

Joint SDG Fund

Template for the Joint Programme Annual Progress Report

SDG FINANCING PORTFOLIO – COMPONENT 1

Cover page

Reporting period: June 30 – December 31, 2020

Country: Azerbaijan

Joint Programme (JP) title: Financing the Future - aligning budgeting, planning and mobilizing financing, through an Integrated National Financing Framework (INFF)

Short title: Sustainable, Integrated and Gender Inclusive Finance Framework for Azerbaijan, Beyond Oil

Start date (month/year): June/2020

End date (month/year): June/2022

RC (name): Mr. Ghulam Isaczai

Government Focal Point (name and ministry/agency):

Ms. Sevinj Hasanova, Deputy Minister of Economy, of the Republic of Azerbaijan

Mr. Ali Ahmadov, Deputy Prime Minister/Chairman of the National Coordination Council on Sustainable Development of the Republic of Azerbaijan

Representative of Lead PUNO (name and agency):

Mr. Alessandro Fracassetti, Resident Representative, UNDP

Ms. Charu Bist, Deputy Resident Representative, UNDP

Mr. Farid Babayev, Head of Office, UNFPA

List of PUNOs: UNDP, UNFPA

RCO Main JP Focal Point (name): Tarek Cheniti **E-mail:** tarek.cheniti@un.org

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Budget (Joint SDG Fund contribution): **\$1,000,000**

Overall budget (with co-funding): **\$1,3000,000**

Annual Financial Delivery Rate:

$$- \text{Annual Delivery Rate (\%)} = \frac{\text{Expenditures PUNO 1+ Expenditures PUNO 2...}}{\text{Total transferred funds Jan 2020 to December 2020}};$$

Rate of Committed Funding :

$$- \text{Committed Funding Rate (\%)} = \frac{\text{Committed money PUNO 1+ Committed money PUNO 2...}}{\text{Total transferred funds Jan 2020 to December 2020}}$$

	Expenditures January 2020 - December 2020	Committed resources January 2020- December 2020	Transferred Funds January 2020- December 2020	Annual Financial Delivery Rate (%)	Committed Funding Rate(%)
PUNO 1				#DIV/0!	#DIV/0!
PUNO 2					
PUNO 3					
PUNO 4					
PUNO 5					

Short description of the Joint Programme (max 1 paragraph):

The SDG Joint Fund Azerbaijan supports the Government to develop an effective INFF strategy aligned with green growth principles, helping the country to accelerate investments into the green economy and SDG-aligned programmes. The overarching goal is to support the Government of Azerbaijan in optimizing resource allocation towards national development ambitions in line with the 2030 Agenda and ensure an Integrated National Financing Framework to support the Government of Azerbaijan in managing and mobilizing private, public and international financing for sustainable development results.

Executive summary

The Azerbaijan SDG Joint Programme started October 2020, as the allocated contribution has been delayed. The UNDP team redesigned and updated part of the working plan to align with the current country political and economic context as well as the impact of the COVID pandemic in the project implementation.

From October to December '20, the UNDP team worked on four fronts:

- Developed strategic engagements with the Azerbaijan Government, especially with the Azerbaijan SDG Secretariat, to coordinate efforts in the development of the SDG Joint Fund programme and the design of country's INFF;
- Planned and implemented a set of frameworks and systems to track project risks and improve project resilience, such as a communication strategy, a stakeholder engagement matrix, and a risk management system;
- Designed an initial communication platform (website) to inform and coordinate engagements with stakeholders and project partners;
- Lastly, the UNDP team and the Government of Azerbaijan co-hosted a strategic webinar to raise awareness about sustainable investments to senior public officials and representatives of State Oil Fund of the Republic of Azerbaijan (SOFAZ). The UNDP invited global investment banks, such as JP Morgan, PNC Bank, and experts of sustainable investments from SPTF and Herbert Smith Freehills, to share their impressions, opportunities, and challenges regarding sustainable investing Azerbaijan.

It is important to mention that as the COVID effects continue to unfold, challenges affecting mobility and face-to-face meetings persist. The UNDP team monitors major risks and challenges and develops mitigation plans to prevent risks from derailing a project.

A. Annual Progress (MAXIMUM 7 PAGES)

A.1 The overview of progress and challenges

A.1.1. Overall self-assessment

Provide a self-assessment on the overall JP progress in the last year.

