

Programme Title:	Enabling Sustainable Livelihoods Through Improved Natural Resource Governance and Economic Diversification in the Kono District, Sierra Leone
Country:	Sierra Leone

I. Joint Programme Information

Joint Programme Information

Programme title:

Enabling Sustainable Livelihoods Through Improved Natural Resource Governance and Economic Diversification in the Kono District, Sierra Leone

Sectorial area of intervention and policy objectives

Inclusive economic growth for poverty eradication

 Create opportunities for decent jobs and secure livelihoods.

 Create better government policies and fair and accountable public institutions.

 Promote inclusive and sustainable business practices.

UN Lead Agency:

United Nations Development Programme (UNDP)

UN Participating Organizations:

Food and Agriculture Organization (FAO)

Local Partners:

National Authorities: Ministry of Finance; Environment Protection Agency National Youth Commission; Ministry of Social Welfare, Gender and Children’s Affairs, Ministry of Agriculture, Forestry and Food Security; Ministry of Fisheries & Marine Resources; Human Rights Commission of Sierra Leone.

Local Authorities: Local City Councils; District Youth Council; Paramount Chiefs.

NGOs: Natural Resource Governance Institute; GIZ; IBIS; ActionAid; Network Movement for Justice & Development (NMJD); Campaign for Just Mining: Community Empowerment for Peace and Agricultural Development (CEPAD), MAFINDOR (Women’s Rights Organization based in Kono).

Private Sector: Sierra Akker Agric Co. Ltd, Sierra Leone Business Forum (SLBF), Koidu Ltd (Ocea); SMEs
Research Institutions: Sierra Leone Agricultural Research Institute (SLAR)

Report submitted by

Name:

Sheku T Davowa

Title:

National Project Manager

Organization:

UNDP

Contact information:

55 Wilkinson Road, Freetown

Reporting Period Ending:

Saturday, April 1, 2017

II. Contact Information

Resident Coordinator

Name:

Sunil Saigal

E-mail:

sunil.saigal@one.un.org

UNCT contact person for implementation

Name:

Samuel Doe

Agency:

UNDP

Title:

Country Director

E-mail:

samuel.doe@undp.org

Phone:

+232

Address:

55 Wilkinsonroad, Freetown

Technical team contacts

Alternative UNCT contact person for implementation

Name:

Gabriel Rugalema

Agency:

FAO

Title:

Country Representative

E-mail:

gabriel.rugalema@fao.org

Phone:

+ 232 765 414 45

Address:

11 Jallow Terrace, Aberdeen, Freetown

Joint programme coordinator

Name:

Saskia Marijnissen

Agency:

UNPD

JP monitoring and evaluation focal point

Title:

Team Leader

Email:

saskia.marijnissen@undp.org

Phone:

+23278877986

Address:

55 Wilkinson Road, Freetown

JP communications and advocacy focal point

Name:

John Terry

Agency:

UNDP

JP knowledge management focal point

Title:

Communication's Analyst

Email:

john.terry@undp.org

Phone:

+232 78917103

Address:

55 Wilkinson Road, Freetown

JP private sector focal point

Name:

Pakai Kamara

Agency:

Sierra Akker

Title:

Chief Executive Officer

Email:

pakaik@sierraakkeragric.com, pakaik@yahoo.com

Phone:

+23276759882

Address:

Sumbuya Village, Koya Chiefdom, along the Freetown
Masiaka High way

Agency contact points

Contact 1

Name:
Jatuo Jallow

Agency:
Environmental Protection Agency

Contact 2

Title:
Executive Director

Email:
jatuoforna@gmail.com

Phone:
+232 76 677 235

Address:
21 Old Railway Line Brookfield's Freetown

Contact 3

Name:
Richard Koninga

Agency:
Kono District Council

Contact 4

Title:
Chairman

Email:
konodistrictcouncil@yahoo.com

Phone:
+23276588228

Address:
Kono District Council Office, Old Barracks Road,
Kiodu, Kono

Contact 5

III. Financial information

Detailed Financial Report:

 [SDGF Financial Statement \(2\)-FAO.pdf](#)

SDG-F Funds

UN Agency	Total approved funds	Total funds Transferred to date	Total funds committed to date	Total funds disbursed to date
United Nations Development Programme (UNDP)	976,000.00	567,774.00	159,700.00	266,733.00
Food and Agriculture Organization (FAO)	524,000.00	262,000.00	110,959.00	346,369.00

