



**PBF PROJECT PROGRESS REPORT**  
**COUNTRY: GUINEA BISSAU**  
**TYPE OF REPORT: SEMI-ANNUAL, ANNUAL OR FINAL FINAL**  
**DATE OF REPORT: NOVEMBER 10TH 2018**

<b>Project Title:</b> Boosting the media sector for greater peace and stability in Guinea-Bissau	
<b>Project Number from MPTF-O Gateway:</b> 00108750	
<b>PBF project modality:</b> <input checked="" type="checkbox"/> IRF <input type="checkbox"/> PRF	<b>If funding is disbursed into a national or regional trust fund:</b> <input type="checkbox"/> Country Trust Fund <input type="checkbox"/> Regional Trust Fund <b>Name of Recipient Fund:</b> UNDP
<b>List all direct project recipient organizations (starting with Convening Agency), followed type of organization (UN, CSO etc):</b> UNDP, UNIOGBIS	
<b>List additional implementing partners, Governmental and non-Governmental:</b> National Community radio network (RENARC), Union of journalists (SINJOTECS), Ordem dos Jornalistas da Guiné-Bissau (OJGB), Associação das Mulheres Profissionais dos Órgãos da Comunicação Social (AMPROCS), Ação para o Desenvolvimento (AD), Consórcio Média, Inovação da Comunicação Social (CMICS)	
<b>Project commencement date<sup>1</sup>:</b> 19/12/2017 <b>Project duration in months:<sup>2</sup></b> 30/06/2019	
<b>Does the project fall under one of the specific PBF priority windows below:</b> <input type="checkbox"/> Gender promotion initiative <input type="checkbox"/> Youth promotion initiative <input type="checkbox"/> Transition from UN or regional peacekeeping or special political missions <input type="checkbox"/> Cross-border or regional project	
<b>Total PBF approved project budget* (by recipient organization):</b> PNUD: \$ 801,877 : \$ : \$ : \$ Total: <i>*The overall approved budget and the release of the second and any subsequent tranche are conditional and subject to PBSO's approval and subject to availability of funds in the PBF account</i>	
<b>How many tranches have been received so far:</b> 1	
<b>Report preparation:</b> Project report prepared by: Sophie Pereira Project report approved by: Julia Alinho Did PBF Secretariat clear the report: YES	

<sup>1</sup> Note: commencement date will be the date of first funds transfer.

<sup>2</sup> Maximum project duration for IRF projects is 18 months, for PRF projects – 36 months.

Any comments from PBF Secretariat on the report: Report reviewed 11-11-18

Comments:

Has the project undertaken any evaluation exercises? Please specify and attach:

**NOTES FOR COMPLETING THE REPORT:**

- *Avoid acronyms and UN jargon, use general / common language.*
- *Be as concrete as possible. Avoid theoretical, vague or conceptual discourse.*
- *Ensure the analysis and project progress assessment is gender and age sensitive.*

**PART 1: RESULTS PROGRESS**

**1.1 Overall project progress to date**

Briefly explain the **status of the project** in terms of its implementation cycle, including whether all preliminary/preparatory activities have been completed (1500 character limit):

All preparatory activities have been concluded as the project is well into the implementation phase after 10 months. The project coordination team (PCT) is very involved in the management of the project and meets at least once every month to follow up on the activities and budget. Furthermore, the project manager has been recruited and has been working on the project for 5 months. The working procedures are followed in coordination between PBF, UNIOGBIS and UNDP. The project has been presented to the public and authorities during a ceremony in June 2018, along with other PBF projects.

Most of the risks, identified in the Project's Risk management matrix have been avoided; there is no competition between implementing national partners, no delays in hiring a coordinator, no management challenges in project coordination and no military coup. Nevertheless, the protracted electoral process may deepen the crisis which could affect the project in the short to medium term.

To date, the project is progressing rapidly, with two outcomes for which most of the activities due to date have been completed, and one outcome with a slight delay. Its implementation can however catch up before the end of the year.

Considering the project's implementation cycle, please **rate this project's overall progress towards results to date:**

on track

In a few sentences, summarize **what is unique/ innovative/ interesting** about what this project is trying/ has tried to achieve or its approach (rather than listing activity progress) (1500 character limit).

The project tries to strengthen the independence of the media by using a multidimensional approach to address the issues preventing media from playing its positive role in democracy and for sustaining peace. Those are: poor working conditions for journalists; weak economic sustainability of the media sector; unclear or inadequate legal framework, insufficient professional capacity among journalists; dependency from international partners and lack of cooperation among media outlets to, among others, reduce costs. By tackling the problems in an integrated way, the project stimulates self-initiative, responsibility and accountability and at the same time tries to foster a sense of pride and self-esteem among journalists which will encourage them to follow their ethics code. The project continues to be relevant in the current context of rising political tension and misinformation campaigns about the ongoing electoral process. Despite continued political pressure over the media, private media continues to cover issues in a balanced manner. Journalists in national media and in the community radios are increasingly aware of the impact of their work, how it is anchored in their independence and of their responsibility in sustaining peace. Media outlets and networks applying for funding

from the electoral commission have presented voter education projects aiming at promoting ethical elections coverage and grounded on the existing legal frameworks.

In a few sentences summarize **major project peacebuilding progress/results** (with evidence), which PBSO can use in public communications to highlight the project (1500 character limit):

1. Bafata Women's Radio operational: this is the first radio of the country build by women, for women and to make their voices heard in the public debate. 15 women received a 2 months training in journalism. The 5 most motivated and talented women were selected to become the journalists of the Radio. Their commitment and professionalism called the attention of UN Women who also offered to train them on gender mainstreaming and elections coverage, and to finance for them a grant related to peacebuilding and women's / youth's empowerment and participation in public, community or political life. Set up in one of the most disputed electoral regions, the radio can serve as a strategic conflict deterrent instrument.
2. Building the capacity of media owners' and managers: most of the journalists are not paid or receive very low wages (about \$ 30 per month). This poses a real threat to the independence of the media sector and to the fight against corruption. While a good number of journalists have already been trained, media managers lack the skills to make their businesses sustainable enough to retain professional journalists. Therefore, the project funded and facilitated a training for this target group to increase their knowledge of management tools and how to better conduct their business activities without interfering in the editorial policy. In August 2018, the project offered a two-days training to enable them to increase their income and and thus to pay their journalists.

