

# Joint SDG Fund

## Template for the Joint Programme Annual Progress Report

### SDG FINANCING PORTFOLIO – COMPONENT 1

## Cover page

**Reporting period: June 30 – December 31, 2020**

**Country: Bolivia**

**Joint Programme (JP) title: Financing guidance for responding to violence against women and children**

**Short title: Financing for preventing violence**

**Start date (month/year): 07/2020**

**End date (month/year): 07/2022**

**RC (name): Susana Sottoli**

**Government Focal Point (name and ministry/agency): not yet defined**

**Representative of Lead PUNO (name and agency): Arturo Aparicio – UN Resident coordinator office**

**List of PUNOs: UNICEF, UN Women, UNFPA**

**RCO Main JP Focal Point (name): Arturo Aparicio E-mail: arturo.aparicio@one.un.org**

**Lead Agency Joint Programme Focal Point (name): Diego Pemintel E-mail: dpemintel@unicef.org**

**Contact person for Joint Communications (name): Franco Clavijo E-mail: fclavijo@unicef.org**

**Budget (Joint SDG Fund contribution): 391,508.09**

**Overall budget (with co-funding): 0.00**

**Annual Financial Delivery Rate: 5%**

**Rate of Committed Funding : 13%**

	Expenditures January 2020 - December 2020	Committed resources January 2020- December 2020	Transferred Funds January 2020- December 2020	Annual Financial Delivery Rate (%)	Committed Funding Rate(%)
UNICEF - PUNO 1	8,133.57	47,912.90	129,670.09	5%	13%
UNFPA - PUNO 2	1,382.86	1,585.36	136,608.00		
ONU Mujeres - PUNO 3	8,192.62	0.00	125,230.00		
PUNO 4					
PUNO 5					

### **Short description of the Joint Programme** (max 1 paragraph):

The programme consists of a strategy aimed at increasing and improving the financing and public administration of the State at its various levels of government, for the prevention of and response to violence against children, adolescents and women, as a step towards the achievement of the Sustainable Development Goals. Strengthening the services of the State protection system requires expanding and reinforcing the financing thereof and enhancing the efficiency of the various roles in the institutional architecture of the response to violence against these population groups. The programme strategy to achieve a better financial allocation seeks to be comprehensive and exhaustive, i.e. it aims to work with the different stakeholders of the State, promoting changes in the structural institutional arrangements that condition decision-making on budgets in this protection system. As a result of the programme, it is expected that agreements will be reached at the State level to provide adequate resources and clear fiscal rules at the subnational levels, which will, in turn, reduce the current vertical and horizontal imbalances in the country in relation to the funds allocated to this issue.

### **Executive summary**

Due to the COVID-19 health crisis and the recent election of national authorities, the KOM (Kick Off Meeting) could not take place as planned and has been rescheduled until January 2021, once all authorities are in office. However, in the first quarter of 2020, the agencies responsible for the joint programme made progress in the organization and internal coordination to implement the work plan related to activities of generation of evidence, construction of arguments, statistics, indicators, budget analysis, knowledge on the implementation of policies, programs, projects and budgets with a gender, generational, culturally-sensitive and human rights approach. This will allow the United Nations System to contribute to advocacy for the implementation of this approach in the planning system and the results of the fiscal pact.

In the second quarter, the implementation focused on defining the objectives, scope and coordination of the different studies considered in the work plan, with the aim of providing a comprehensive approach regarding the expected results of the first studies with respect to: (i) estimate of the investment in the system of protection from violence against children, adolescents and women; (ii) mapping, diagnosis and characterization of protection and response services for children, adolescents and women in situations of violence; and (iii) determination of the investment required to achieve the targets of the Sustainable Development Goals related to prevention of and response to violence against children, adolescents and women. In this setting of guaranteeing the integrality and focus in the studies, the decision was made to launch a joint call for technical assistance, which required the unification of the three tools into a single Terms of Reference document. This process was coordinated in terms of objectives, activities, scope, methodology and outputs. Nonetheless, and despite the commitment and efforts of the three agencies, the complexity of the administrative processes associated with an interagency call for technical assistance services has hindered the procurement process. In order to comply with the agreed schedule, the decision was taken to proceed with the calls independently.

Thus, at the end of the second quarter, the call was published for hiring a company to conduct the study to determine the investment required to achieve the targets of the Sustainable Development Goals related to the prevention of and response to violence against children, adolescents and women (under the responsibility of UNFPA). In relation to the drafting of the communication strategy of the program, progress was made in reaching agreements on the scope and the specific moments when communication support will be needed. The interagency communication team is made up of specialists from each agency under the leadership of the UNICEF communication officer. Advocacy actions with the State bodies involved in the programme have been postponed due to the electoral process that took place in October, which gave rise to the appointment of new executive authorities. In this context, it has not been possible to come to agreements with the various public institutions and it is expected to resume these efforts in January.

