

# Joint SDG Fund

## Template for the Joint Programme Annual Progress Report

### SDG FINANCING PORTFOLIO – COMPONENT 1

## Cover page

**Reporting period: June 30 – December 31, 2020**

**Country:** Barbados, Grenada, and Saint Vincent & the Grenadines

**Joint Programme (JP) title:** Harnessing Blue Economy Finance for SIDS Recovery and Sustainable Development

**Short title:** Blue Finance JP

**Start date** (month/year): 08/2020

**End date** (month/year): 07/2022 (Inc.)

**RC** (name): Didier Trebucq, UN Resident Coordinator for Barbados and the OECS

**Government Focal Point** (name and ministry/agency):

Barbados	<b>Hon. Marsha Caddle</b> , Minister of Ministry of Finance, Economic Affairs and Investment
	<b>Hon. Kirk Humphrey</b> , Minister of Ministry of Maritime Affairs and the Blue Economy of Barbados
Saint Vincent & the Grenadines	<b>Hon. Camillo Gonsalves</b> , Minister of Ministry of Finance, Economic Planning, Sustainable Development and Information Technology
Grenada	<b>Hon. Gregory Bowen</b> , Minister of Ministry of Finance, Economic Development, Physical Development, Public Utilities and Energy

**Representative of Lead PUNO** (name and agency): Ugo Blanco, Resident Representative, a.i. UNDP

**List of PUNOs:** FAO, UNEP/UNEP FI and UNDP (lead)

**Lead Agency Joint Programme Focal Point** (name): Jason LaCorbiniere, Cluster Manager, Poverty and Governance Portfolio **E-mail:** jason.lacorbiniere@undp.org

**Contact person for Joint Communications** (name): Stuart Davies, Development Coordination Officer: Senior Economist **E-mail:** stuart.davies@un.org

**Budget** (Joint SDG Fund contribution): USD 1,000,000

**Overall budget** (with co-funding): USD 1,140,000

**Annual Financial Delivery Rate: 2.4%**

$$- \text{Annual Delivery Rate (\%)} = \frac{10,000}{413,880.00} = 0.024$$

**Rate of Committed Funding : 5.8%**

$$- \text{Committed Funding Rate (\%)} = \frac{24,000}{413,880.00} = 0.058$$

	Expenditures January 2020 - December 2020	Committed resources January 2020- December 2020	Transferred Funds January 2020- December 2020	Annual Financial Delivery Rate (%)	Committed Funding Rate(%)
UNDP	10,000	0	200,950	0.024161593	0.057987823
FAO	0	24,000	112,885		
UNEP	0	0	100,045		

**Short description of the Joint Programme** (max 1 paragraph):

Using the Blue Economy as an integral driver for growth and resilience in the Eastern Caribbean, **this Joint Programme focuses on enhancing the enabling environment for developing and financing Blue Economy projects in Barbados, Grenada and St. Vincent and the Grenadines. The main activities of this programme include the Identification of policy and regulation gaps;** enhancing existing and developing new **methodologies for identifying Blue Economy opportunities;** as well as supporting **financing mechanisms for Blue Economy initiatives.**

**Executive summary**

During this reporting period, the programme has progressed despite the challenges posed by the COVID-19 pandemic as well as the national elections in Saint Vincent & the Grenadines. With Governments’ priorities shifting to the pandemic response, capacity to engage, particularly with the launch of this programme has been difficult. Since, August the following key activities have been undertaken:

- **Recruitment:** The JP Coordinator has been recruited to begin the implementation of the JP. A Terms of Reference for Output 1 of the JP has been drafted, with procurement beginning in December 2020. Also a Terms of Reference for a local Project Coordinator to be hired in early 2021 has been finalized with procurement beginning in December 2020. ToRs and contracting of the consultant to start working on the development of the financial framework for the fisheries and aquaculture sector has been completed. UNEP is no longer recruiting a project manager but a Policy Support Consultant to provide policy, technical and implementation support to the project. The recruitment has been completed and the consultant on board. ToRs for the consultancy to undertake the diagnostic phase of the project have been finalised and recruitment process due to start in January 2021. Drafting of TORs for other consultantices is underway.
- **Work planning:** the JP Coordinator and the participating UN Agencies have finalized the agency-level and master workplans that are a key step to lay the gorundwork for the implementation phase of this programme. The programme inception workshop, with partner governments’ was completed on 13th January 2021. The high-level project launch is also currently being organized and is tentatively scheduled for first quarter of 2021.
- **Coordination:** Endorsement letters from all participating countries have been received. In conjunction with the RCO, inter-agency coordination and planning meetings were facilitated with full participation from all agencies.

**A. Annual Progress (MAXIMUM 7 PAGES)**

**A.1 The overview of progress and challenges**

*A.1.1. Overall self-assessment*

Provide a self-assessment on the overall JP progress in the last year.

- Above expectations (expected annual results fully achieved and additional progress made)
- On track (expected annual results achieved)
- Satisfactory (majority of expected annual results achieved)
- Not-satisfactory (majority of expected annual results not yet achieved)

Despite the delays in commencing the implementation of this JP, key groundwork has been completed which will enable the project to transition to the implementation stage. At least 2 procurements processes for key consultancies have been launched – that is, a consultancy to undertake the 3 activities in Output 1 of the JP and a consultancy to hire a dedicated and permanent local Project Coordinator that will manage and supervise the day-to-day implementation of the project. In light of this, the overall the implementation of the project is considered satisfactory since the majority of annual results were achieved.

#### A.1.2. Overall progress and key developments to date

During this reporting period, the following was undertaken by the participating agencies:

- **Recruitment:** Completed the contracting of a JP Coordinator to kick start the implementation of the JP. Terms of Reference for all activities in Output 1 of the JP have been drafted and procurement was started in December 2020, the consultant is expected to be hired in January 2021. Terms of Reference for a local JP Coordinator to be hired in early 2021 have also been finalized and procurement was started in December 2020. ToRs and contracting of the consultant to start working on the development of the financial framework for the fisheries and aquaculture sector has been completed. UNEP hired a Policy Support Consultant to provide policy, technical and implementation support to the project. ToRs for a consultancy to support the diagnostic phase of the project have been finalised and recruitment process due to start in January 2021. Drafting of TORs for other consultancies is underway.
- **Work planning:** the JP Coordinator and the participating UN Agencies have finalized all the agency level and master workplans which are a key step in starting the implementation phase of the project. Also programming of the project inception workshop has started which is scheduled for January 2021 pending availability of country stakeholders and PUNO representatives. The high-level project launch is also currently being organized and is tentatively scheduled for January 2021.
- **Coordination:** Ensured endorsement letters from all participating countries were received. In conjunction with the RCO, inter agency coordination and planning meetings were facilitated.

#### A.1.3. Changes

Was the JP document modified in the past year?

- Yes  
 No

Adjustments were made to refine the Theory of Change in order to take greater account of the national needs as well as potential opportunities under Component 2 of this JP. In particular, the results framework was refined to explicitly require the development of a series of pipeline projects as specific project outputs. This would ensure that coming out of the project, Governments would have both an improved institutional structure for project development as well as having a number of project concepts already developed. Moreover, this output would help augment the pipeline established in the development of the Component 2 programme. Other adjustments to the budget were made to reflect the COVID-19 impacts, including reduction in the travel budget and additional considerations for the development of an online community of practice to allow virtual training and capacity building.

Did the JP face any major challenges in the past year?

- Yes  
 No

During the reporting period, the implementation of activities was delayed as a result of the COVID-19 pandemic and the recent general election in Saint Vincent & the Grenadines which disrupted the original programming. Government priorities also shifted to pandemic response and participating agencies were mobilized to prioritize major social and economic response efforts. Simultaneously, capacity within the Agency was diminished with unforeseen absence of the main Focal Point (due to medical reasons) and the absence of a dedicated Joint Programme Coordinator until October 2020.