- Above expectations (expected annual results fully achieved and additional progress made)
 On track (expected annual results achieved)
 Satisfactory (majority of expected annual results achieved)
 Not-satisfactory (majority of expected annual results not yet achieved)

In 2020, Azerbaijan was affected by two external factors that interfered in the project's progress:

- i) Escalation of the conflict in and around Nagorno-Karabakh. According to the unofficial estimates, around 200,000 were temporarily displaced as a result of the conflict between September – November 2020. A ceasefire agreement was signed between Armenia, Azerbaijan, and Russia on 9 November '20.
- ii) The global COVID pandemic crisis.

As such, the UNDP team invested time to update the Joint Fund programme and design strategies to mitigate potential risks.

A.1.2. Overall progress and key developments to date

The UNDP team redesigned and updated the part of a working plan to align with the current country's political and economic context and future project needs. From September to December '20, the UNDP team worked on four key activities:

- Developed strategic engagements with the Azerbaijan Government, especially with the Azerbaijan SDG Secretariat, to coordinate efforts in the development of the SDG Joint Fund programme and the design of country's INFF;
- Planned and implemented a set of frameworks and systems to track project risks and improve project resilience, such as: a communication strategy, a stakeholder engagement matrix, and a risk management system;
- Designed an initial communication platform (website) to inform and coordinate engagements with stakeholders and project partners;
- The UNDP team and the Government of Azerbaijan co-hosted a strategic webinar to raise awareness about sustainable investments to senior public officials and representatives of State Oil Fund of the Republic of Azerbaijan (SOFAZ). The UNDP invited global investment banks, such as JP Morgan, PNC Bank, and experts of sustainable investments from SPTF and Herbert Smith Freehills, to share their impressions, opportunities, and challenges regarding sustainable investing Azerbaijan.

Due to external factors (conflict in and around Nagorno-Karabakh and the global pandemic crisis) some activities needed to be arranged, such as a) governance and formal coordination (e.g. MOUs with targeted organisations), b) feasibility studies on SDG financing, and c) JP oversight committee (INFF Secretariat).

A.1.3. Changes

Was the JP document modified in the past year?

- Yes
 No

The SDG Joint Programme started in October 2020, as the allocation has been delayed Due to the escalation of the conflict between in and around Nagorno-Karabakh, the UNDP team redesigned and updated part of the working plan to align with the current country political and economic context and the impact of the

COVID pandemic in the project implementation. The UNDP team maintained the original JP document and added additional supportive tasks to improve project resilience and risk management.

A.1.4. Challenges

Did the JP face any major challenges in the past year?

Yes

No

As mentioned in previous sections, Azerbaijan was affected by two external factors that interfered in the project's progress:

- Escalation of the conflict in and around Nagorno-Karabakh. According to the unofficial estimates, around 200,000 were temporarily displaced as a result of the conflict between September – November 2020. A ceasefire agreement was signed between Armenia, Azerbaijan, and Russia on 9 November '20.
- The global COVID pandemic crisis

The UNDP team revised the JP and included additional tasks/activities to minimise project risks and improve project resilience. At this state, the UNDP team believes that the Azerbaijan Government mitigated these risks (i.e. COVID response and country conflict risks).

A.1.5. COVID-19 and other strategic alignment

- Briefly explain how you adapted the JP to the COVID-19 context in 2020. How did the JP ensure alignment with the national recovery response to COVID-19? Refer to how the JP aligns with SERP in your country, or how you plan to ensure that alignment.

Under the technical leadership of UNDP, and coordinated by RCO, UNCT together with the government of Azerbaijan has conducted Social-economic Assessment of COVID-19 in Azerbaijan (SERP) in August 2020. The report identified recovery strategies and building back greener aligned with the country's needs and UNSDCF 2021-2025. Promoting green recovery and strengthening climate action has been highlighted, which goes in line with the focus of INFF in Azerbaijan. To this end, the following points have been made in SERP: (1) allocated public funds to be spent on recovery from the coronavirus must deliver new jobs and businesses through a clean, green transition; (2) where taxpayers' money is used to rescue businesses, it must be tied to achieving green jobs and sustainable growth; (3) fiscal firepower must drive a shift from the grey to green economy, empowering societies and people to be more resilient; (4) public funds should be used to invest in the future, not the past, and flow to sustainable sectors and projects that help the environment and the climate. Fossil fuel subsidies must end, and polluters must start paying for their pollution; (5) climate risks and opportunities must be incorporated into the financial system as well as all aspects of public policy making and infrastructure; (6) development communities need to work together as an international community. These priorities will be further embedded in the INFF design in Azerbaijan