In a few sentences, explain how the project has made **real human impact**, that is, how did it affect the lives of any people in the country – where possible, use direct quotes that PBSO can use in public communications to highlight the project (1500 character limit):

Media owners increased capacity: they discovered important managerial concepts (ex : SWOT, Business Canvas) which made them realize that the existence and success of their business did not depend on international donors' support, but on their ability to generate advertising revenues, to innovate and to cooperate.

"It exceeded my expectations as I expected to acquire knowledge of managing funds and I end up knowing how to attract resources"

"Thank you UNIOGBIS for the availability and interest in contributing to the viability, independence and good management of the media"

Bafata Women's Radio : Five women in the second most important city got a position and solid training in journalism. As they are young (average age below 30 years old) this will with have an impact in their careers and lives. They will also become role models for young girls and in Bafata.

"I would like to thank our illustrious trainers for the kindness shown, thank everyone from the deep of my heart. I would like to ask UNIOGBIS and UNDP to make an effort in the near future to strengthen trainings of this kind."

"The training was very good, I would like to thank our partners and I would like to ask for more formations for us to grow even more in journalism"

Media Consortium established: having the media networks cooperating and working as a coalition to share resources and to set up a permanent journalism training course will foster mutual trust and can have a multiplier effect in society as a whole

If the project progress assessment is **on-track**, please explain what the key **challenges** (if any) have been and which measures were taken to address them (1500 character limit).

Outcomes 2 and 3 are on track, as we are managing to conduct the activities on time. We have, however, faced some challenges for their optimal implementation, mainly for the following reasons:

1. Some of the activities were very complex to be implemented, specially: construction, IT call for tender, solar panel installations in remote areas. Measures taken: Moving the activity to the next quarter, to be able to ensure the realization of solid and viable projects in the long term
2. The purchasing procedures are quite lengthy in UNDP Procurement Service of Guinée-Bissau (understaffed). We have for example been waiting several months before some consultant's contracts were finalized. Measures taken: Building a strong coordination between UNIOGBIS and UNDP. Ex: anticipate demands, preparing forms in advance, and answering promptly to requests for evaluation.
3. Even though we have had the chance to work with some very motivated national partners, the group of implementing partners also includes partners with lower engagement. Measures taken: try to motivate the less engaged partners by organizing the meetings in more suitable schedules and in pleasant locations (ex: restaurants); prioritizing the invitation for meetings by phone rather than by e-mails; adapting the meeting time to the journalist's timetables

If the assessment is **off-track**, please list main reasons/ **challenges** and explain what impact this has had/will have on project duration or strategy and what **measures** have been taken/ will be taken to address the challenges/ rectify project progress (1500 character limit):

Please attach as a separate document(s) any materials highlighting or providing more evidence for project progress (for example: publications, photos, videos, monitoring reports, evaluation reports etc.). List below what has been attached to the report, including purpose and audience.

1. Study on the media sector legal framework
2. Report and evaluation of media managers workshop
3. Report of the Journalists Union - SINJOTECS - Congress - and photos
4. Report of the RENARC national meeting
5. Statues of the Media Consortium
6. List of the needs for equipment for Multimedia Center
7. Call for tender for the solar panels
8. Consultancy on the creation of a Journalism Course
9. Pictures and video of Radio Mulheres de Bafata launching

## 1.2 Result progress by project outcome

*The space in the template allows for up to four project outcomes. If your project has more approved outcomes, contact PBSO for template modification.*

**Outcome 1:** An improved and universally applied legal framework regulating the media sector and the journalistic profession contributes to enhanced professionalism and accountability as well as a decrease of tensions between media professionals and state actors

### **Rate the current status of the outcome progress: on track**

**Progress summary:** Describe main progress under this Outcome made during the reporting period (for June reports: January-June; for November reports: January-November; for final reports: full project duration), including major output progress (not all individual activities). If the project is starting to make/ has made a difference at the outcome level, provide specific evidence for the progress (quantitative and qualitative) and explain how it impacts the broader political and peacebuilding context. Where possible, provide specific examples of change the project has supported/ contributed to as well as, where available and relevant, quotes from partners or beneficiaries about the project and their experience. (3000 character limit)?

A study on the media sector legal framework was concluded in March 2018 by a consultant recruited by UNIOGBIS. The consultant made recommendations for harmonization and revision of the laws and drafted two new pieces of legislation: a decree to create the Commission to issue journalists' licenses and a law to regulate journalism and online communication. The consultant's report will be discussed by lawmakers and journalists at a Forum organized by the Ministry of Social Communication on 21-21 November 2018, supported by the project. This forum will also be the occasion to discuss some revisions to the laws regarding gender equality in access to the profession and for leadership positions in the media. If the recommendations are validated at the Forum the Ministry will submit the two pieces of legislation to the Council of Ministers and they can still be published this year on the official state Bulletin. The ethics code will be published on the official Bulletin before the end of the year.

As a result of the Congress organized in Q1 2018, the lobbying already started by itself but the UNIOGBIS did not yet started to finance. Nevertheless, as the Consortium is now created, the terms of reference for hiring two consultants (one with legal expertise and one with lobbying expertise) have been drafted and will soon be advertised.

**Outcome 2:** Journalists, media professionals, outlets and associations organize more effectively and exercise greater professional and economic autonomy due to improved governance of the media sector.

### **Rate the current status of the outcome progress: on track**

**Progress summary:** (see guiding questions under Outcome 1)

- Media owners and managers' training : a 2 days' workshop in media management was held in early August with 34 media owners. The event was very well received by the participants. The results of the evaluation show that there was a real need for continuing the work. Most of the media owners didn't have essential knowledge on how to run a business, manage human resources, and attract investment or advertisers. This has led to job insecurity among journalists, and even most of the managers said that they were not paid. Following this workshop, we took the initiative to schedule a more in-depth training for beginning of 2019 (30 sessions during 3 months for 20 participants). During the training, the participants will have the opportunity to design a project (in partnership or by company) and the best 3 teams will be granted with a 4 000 \$ award to set up the project and be followed by a professional coach.
- Union of journalists and community radios network elect representatives and improves upon self-sustainability: 2 of the main journalists' organizations elected democratically their representative organs, after several years of dubious legal status. This has given new legitimacy to fight for improving working conditions and capacity for resource mobilization.