#### A.1.5. COVID-19 and other strategic alignment

The JP will address the current financial challenges of the beneficiary countries including the **additional financial burden arising from the COVID-19** pandemic. Additionally, the three countries will benefit from **upscaling the UN's existing initiatives with the private sector, through the establishment of a public-private consortium for blue investment**. This partnership aims to leverage substantial resources from the

private sector, in addition to the development finance provided by International Financial Institutions (IFIs) (CDB, IDB, World Bank and EIB) who have significant and structured investments in the region in the Blue Economy sector, and beyond.

## A.2 Update on priority issues

### A.2.1. Progress on Integrated National Financing Framework/SDG financing building blocks

Implementation stages	Planned (0%)	Emerging (1-49% progress)	Advancing (50-99% progress)	Complete (100% progress)	Previously completed	Not applicable	Comments/ Notes
<b>1. Inception phase</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
<b>2. Assessment &amp; diagnostics</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
<b>3. Financing strategy</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
<b>4. Monitoring &amp; review</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
<b>5. Governance &amp; coordination</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	

- Provide a brief description of the progress made during the reporting period.

Please see previous sections.

- Briefly explain how you applied the Gender Marker in the last year, and/or other ways in which you mainstreamed gender in JP implementation.

N/A.

### A.2.4. Vulnerable groups

Will the JP directly impact marginalized and/or vulnerable groups through a dedicated outcome or output?

- Yes  
 No

List of marginalized and vulnerable groups	Dedicated Outcome	Dedicated Output	Status (planned/in progress/complete)
Women and girls			
Children			
Youth			
Persons with disabilities			
Older persons			
Minorities (incl. ethnic, religious, linguistic...)			
Indigenous peoples			
Persons of African Descent (when understood as separate from minorities)			
Migrants			
Refugees & asylum seekers			
Internally displaced persons			
Stateless persons			
Persons deprived of their liberty			
Peasants and rural workers			
Human rights defenders (incl. NGOs, journalists, union leaders, whistleblowers...)			

LGBTI persons (sexual orientation and gender identity)			
Persons affected by (HIV/AIDS, leprosy...)			
Persons with albinism			
Victims or relatives of victims of enforced disappearances			
Victims of (slavery, torture, trafficking, sexual exploitation and abuse...)			

A.2.5. Learning and sharing

\*\*An inception workshop between PUNOs and government counterparts was held on 13th January 2021 during which the project’s details and implementation plan were presented to country counterparts and initial ideas and feedback was exchanged, which will be incorporated during the implementation of this JP.\*\*

**A.3 Update on events and partnerships**

A.3.1. Events

Type of event	Yes	No	Comments
JP launch event	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<i>This event was originally scheduled to take place in December 2020-January 2021 but had to be delayed due to elections in SVG. It is currently being planned and tentatively scheduled to be held in Q1 2021.</i>
Annual donors’ event*	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Partners’ event **	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<i>An inception workshop between PUNOs and government counterparts was held on 13<sup>th</sup> January 2021</i>

\*the Fund donor countries are Denmark, European Union, Germany, Ireland, Luxembourg, Monaco, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland. Please note that this event can be held together with a launch event or partners’ event.

\*\* Key advocacy outreach events with high level JP partners.

A.3.2. Partnerships

Did your Joint Programme facilitate engagement with diverse stakeholders (e.g. parliamentarians, civil society, IFIs, bilateral/multilateral actor, private sector)?

- Yes
- No

\*\*An inception workshop between PUNOs and government counterparts was held on 13th January 2021.\*\*

- Provide in bullet points the main highlights on JP partnerships and with whom. Refer only to the most important strategic partnerships and/or to the alignment with broader UNCTs partnership approach.

N/A.

A.3.3. Additional financing

Did your Joint Programme secure additional co-funding or co-financing resources in 2020 (committed after the approval of the JP by the Joint SDG Fund) from government, IFIs, PUNOs and other partners?