A.2 Update on priority issues

A.2.1. Progress on Integrated National Financing Framework/SDG financing building blocks

Implementation stages	Planned (0%)	Emerging (1-49% progress)	Advancing (50-99% progress)	Complete (100% progress)	Previously completed	Not applicable	Comments/ Notes
1. Inception phase	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<i>Further activities will be developed from late-February onwards</i>
2. Assessment & diagnostics	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Activities will be developed from late-February onwards

3. Financing strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Expected to be implemented from May onwards
4. Monitoring & review	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Initial risk management system is completed
5. Governance & coordination	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Activities will be developed from late-February onwards

The JP’s INFF implementation will be developed after completing supportive tasks (JP outcome 1 and 2), such as launching a PPP platform to engage with the public and private sectors, strategic engagements with the investment community, and launching thematic working groups with public authorities and representatives of the investment and business communities. In that sense, the INFF implementation is expected to be developed from August ’21 onwards.

A.2.2. Thematic focus

- Cross-cutting
- Gender
- Children & youth
- Social protection
- Health & nutrition
- Climate change & nature
- Agriculture
- Biodiversity
- Blue economy
- Climate finance
- Sustainable Investments
- Green economy

A.2.3. Gender marker

Did your Joint Programme feature Gender Results in the past year at the outcome or output level?

- Yes
- No

Briefly explain: Due to the escalation of conflict in and around Nagorno-Karabakh, the SDG Joint Programme started September 2020. As such, the UNDP team will work on gender themes from early 1st quarter 2021.

- Please indicate the total average scoring of the JP’s gender marker as defined in the JP document.

Gender Marker total average scoring from 0 to 3 (as defined in the JP document): 2

- If the score is lower than 2 what measures are you planning to take to address this scoring which is below the minimum requirements of the Fund? Please reassess and attach a new Gender Marker Matrix when submitting this report (Instructions for the Gender Marker Scoring [here](#) and for any doubts contact Un Women helpdesk UNCT-GEM.helpdesk@unwomen.org).

N/A

- Briefly explain how you applied the Gender Marker in the last year, and/or other ways in which you mainstreamed gender in JP implementation.

The total score on the gender marker matrix is 2. This initiative will be built upon the UNFPA and UNDP jointly conducted gender assessment that identified how to best support the efforts of national partners to promote women’s economic empowerment and economic participation, including formal employment. The implementation of the gender responsive activities are planned for the Q3 of the Year 1.

A.2.4. Vulnerable groups

Will the JP directly impact marginalized and/or vulnerable groups through a dedicated outcome or output?

- Yes
- No

List of marginalized and vulnerable groups	Dedicated Outcome	Dedicated Output	Status (planned/in progress/complete)
--------------------------------------------	-------------------	------------------	---------------------------------------

Women and girls	Outcome 2	Outputs: 2.1, 2.2, 2.3	planned
Children			
Youth			
Persons with disabilities			
Older persons			
Minorities (incl. ethnic, religious, linguistic...)			
Indigenous peoples			
Persons of African Descent (when understood as separate from minorities)			
Migrants			
Refugees & asylum seekers			
Internally displaced persons			
Stateless persons			
Persons deprived of their liberty			
Peasants and rural workers			
Human rights defenders (incl. NGOs, journalists, union leaders, whistleblowers...)			
LGBTI persons (sexual orientation and gender identity)			
Persons affected by (HIV/AIDS, leprosy...)			
Persons with albinism			
Victims or relatives of victims of enforced disappearances			
Victims of (slavery, torture, trafficking, sexual exploitation and abuse...)			