- Independent Media Consortium (IMC) : a consultant has been recruited to draft the statutes of this new association. 5 journalists' networks will be part of the board. The statutes were signed in November 2018 and the activities could start in December. We already have several projects to entrust them, which will help them to be financially sustainable from the start. One of the missions of the Consortium will also be to manage the renting of equipment to media professionals and a cybercafé. We are about to conclude the purchase of the equipment.
- Community radios equipped with solar panels: 5 radio stations have been selected, according to their remote location and audience (Sancorla, Lamparam, Tombali, Kossena, and the future Multimedia Center of Bissau). The call for tender was published in August 2018. The 6 offers received are well above our initial budget - 95 000 \$ (between 144 000 \$ and 866 000 \$). RENARC needs to review the assessment on the radios energy consumption . Therefore we are signing a grant with RENARC in December 2018. The network will be responsible for this output
- Bafata Women's Radio: 15 women were trained for 2 months (at first by the Sevillian Press Association, then by 2 local consultants, both on journalism and radio technical maintenance. 5 of them have been selected to become the journalists of the Bafata Women's Radio. Their work contract started in August. However, the radio faced technical problems due to the heavy rains, which affected the broadcast. The radio resumed its broadcast in October which is also available over the internet. UN Women expressed interest in training RMB journalists on peacebuilding, women's empowerment and to finance a grant.

**Outcome 3:** Established and young media professionals produce quality, impartial and conflict-sensitive content.

**Rate the current status of the outcome progress: on track**

**Progress summary:** (see guiding questions under Outcome 1)

- Creation of the first professional journalism course in the country: The project recruited a consultant, Dr Silvino Evora from University of Cabo Verde who has a PhD in communications and journalism to draft the curriculum for the professional course that will be established at the AD Professional School. The school will offer a two-year course for students who finished secondary school and refresher courses for journalists who are already working. After assessing the local journalism labour market, we concluded that the media sector could absorb 40 new professionals per year and that there was a real need for more professionals with solid skills. The only university offering a journalism degree, does not offer practice courses. There is also a real need on the part of journalists who are already in position to upgrade their own skills. The result of his consultancy has been approved by the host institution (AD School) and by the Ministry of Social Communication. We already defined the fees, the starting dates, the number of hours, and do have some names for the future trainers. The course will have both theoretical and practice modules. The classes will happen in the Multimedia Centre, which is still under construction. The acquisition of the equipment for the training is also underway. Therefore, we expect that the full course can start in October 2019. Some pilot classes for professionals may start in Q2 2019.
- AD Multimedia Centre equipped: Initially this output was limited to the purchase of equipment for the multimedia centre. Nevertheless, since the building that would host the centre was not in an acceptable state to accommodate the activities and the

equipment, we decided to invest part of the budget in the renovation. The centre will run Consortium projects, journalism courses, meetings and will offer services such as loan of material for journalists and a cybercafé. After several engineering assessments we determined that a minimum budget of \$ 75,000 was necessary to manage the renovation and furnishing of this space of nearly 300 square meters. The grant agreement with AD has been signed. Work should begin in early 2019.

•Educational TV and radio produced through small grants: the first grant will encourage journalists to produce works of investigative journalism. The competition will be launched at the public presentation of the Media Consortium (which will also be managing the competition, through a \$5,000 grant for administrative management). A total of \$ 45,000 will be granted to finance the production of investigative journalism pieces. Journalists (press, TV, radio, web, photojournalism) can apply in the categories below:

- Economy
- National Reconciliation
- The role of animist culture in contemporary the Bissau-Guinean society
- Public data and transparency
- Human rights
- Justice
- Security
- Gender discrimination

The number of awards will depend on the quality of the proposals. We want to be able to offer several grants.

**Outcome 4:**

**Rate the current status of the outcome progress: Please select one**

Progress summary: (see guiding questions under Outcome 1)

**1.3 Cross-cutting issues**

<p><b><u>National ownership:</u></b> How has the national government demonstrated ownership/ commitment to the project results and activities? Give specific examples. (1500 character limit)</p>	<p>Regarding the harmonization of the media law: the Ministry of Social communication has taken ownership and his office is leading the organization of the Forum to validate the conclusions of the study and the proposed draft.</p> <p>Regarding the creation of a professional journalism course: the project had been presented to the Ministry of Social Communication who was very interested in the project and even organized a meeting with the National Medias. The project is also going to be presented to Ministry of Education, pending his availability.</p>
<p><b><u>Monitoring:</u></b> Is the project M&amp;E plan on track? What monitoring methods and sources of evidence are being/ have been used? Please attach any monitoring-related reports for the reporting period. (1500 character limit)?</p>	<p>M&amp;E plan has been prepared and approved by the PBF. It is updated every 3 months.</p> <p>We also do report every 3 months to the PNUD.</p> <p>We organize project monthly meetings with the partners, and a Project Coordination meeting, also montly. Notes of the meetings are recorded and approved.</p>