Total	1,500,000.00	829,774.00	270,659.00	613,102.00
--------------	--------------	------------	------------	------------

Matching Funds

Name of source	Total approved funds	Total funds Transferred to date	Total funds committed to date	Total funds disbursed to date
UNDP				50,675.00

Total				50,675.00
--------------	--	--	--	-----------

IV. Beneficiaries

Direct Beneficiaries – Breakdown

Beneficiary type - individual	Total	Female	Male	Comments
Farmers	1,220	600	620	Beneficiaries receiving training on poultry and fish farming all have farming backgrounds
Entrepreneurs	36	19	17	Those who benefit from business and entrepreneurship skills training as part of the youth trainings
Civil servants/government	10	3	7	No direct targets set but some are benefiting from capacity building trainings
Indigenous	0	0	0	
Children	0	0	0	
Youth	480	53	427	Youths who benefited from business and entrepreneurship skills trainings with 450 now benefiting from various vocational and technical skills trainings
Other 1				
Total	1,746	675	1,071	

Beneficiary type - institutional	Total	Comments
SMEs	0.00	
Cooperatives	0.00	
Government/municipal organizations	13.00	Collaborating and benefiting from capacity building trainings. This includes ministries, departments and agencies.
Private sector	7.00	Collaborating and benefiting from capacity building trainings
Community-based organizations	0	
NGOs	15	Collaborating, partnering and benefiting from capacity building trainings. This also includes civil society organizations
Others	9	This includes media and local authorities benefiting from capacity building trainings
Total	44	

Indirect Beneficiaries – Breakdown

Beneficiary type - individual	Total	Female	Male	Comments
Farmers	0	0.00	0.00	
Entrepreneurs	36	19.00	17.00	Those who benefited from the business and entrepreneurship training from the consultant but not in training target
Civil servants/government				
Indigenous				
Children				
Youth				
Total	36	19.00	17.00	

Beneficiary type - institutional	Total	Comments
SMEs		
Cooperatives		
Government/municipal organizations	21.00	District and city councils, MDA benefiting from capacity building trainings
Private sector	7	Mining companies benefiting from community relations awareness raising and capacity building trainings
Community-based organizations	17	Farmer based organizations benefiting from capacity building trainings
NGOs	5	NGOs benefiting from capacity building trainings
Others	4	Media houses benefiting from capacity building trainings
Total	54	

Any other information regarding JP beneficiaries*:

- Three days training workshop for Community Development Committee (CDC) members for the CDA activities on concepts including: CDA project identification, management and implementation, CDA legal framework, effective engagement processes, conflict resolution, CDA financial/accounting procedures etc. Number of people trained 36 (27 Male, 9 Female)
- Three days training of youth on business and entrepreneurship skills as a core components for all youth now being trained in various vocational and technical skills. Trained 480 youth(427 male, 53 female)
- After the business and entrepreneurship training, 455 have been screened and selected through a process agreed by PMC to be trained in the following areas with trainings commencing in April:
 - Auto-mechanics for light vehicles, heavy duty machines, heavy duty vehicles and agriculture machines for a period of eight months
 - Welding and designs and construction works with aluminum for a period of six months
 - Construction including block laying and masonry works, design and construction of roman pillars, baluster designs and construction and fabrication and construction of baked mud bricks for a period of six months
 - Refrigerator and air condition repairs and maintenance for a period of six months
 - Driving of heavy duty trucks for a period of two months
 - Heavy duty machines operation for a period of three months
 - Computer software, hardware and networking training for a period of six months
 - Electrification and fittings including generator installation and repairs for a period of eight months
 - Training in Agriculture as a business and farm establishment, management and sustainability of agricultural enterprises for a period of one month
- Training of 2 local councils (Kono district and Koidu New Sembehun City Council) staff on the functions of installed property cadaster software and operational issues and Valuation committee members on their terms of reference, particularly stressing their role in the use of policy variables. Five core staff from each council were trained on the software package and nine valuation committee members from each council on their roles and responsibilities TOR and the sensitization strategy.
- One Training workshop for 56 enumerators for collecting data on poultry base line survey
- One training workshop for enumerators to collect data on agribusiness capacity assessment of farmers in kono.
- Two missions with 3 representatives from Ministry of Agriculture, Fisheries and District Youth Council on fish pond sites selection in all 14 chiefdoms.