Despite the above-mentioned context, by the end of the second quarter, through advocacy actions it was possible to identify an opportunity to reach an agreement with the Ministry of Justice to make amendments and additions to the Regulation of Law No. 348 "Comprehensive Law to Guarantee Women a Life Free from Violence". The aim is to strengthen the mechanisms for prevention, response and protection of women in situations of violence, in line with the mandate of Supreme Decree 4399, which was adopted on November 26

of this year. The committed actions are the following: (i) technical advice through the recruitment of a specialist who will lead the whole process; and (ii) work with civil society to collect their demands to improve essential services systems in rural and urban areas. These actions have an impact in the achievement of the objectives of the joint programme.

## A. Annual Progress (MAXIMUM 7 PAGES)

### A.1 The overview of progress and challenges

#### A.1.1. Overall self-assessment

Provide a self-assessment on the overall JP progress in the last year.

- Above expectations (expected annual results fully achieved and additional progress made)
- On track (expected annual results achieved)
- Satisfactory (majority of expected annual results achieved)
- Not-satisfactory (majority of expected annual results not yet achieved)

The health crisis caused by the COVID-19 pandemic, the political and social crisis initiated in 2019, the presence of transitional government authorities, in addition to the national elections held in October and the appointment of new government authorities, are external factors to the programme that have limited the implementation of activities according to the planned work plan. This situation led to the rescheduling of several activities to the second quarter of 2021.

#### A.1.2. Overall progress and key developments to date

- 1) Governance and coordination: The interagency organizational structure of the programme was consolidated to ensure an efficient coordination, administration, monitoring and evaluation of the programme. Roles, functions, monitoring and evaluation of the different participating bodies were defined for transparent and participatory decision-making. To this end, the following bodies were established: the Executive Committee, responsible for monitoring the implementation of the project; the Technical Committee, responsible for analyzing project progress, systematizing decisions, ensure transparency and resolve problems related to its implementation; and finally an Interinstitutional Coordination Committee was formed to assist in the implementation phase.
- 2) Research, assessments and feasibility studies on SDG financing: The different agencies have finalized their terms of reference related to the first evidence studies: (i) estimation of the investment in the system for protection from violence against children, adolescents and women; (ii) diagnosis and characterization of care and protection services for women, children and adolescents in situations of violence; and (iii) determination of the cost of achieving the targets of the Sustainable Development Goals related to the prevention of and response to violence against children, adolescents and women.
- 3) Financial policy development and financial advocacy activities, and capacity building for key stakeholders on SDG financing: As a results of the studies, there will be a strategy to ensure the financing of the SDGs linked to the systems for protection from violence against children, adolescents and women, based on the identification of funding needs and gaps and the definition of public policy guidelines for budget allocation and to ensure the operation of the protection system.
- 4) Programme management: Roles, functions, monitoring and evaluation of the different participating bodies were defined for transparent and participatory decision-making, and the following bodies were established: the Executive Committee, responsible for monitoring project implementation; the Technical Committee, responsible for analyzing project progress, systematizing decisions, transparency and solving problems related to its implementation; and the Interinstitutional Coordination Committee that will support the implementation phase.

#### A.1.3. Changes

Was the JP document modified in the past year?

- Yes
- No

#### A.1.4. Challenges

Did the JP face any major challenges in the past year?

- Yes  
 No

The containment measures to address the health crisis, the political crisis and the electoral process in the country hindered progress of the activities scheduled for the first quarter in the work plan, since the authorities of the bodies involved were part of a transitional government. During the second quarter, new authorities were appointed, to date, the process of organization and designation of mid-level staff is still ongoing.

#### [A.1.5. COVID-19 and other strategic alignment](#)

Although the JP document was not modified at the activity level to be aligned with the national emergency response plan, the programme put in place mechanisms to work under the containment measures established by the government to address the health crisis. During the first quarter, progress was made in consolidating the organizational structure of the project through teleworking in compliance with the biosafety standards set by government authorities, considering that the country had strict quarantine measures until May 10 and that it is currently upholding a flexible quarantine.

## **A.2 Update on priority issues**

### [A.2.1. Progress on Integrated National Financing Framework/SDG financing building blocks](#)

<b>Implementation stages</b>	<b>Planned (0%)</b>	<b>Emerging (1-49% progress)</b>	<b>Advancing (50-99% progress)</b>	<b>Complete (100% progress)</b>	<b>Previously completed</b>	<b>Not applicable</b>	<b>Comments/ Notes</b>
<b>1. Inception phase</b>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
<b>2. Assessment &amp; diagnostics</b>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
<b>3. Financing strategy</b>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
<b>4. Monitoring &amp; review</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
<b>5. Governance &amp; coordination</b>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	

Progress was made in the first quarter in the organization and internal coordination to implement the work plan. In the second quarter, the implementation focused on defining the objectives, scope and coordination of the different studies included in the work plan, in order to provide a comprehensive approach regarding the expected results. The decision was made to launch a joint call for proposals, which required the unification of the three tools into a single Terms of Reference document. Despite the commitment and efforts of the three agencies, the complexity of the administrative processes associated with a single interagency call for technical assistance services hindered and caused delays to the procurement process. Nonetheless, at the end of the second quarter, the call for proposals was published to hire a company to conduct the study to determine the investment required to achieve the targets of the Sustainable Development Goals related to the prevention of and response to violence against children, adolescents and women (under the responsibility of UNFPA).