<p><b>Evaluation:</b> Provide an update on the preparations for the external evaluation for the project, especially if within last 6 months of implementation or final report. Confirm available budget for evaluation. (1500 character limit)</p>	<p>An external evaluation is planned during the last months of implementation, and a dedicated budget line is planned for it.</p>
<p><b>Catalytic effects (financial):</b> Did the project lead to any specific non-PBF funding commitments? If yes, from whom and how much? If not, have any specific attempts been made to attract additional financial contributions to the project and beyond? (1500 character limit)</p>	<p>Yes. From UNIOGBIS regular budget. 3,000 USD. Also, UN WOMEN is willing to offer a grant for the Bafata Women Radio, and to train them for the election periods.</p>
<p><b>Catalytic effects (non-financial):</b> Did the project create favourable conditions for additional peacebuilding activities by Government/ other donors? If yes, please specify. (1500 character limit)</p>	<p>We are reaching out to other donors and the global fund for environment to finance some more solar panels. We are also sensitizing donors to support the Multimedia centre and the journalism course instead of financing more had hoc training for journalists. LUSA news agency expressed interest in supporting the Journalism training activities. We also did contact the EU, but they so far did not plan their program for 2019</p>
<p><b>Exit strategy/ sustainability:</b> What steps have been taken to prepare for end of project and help ensure sustainability of the project results beyond PBF support for this project? (1500 character limit)</p>	<p>As the project will still be implemented for 1 year, so far, no steps have been taken to build up an exit strategy. Nevertheless, if construction is not completed on media center and the course will start only in October 2019, then we might ask for a no cost extension until end of 2019 and do the evaluation afterwards.</p>
<p><b>Risk taking:</b> Describe how the project has responded to risks that threatened the achievement of results. Identify any new risks that have emerged since the last report. (1500 character limit)</p>	<p>Main project risks are first, the disengagement of the implementing partners and second the persistence of the current political crisis, which may prevent the achievement of the desired outcomes. Project coordination team will continue encouraging implementing partners to proceed with implementation of activities that do not depend on political situation and to work with private sector. Also, the delay in the electoral process could delay our activities, AS it could create less involvement from the government or the journalists we are working with.</p>
<p><b>Gender equality:</b> In the reporting period, which activities have taken place with a specific focus on addressing issues of gender equality or women's empowerment? (1500 character limit)</p>	<ul style="list-style-type: none"> <li>- The media law forum of the 20 and 21 of november will be the occasion to discuss some Law Revisions regarding gender equality in access to the profession and for leadership positions in the media.</li> <li>- The Bafata Women Radio has been implemented with 15 women trained and 5 women selected to become the journalists and director of the radio.</li> <li>- For the investigative grants we are offering, 1 of the 8 topics to be addressed is "gender discrimination"</li> <li>- In the Journalism class, we would like, if the budget allows it, to integrate some scholarships for women who</li> </ul>

	would like to follow the class. We would also like to be able have a gender equality in the educational team
<p><b>Other:</b> Are there any other issues concerning project implementation that you want to share, including any capacity needs of the recipient organizations?  <i>(1500 character limit)</i></p>	<p>The delay in the procurement procedures could affect the delivery rate.</p>

**1.3 INDICATOR BASED PERFORMANCE ASSESSMENT:** Using the Project Results Framework as per the approved project document or any amendments- provide an update on the achievement of key indicators at both the outcome and output level in the table below (if your project has more indicators than provided in the table, select the most relevant ones with most relevant progress to highlight). Where it has not been possible to collect data on indicators, state this and provide any explanation. Provide gender and age disaggregated data. (300 characters max per entry)

	Performance Indicators	Indicator Baseline	End of project Indicator Target	Current indicator progress	Reasons for Variance/ Delay (if any)	Adjustment of target (if any)
<b>Outcome 1</b> An improved and universally applied legal framework regulating the media sector and the journalistic profession contributes to enhanced professionalism and accountability as well as a decrease of tensions between	Indicator 1.1 Number of regulatory texts revised and approved.	0 -> N/A	From Q1 2018 ending Q4 2018	A study on the media sector legal framework was conducted. The consultant delivered the report in late March. This included recommendations and two draft laws - one to regulate the profession of journalist and one to regulate online media. We will also present gender equality to profession laws.	N/A	N/A
	Indicator 1.2					

	Performance Indicators	Indicator Baseline	End of project Indicator Target	Current indicator progress	Reasons for Variance/ Delay (if any)	Adjustment of target (if any)
media professionals and state actors	Indicator 1.3					
Output 1.1 Licensing statutes of the Commission for Journalist revised, approved, published and disseminated	Indicator 1.1.1 Number of drafting processes that are technically supported and facilitated through consultants.	N/A	From Q1 2018 ending Q4 2018	Target achieved regarding the drafting. Validation is scheduled to take place on 20 November. This would be followed by presentation at the council of ministers and publication of decrees. Forum will also be the occasion to discuss some Law Revisions regarding gender equality in access to profession	We were waiting for the government availability to participate to the debate.	
	Indicator 1.1.2					

	Performance Indicators	Indicator Baseline	End of project Indicator Target	Current indicator progress	Reasons for Variance/ Delay (if any)	Adjustment of target (if any)
Output 1.2 A lobbying strategy to advocate for the adoption of this new regulatory framework is implemented	Indicator 1.2.1 A consultant in advocacy will be recruited to train the members of journalists associations and develop a strategy which will include meetings, outreach to key audiences, public information campaign	N/A	From Q1 2018 ending Q4 2018	As a result of the Congress, the lobbying already started by itself, but the UNIOGBIS did not yet started to finance. The terms of reference and the concept were drawn and will soon be published.	We were waiting for the finalization of the Consortium juridical statutes. It should be done in Late November. We will then immediately published two vacancies for recruiting 1 consultant in lobbying/legal and 1 consultant for lobbying/communication to train the Consortium on their rights.	Then we will publish 2 vacancies for recruiting 1 consultant in lobbying/legal and 1 consultant for lobbying/communication to train the Consortium on their rights. It will also allow them to be train interest based negotiation skills and techniques to stop useless strikes.
Output 1.3 Key stakeholders are sensitized on the	Indicator 1.2.2  Indicator 1.3.1 # of sensitizations discussions held to socialize new regulatory		From Q1 2018 ending Q4 2018	The first sensitization will take place on 20-21 November at the conference	Ministry for Social Communication has taken a long time to set the date.	

	Performance Indicators	Indicator Baseline	End of project Indicator Target	Current indicator progress	Reasons for Variance/ Delay (if any)	Adjustment of target (if any)
regulatory framework	framework with government and politicians, media representatives, journalists and other relevant stakeholders			held to discuss and validate the statutes of the Commission for Journalist as well as other recommendations of the legal expert.		
Output 1.4	Indicator 1.3.2 Indicator 1.4.1 Indicator 1.4.2					
<b>Outcome 2</b> Journalists, media professional, outlets and associations organize more effectively and exercise greater professional	Indicator 2-1 Financial Autonomy of Media Sector Strengthened	TBD		Two of the main journalists' organizations have elected democratically their representative organs - between March and May, after several years of dubious legal status. This has given new		

Performance Indicators	Indicator Baseline	End of project Indicator Target	Current indicator progress	Reasons for Variance/ Delay (if any)	Adjustment of target (if any)
and economic autonomy due to improved governance of the media sector.			legitimacy and impulse to the professionals in the media sector to fight for improving their working conditions		
Indicator 2.2					
Indicator 2.3					
Output 2.1 Media owners and managers' come together in a forum to discuss the terms and goals of a new association	TBD	From Q2 2018 ending Q3 2018	A 2 days workshop in media management was held in early August with 34 media owners. The conference had an amazing success amongst the participants. The results of the satisfactory questionnaire demonstrated that there was a real	As we had a remaining budget on this output, the decision was taken to invest in another training that would be longer more intense. We are building up a partnership with a NGO (ENGIM) and a local training center (CIFAP) to conduct a 30 days certified training class in management.	Additional training class, 30 days, during 10 weeks. Beginning of 2019 (after legislative elections).