- Yes
- No

Source of funding	Yes	No	Co-funding or Co-financing?	Name of organization	Amount (USD)	Comments
Government	<input type="checkbox"/>	<input type="checkbox"/>				
Donors/IFIs	<input type="checkbox"/>	<input type="checkbox"/>				
Private sector	<input type="checkbox"/>	<input type="checkbox"/>				
PUNOs	<input type="checkbox"/>	<input type="checkbox"/>				
Other partners	<input type="checkbox"/>	<input type="checkbox"/>				

#### A.4 Strategic communications

Did the JP develop a strategic communications plan?

Yes

No

- Provide in bullet points the main highlights on JP strategic communications. Note that Annex 3 should be completed with further information on strategic communications.

The Communication strategy will facilitate knowledge exchange during the Project's implementation cycle in order to promote learning for change and action. This will include the dissemination of knowledge products and information generated during project activities.

##### Audience

- MSMEs
- Private sector
- Financing partners
- Governments and Blue Economy Experts and Advocates
- International Community
- Innovators that can contribute to the development of the Blue Economy
- Universities
- Blue Economy Community
- Media and General Public

##### Main Objectives

- Understand and accept the need for, and purpose of, the project
- Endorsement and buy-in for the project and support to project activities (becoming project champions)
- Stimulate dialogue among key stakeholders to gain acceptance for the project and to invest technical resources to support project implementation and execution
- Use project to inform policy, decision making and other regional and national BE interventions
- Disseminate the Information and knowledge generated from the project
- Share case studies and success stories
- Understanding and promotion of project and targeted activities
- Use project outcomes as best practice to inform other initiatives, research and reports
- Increase discourse on the Blue Economy as a viable tool to catalyse sustainable development in the region

##### Key Messages

- *Blue Finance for the Caribbean* will support three Eastern Caribbean islands (Barbados, Grenada and Saint Vincent and the Grenadines) to accelerate resilient economic recovery and progress towards the implementation of the SDGs in support of national commitments within the Blue Economy
- The Joint Programme will contribute to creating an enabling and supporting environment for financing the Blue Economy, aiming to support the beneficiary countries to achieve sustainable economic development and to overcome the socio-economic crisis created by COVID-19 while promoting resilience associated with the goal of SDG 14 "Life below water" as well as Goals 8 and 11.
- The Joint Programme will support countries in advancing the SDG Implementation and achievement agenda in general.

## B. Annual Results (MAXIMUM 3 PAGES)

### B.1. SDG acceleration

List up to 3 main SDG targets that your Joint Programme primarily focused on in 2020.

Through a multi-country approach, the JP is expected to enable the governments of Barbados, Grenada and Saint Vincent and the Grenadines to accelerate resilient economic recovery and progress towards the implementation of the SDGs in support of national commitments within the Blue Economy.

DIRECT CONTRIBUTION	INDIRECT CONTRIBUTION
Goal 14: Life Below Water through identifying risks to the marine environment, especially to marine living resources, and proposing strategies that mitigate those risks	Goal 2: Zero hunger through the critical role living marine resources play in food security
Goal 8: Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all. Sustained and inclusive economic growth is a prerequisite for sustainable development, which can contribute to improved livelihoods for people around the world	Goal 6: Clean Water and Sanitation
Goal 11: Make cities and human settlements inclusive, safe, resilient and sustainable	Goal 7: Affordable and clean energy through the contribution marine renewable sources play in energy security
Goal 5: Achieve gender equality and empower all women and girls	Goal 8: Decent work and economic growth through the diversification and growth of marine-based economic sectors
Goal 13: Take urgent action to combat climate change and its impacts	Goal 12: Responsible Consumption and Production

- *Briefly explain the activities implemented in 2020 to accelerate progress towards these SDGs, in line with the JP’s Theory of Change for SDG acceleration.*

N/A.

## B.2. Contribution to Fund’s global results

N/A, the implementation stage is not mature enough yet to report on this aspect of the project.