A.2.5. Learning and sharing

- The UNDP team and the Government of Azerbaijan co-hosted a strategic webinar to raise awareness about sustainable investments to senior public officials and State Oil Fund of the Republic of Azerbaijan (SOFAZ).
- Additional learning programmes will be developed from March '21 onwards. For instance, the UNDP expects to launch ten more webinars by Dec '21.
- The UNDP team is developing an online platform to support learning activities and sharing best practices on targeted themes, including sustainable finance, SDG-aligned investments, etc.

A.3 Update on events and partnerships

A.3.1. Events

Type of event	Yes	No	Comments
JP launch event	<input checked="" type="checkbox"/>	<input type="checkbox"/>	UNDP and the Azerbaijan Government co-hosted a webinar with global investors to foster knowledge on SDG finance and sustainable investments.
Annual donors' event*	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Not applicable at this stage
Partners' event **	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Not applicable at this stage

A.3.2. Partnerships

Did your Joint Programme facilitate engagement with with diverse stakeholders (e.g. parliamentarians, civil society, IFIs, bilateral/multilateral actor, private sector)?

- Yes
 No

At this stage, Azerbaijan JP focused on informal partnerships with the investment community and took initial steps to build strong relationships with the key public sector stakeholders. For instance:

- Azerbaijan’s JP facilitated engagements with the Investment Community, including JP Morgan, PNC Bank, AXA and Standard Life Investments
- From the public sector, the JP engaged with the Azerbaijan SDG Secretariat, a public agency responsible for the country’s SDG strategy
- Lastly, the UNDP engaged with global networks and international organisations representatives for sustainable investments, including the SPTF (Luxemburg), LIIN (UK), and the IFC.

A.3.3. Additional financing

Did your Joint Programme secure additional co-funding or co-financing resources in 2020 (committed after the approval of the JP by the Joint SDG Fund) from government, IFIs, PUNOs and other partners?

- Yes
 No

- If yes, provide details according to the table below.

Source of funding	Yes	No	Co-funding or Co-financing?	Name of organization	Amount (USD)	Comments
Government	<input type="checkbox"/>	<input type="checkbox"/>				
Donors/IFIs	<input type="checkbox"/>	<input type="checkbox"/>				
Private sector	<input type="checkbox"/>	<input type="checkbox"/>				
PUNOs	<input type="checkbox"/>	<input type="checkbox"/>				
Other partners	<input type="checkbox"/>	<input type="checkbox"/>				

A.4 Strategic communications

Did the JP develop a strategic communications plan?

- Yes
 No

The JP strategic communication plan includes:

- Information about internal engagements (UNDP CO engagements)
- Information on external engagements (e.g. project partners, public and private sector)
- Criteria to design and maintain an online platform to inform and engage with key stakeholders and project partners
- Activities to communicate JP to targeted groups, such as the Central Government, private sectors (Azerbaijan), the investment industry (international), and the international community (e.g. DFIs, EU)
- Initial milestones and KPIs to measure results and track performance

B. Annual Results (MAXIMUM 3 PAGES)

B.1. SDG acceleration

List up to 3 main SDG targets that your Joint Programme primarily focused in 2020.

SDG:8

SDG:13

SDG:17

In 2020, the JP focused on facilitating engagements with the Azerbaijan Government to identify new approaches on sustainable and green finance and foster knowledge on sustainable investments to public officials interested in accelerating the SDGs' implementation in Azerbaijan.

B.2. Contribution to Fund's global results

As the Azerbaijan JP did define target for the global Outcome and Output of the Fund for 2020, information on targets for 2021 are presented in the Annex 1-1 and Annex 1-2. specific Fill out Annex 1-1 and Annex 1-2.

B.3. JP Outputs and outcomes

- Achievement of outputs

From September to December '20, the JP deliver the following outputs:

- A detailed working plan of the JP for '20,'21 and '22
- A communication plan that defines criteria and actions to inform and engage with targeted audiences
- A risk management tool to track, monitor and assess project risks and external factors that may influence project performance
- An initial structure online platform to engage with the JP stakeholders and improve knowledge and learning sharing on targeted themes and areas, such as green finance, SDG-aligned investments
- Hosted and supported a strategic webinar to connect investors with public officials and discuss the latest developments on sustainable investments

- Achievement of outcomes

- N/A

B.4. Strategic Documents

Did the JP produce strategic documents in the last year (policy, strategies, analyses/assessments, methodological documents, and other relevant documents)?