	Performance Indicators	Indicator Baseline	End of project Indicator Target	Current indicator progress	Reasons for Variance/ Delay (if any)	Adjustment of target (if any)
				need for continuing the work.		
	Indicator 2.1.2					
Output 2.2 Union of journalists and community radios network elect representatives and improves upon self-sustainability	Indicator 2.2.1 Representatives elected in democratic elections Indicator 2.2.2	N/A	Q2 2018	Target achieved		
Output 2.3 Independent Media Consortium (IMC)	Indicator 2.3.1 Consortium Legalized		From Q1 2018 ending Q4 2018	CONSORTIUM CREATED. A list of necessary equipment has been drawn with the local partner.	This high amount activity -115 000\$- represented more work than we thought, as we had to work with many experts to help us to draw a perfect technical tender. Though, the process is going now very well, and we can assure the activity will	the call for tender has been published in September, we received 9 offers that we are analysing. We will



	Performance Indicators	Indicator Baseline	End of project Indicator Target	Current indicator progress	Reasons for Variance/ Delay (if any)	Adjustment of target (if any)
established and able to function.				The public call for tender was opened in September 2018 and 9 offers have been received. We analyzed the offers and asked for a revision. Purchases will be conclude in Q4 2018.	be concluded in Q4.	be able to sign with a vendor within less than 1 month.
	Indicator 2.3.2					
Output 2.4 Lobby effort for state budget allocation of funding for public service designed and implemented	Indicator 2.4.1 Budget allocation to media Sector approved by government		By Q4 2018	N/A	Will start after completion output 1.1 (Revision of Media Law Forum). Then we will publish 2 vacancies for recruiting 1 consultant in lobbying/legal and 1 for lobbying/communication. It will also allow the consortium to be train interest based negotiation skills and techniques to stop useless strike	Q3 2019
Outcome 3 Established	Indicator 3.1 # of Journalist and		ON TRACK	The activities under this outcome		

	Performance Indicators	Indicator Baseline	End of project Indicator Target	Current indicator progress	Reasons for Variance/ Delay (if any)	Adjustment of target (if any)
and young media professionals produce quality, impartial and conflict-sensitive content.	Aspirants Trained			are scheduled for the second and third semesters. Therefore, they are in planning stage		
	Indicator 3.2					
	Indicator 3.3					
Output 3.1 Journalists and aspirants to the profession are trained on ethics and conflict-sensitive reporting as well as multi-media production skills	Indicator 3.1.1 # of Journalist and Aspirants Trained		From Q2 2018 to Q2 2019	We hired an international consultant for 22 days to draft the curriculum for the professional journalism course. The report has been finalized and submitted to the school and to the Ministries (Education and Social Communication). Possible future	N/A	N/A

	Performance Indicators	Indicator Baseline	End of project Indicator Target	Current indicator progress	Reasons for Variance/ Delay (if any)	Adjustment of target (if any)
				teachers have been identified. Equipment Q420 18		
	Indicator 3.1.2					
Output 3.2 AD Multimedia Centre equipped	Indicator 3.2.1 Equipment purchased		Q1 2019	The building which will lodge the AD multimedia center is in a disastrous state. We decided to invest in a rehabilitation of the building before equipping it. So far, the construction works have been evaluated by local companies and by the UN engineer.	This output was delayed as the rehabilitation of the Consortium locals was not initially planned. Thus, since there is a need for construction work, we plan that this output to end around Q1 2019. This activity was originally supposed to be a 25 000 \$ grant to be spend on 3rd quarter.	Q1 2019
	Indicator 3.2.2			The final map has been drawn, the quotations	But after evaluation of the UNIOGBIS engineer, and quotations received, we decided to do a 75 000 \$ that will be	

	Performance Indicators	Indicator Baseline	End of project Indicator Target	Current indicator progress	Reasons for Variance/ Delay (if any)	Adjustment of target (if any)
				received. A 75 000 \$ grant was signed in early November with the AD NGO, for them to proceed with the construction works, prioritizing the recruitment of local companies.	spend in the 4th quarter (we are in the final phase). The construction work is plan to start in Q4 2018 and to end in Q1 2019.	
Output 3.3 Educational TV and radio series produced through small grants program	Indicator 3.3.1 # of reports broadcast		From Q4 2018 ending Q4 2019	The draft of the Public Opening for Grants has been finalized. The grant will be signed in December 2018. The realization of the investigation projects should happen during the entire 2019 year		Q1 2019
	Indicator 3.3.2					
Output 3.4	Indicator 3.4.1		From Q2	We will launch the		Q1 2019 to Q4

	Performance Indicators	Indicator Baseline	End of project Indicator Target	Current indicator progress	Reasons for Variance/ Delay (if any)	Adjustment of target (if any)
TV and radio program focused on civic education and peace produced and broadcasted at national level	# of episodes produced		2018 ending Q3 2019	competition beginning of 2019 as we are trying to think about a partnership with other PBF projects. Some PBF projects have a budget to do a radionovela, and we would like to do a telenovela. The aim would be to combine both and work all together		2019.
	Indicator 3.4.2					
	Indicator 4.1					
	Indicator 4.2					
<b>Outcome 4</b>	Indicator 4.3					
	Indicator 4.1.1 Solar panels	From 0 stations to 5.		The 5 radio stations that will	Thus, RENARC will reassess the radio's energy consumption needs to reduce the	is
Output 4.1 Output 2.5						