## B.3. JP Outputs and outcomes

- Achievement of outputs

N/A, the implementation stage is not mature enough yet to report on this aspect of the project.

- Achievement of outcomes

N/A, the implementation stage is not mature enough yet to report on this aspect of the project.

## B.4. Strategic Documents

Did the JP produce strategic documents in the last year (policy, strategies, analyses/assessments, methodological documents, and other relevant documents)?

- Yes  
 No

N/A.

## C. Plan for the Next Year of implementation (MAXIMUM 2 PAGES)

### C.1 Upcoming activities

The activities planned for 2021 under each project output are the following:

Outputs	Activities	Comments
<b>Output 1:</b> A completed diagnostic of the key policy, regulatory, institutional and capacity constraints related to the development and financing of Blue Economy projects in the context of national SDG strategies	Rapid Assessment of national Blue Economy objectives and priorities in the context of national SDG strategies	This output will be co-implemented by UNDP, FAO and UNEP. TORs for all these activities have been developed and procurement was started in December 2020. All 3 activities are scheduled to be finished in 2021
	Gap analysis (policy, regulation, capacity) to identify the binding constraints to blue economy project development and financing in the 3 countries, with deep dives in selected priority blue economy sectors	
	Survey and Benchmarking of Best practices	
<b>Output 2:</b> National frameworks for identifying, assessing and prioritising Blue Economy investments established /strengthened	Development of tools for evaluating both national and community-level Blue Economy programmes	This activity will be co-implemented by FAO and UNDP mostly in 2021 but may extend into Q1 2022 depending on the completion of the activities in Output 1
	Development of options for the design of an institutional mechanism for developing Blue Economy programmes	The activity will be implemented by UNDP and is scheduled to be finished in 2021
	Development of a Monitoring and Review framework for Blue Economy investments	The activity will be implemented by UNDP and is scheduled to be finished in 2021
<b>Output 3:</b> National Blue Economy Financing strategies drafted	Analysis of available finance (sources of funding)	The activity will be implemented by UNDP mostly in 2021 and into Q1 2022
	Development of robust, inclusive Blue Economy financing strategies for the public and private sectors	This activity will be co-implemented by FAO, UNEP and UNDP mostly in 2021 and possibly into Q1 2022
<b>Output 4:</b> A pipeline of scalable Blue Economy projects prepared in 3 countries	Development of a pipeline of national and community-level Blue Economy programmes and projects	This activity will be co-implemented by FAO, UNEP and UNDP. It will be started and implemented over 2021 but will also extend into 2022
<b>Output 5:</b> Capacity built in blue economy for public and finance sectors	Creation of a team of experts and a community of practice in blue economy project development and financing in the region (attending to gender inclusion)	The activity will be implemented by UNDP. It is scheduled to be started in Q4 2021 but will be mostly implemented in 2022
	Training program in blue economy project development including best practice on the identification and development of viable initiatives for the public and private sector that includes modules linking gender as well as other excluded groups to the blue economy initiatives.	This activity will be co-implemented by FAO, UNEP and UNDP. It is scheduled to be started in Q4 2021 but will be mostly implemented in 2022

	Training program in blue economy financing for private and public sector and financial institutions in the country including a module on gender issues related to access and control of finance resources and gender responsive financing design.	This activity will be co-implemented by UNEP and UNDP. It is scheduled to be started in Q4 2021 but will be mostly implemented in 2022
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- Provide a brief narrative about the JP's specifics expected annual results (outputs and outcomes) for 1 Jan 2021 – 31 Dec 2021.

Output 1 is expected to be 100% completed by end 2021.

Output 2 is expected to be 90% completed by end 2021.

Output 3 is expected to be 90% completed by end 2021.

Output 4 is expected to be 70% completed by end 2021.

Output 5 is expected to be 20% completed by end 2021.