The programme's communication strategy was also developed in the second quarter. Progress was made in the generation of agreements on the scope and the key moments that will require communication support. The coordination of the interagency communication team is made up of specialists from each agency under the leadership of the UNICEF communication officer.

Advocacy actions before the State bodies involved in the programme have been postponed and have been affected by the political and social crisis in the country, which was further exacerbated by the health crisis due to COVID-19 and the electoral process in October that created an unfeasible environment to generate agreements with the different public institutions. It is expected that these efforts will be resumed in January. Despite this scenario, an agreement has been reached with the Ministry of Justice to make amendments and additions to the Regulation of [Law No. 348](#) "Comprehensive Law to Guarantee Women a Life Free from Violence" to strengthen the mechanisms for prevention, response and protection of women in situations of violence, in line with the mandate of Supreme Decree 4399, approved on November 26 of this year. The following are the actions committed: (i) technical advice through the recruitment of specialists who will lead the whole process; and (ii) work with civil society to collect their demands to improve essential services systems in rural and urban areas. These actions will affect the achievement of the objectives of the joint programme.

#### [A.2.2. Thematic focus](#)

- |  |   |                                       |                                   |
|--|---|---------------------------------------|-----------------------------------|
| <input type="checkbox"/> Cross-cutting               | <input checked="" type="checkbox"/> Social protection | <input type="checkbox"/> Agriculture  | <input type="checkbox"/> Other... |
| <input checked="" type="checkbox"/> Gender           | <input type="checkbox"/> Health & nutrition           | <input type="checkbox"/> Biodiversity | <input type="checkbox"/> Other... |
| <input checked="" type="checkbox"/> Children & youth | <input type="checkbox"/> Climate change & nature      | <input type="checkbox"/> Blue economy | <input type="checkbox"/> Other... |

#### [A.2.3. Gender marker](#)

Did your Joint Programme feature Gender Results in the past year at the outcome or output level?

- Yes  
 No

Corresponding studies have not yet been carried out due to the complexity of the administrative processes. Even though the studies have not yet been developed, the JP has a very robust gender component in terms of outcomes and outputs.

Gender Marker total average scoring from 0 to 3 (as defined in the JP document): Not applicable, the programme is in the implementation phase.

It is not appropriate to change Annex 3: Gender Marker Matrix, as the programme is in the implementation stage.

The gender indicators are being incorporated into the terms of reference of the evidence-generating studies currently underway.

#### [A.2.4. Vulnerable groups](#)

Will the JP directly impact marginalized and/or vulnerable groups through a dedicated outcome or output?

- Yes

No

List of marginalized and vulnerable groups	Dedicated Outcome	Dedicated Output	Status (planned/in progress/complete)
Women and girls	By 2022, the State institutions at the three levels of government will respond adequately to the magnitude and extent of the problem of violence against children and women based on the allocation of sufficient budget to the institutions that make up the care and response network with the application of efficient management models.	The State provides essential services to address violence, with a focus on women and children.  Institutions of the system for protection from violence against children, adolescents and women improve their performance and reach.	In progress
Children	Idem	Idem	In progress
Youth	Idem	Idem	In progress
Persons with disabilities			
Older persons			
Minorities (incl. ethnic, religious, linguistic...)			
Indigenous peoples			
Persons of African Descent (when understood as separate from minorities)			
Migrants			
Refugees & asylum seekers			
Internally displaced persons			
Stateless persons			
Persons deprived of their liberty			
Peasants and rural workers			
Human rights defenders (incl. NGOs, journalists, union leaders, whistleblowers...)			
LGBTI persons (sexual orientation and gender identity)			
Persons affected by (HIV/AIDS, leprosy...)			
Persons with albinism			
Victims or relatives of victims of enforced disappearances			
Victims of (slavery, torture, trafficking, sexual exploitation and abuse...)			

#### [A.2.5. Learning and sharing](#)

The lessons learned from the implementation of the interagency programme consist of an operational dynamic to promote the different activities. In order to define the activities, key inputs are generated for sharing, topics are reviewed and analyzed, and decisions are made in the Technical Committee's platform. Adjustments and/or additions are made remotely and, if necessary, bilateral meetings between agencies are held. This coordination and organization arrangement enable all bodies to share up-to-date information for execution, monitoring, and decision-making.