	Performance Indicators	Indicator Baseline	End of project Indicator Target	Current indicator progress	Reasons for Variance/ Delay (if any)	Adjustment of target (if any)
Community radios equipped with solar panels	installed with security mechanisms			benefit from the panels were selected. The call for tender has been opened in August 2018. We received 6 offers to provide with solar panels the 5 radios. Unfortunately, our initial budget of 95 000 \$ is not sufficient to cover the costs.	cost. We will sign a grant with RENARC in December 2018, which will be responsible for delivery of this output.	
	Indicator 4.1.2					
Output 4.2 Output 2.6 Bafata Women's Radio supported to ensure women's participation	Indicator 4.2.1 Women confident to voice concerns on radio		From Q2 2018 to Q4 2019	5 women journalists have been recruited. They have been trained in radio techniques and journalism during 2 months: at first by the Sevillian	The Bafata output is running until Q4 2019, as the PBF project is supporting with the payment of the salaries for the staff during the first year of activity, waiting for them to be self-sufficient.	N/A

	Performance Indicators	Indicator Baseline	End of project Indicator Target	Current indicator progress	Reasons for Variance/ Delay (if any)	Adjustment of target (if any)
in public life				Press Association, then by 2 local consultants. Their labor contract started in August.		
Output 4.3	Indicator 4.2.2					
Output 3.5	Indicator 4.3.1					
Establishment of a National Prize for ethical journalism promoting peace	Indicator 4.3.2 Indicator 3.5.1 : # of prizes given		From Q3 2019 ending Q4 2019			
Output 4.4	Indicator 4.4.1					
	Indicator 4.4.2					

## PART 2: INDICATIVE PROJECT FINANCIAL PROGRESS

### 2.1 Comments on the overall state of financial expenditures

Please rate whether project financial expenditures are on track, delayed, or off track, vis-à-vis project plans and by recipient organization: *on track*

How many project budget tranches have been received to date and when do you expect to request the next tranche if applicable: The project received only one tranche of the amount of approximately 565 thousand USD, which corresponds to 70% of the total budget of about 807 thousand USD. The overall level of expenditures against the total budget is supposed to reach 47% by the end of Q4.

What is the overall level of expenditure/ commitment against the total budget and against the tranche(s) received so far: December 2018

If expenditure is delayed or off track, please provide a brief explanation (500 characters limit):

- (1) Our projects are very complex (construction, IT call for tenders, solar panel installations in remote areas...) we needed to ensure a sufficient time of building wisely activities before purchase to ensure a successful long-term achievement.
- (2) The purchasing procedures are long inside the Procurement Service of PNUD Guinea-Bissau (understaffed). Ex : we wait 3 months between the recruitment and the conclusion of consultants contracts.
- (3) The project manager arrived only for 5 months ago

Please state what \$ amount was planned (in the project document) to be allocated to activities focussed on gender equality or women's empowerment and how much has been actually allocated to date: \$ 95,220. Nevertheless, we are doing some new women gender focus activities inside some outputs, so the figure could increase. As for example:

- Inside the competition for investigative reports (output 3.3, \$ 50,000), Gender discrimination is one of the 8 topics.
- In the Journalism class, we would like, if the budget allows it, to integrate some scholarships for women who would like to follow the class. We would also like to be able have a gender equality in the educational team

Please fill out and attach the project document Excel budget Annex showing current project financial progress (**expenditures/ commitments to date**), using the original project budget table in Excel, even though the \$ amounts are indicative only.



## Annex - PBF project budget

Note: If this is a budget revision, insert extra columns to show budget changes.

Table 1 - PBF project budget by Outcome, output and activity

Outcome/ Output number	Outcome/ output/ activity formulation:	Budget by recipient organization (not including staff, general operating costs and indirect fee) Please add a new column for each recipient organization	ONG AD (GRANT)	RENARC (GRANT)	CMICS - Consortium (GRANT)	Percent of budget for each output reserved for direct action on gender equality (if any):	Level of expenditure/ commitments in USD (to provide at time of project progress reporting):	Any remarks (e.g. on types of inputs provided or budget justification, for example if high TA or travel costs)
<b>OUTPUT 1: An improved and universally applied legal framework regulating the media sector and the journalistic profession contributes to enhanced professionalism and accountability as well as a decrease of tensions between media professionals and state actors</b>								
<b>Output 1.1: Technical input to draft regulation is provided.</b>								
Activity 1.1.1:	Recruit consultant to draft the Statutes of the Commission for Journalist Licensing in consultation with journalists' representatives. The new draft code will include provisions for gender equality for access to the profession and to positions of leadership within media outlets.	5000				20%	\$ 3,274,12	

Activity 1.1.2:	A forum of journalists in consultation with members of political parties, government, private sector and international partners will discuss and jointly draft a code of conduct.	7500					20% \$ 6,337.16	
Activity 1.1.3:	Recruit consultant to review the Statutes of the National Council of Social Communication in consultation with members of the Council and the parliamentary commission on Human Rights and fundamental freedoms. The draft revision will include provisions to ensure respect for gender equality and prevent discrimination.	7500					0% \$ 7,500.00	

Output 1.2: A lobbying strategy to advocate for the adoption of this new regulatory framework is implemented.

Activity 1.2.1:	Recruit a consultant in advocacy to train the members of of journalists associations and develop a strategy which will include meetings, outreach to key audiences, public information campaign	10000					0		
<b>Output 1.3: Key stakeholders are sensitized on the regulatory framework</b>									
Activity 1.3.1:	Organize lobbying and public information campaign, including through media and outreach targeting key groups: journalists, politicians, MPs, members of the private sector led by journalists. Once the new body of regulations is approved	7500					0 \$		
<b>TOTAL SPORK OUTPUT 1</b>									
<b>OUTPUT 2: Journalists, media professionals, outlets and associations organize more effectively and exercise greater professional and economic autonomy due to improved governance of the media sector</b>									
<b>Output 2.1: Media owners and managers' come together in a forum to discuss the terms and goals of a new association</b>									
		37500					\$	17,011,29	

Activity 2.1.1:	Organization of a national meeting of all media owners and managers to discuss the benefits of cooperating through an association which will aim at strengthening their capacity and look for synergies among all media outlets to reinforce the sector's sustainability. A consultant will assist the group and bolster their capacity during the event.	\$ 7,750.00					\$ 7,750.00	
<b>Output 2.2: Union of journalists and community radios network elect representatives and improves its sustainability</b>								
Activity 2.2.1:	Organize Journalist's congress, ( women journalists network and youth journalists network, as parallel events).	\$ 7,000.00					\$ 7,825.40	
Activity 2.2.2:	Organize national meeting of community radios	\$ 13,000.00					\$ 12,941.78	
<b>Output 2.3: Independent Media Consortium (IMC) established and able to function</b>								
Activity 2.3.1:	Buying equipments for the Center	\$ 115,000.00	\$ 115,000.00				\$ 115,000.00	
<b>Output 2.4: Lobby effort for state budget allocation of funding for public service designed and implemented</b>								

