.50	52,464.00	247,690.00	815,076.16
	Subtotal	2,361,902.66	1,135,936.50	375,464.00	1,772,690.00	5,645,993.16
	GMS (7%)	163,565.41	78,665.41	26,001.50	122,762.50	390,994.81
	<b>Grand Total</b>	<b>2,525,468.06</b>	<b>1,214,601.91</b>	<b>401,465.50</b>	<b>1,895,452.50</b>	<b>6,036,987.97</b>
<b>Final Grand Total</b>						<b>10,061,895.47</b>

\* Budgets must adhere to the UNDG Harmonised Budget Categories as approved by the High Level Committee on Management (HLCM) and Chief Executives Board for Coordination (CEB).

\*\*Indirect support cost should be in line with the rate of 7%, as specified in the Somalia UN MPTF TOR and MOU and SAA, Section II- Financial Matters.

## **Annex 5: PUNO overview of the management arrangements**

### **UNDP**

Day-to-day management and decision-making for UNDP activities in the framework of the Programme will be the responsibility of the Project Manager, at the P 5 level. The PM will have the authority to run the aforementioned activities, under the direct supervision of the UNDP Governance and Rule of Law Programme Manager. The PM will ensure that the Joint Programme produces the results UNDP is responsible for in accordance to the division of labour reflected in the Work Plan. She/he will provide leadership to the project team and build smooth relationships with partners at the national and sub-national levels. She/he will coordinate and supervise the work of her/his own team of international specialists/experts in the areas of Justice, Corrections and Police. The pool of specialists/experts will provide strategic guidance and advisory services to the national counterparts including but not limited to policy making processes, legislation review, capacity building, and institutional reform mechanisms. These specialists/experts will be based in Mogadishu but will be required to regularly travel throughout the country to provide technical advisory support to the national counterparts. The pool of specialists/experts will also manage national project staff with relevant expertise in the aforementioned areas.

Production of the quarterly narrative reports will be the responsibility of the Project Management Specialist (PMS), at the P 3 level, who will work under the direct supervision of the PM and coordinate closely with national and international project staff/specialists/experts, and with national staff, including the project officers to be deployed at the sub-national level. The PMS will produce annual financial reports and submit them, through the PM, to the Administrative Agent for consolidation and distribution to each donor contributing to the Joint Programme and the SDRF Steering Committee. Furthermore, the PMS lead the production of detailed UNDP work plans aligned to the Programme Work Plan and will be responsible for the operational management, including provision of administrative, procurement and logistical services, and maintenance and asset management.

### **UNODC**

UNODC programming within the framework of the Programme will fall under the overall strategic direction of the Representative of the Regional Office for Eastern Africa (ROEA) in Nairobi, Kenya, with individual programme coordinators in the areas of Anti-Corruption, Criminal Justice and Transnational Organized Crime responsible for specific projects falling within their substantive mandates.

The overall responsibility of implementation of Anti-Corruption activities with the Somali Central Government and Puntland falls to the Anti-Corruption Programme Coordinator based in Nairobi. This post will be funded at 50% under the Somali Joint ROL Programme. Implementation of activities in South Central Somalia and Puntland related to criminal justice, including support to the Attorney General's Office, Prosecution Service and Ministry of Justice, falls to the overall responsibility of the Criminal Justice Programme Coordination, based in Nairobi, funded through other sources. The overall responsibility of implementation of activities related to the Mogadishu Central Prison and Mogadishu Major Crimes Complex and support to the Custodial Corps lies with the Programme Coordination of the Transnational Organized Crime Programme, will also be funded through other sources.

Day-to-day implementation in Mogadishu will initially be led by 2 Professional staff at the P3 level, both fully funded under the Somali Joint ROL Programme. On the ground and expert support will be provided through consultants and local staff. Supervision by the heads of TOC, Criminal Justice and Anti-Corruption pillars will be carried out through frequent field missions.

All Programme Coordinators will receive full support on financial and administrative matters from a Programme Management Officer. Substantive support for programme implementation will be provided, as necessary, by UNODC Headquarters in Vienna. This support bears no cost to the Somali Joint ROL Programme.

Activities will be implemented in line with UN policies and regulations. The Regional Office strictly follows UN rules and regulations in the management of its project budgets and procurement. Work carried out in Mogadishu Prison will be closely coordinated with Government institutions such as the Ministry of Justice and the Office of the Prison Commissioner as well as non-governmental actors engaged in the prison such as the Somali Public Health Professional Association, the International Committee of the Red Cross, UNICEF and UNDP.

## **UNICEF**

Programme management and decision-making for UNICEF activities in the framework of the UN Joint Rule of Law Programme will be the responsibility of the Chief, Child Protection Programme, at the P 5 level. The Chief, Child Protection Programme will oversee the implementation of the activities UNICEF is responsible for within the directions and constraints laid down the Convening Agency / Programme Secretariat – Global Focal Point. Day-to-day implementation issues at the activity level will be the responsibility of the P4 Justice for Children Specialist, under the direct supervision of the Chief, Child Protection.

The Chief, Child Protection will ensure that the Joint Programme produces the results UNICEF is responsible for in accordance to the division of labour reflected in the Work Plan. She will provide leadership to the project team and build smooth relationships with partners at the national and sub-national levels. She will coordinate and supervise the work of her own team of international specialists/experts in the areas of Child Protection. The pool of specialists will manage national project staff deployed in the regions and working in close cooperation with the justice institutions. The Chief, Child Protection will regularly consult with the Convening Agency / Programme Secretariat – Global Focal Point for advice and inputs on various programmatic issues and submit to the latter quarterly narrative reports to account for resources allocated and results achieved by UNDP activities.

Production of the quarterly narrative reports will be the responsibility of the Justice for Children Specialist, at the P 4 level, who will coordinate closely with national and international project staff/specialists/experts. The J4C Specialist will produce annual financial reports and submit them, through the Chief, CP, to the Administrative Agent for consolidation and distribution to each donor contributing to the Joint Programme and the SDRF Steering Committee.

The Justice for Children Specialist P4 will be entirely funded entirely by the programme while the child protection specialist (P3) and the GBV Specialist P3 will be funded at 25% by the programme.