### A.3 Update on events and partnerships

#### A.3.1. Events

Type of event	Yes	No	Comments
JP launch event	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<i>KOM was rescheduled for January 2021</i>
Annual donors' event*	<input type="checkbox"/>	<input type="checkbox"/>	
Partners' event **	<input type="checkbox"/>	<input type="checkbox"/>	

#### A.3.2. Partnerships

Did your Joint Programme facilitate engagement with diverse stakeholders (e.g. parliamentarians, civil society, IFIs, bilateral/multilateral actor, private sector)?

- Yes  
 No

The social and political crisis and the recent election of national authorities have not created the necessary conditions to start with advocacy actions. Once the results of the national elections are known, the new government is currently in the process of appointing new authorities and technical units in the executive branch. In this context, the plan is to start with the advocacy actions of the programme from January 2021. The following advocacy activities were carried out with national agencies linked to execution of the programme:

- A work plan was signed with FAM Bolivia (Federation of Municipal Associations) within the framework of a broader process. With regard to the programme, agreements have been reached to: (i) influence budget execution guidelines; and (ii) create spaces to establish financing agreements benefiting the system of protection from violence against children and women.
- The actions committed to in the first line of work consist of: (i) preparing a proposal of guidelines for the formulation of budgets that will contribute to ensure funding for the operation of the system of protection from violence against children, adolescents and women; (ii) developing a political advocacy strategy to incorporate budgetary guidelines into the regulatory provisions, ensuring their implementation starting in 2021; and (iii) developing a participatory plan for the generation of financing agreements to guarantee the effective operation of the system of protection from violence against children, adolescents and women in Bolivia.
- The actions committed to in the second line of work consist of: (i) preparing a proposal for the participatory construction of financing agreements; (ii) convening national and subnational stakeholders to generate the consensus-building process; (iii) establishing local, regional and departmental working groups; (iv) developing a methodology for the generation of financing agreements; (v) facilitating spaces for the construction of agreements; (vi) systematizing financing agreements and advocacy; and (vii) managing advocacy based on the financing agreements in budget formulation instruments/guidelines.
- A consultant was hired and is presently performing the tasks outlined in the previous points. In January, meetings were held with the FAM to share the progress of the work agreed upon.

- Initiation of advocacy actions with the Ministry of Planning as the lead government body for public investment, the objectives and scope of the JP have been made known and there has been progress in terms of openness and interest in the programme.
- Agreement with the Ministry of Justice to make amendments and additions to the Regulation of Law No. 348 "Comprehensive Law to Guarantee Women a Life Free from Violence", in order to reinforce the mechanisms for prevention, response and protection of women in situations of violence, in line with the mandate of Supreme Decree 4399, which was adopted on November 26 of this year. The actions committed are: (i) providing technical advice through the hiring of specialists who will lead the entire process, (ii) working with civil society to collect their demands to improve essential services systems in rural and urban areas. This agreement is within the framework of the project and will make it possible for the Law to include financing lines that increase the budget for protection systems and the response to violence. In addition, it will establish the incorporation of functional management models for protection that will respond to their municipal and joint classification for small municipalities.
- Strategic alliances have been established to work with civil society, with the Vice Ministry of Equal Opportunities and the Coordinadora de la Mujer network; a work plan has been prepared for meetings with civil society to be held from the second week of January.
- Progress has been made with ACOBOL (Association of Councilwomen and Women Mayors of Bolivia), an institution of the municipal association system, within the JP, generating evidence on the implementation of joint management models for protection, care and response services in remote municipalities in Bolivia. The models will be socialized in the working groups with civil society as good practices.
- The three agencies will prioritize strategic meetings with State institutions. To date, meetings have been scheduled for the socialization of the programme's objectives and to highlight their commitment with the KOM.

#### A.3.3. Additional financing

Did your Joint Programme secure additional co-funding or co-financing resources in 2020 (committed after the approval of the JP by the Joint SDG Fund) from government, IFIs, PUNOs and other partners?

- Yes  
 No

Source of funding	Yes	No	Co-funding or Co-financing?	Name of organization	Amount (USD)	Comments
Government	<input type="checkbox"/>	<input checked="" type="checkbox"/>				
Donors/IFIs	<input type="checkbox"/>	<input checked="" type="checkbox"/>				
Private sector	<input type="checkbox"/>	<input checked="" type="checkbox"/>				
PUNOs	<input type="checkbox"/>	<input checked="" type="checkbox"/>				
Other partners	<input type="checkbox"/>	<input checked="" type="checkbox"/>				

#### A.4 Strategic communications

Did the JP develop a strategic communications plan?