Activity 2.4.1:	The Media Consortium will design an advocacy strategy, supported by a legal expert, to lobby MPs, in particular the parliamentary commission on Human Rights and Fundamental freedoms, and to come up with a new draft Law on a financial scheme to support media public service to be approved in parliament and included in the state budget.	\$ 5,000,000					\$	
<b>Output 2.5: Community radios equipped with solar panels</b>								
Activity 2.5.1:	Acquisition and installation of solar panels, batteries (with a life span of 5 years) and necessary electrical equipment for conversion as well as capacity building of technicians for 10 community radios in all regions.	\$ 95,028,000		\$ 95,028,000			\$ 95,028,000	
<b>Output 2.6: BaFata Women's Radio supported to ensure women's participation in public life</b>								

Activity 2.6.1 :	Recruitment of 1 Consultant - journalism trainer - to train the journalists	\$	2,800.00					\$	3,068.00	
Activity 2.6.2 :	Recruitment of 1 Consultant - radio technician trainer - to train the technicians	\$	2,800.00					\$	2,507.00	
Activity 2.6.2 :	Aquisition of equipment and operating expenses for Balala women radio	\$	14,400.00					\$	4,254.97	
<b>TOTAL \$ FOR OBJECTIVE 2:</b>		\$	<b>262,778.00</b>					\$	<b>248,874.15</b>	

**OUTPUT 3: Established and young media professionals produce quality, impartial and conflict-sensitive content**

**Output 3.1: Journalists and aspirants to the profession are trained on ethics and conflict-sensitive reporting as well as multi-media production skills**

Activity 3.1.1:	A consultant will be recruited to assist the media consortium to develop the curriculum	\$	25,000.00							\$	7,590.00	
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**Output 3.2: AD Multimedia Centre equipped**

Activity 3.2.1:	Buying equipments for the Center	\$	40,000.00	\$	40,000.00					\$	40,000.00	
Activity 3.2.2:	Renovation of the center	\$	20,000.00	\$	20,000.00					\$	20,000.00	

**Output 3.3: Educational TV and radio series produced through small grants program**

Activity 3.3.1:	Launch of a public competition - small grants programme- to produce audiovisual products aiming at promotion of citizenship and peace	\$	150,000.00			\$	50,000.00	\$	6,250.00	\$	50,000.00	
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**Output 3.4: TV and radio program focused on civic education and peace produced and broadcasted at national level**

Activity 3.4.1:	Launch of a public competition among national producers to produce a TV and radio program focused on civic education and peace	\$	74,140.00							\$	-	
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**Output 3.5: Establishment of a National Prize for ethical journalism promoting peace**

Activity 3.5.1:	Transfer of funds to the journalist association to attribute journalism prize	\$	20,000.00						\$	-	
<b>TOTAL SUPPORT OUTCOME 3:</b>		\$	<b>329,140.00</b>						\$	<b>117,590.00</b>	
Project personnel costs if not included in activities above	UNV	\$	50,000.00						\$	21,825.00	
Project operational costs if not included in activities above											
Project M&E budget		\$	70,000.00						\$	-	
<b>SEE TOTAL PROJECT BUDGET:</b>		\$	<b>749,416.00</b>						\$	<b>404,901.43</b>	
Indirect support costs (7%)		\$	52,459.26								
<b>TOTAL PROJECT BUDGET:</b>		\$	<b>801,875.26</b>								





# Concurso para produção de produtos de jornalismo de investigação

No âmbito do projeto, "Impulsionar o setor de média para maior paz e estabilidade na Guiné-Bissau", financiado pelo Fundo das Nações Unidas para a Consolidação da Paz, o Gabinete Integrado das Nações Unidas para a Consolidação da paz na Guiné-Bissau (UNIOGBIS) lança um concurso para produção de produtos de jornalismo de investigação.

## Contexto:

No âmbito da Criação do Consórcio de Média Inovação da Guiné-Bissau, o UNIOGBIS e o Fundo das Nações Unidas para a Consolidação da Paz têm o prazer de anunciar o lançamento de um programa de bolsas para a realização de projectos de jornalismo investigativo sobre a Guiné-Bissau. O objetivo é incentivar a promoção da cidadania, da paz, e de conscientizar a sociedade sobre questões importantes do país. Ao mesmo tempo impulsionará a capacidade local dos jornalistas para produzir conteúdos sensíveis ao conflito e para desempenhar o seu papel de "fiscalizador" da governação e democracia.

Porque ninguém pode cobrir melhor os assuntos da Guiné-Bissau que os próprios jornalistas Bissau-guineenses, acreditamos que um jornalismo de qualidade e ético é essencial para promover a transparência e o seu impacto positivo sobre a sociedade civil para melhorar a boa governação e a democracia.

Os jornalistas que querem concorrer a realização de um projeto de investigação, terão até o dia 20 de dezembro de 2018 para enviar as suas propostas.

Jovens e mulheres jornalistas são particularmente encorajados a se candidatarem!

## Temas:

Estamos à procura de conteúdos jornalísticos em qualquer dos suportes média ou multimédia, sobre os seguintes tópicos de investigação:

- Economia
- Reconciliação nacional
- O papel da cultura animista na sociedade Guineense contemporânea
- Igualdade de género na Guiné-Bissau
- Dados públicos e transparência
- Direitos humanos
- Justiça
- Segurança
- Tema proposto pelo(a) jornalista

Encorajamos os candidatos a enviar propostas baseadas em dados, usando dados públicos para explorar novos ângulos de tratamento. O UNIOGBIS poderá dar assistência técnica e fornecer dados para apoiar a análise, incluindo na área de análise de orçamento, dados de ajuda ao desenvolvimento, dados legais e outros.

Se você tem uma ideia para um artigo contundente que não se encaixa em nenhuma das categorias acima, sinta-se à vontade para enviar a proposta. Estamos abertos a receber projetos de artigos com impacto público e ângulos inovadores. Surpreenda-nos!