V. Joint Programme Progress

Expected Results (Outcomes & outputs)	Progress	Difficulties	Expected deliverables
JP Outcome 1: Inclusive accountability and transparency in natural resource management		<ul style="list-style-type: none"> In general, the project has been affected by the impacts of the protracted Ebola outbreak that started in May 2014, and was officially declared over only 18 months later in November 2015. 	
JP Output 1.1: Enhanced capacity for improved monitoring of environmental and social compliance	<ul style="list-style-type: none"> GIS equipment and software procured Center for International Earth Science Information Network (CIESIN) awarded contract to facilitate GIS capacity enhancement for officers of the Sierra Leone Environmental Protection Agency (EPA). UNDP awaiting work plan from CIESIN to commence activities in second quarter of 2017 Agreement reached with EPA to co-fund Environmental Cadaster Administration System (ECAS) project to be implemented by the Revenue Development Foundation (RDF) through a LOA with EPA. ECAS has two objectives: (I) increase effectiveness and accountability of the management of environmental licenses and assessment documentation, in particular for mining operations and (II) EPA to possess and efficiently utilise a more effective administration system managing the full life cycle of environmental licenses and revenues from fees and payments made. ECAS Proposal has been revised and accepted with LOA draft completed awaiting funds disbursement after signing of AWP. 	<ul style="list-style-type: none"> Lengthy negotiations between EPA, UNDP and ERD service provider about budget and work plan caused delays. EPA again in 2017 requested change of ERD activities to capacity building and support to improved monitoring and social compliance. This was because EPA cannot foot the subsequent bills to sustain the ERD activities. Delays from EPA to accept co-funding of ECAS though they requested for support to the project 	<ul style="list-style-type: none"> CIESIN to facilitate assessments and capacity building for EPA staff as per TOR in the last quarter of 2016 EPA to implement agreed revised activities as per work plan commencing in April Commencement of the implementation of ECAS project activities phase I
JP Output 1.2: Strengthened dialogue and engagement between development stakeholders and the extractive sector	<ul style="list-style-type: none"> TOR developed and advertised for the implementation of the Kono Civil Society Network Advocacy Plan on indiscriminate mining and a cleaner and safe environment in Kono district 		<ul style="list-style-type: none"> More needs-based training for CSOs to be facilitated. Advocacy activities carried out by the civil society network based on their advocacy plan

Expected Results (Outcomes & outputs)	Progress	Difficulties	Expected deliverables
JP Output 1.3: Inclusive community development processes facilitated	<ul style="list-style-type: none"> • Three days training workshop for Community Development Committee (CDC) members for the CDA activities on concepts including: CDA project identification, management and implementation, CDA legal framework, effective engagement processes, conflict resolution, CDA financial/accounting procedures etc. Number of people trained 36 (27 Male, 9 Female) • Kono CDA signed between Koidu limited and the host communities of Tankoro and Gbensseh Chiefdoms 		Signed Kono CDA implementation by CDC, company and monitoring by National Minerals Agency, CSOs and UNDP.
JP Outcome 2: Livelihoods of vulnerable groups improved through economic diversification	<ul style="list-style-type: none"> • Final Market assessment of local economy report shared by consultancy firm. • FAO completed baseline studies for fishponds and poultry farm activities as well as agri- business 		<ul style="list-style-type: none"> • Final Market assessment of local economy report shared by consultancy firm. • FAO completed baseline studies for fishponds and poultry farm activities as well as agri- business
JP Output 2.1: Local economy diversified through value chain development, increased entrepreneurship, economic productivity, and improved service delivery	<ul style="list-style-type: none"> • Market assessment of local economy completed and final report disseminated to stakeholders. • Project Management Committee (PMC) completed and selected youths to be trained in various vocational and technical skills and agreed on training 450 youths. • All 450 youths have completed entrepreneurship and business skills trainings with the vocational/technical skills trainings to start in April. • Kono district and Koidu New Sembehun City Council's cadaster administration system supported with consultancy activities now completed the system is now effectively and efficiently functioning. Trainings were also completed for the various councils on the roles and responsibilities of the valuation committees. An effective awareness raising strategy for implementation of a complete cycle property cadaster was also developed, approved by the councils and now in use. 	<ul style="list-style-type: none"> • Market assessment was done as part of a comprehensive nation-wide assessment, which was delayed with three months. As the results of the assessment were intended to provide the basis for subsequent training and skill building activities, the delay in the market assessment caused a subsequent delay in those activities. 	<ul style="list-style-type: none"> • Commencement of youth vocational and technical trainings in April 2017 • Local councils to carry out own revenue generation and use software for transparency and accountability.