- Yes  
 No

The process of developing the programme's communication strategy has begun; the first step consisted in setting up the interagency communication team composed of the communication officers of the three agencies. A delegate from the United Nations Information Centre, UNIC, has been included as part of the team to coordinate the design and implementation of the strategy. The team is aware of the scope of the joint



programme and its milestones to put forward a communication proposal that will help to disseminate the results achieved in the process. To date, the decision has been taken to hire a consultant to develop the communication strategy based on the guidelines of the communication team of the three agencies. Expectations are that the said consultant will be available by the end of January 2021 to assist in the KOM tasks.

Main highlights on JP strategic communications:

- Programme progress will be included on the UN website
- Comply with guidelines of Joint SDG Fund (New York)
- Hire an external consultant to develop the communication strategy

## **B. Annual Results (MAXIMUM 3 PAGES)**

### **B.1. SDG acceleration**

*List up to 3 main SDG targets that your Joint Programme primarily focused in 2020.*

SDG 3: Ensure healthy lives and promote well-being for all at all ages

SDG 5: Gender Equality

SDG 16: Peace, justice and strong institutions

- Drafting, review and coordination of the terms of reference of the three agency studies: *(i)* estimate of the investment in the system of protection from violence against children, adolescents and women, as the responsibility of UNICEF; *(ii)* diagnosis and characterization of care and protection services for women, children and adolescents in situations of violence; and *(iii)* determination of the investment required to achieve the targets of the Sustainable Development Goals related to the prevention of and response to violence against children, adolescents and women, under the responsibility of UNFPA.
- In order to maintain a single approach and take advantage of the inputs produced, the decision was made to bring together the studies detailed above into a single terms of reference document to carry out a unique procurement process for the study entitled "Study to determine financing and improve the efficiency of State governance and achieve the SDGs related to the functions of the system of protection from and response to violence against children, adolescents and women". Despite the efforts and commitment of the agencies, because of time and administrative constraints the decision was taken to go back to the implementation of studies from the leadership of the different agencies.
- Work has been done to establish a programmatic alliance with the Federation of Municipal Associations of Bolivia (FAM). The alliance seeks to strengthen capacities at the municipal level for planning and public budgeting aimed at the prevention and care of violence against girls, boys, adolescents and women in the framework of the COVID-19 emergency.
- A Senior Specialist in Public Finance, Budget and Political Advocacy has been hired. This senior specialist in public finance has the objective of guiding and defining the budgetary policy incidence management of the programme.

### **B.2. Contribution to Fund's global results**

The objective of the joint programme envisages that the Bolivian State will achieve an adequate financial architecture and the implementation of more efficient management models to support the accomplishment of SDGs 3, 5 and 16.

### **B.3. JP Outputs and outcomes**

Achievement of outputs

OUTPUT 1.1: The State provides essential services to address violence, with a focus on women and children

Progress was made in the following general and specific activities related to preparation of the first studies under output 1.1:

- Budget analysis studies
- Activities: (i) estimation of the investment in the system of protection from violence against children, adolescents and women: determination of financing and execution of expenditure (operational and investment) for the institutional and functional network of the system of protection against violence towards children, adolescents and women in Bolivia; (ii) estimation of investment expenditure in SDGs: priority will be given to the project-related SDGs (3, 5 and 16) and their targets; effective interventions to achieve the SDGs and the related cost will be defined; the investment available in recent years will be determined, and the gaps for each SDG and target will be estimated.

OUTPUT 1.2.: Institutions of the system for protection from violence against children, adolescents and women improve their performance and reach.

Progress was made in the following general and specific activities related to preparation of the first study under output 1.2:

- Development of management models
- Activities: mapping and diagnosis of differentiated services by types of municipalities and institutions at different levels: (i) mapping of the system of protection from violence against children, adolescents and women; (ii) diagnosis and characterization of the installed capacities of the systems for protection from violence against children, adolescents and women; (iii) identification of constraints for the service provision and response of the protection system; and (iv) recommendations regarding management models for protection systems.

#### Achievement of outcomes

OUTCOME 1: By 2022, State institutions will respond adequately to the magnitude and extent of the problem of violence against women, children and adolescents, based on the allocation of sufficient budget to the institutions that provide care and response services and the application of efficient management models. With regard to outcome 1, as the joint programme is in the initial stage, an assessment of achievement of the expected outcome has not yet been carried out.

#### **B.4. Strategic Documents**

Did the JP produce strategic documents in the last year (policy, strategies, analyses/assessments, methodological documents, and other relevant documents)?

- Yes  
 No

For the second quarter of 2021, the first output related to determining the financing and improving the efficiency of the State public management and the achievement of the SDGs related to the functions of the system of protection from and response to violence against children, adolescents and women is expected to be delivered.