### C.2. Expected changes

On the date of this report no changes are being anticipated. However, the implementation of development projects such as this one, - with high stakeholder participation of PUNOs and country counterparts (especially given the cross-sectorial nature of the blue economy), may require some adjustments in terms of the initial timelines and scheduled activities to ensure the participation of all key counterparts and the highest level possible of country ownership over the program. It should be noted that documents such as work plans, budgets, etc. are fluid documents by definition and it can be expected with some level of confidence that they will be somewhat revised as implementation progresses, however it is too soon in the implementation of this project to make a certain statement about this aspect of the JP.

### C.3. Risks and mitigation measures

Are there any changes made/expected to be made to the Risk Matrix?

- Yes  
 No

Fill out Annex 4 and briefly describe the main risks and respective mitigation measures taken/planned.

Not currently but the Risk Matrix will be reviewed quarterly and updated should new risks emerge, or existing risks become elevated.

## Annex 1: Consolidated Annual Results

### 1. JP contribution to global programmatic results (annual)

Joint SDG Fund Global Outcome 2: Additional financing leveraged to accelerate SDG achievement ( Update table below )

Indicators	Target 2020	Result 2020	Target 2021
2.1: Ratio of financing for integrated multi-sectoral solutions leveraged in terms of scope(for other/ additional sector/s or through new sources/means)	1:1	0	1:2
2.2: Ratio of financing for integrated multi-sectoral solutions leveraged in terms of scale(for the same multi-sectoral solution.)	1:1	0	1:2

Joint SDG Fund Global Output 4: Integrated financing strategies for accelerating SDG progress implemented (Update table below and provide details as requested)

Indicators	Target 2020	Result 2020	Target 2021	List of strategies/ frameworks developed
4.1: #of integrated financing strategies that were tested (disaggregated by % successful / unsuccessful)	1	0	1	
4.2: #of integrated financing strategies that have been implemented with partners in lead disaggregated by (1) government/public partners (2) civil society partners and (3) private sector partners	2	0	3	
4.3: # of functioning partnership frameworks for integrated financing strategies to accelerate progress on SDGs made operational	1	0	2	

### 2. Selected global performance indicators (annual)

2.1. Did your Joint Programme contribute to the improvement of the overall UNCT coherence in 2020?

- Yes, considerably contributed
- Yes, contributed
- No

Explain Briefly: While different agencies have been working in various aspects of the Blue Economy for some time, a coordinated approach to the space represents a new opportunity to leverage comparative advantages and deliver as one. During the year, the development of an integrated work plan for the SDG Fund programme and the establishment of a technical working group to manage multi-agency engagement created a platform for ongoing collaboration and coordination of Blue Economy interventions across the three agencies, with the potential for upscaling this approach across the UNCT

2.2. Did your Joint Programme contribute to reduced transaction costs for the participating UN agencies in interaction with national/regional and local authorities and/or public entities compared to other Joint Programmes?

- Yes,
- No
- N/A (if there are no other joint programmes in the country)

Explain briefly: Transactional costs have been reduced by hiring a single Project Coordinator tasked with the oversight and day-to-day implementation of the project activities, coordination, quality assurance, stakeholder engagement, etc. instead of having separate PCs for each PUNO. Greater coordination will enable synergies and cross Agency learning to emerge to enhance the cost-effectiveness of this programme.

2.3. Was your Joint Programme aligned with the UNCT Results Groups in 2020?

- Yes
- No

Explain briefly: The JP is aligned to the UN Multi-Country Sustainable Development Framework result groups under Pillar 1: An Inclusive, Equitable, and Prosperous Caribbean – and Pillar 3 - A Sustainable and Resilient Caribbean

### 3. Results as per JP Results Framework (annual)

Result / Indicators	Baseline	Expected 2020 Target	2020 Result	Reasons for variance from planned target (if any)	Expected 2021 target	Expected final target (if different from 2021)
Output 1						
Number of national Blue Economy diagnostics completed	0	0	0	n/a	3	3
Output 2						
Number of gender-responsive tools, protocols and manuals on Blue Economy related activities developed	5	0	0	n/a	5	5