## Medias disponíveis:

Os jornalistas são encorajados a candidatarem-se numa das seguintes categorias:

- Rádio
- TV
- Imprensa escrita
- Imprensa digital
- Fotojornalismo
- Multimédia

## Proposta de subsídio:

O UNIOGBIS tem um orçamento total de 45.000 dólares ou 26,167,500.00 FCFA para financiar a realização dos projectos de jornalismo de investigação. O número de projetos a serem financiados não está determinado: será definido de acordo com a qualidade das propostas recebidas, o custo dos projetos propostos e dentro do limite máximo da subvenção. Como tal, queremos encorajar grupos e indivíduos de grande escala a se candidatarem, uma vez que valorizaremos acima de tudo a relevância do projeto.

Além do apoio financeiro, os melhores relatórios receberão assistência específica para apresentar sua investigação a grupos de média internacionais.

O UNIOGBIS poderá ajudar os beneficiários da ajuda a revisão dos produtos antes da publicação.

## O que esperamos de você?

1. A indicação de que a produção pode ser publicada num jornal, rádio ou televisão ou se necessita de apoio à publicação/emissão.
2. Uma especificação do seu processo de investigação e se você tiver documentos para provar seu assunto.
3. Uma cópia ou link de uma investigação que você já tenha feito.
4. **POR FAVOR, COMPLETE O FORMULÁRIO DE CANDIDATURA INCLUINDO:**
  - a. Uma sinopse do projecto com um mínimo de 250 palavras explicando claramente a ideia e o tema de investigação e especificando a categoria a que se candidata.
  - b. Uma estimativa preliminar do orçamento com uma indicação detalhada dos custos (custos de viagem, de produção etc.).
5. Se você trabalha com outros colegas, escolha um líder de equipa.
6. Candidatos que apresentem documentos de apoio terão vantagem.

## Requisitos obrigatórios:

- Ser de nacionalidade Bissau-guineense ou residente na Guiné-Bissau. Se não, encontre um parceiro guineense para colaborar no projeto (o UNIOGBIS pode colocar você em contato com jornalistas locais)
- No caso de uma equipa de produção, esta deve incluir quer homens quer mulheres
- O projeto deve ser apresentado e produzido em português
- O plágio é estritamente proibido. O UNIOGBIS irá verificar cuidadosamente o plágio.

- As propostas que não atenderem aos requisitos obrigatórios serão eliminadas e os projetos não serão considerados.

### **Critérios de seleção:**

O Conselho Editorial (composto por) avaliará suas propostas com base em:

1. O argumento (20 pontos)
2. O ângulo da prova (15 pontos)
3. A pesquisa de antecedentes (20 pontos)
4. O ângulo inovador (15 pontos)
5. O realismo e a força da proposta financeira (20 pontos)
6. Inclusão/integração de género (10 pontos)

### **Condições gerais:**

**A verificar avec Umaro :**

- ⇒ Fournir factures
- ⇒ 50% au début puis 50% a la fin
- ⇒ Particulier et entreprises de médias peuvent postuler ?
- ⇒ L'UNIOGBIS se réserve le droit de relecture des produits finaux et l'éventuelle modification de certaines données.
- ⇒ Ne pas mettre en danger la sécurité du porteur de projet
- ⇒ Aucune assurance n'est fournie

**To do >**

Rédiger un communiqué de presse ; transmettre l'information via les médias locaux + RFI < Lusa, Rtp etc. ; faire une affiche a transférer.

Les dossier papiers peuvent être retirés au siège de l'UNIOGBIS.

Remise du projet, format manuscrit ou mail a :

Sophie Pereira

United Nations Building/ Bairro Penha/ PO Box 222, Bissau, Guinea-Bissau

E-mail: [pereira44@un.org](mailto:pereira44@un.org)



## MODELO DE CANDIDATURA

### CONCURSO PARA PRODUÇÃO DE PRODUTOS DE JORNALISMO DE INVESTIGAÇÃO

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#### 1/ IDENTIFICAÇÃO DO PROJETO

Título: .....

.....

Área (escolher 1):

- Rádio
- TV
- Imprensa escrita
- Imprensa digital

Temática (escolher 1):

- Corrupção
- Reconciliação nacional
- Crime organizado
- Drogas
- Influência da cultura animista

Data prevista de fim de realização: .....

Você já tem um média que se propõe a publicar sua realização :

- Sim
- Não

Se você respondeu sim, qual é o nome do média ? .....

#### 2/ IDENTIFICAÇÃO DO PROPONENTE

Proponente: .....

Tipo de proponente (escolher 1):

- Empresa
- Associação
- Particular

Endereço: .....

Cidade: .....

Telefone: .....

E-mail: .....

Nacionalidade: .....



#### **4/ OBJETIVO**

(Informar o que pretende realizar)

Os objetivos devem ser expostos de maneira clara e sucinta e expressar o(s) resultado(s) que se pretende atingir, o(s) produto(s) final(is) a ser(em) alcançado(s). Um projeto pode ter mais de um objetivo, mencione todos.

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#### **5/ ESTRATÉGIA DE AÇÃO e CRONOGRAMA**

(Detalhar como será realizado)

Estratégia de ação é o detalhamento das etapas de trabalho. Descreva as atividades que serão desenvolvidas.

	<b>Etapas de trabalho</b>	<b>Data de início</b>	<b>Data de fim</b>
1			
2			
3			
4			
5			
6			
7			
8			
9			
10			
11			

**6/ ORCAMENTO PREVISIONAL**

	<b>Despesas</b>	<b>Preço unitário*</b>	<b>Unidades</b>	<b>Preço Total</b>
1				
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
21				
22				
23				
24				
25				
			<b>Total :</b>	

\*Indicar se o preço está estimado em FCFA, Euros, dólares ...

	<b>Receitas</b>	<b>Montante</b>
1	<b>Montante da subvenção:</b>	
2	Indicar outra possível fonte de financiamento:	
3	Indicar outra possível fonte de financiamento:	
4	Indicar outra possível fonte de financiamento:	
5	Indicar outra possível fonte de financiamento:	
6	Indicar outra possível fonte de financiamento:	
7	Indicar outra possível fonte de financiamento:	
		<b>Total :</b>