### **C. Plan for the Next Year of implementation (MAXIMUM 2 PAGES)**

#### **C.1 Upcoming activities**

JP's priority activities in the annual work plan (1 Jan 2021 – 31 Dec 2021)

- Launch of the programme (Kick Off Meeting)
  
- OUTPUT 1.1: The State provides essential services to address violence against women and children
  - Budget analysis studies
  - Activities: (i) estimation of the investment in the system of protection from violence against children, adolescents and women: determining the financing and execution of expenditure (operational and investment) for the institutional and functional network of the system of protection against violence towards children, adolescents and women in Bolivia; (ii) estimation of investment spending on SDGs: priority will be given to the project-related SDGs (3, 5 and 16) and their targets; effective interventions to achieve the SDGs and the related cost will be defined; the investment available in recent years will be determined, and the gaps for each SDG and target will be estimated; (iii) estimation of the cost of the system of protection from violence: determining the cost and financing to ensure effective operation of the system of protection against violence towards children, adolescents and women; (iv) feasibility study of the management model at the subnational level (joint municipalities and type A municipalities) based on the study made by UN Women; and (v) study of the cost of non-intervention against violence: related methodologies will be reviewed and their adaptation to the study in question will be reviewed to determine the scope.
  
  - Activities: incidence in the budget and national advocacy
  
- OUTPUT 1.2.: Institutions of the system for protection from violence against children, adolescents and women improve their performance and reach.
  - Development of management models
  - Activities: (i) mapping and diagnosis of differentiated services by types of municipalities and institutions at different levels: (i) study on the quality of the services through defined quality parameters based on the management model of: protection, care and access to justice; (iii) analysis of gaps (between what there is and what is desirable) and design of the necessary requirements to close the identified gaps, including the cost of closing each one; (iv) models created for municipalities type C and D, and model for joint municipalities (A and B).
  
  - Activities: Advocacy and technical assistance for the implementation of recommendations at the subnational level

JP's specifics expected annual results (outputs and outcomes) for 1 Jan 2021 – 31 Dec 2021.

It is thought that the outcomes and outputs expected for 2021 will not be altered, even though the programme's launching activities have not been finalized.

## C.2. Expected changes

The expected modifications for 2021 do not affect the outcomes, outputs, or activities; only an adjustment in the schedule of the work plan is required.

## C.3. Risks and mitigation measures

Are there any changes made/expected to be made to the Risk Matrix?

- Yes  
 No

## Annex 1: Consolidated Annual Results

### 1. JP contribution to global programmatic results (annual)

Joint SDG Fund Global Outcome 2: Additional financing leveraged to accelerate SDG achievement (Update table below)

Indicators	Target 2020	Results 2020	Target 2021
2.1: Ratio of financing for integrated multi-sectoral solutions leveraged in terms of scope (for other/ additional sector/s or through new sources/means)	0	0	1:2
2.2: Ratio of financing for integrated multi-sectoral solutions leveraged in terms of scale (for the same multi-sectoral solution.)	0	0	1:4

Joint SDG Fund Global Output 4: Integrated financing strategies for accelerating SDG progress implemented (Update table below and provide details as requested)

Indicators	Target 2020	Results 2020	Target 2021	List of strategies/ frameworks developed
4.1: #of integrated financing strategies that were tested (disaggregated by % successful / unsuccessful)	0	0	1	
4.2: #of integrated financing strategies that have been implemented with partners in lead disaggregated by (1) government/public partners (2) civil society partners and (3) private sector partners	0	0	1	
4.3: # of functioning partnership frameworks for integrated financing strategies to accelerate progress on SDGs made operational	0	0	1	

### 2. Selected global performance indicators (annual)

2.1. Did your Joint Programme contribute to the improvement of the overall UNCT coherence in 2020?

- Yes, considerably contributed
- Yes, contributed
- No

Explain briefly: The programme will contribute to the achievement of SDGs 3, 5 and 16 by ensuring enough budget to guarantee an effective operation of the system of protection from violence against children, adolescents and women.

2.2. Did your Joint Programme contribute to reduced transaction costs for the participating UN agencies in interaction with national/regional and local authorities and/or public entities compared to other Joint Programmes?

- Yes
- No
- N/A (if there are no other joint programmes in the country)

Explain briefly:

2.3. Was your Joint Programme aligned with the UNCT Results Groups in 2020?

- Yes
- No

Explain briefly:

### 3. Results as per JP Results Framework (annual)

Result / Indicators	Baseline	Expected 2020 Target	2020 Results	Reasons for variance from planned target (if any)	Expected 2021 target	Expected final target (if different from 2021)
Outcome 1: By 2022, State institutions will respond adequately to the magnitude and extent of the problem of violence against women and children, based on the allocation of sufficient budgets to the institutions that make up the care and response ecosystem and the application of efficient management models						
Outcome 1 indicator 1: Proportion of the government budget with specific resource allocation for the prevention, care and punishment of violence against women and children	0.4% (2014)	-	In process		1%	
Outcome 1 indicator 3: Percentage of departmental and municipal governments that have institutional mechanisms and budgets to provide a quality response to violence against	Not base line	-	In process		Departmental Governments: 100% Municipal Government: 25% (Category A)	