Yes

No

The Azerbaijan JP team worked on three initial documents:

- A detailed working plan of the JP for '20, '21 and '22;
- A risk management tool to help JP to identify, monitor and assess risks that may impact project performance and impact;
- A communication plan to guide JP to communicate and engage with internal and external audiences.

It is important to highlight that these strategic documents are critical for the JP project management and future engagements with the key stakeholders.

C. Plan for the Next Year of implementation (MAXIMUM 2 PAGES)

C.1 Upcoming activities

The Azerbaijan JP identified the following activities for 2021 (January to December '201):

- Launch the INFF Secretariat (oversight committee).
- Launch an online platform (PPP platform) to engage with targeted stakeholders and project partners.
- Host 10 webinars and training programmes with public and private sector representatives, which includes themes such as green and sustainable investments, ESG, and others.
- Launch 3 working groups to discuss and define practical INFF strategies for Azerbaijan.
- Assess SDG data and metrics available to support the design and integration of the Azerbaijan INFF.
- Plan and launch the feasibility study on green economy both financial and technical.
- Implement and complete the inception and diagnose phases with the focus on green recovery.
- Host a global conference to promote and share best practices on INFF and green finance with the investment community and DFIs (covid – dependent on travel etc)

At the outcome level, the Azerbaijan JP expects to complete the development of its public-private partnership platform (PPP platform), a governance and strategic mechanism of the INFF; and start to operationalize the implementation of the INFF in Azerbaijan.

At the output level, the Azerbaijan JP will address all activities related to strategic engagements with the public sector (e.g. technical working groups, webinars), and support knowledge exchange, including training, on sustainable investments between Azerbaijan stakeholders (e.g. public and private sectors) and the investment community (e.g. asset managers, asset owners, multilateral development banks, etc).

C.2. Expected changes

Due to the escalation of the conflict in and around Nagorno-Karabakh, the SDG Joint Programme started in September 2020. The UNDP team redesigned and updated part of the working plan to align with the current country political and economic context and the impact of the COVID pandemic in the project implementation. The UNDP team maintained the original JP document and added additional supportive tasks to improve project resilience and risk management.

C.3. Risks and mitigation measures

Are there any changes made/expected to be made to the Risk Matrix?

- Yes
 No

Due to the escalation of the conflict in and around Nagorno-Karabakh, the JP had to update some the likelihood and impact scores of the risk matrix, and review the overall scores of the Risk Matrix plan. At this stage, JP didn't identify or change its mitigation measures.

Annex 1: Consolidated Annual Results

1. JP contribution to global programmatic results (annual)

Joint SDG Fund Global Outcome 2: Additional financing leveraged to accelerate SDG achievement (Update table below)

Indicators	Target 2020	Result 2020	Target 2021
2.1: Ratio of financing for integrated multi-sectoral solutions leveraged in terms of scope(for other/ additional sector/s or through new sources/means)	N/A	N/A	N/A
2.2: Ratio of financing for integrated multi-sectoral solutions leveraged in terms of scale(for the same multi-sectoral solution.)	N/A	N/A	N/A

Joint SDG Fund Global Output 4: Integrated financing strategies for accelerating SDG progress implemented (Update table below and provide details as requested)

Indicators	Target 2020	Result 2020	Target 2021	List of strategies/ frameworks developed
4.1: #of integrated financing strategies that were tested (disaggregated by % successful / unsuccessful)	N/A	N/A	5	In 2021, JP will host and maintain a series of technical working groups to identify, discuss and present integrated financing strategies in targeted areas and themes (e.g. green finance, SDG data allocation, etc)
4.2: #of integrated financing strategies that have been implemented with partners in lead disaggregated by (1) government/public partners (2) civil society partners and (3) private sector partners	N/A	N/A	N/A	As pointed out in the Azerbaijan JP working plan, the implementation of the INFF strategies are planned to be implemented in 2022
4.3: # of functioning partnership frameworks for integrated financing strategies to accelerate progress on SDGs made operational	N/A	N/A	N/A	As pointed out in the Azerbaijan JP working plan, this activity is planned to be implemented in 2022

2. Selected global performance indicators (annual)

- Provide data for aggregation at the global level of the Joint SDG Fund.