Number of coordination frameworks, strategies and plans revised to develop the Blue Economy	0	0	0	n/a	2	2
<b>Output 3</b>						
Number of forward looking Financing strategies developed using inclusive, participatory approach	0	0	0	n/a	1	1
<b>Output 4</b>						
Number of Blue Economy concepts developed	10	0	0	n/a	10	10
Percentage of private investment as a percentage of total Blue Economy investment proposals according to UN's principles for Responsible Banking (UNEP Finance Initiative)	0	0	0	n/a	0	0
<b>Output 5</b>						
Number of personnel in Government ministries, statutory agencies and CSOs trained in feasibility analysis and financing options for Blue Economy sector development, disaggregated by sex	0	0	0	n/a	30 (40% female; 60% male)	30 (40% female; 60% male)

## Annex 2: List of strategic documents

N/A, the implementation stage is not mature enough yet to report on this aspect of the project.

1. Strategic documents that were produced by the JP

Title of the document	Date (month; year) when finalized	Brief description of the document and the role of the JP in finalizing it

2. Strategic documents for which JP provided contribution

Title of the document	Date (month; year) when finalized	Brief description of the document and the role of the JP in finalizing it

### Annex 3: List of strategic communication documents

1. Have you created a strategic communication plan for the Joint Programme?

Yes  
 No

Explain briefly: the overall implementation stage of the project is not mature enough yet to report on actual communications activities. So far a Communications Plan has been developed and will be rolled out soon.

2. What percentage of the annual budget towards communications was utilized from the total budget? (Note that the entire JP comms budget must be min 5% of the total JP budget)

Explain briefly: A total of 50,000 USD (the equivalent to 5%) has been allocated exclusively for communications activities.

3. Have visibility outcomes increased due to the provided funding for JP strategic communications?

Yes  
 No

Explain briefly: the implementation stage is not mature enough yet to report on the communications aspect of the project.

4. Does the Country Profile Page on the Joint SDG Fund website contribute to your JP outreach?

Yes  
 No

Explain briefly: the implementation stage is not mature enough yet to report on the communications aspect of the project.

5. How many articles (interviews, human interest stories, press releases, expert insights, etc) about your JP were published by an external media outlet (Non-UN published)?

Total number: 0

Explain briefly: the implementation stage is not mature enough yet to report on the communications aspect of the project.

6. How many articles (interviews, human interest stories, press releases, expert insights, etc) about the Joint Programme were published by the UNCT and JP PUNOs?

Total number: 0

Explain briefly: the implementation stage is not mature enough yet to report on the communications aspect of the project.

7. Have you received an increase of social media followers?

Yes  
 No

Total number: (Not mandatory)

Explain briefly: the implementation stage is not mature enough yet to report on the communications aspect of the project.

- Complete the table by focusing on most important strategic communication documents (factsheets, promotional materials, infographics, videos, etc.). Provide hyperlinks when possible.

N/A.

Title of the document	Date when finalized (MM/YY)	Brief description and hyperlink (if it exists)

*Social Media Campaigns*

- Complete the table by focusing on the highest social media impressions or campaigns. Provide hyperlinks when possible.

N/A.

Title of the document	Type (FB/Twitter/LinkedIn/Etc.)	Brief description and hyperlink (if it exists)

### Annex 4: Updated JP Risk Management Matrix

- Update the table from your JP document with the most recent analysis of risks and identification of mitigation measures. This should support the narrative update on the risks from the part C of the main report.

N/A, the implementation stage is not mature enough yet to report on this aspect of the project.

Risks	Risk Level: (Likelihood x Impact)	Likelihood: Certain - 5 Likely - 4 Possible - 3 Unlikely - 2 Rare - 1	Impact: Essential - 5 Major - 4 Moderate - 3 Minor - 2 Insignificant - 1	Mitigating measures	Responsible Org./Person
Contextual risks					
Programmatic risks					
Institutional risks					
Fiduciary risks					