Expected Results (Outcomes & outputs)	Progress	Difficulties	Expected deliverables
<p>JP Output 2.2:Aquaculture enterprises established to increase income, improved food and nutrition security</p>	<ul style="list-style-type: none"> • FAO completed baselines for poultry and fish farming activities as well as Agri- business. Reports have been shared except for agri-business which is due to be out in April. • FAO completed identification and selection of sites for establishment of 8 poultry farms and 24 fish ponds • Facilitated the strengthening of 8 youth groups and 24 youth groups to manage the poultry and fish ponds respectively • All poultry sites have been cleared and ready awaiting construction to start. • MOUs signed with land owners who provided land for the poultry farms and fish ponds • Procurement process for the construction of 8 poultry houses and 24 fish ponds almost completed 		<p>Construction of all 24 fish ponds and 8 poultry farms to start in March before end of this quarter</p>
<p>JP Outcome 3:Stakeholder engagement, M&E, knowledge management, communication & advocacy processes facilitated</p>	<ul style="list-style-type: none"> • National Steering Committee (NSC) and Project Management Committee (PMC) meeting held on 10th February and 15th February 2017 respectively • Live radio programs have been done by the project team in Kono on the four main local radio stations in Kono on the project activities in in 2017 as well as by the National Minerals Agency on the Community Development Agreement activities and by Youth Council members. 		<p>- Next NSC and PMC meeting planned for June 2017</p>
<p>JP Output 3.1:Stakeholder engagement ensured throughout project implementation</p>	<ul style="list-style-type: none"> • 2017 Annual Work Plan (AWP) revised, approved and signed by NSC. • Project quarterly NSC and PMC meetings facilitated in Freetown and Kono to update committee members on progress made and reviews on AWP • Project stakeholder meetings including local authorities, local councils and MDA have been facilitated in Kono to take decisions on key project activities. This involved allocation of poultry and fish ponds around the district, site selection, and final selection of youth for skills trainings. 		

Expected Results (Outcomes & outputs)	Progress	Difficulties	Expected deliverables
JP Output 3.2:Results based management processes facilitated	<ul style="list-style-type: none"> • AWP revised in collaboration with NSC and PMC, to reflect changing needs of stakeholders and include EPA agreed activities 		

Cross-cutting issues

How has the JP addressed during the reporting period (please provide concrete actions):

1) The **sustainability** of the JP work. (200 words)

Institutional sustainability is ensured through active involvement of key stakeholders in targeted activities, including Local Councils and Government institutions (National Minerals Agency, the National Youth Commission, Kono District and City councils, Kono Youth Council, Local Authorities, the Environmental Protection Agency and other MDAs.

2) The promotion of **women's empowerment and gender equality**. (200 words)

Gender and women's empowerment have been mainstreamed throughout the programme with support from UNDP's gender focal person. The programme makes a continuous effort to encourage the active inclusion of women in meetings and workshops, and provide them with opportunities to benefit from project interventions. Targets for selection of beneficiaries for skill building and training (including for fishpond and poultry-related activities, as well as for other skill building and training activities) were set on the basis of selecting 50% men and women to promote equality

3) The engagement in **public-private partnerships**. (200 words)

Public private partnerships are central to the programme. A partnership was established with Sierra Akker Farms (a private enterprise) for the establishment of poultry farms, and Njala University for training of youth farmers on poultry and fish farming. Micro-finance institutions have been approached to make loans available in order to support the establishment/strengthening of SMEs. The programme also actively engages the Kimberlite diamond mining company Koidu Ltd/Octea Holdings for activities related to the CDA process.

Communication and Advocacy

Has the JP articulated an advocacy & communication actions that helps advance its policy objectives and development outcomes?:

No

Please describe communication activities developed as part of the JP. :

Some of the communication activities developed as part of the JP include:

- Display of panels and banners at key project locations, and events (e.g. workshops, trainings).
- Labelling of SDGF and partner logos on all documents, reports, and Information Education and

Communication materials generated by the programme.

- Sharing of key results of the project with external stakeholders (other NGOs and donors, wider CA network) publicizing the contribution of the SDGF and its partners.
- Press releases and media/communications produced acknowledging the contribution of the SDGF and partners.
- Radio sensitization programmes to mention the collaboration of the SDGF, Spanish government held in Kono in June and September by the project team and NMA on the local radio stations.