2.1. Did your Joint Programme contribute to the improvement of the overall UNCT coherence in 2020?

- Yes, considerably contributed
 Yes, contributed
 No

Explain briefly: The activities were primarily to set the ground for the stakeholder engagement.

2.2. Did your Joint Programme contribute to reduced transaction costs for the participating UN agencies in interaction with national/regional and local authorities and/or public entities compared to other Joint Programmes?

- Yes,
 No
 N/A (if there are no other joint programmes in the country)

Explain briefly: The activities were primarily to set the ground for the stakeholder engagement.

2.3. Was your Joint Programme aligned with the UNCT Results Groups in 2020?

- Yes
 No

Explain briefly: Yes, the Joint Programme aligned with the UNCT Results Groups. UNSDCF also includes indicator on the establishing INFF in Azerbaijan.

3. Results as per JP Results Framework (annual)

- Present annual JP results in the following template

Only Outcome 1 with the expected results in Year 1 has been included in the table below.

Result / Indicators	Baseline	Expected 2020 Target	2020 Result	Reasons for variance from planned target (if any)	Expected 2021 target	Expected final target (if different from 2021)
Outcome 1: Outcome 1: Developing a public-private partnership platform (a governance mechanism of the INFF) to improve knowledge on SDG finance, and centralise institutional components for the INFF strategy						
Outcome indicator: Existence of relevant data on SDGs aligned with green economy	0	0	0	The results are expected by the end of the Year 1.	1	N/A
Outcome indicator: Existence of a methodologies and metrics to assess and validate SDG data related to green growth	0	0	0	The results are expected by the end of the Year 1.	1	N/A

Outcome 1 indicator: Existence of resources and economic data on green economy and investments	0	0	0	The results are expected by the end of the Year 1.	1	N/A
Output 1.1: Designing and launch a public-private partnership platform with key stakeholders to centralise information and enable technical discussions on green economy and INFF formulation						
Output 1.1, Indicator 1: INFF Secretariat formalised	0	1	0	The results are expected by the end of the Year 1.	1	N/A
Output 1.2: Designing a methodology to collect relevant information (both financial and non-financial – ESG) for the development of Azerbaijan’s INFF						
Output 1.2, Indicator 1: Guideline to assess SDG conditions delivered - methodologies and metrics to evaluate SDG and green economy conditions	0	1	0	The results are expected by the end of the Year 1.	1	N/A
Output 1.3: Developing an effective system to track SDG contributions (both financial flows and social commitments) for public and private entities						
Output 1.3, Indicator 1: SDG portfolio system delivered	0	1	0	The results are expected by the end of the Year 1.	1	N/A
Output 1.4: Mapping all financial flows (public, private, internal and external), as well as mapping social programmes aligned with the green economy						
Output 1.4, Indicator 1: Number of researches conducted	0	5	0	The results are expected by the end of the Year 1.	5	N/A
Output 1.4, Indicator 2: Report on risks and opportunities to implement Azerbaijan’s INFF	0	1	0	The results are expected by the end of the Year 1.	1	N/A

Annex 2: List of strategic documents

1. Strategic documents that were produced by the JP

Title of the document	Date (month; year) when finalized	Brief description of the document and the role of the JP in finalizing it
JP working plan	October, 2020	A comprehensive working plan document to be used as a compass for all JP activities
Strategic Communication Plan	December, 2020	A short document highlighting key directions and criteria to engage and communicate with internal teams and external audiences
Risk management tool	December, 2020	A practical tool to monitor, track and assess potential risks that may influence the JP's performance and impact

2. Strategic documents for which JP provided contribution

Title of the document	Date (month; year) when finalized	Brief description of the document and the role of the JP in finalizing it
N/A		
N/A		

Annex 3: List of strategic communication documents

1. Have you created a strategic communication plan for the Joint Programme?

- Yes
 No

Explain briefly: The UNDP team designed an initial strategic communication plan to help engage with internal and external stakeholders. The communication plan includes:

- Information about internal engagements (UNDP CO engagements)
- Information on external engagements (e.g. project partners, public and private sector)
- Criteria to design and maintain an online platform to inform and engage with key stakeholders and project partners
- Activities to communicate JP to targeted groups, such as the Central Government, private sectors (Azerbaijan), the investment industry (international), and the international community (e.g. DFIs, EU)
- Initial milestones and KPIs to measure results and track performance

2. What percentage of the annual budget towards communications was utilized from the total budget? (Note that the entire JP comms budget must be min 5% of the total JP budget)

Explain briefly: No costs associated with the design/implementation of communications. The UNDP is expected to allocate resources on communication activities from late-February onwards.