Result / Indicators	Baseline	Expected 2020 Target	2020 Results	Reasons for variance from planned target (if any)	Expected 2021 target	Expected final target (if different from 2021)
women and children						
Percentage of cases of violence against women and children that are investigated and sentenced	1.3%	-	In process		3%	
<b>Output 1.1 The State provides essential violence care services focused on women and children</b>						
Output 1.1 indicator: Number of analytical documents on financial management and resource allocation for the operation of the institutional model for the prevention, care and punishment of violence against women and children	-	4	3	According to the planning, this will materialize in the first quarter of 2021	-	4
Percentage of additional resources mobilized (public and external) for the operation of the new management model for prevention, care and punishment of violence against women and children	Not base line	-			10%	
<b>Output 1.2: Institutions of the violence against children and women protection system improve their performance and outreach</b>						
Number of strategic proposals to optimize institutional management and funding on prevention, care and punishment of violence against women and children	-	0			1	
Output 1.2 indicator: Percentage of municipal governments that implement the efficient management model incorporating national and international regulations through the Essential Services Package for Women and Girls in Situation of Violence	0%	-			25% (municipalities Category A)	

Result / Indicators	Baseline	Expected 2020 Target	2020 Results	Reasons for variance from planned target (if any)	Expected 2021 target	Expected final target (if different from 2021)
Output 1.2 indicator Level of satisfaction of users of municipal services for cases of violence against women and children, based on standards of due diligence	Due diligence standards report 2018 (FELCV, Prosecutor's Office, IDIF, Judicial Body)	-			Improvement of 5 percentage for each institution	

## Annex 2: List of strategic documents

### 1. Strategic documents that were produced by the JP

Title of the document	Date (month; year) when finalized	Brief description of the document and the role of the JP in finalizing it
1. Conceptual note of the joint programme	October 2020	Basic document to guide advocacy with public institutions linked to the joint programme
2. Terms of reference of the study to estimate the investment in the system of protection from violence against children, adolescents and women, by UNICEF (in process)	October 2020	Estimate of the cost and funding gap to achieve SDGs 3, 5 and 16, related to the comprehensive response system to violence against children and women, keeping in mind the principle of "leaving no one behind" of the 2030 Agenda and international human rights standards.
3. Terms of reference for the diagnosis and characterization of care and protection services for women, children and adolescents in situations of violence (in process)	October 2020	A proposal will be developed for a protection system for women and girls in terms of prevention, care, protection, research and punishment of violence against women, children and adolescents, based on the identification of the institutional structure and territorial organization according to the laws and regulations in force in Bolivia.
4. Terms of reference of the study to determine the cost of achieving the SDG targets related to the prevention of and	December 2020	Based on the identification of the necessary institutional structure and in accordance with existing laws and regulations, the investment (operating expenditure and investment) and financing for the institutional and functional network of the system

Title of the document	Date (month; year) when finalized	Brief description of the document and the role of the JP in finalizing it
response to violence against children, adolescents and women (completed)		for protection from violence against children, adolescents and women in Bolivia will be defined.
5. Terms of reference of the study to determine funding and improve the efficiency of State's public management and achieve the SDGs related to the functions of the system of protection from and response to violence against children, adolescents and women (in process)	November 2020	A strategy will be developed to increase funding and improve the efficiency of the State's public management at the different levels of government and achieve the SDGs related to the system of protection from violence against children, adolescents and women.

2. Strategic documents for which JP provided contribution

Title of the document	Date (month; year) when finalized	Brief description of the document and the role of the JP in finalizing it
Not available — planned for 2021		



### Annex 3: List of strategic communication documents

1. Have you created a strategic communication plan for the Joint Programme?

- Yes  
 No

Explain briefly: The process of developing the programme's communication strategy has begun; the first step consisted in setting up the interagency communication team composed of the communication officers of the three agencies, including, additionally, a delegate from the United Nations Information Centre (UNIC). The team is aware of the scope of the joint programme and its milestones to put forward a communication proposal that will help to disseminate the results achieved in the process.

2. What percentage of the annual budget towards communications was utilized from the total budget? (Note that the entire JP comms budget must be min 5% of the total JP budget)

Explain briefly: The programme has considered 5% of the budget as an allocation for the development and implementation of the programme's communication strategy.

3. Have visibility outcomes increased due to the provided funding for JP strategic communications?

- Yes  
 No

Explain briefly: According to the description of progress of the joint programme, inputs have not yet been generated to ensure visibility of the results.

4. Does the Country Profile Page on the Joint SDG Fund website contribute to your JP outreach?

- Yes  
 No

Explain briefly: It provides up-to-date information on specific experiences of good practices regarding financing and methodological guidance for SDG financing

5. How many articles (interviews, human interest stories, press releases, expert insights, etc) about your JP were published by an external media outlet (Non-UN published)?