Please provide concrete gains on how the the JP communication and advocacy efforts have increased awareness on SDGs.:

(250 words)

All project documents are shared with authentic logos and caring information about the funder as well as use or print and electronic media including social media to raise awareness on project activities and successes.

Live radio discussions by Project Management Committee, partners and Project Manager as well as interviews of Project Manger aired on local media are all contributing to awareness raising and advocacy on the SDGs.

JP twitter handle:

@

Other social media channels managed by joint programme (Instagram, Google+, You Tube...):

One UN Coordination and Delivering as One

The SDG-F is based on the principles of effective development cooperation, inclusion and participation and One UN coordination.

Actions	Description
Managerial practices (financial, procurement, etc.) implemented jointly by the UN implementing agencies for SDG-F JPs	N/A
Joint analytical work (studies, publications, etc.) undertaken jointly by UN implementing agencies for SDG-F JPs	N/A
Joint activities undertaken jointly by UN implementing agencies for SDG-F JPs	Poultry and fish farming activities, missions, steering committee and project management committee meetings are jointly undertaken by UNDP and FAO.
Other, please specify:	

What types of coordination mechanisms and decisions have been taken to ensure joint delivery? :

The project is being coordinated through National Steering Committee and local Programme Management Committee, whose members include both UNDP and FAO and who meet on a regular basis to assess progress made and review work plans and budgets.

National Ownership: Paris, Accra and Busan Commitments

The SDG-F strengthens the UN system's ability to deliver results in an integrated and multi-dimensional manner by supporting the Joint Programme modality and by bringing together United Nations Agencies

and national counterparts in a collective effort to ensure ownership and sustainability of results of JPs and advance towards the SDGs.

Partners	Involvement *	Type of involvement	Examples
Government (specify national/local)	Fully involved	Policy-decision making Budget Service Provision	At national level ministries are part of the project NSC and at local level the councils and local government agencies are part of the PMC. Government contribution is part of the project budget Eg the EPA
Private Sector	Fairly involved	Service Provision	Sierr Akker Farms, Micro Finance Institutions, Technical Vocational and Education Training Centers and master trainers Sierra Akker Farms with support in feed production and trainings for poultry activities training centers and master trainers will provide skills trainings to youths and MFIs have been approached to help provide loans to graduate trainees to strengthen or start businesses
Civil Society	Fully involved	Service Provision Other Please specify: Capacity building	Civil Society are involved in advocacy training for constructive engagement and dialogue with extractive sector, implementation of advocacy plan on issues in the extractive sector.
Academia	Fairly involved	Service Provision	Njala University provided training for fish farming and poultry establishment, CIESIN Columbia University will support GIS capacity enhancement

* Implementation of activities and the delivery of outputs

Please briefly describe the current situation of the government, private sector and civil society on regards of ownership, align:

The project is being implemented through government agencies, local councils and in collaboration with the private sector. Civil society is part of the project monitoring mechanism and the private sector is involved in carrying out some of the project activities like training for youths, establishment of poultry farms etc. The government is very much in support of and claims ownership of the project as it is implement through its agencies with work plans and budgets approved by them.

Please briefly provide an overall assessment of the governance and managerial structures :

The project is fully receiving support from the NSC and PMC. Government partners who are directly benefiting from the project (e.g. the EPA and NMMA) are more actively supportive than other members of the NSC and PMC. The PMC members, civil society and local authorities demonstrate substantial ownership of the programme, by following up on meeting action points and pushing partners to meet time lines.

VI. Joint Programme contribution to the SDGs

SDG #	JP Contribution
Goal 1	Youths and farmers will be trained and provided with livelihoods opportunities that will contribute to reducing poverty.
Goal 2	The project is working with youth farmers to construct , establish and mange fish ponds and poultry thereby contributing to food and nutrition security

SDG #	JP Contribution
Goal 6	The project is working for improved accountability and transparency in natural resource governance. This will contribute to promoting peace in the mining communities of the project and help to generate income that will be reinvested in the development of the communities
Goal 17	This project is implementing in partnership with the Government of Sierra Leone and working collaboratively with local authorities including local councils., Civil Society Academic institutions, private sector and Ministries Departments and Agencies as well as community people. Most of these structures and authorities are part of the project steering and management committee.

VII. Additional Information

Attachments

JP Communication and Advocacy Plan *:

 [Communication Strategy 290216.docx](#)

NSC and/or PMC Minutes *:

 [NSC Meeting Minutes- December 2016-Final.doc](#)