3. Have visibility outcomes increased due to the provided funding for JP strategic communications?

- Yes
 No

Explain briefly: No visible outcomes identified since no resources were allocated into communication activities.

4. Does the Country Profile Page on the Joint SDG Fund website contribute to your JP outreach?

- Yes
 No

Explain briefly: The Country Profile Page contributes to the Azerbaijan JP outreach. The Azerbaijan JP plans to deliver an online platform to help communicate and engage with key stakeholders on specific INFF themes and activities.

5. How many articles (interviews, human interest stories, press releases, expert insights, etc) about your JP were published by an external media outlet (Non-UN published)?

Total number: 0

Explain briefly: Based on the Azerbaijan JP communication plan, we're expecting to publish 3 articles and 10 press releases by external media outlet by December '21.

How many articles (interviews, human interest stories, press releases, expert insights, etc) about the Joint Programme were published by the UNCT and JP PUNOs?

Total number: 0

Explain briefly: Based on the Azerbaijan JP communication plan, we're expecting to delivery monthly updates, including articles, stories, data, and press releases about the JP via UNCT and JP PUNOs

6. Have you received an increase of social media followers?

Yes

No

Total number: (Not mandatory)

Explain briefly: As mentioned in previous sections, the Azerbaijan JP will invest more on communication activities after the launch of its communication plan (expected timeframe: late-February)

Multi-Media Faucets

Title of the document	Date when finalized (MM/YY)	Brief description and hyperlink (if it exists)
N/A		
N/A		
N/A		

Social Media Campaigns

Title of the document	Type (FB/Twitter/LinkedIn/Etc.)	Brief description and hyperlink (if it exists)
N/A		
N/A		
N/A		

Annex 4: Updated JP Risk Management Matrix

Risks	Risk Level: (Likelihood x Impact)	Likelihood: Certain - 5 Likely - 4 Possible - 3 Unlikely - 2 Rare - 1	Impact: Essential - 5 Major - 4 Moderate - 3 Minor - 2 Insignificant - 1	Mitigating measures	Responsible Org./Person
Contextual risks					
Increasing the cases of COVID19 in Azerbaijan	25	5	5	<ul style="list-style-type: none"> - To continue engaging with the public and private partners through telecommunicating - To promote "Recovering better by recovering greener" concept throughout JP implementation 	UNDP
Economic downturn due to dropping oil and gas prices on the global market	9	3	3	<ul style="list-style-type: none"> - To new green modalities and boost the diversification of the economy and green growth 	UNDP
Lack of ownership on the government side to carry on the programme beyond programme timeframe	5	1	5	<ul style="list-style-type: none"> - To make government the lead in the actions and develop the existing strategies to ensure the sustainability of the project 	UNDP
Escalation of the Nagorno Karabakh conflict	20	2	5	<ul style="list-style-type: none"> - To monitor the situation and make a timely change on the activities - To design alternatives to implement and operationalize JP tasks and activities 	UNDP
Programmatic risks					
Delay of the inception of JP	12	3	4	<ul style="list-style-type: none"> - To suggest the option of virtual launch and telecommunicate as much as needed due to the current health pandemic 	UNDP
Institutional risks					
Lack of reliable data on financing SDGs required for conducting policy analysis and other activities	16	4	4	<ul style="list-style-type: none"> - To establish a Steering Committee for coordination among PUNOs, private sector, and government counterparts 	UNDP
Lack of cooperation among the state institutions	6	2	3	<ul style="list-style-type: none"> - To promote the INFF agenda among the private sector by identifying and putting on spotlight the champions 	UNDP
Low interest of the among the private sectors to report on SDGs	8	2	4	<ul style="list-style-type: none"> - To promote the INFF agenda among the private sector by identifying and putting on spotlight the champions 	UNDP
Fiduciary risks					
Low value for money efficiency	8	2	4	<ul style="list-style-type: none"> - To put the accountability procedures in place and make them transparent for all relevant key partners 	UNDP