Total number: 0

Explain briefly: According to the description of progress of the joint programme, inputs have not yet been generated to ensure visibility of the results.

6. How many articles (interviews, human interest stories, press releases, expert insights, etc) about the Joint Programme were published by the UNCT and JP PUNOs?

Total number: 0

Explain briefly: According to the description of progress of the joint programme, inputs have not yet been generated to ensure visibility of the results.

7. Have you received an increase of social media followers?

- Yes  
 No

Total number: 0 (Not mandatory)

Explain briefly: According to the description of progress of the joint programme, inputs have not yet been generated to ensure visibility of the results.

*Multi-Media Faucets*

Title of the document	Date when finalized (MM/YY)	Brief description and hyperlink (if it exists)
Not available		

*Social Media Campaigns*

Title of the document	Type (FB/Twitter/LinkedIn/Etc.)	Brief description and hyperlink (if it exists)
Not available		

## Annex 4: Updated JP Risk Management Matrix

Risks	Risk Level:	Likelihood:	Impact:	Mitigating measures	Responsible Org./Person
<b>Contextual risks</b>					
Political instability at the national and sub-national levels in the context of elections and their results	9	3	3	Follow-up of the political situation and joint evaluation of the planned actions with the government, and adjustment to the activities under the Joint Programme	UNICEF/Representative UN WOMEN/Representative UNFPA/Representative
Changes in priorities of the agenda and public policies concentrate the allocation of resources on health and epidemiological issues, and modify the ways of working of institutions and implementing partners due to the COVID-19 pandemic	25	5	5	Advocacy work with duty bearers to prioritize investments in services to address GBV and victims	UNICEF/Representative UN WOMEN/Representative UNFPA/Representative
Repeated interference in project implementation due to unforeseen health emergencies caused by the COVID-19 pandemic	9	3	3	Monitoring and periodic evaluation in order to make adjustments to planning where required	UNICEF/Representative UN WOMEN/Representative UNFPA/Representative
<b>Programmatic risks</b>					
Difficulties in standardizing the criteria to define the proposed model for the functional structure of the system of protection of children and women victims of violence	6	2	3	Establish stable processes of dialogue and coordination between the institutions involved	UNICEF/Project managers UN WOMEN/Project managers UNFPA/Project managers
Reluctance of institutions to provide financial information with the levels of disaggregation required to carry out costing studies	9	3	3	Subscription of agreements and advocacy activities to have complete and timely information	UNICEF/Project managers UN WOMEN/Project managers UNFPA/Project managers

<b>Risks</b>	<b>Risk Level:</b>	<b>Likelihood:</b>	<b>Impact:</b>	<b>Mitigating measures</b>	<b>Responsible Org./Person</b>
Operational difficulties in holding meetings and reaching agreements with implementing partners due to limitations in travel to different regions of the country and the difficulty in accessing stable internet connections at subnational levels.	12	3	4	Coordination through regional offices of each agency and search for alternative channels of communication	UNICEF/Project managers UN WOMEN/Project managers UNFPA/Project managers
<b>Institutional risks</b>					
Conflict between the national and subnational levels due to the new autonomic regime and definition of exclusive and concurrent competences	6	3	2	Establish a strategy to monitor conflict and support dialogue processes to define competencies	UNICEF/Representative UN WOMEN/Representative UNFPA/Representative
Discontinuity of interlocutors from institutions for the monitoring and implementation of the project due to lack of institutionalization of the personnel of State institutions and subnational levels	10	5	2	Advocate for the implementation of the models of the functional structure of the protection system, in which professional profiles will be proposed for the personnel of all the involved instances	UNICEF/Project managers UN WOMEN/Project managers UNFPA/Project managers
Modifications to the organizational structure (mergers or disappearance of units/directorates) of the State due to the redefinition of budgetary priorities because of the COVID-19 pandemic and/or change of government.	9	3	3	Advocacy with the new authorities to present the situation of violence against women and children in the country and the importance of the project and its progress in reversing this situation. Readjust the mechanisms (technical working groups) to monitor and evaluate the project.	UNICEF/Project managers UN WOMEN/Project managers UNFPA/Project managers

Risks	Risk Level:	Likelihood:	Impact:	Mitigating measures	Responsible Org./Person
<b>Fiduciary risks</b>					
Demands of the fiscal pact of the subnational levels are not met and the budgets allocated are insufficient to comply with what the protection system demands	4	4	1	Include ideal and possible scenarios to implement in the studies carried out within the framework of the project to have budgetary flexibility in its implementation	UNICEF/Project managers UN WOMEN/Project managers UNFPA/Project managers
Limits in the allocation of public resources for the implementation of the model for addressing violence against women and children, caused by the effects of the COVID-19 pandemic.	12	3	4	Promote the development of a strategy of prioritization and resource mobilization for the implementation of the model	UNICEF/Project managers UN WOMEN/Project managers UNFPA/Project managers