

Joint SDG Fund

Template for the Joint Programme Annual Progress Report

SDG FINANCING PORTFOLIO – COMPONENT 1

Cover page

Reporting period: June 30 – December 31, 2020

Country: Botswana

Joint Programme (JP) title: Support implementation of SDG financing strategy through an integrated national financing framework

Short title: Botswana SDG Financing Strategy

Start date (month/year): 07/2020

End date (month/year): 06/2022

RC: Zia Choudhury

Government Focal Point: Martha Gunda-Pule, Ministry of Finance and Economic Development

Representative of Lead PUNO: Wilmot Reeves, UNDP

List of PUNOs: UNDP, UNICEF, UNFPA, & UNWOMEN

RCO Main JP Focal Point: Taimur Khilji; E-mail: Taimur Khilji taimur.khilji@un.org

Lead Agency Joint Programme Focal Point: Mpho Raboloko; E-mail: mpho.raboloko@one.un.org

Contact person for Joint Communications: Nchidzi Smarts; E-mail: nchidzi.smarts@un.org

Budget (Joint SDG Fund contribution): USD 1,000,000.00

Overall budget (with co-funding): USD 1,100,000.00

Annual Financial Delivery Rate:

$$- \text{Annual Delivery Rate (\%)} = \frac{\text{Expenditures PUNO 1+ Expenditures PUNO 2...}}{\text{Total transferred funds Jan 2020 to December 2020}};$$

Rate of Committed Funding :

$$- \text{Committed Funding Rate (\%)} = \frac{\text{Committed money PUNO 1+ Committed money PUNO 2...}}{\text{Total transferred funds Jan 2020 to December 2020}}$$

	Expenditures July 2020 - December 2020	Committed resources July 2020- December 2020	Transferred Funds July 2020- December 2020	Annual Financial Delivery Rate (%)	Committed Funding Rate(%)
UNDP	15496,28	0	175000	3,1	1,9
UNICEF	0	0	125000		
UNFPA	0	9310,12	100000		
UNWOMEN	0	0	100000		

Short description of the Joint Programme: The Joint Programme aims to support the Government of Botswana (GoB) to design and implement an SDG financing strategy through integrated national financing framework (INFF). It has the primary objective of undertaking much needed reforms aimed at tapping into domestic and international public and private SDG financing with a focus to diversify the economy and GoB revenue generating capacity to support the Government’s desire to achieve efficiency in spending in all sectors, contain cost and avoid waste in the public sector, address corruption and illicit financial flows using zero-based budgeting in sector ministries, departments and agencies (MDAs).

Executive summary

The Joint Programme (JP) is on course to achieve its strategic intervention of supporting government to develop an SDG financing strategy and its core institutional components through the design and implementation of an integrated national financing framework as well as supporting implementation of zero-based budgeting in select ministries, departments and agencies (MDAs). To this effect, institutional structures guiding the implementation of the JP are in place. As stated in the project document, the JP is integrated into an existing structure and does not operate as a standalone initiative. Its governance structure forms part of the existing institutional structure of the SDGs. The structure comprises of the SDGs National Steering Committee which plays an oversight role in the implementation of the JP. The SDG's National Secretariat provides secretarial services to the SDGs National Steering Committee while the Technical Task Force provides technical support to the SDGs National Steering Committee. The JP has a Programme Coordinator who is responsible for overseeing and coordinating the implementation of the joint programme on a day-to-day basis. In terms of specific JP results, TORs for both the local and international consultants who will facilitate the INFF diagnostic and assessment (component 1) were developed. The international consultant has been hired and is expected to start work in early 2021. An inception meeting to discuss the implementation of the Zero-Based Budgeting (ZBB) initiative (Component 2) was held with the Ministry of Finance and Economic Development. Government has decided not to pilot the ZBB principle in selected MDAs but implement the ZBB principle at the commencement of the current budget preparatory cycle in all MDAs. An agreement has been reached to develop and conduct a Training of Trainers to capacitate policy planning and budget officers in MDAs.

The policy advocacy role with key decision-makers is ongoing. This includes discussions with the Minister and the Permanent Secretary of the MFED around the importance of result-based budgeting and value-for-money approaches in enhancing public spending efficiencies. In terms of capacity building, consultations are ongoing with the Ministry of Nationality, Immigration and Gender Affairs on the conclusion of partnership with UN Women Training Centre (UNWTC). UNWTC Centre has wide experience in capacity building on gender mainstreaming globally and in Africa. Partnership will utilize UNWTC services to conduct gender capacity assessment and roll out customized trainings to PUNOs and select ministries on gender in SDGs; gender mainstreaming in national planning and budgeting cycles and gender responsive budgeting.

COVID-19 remains a major risk in the successful implementation of the JP. There has been a slow implementation of JP activities due to restrictions on gatherings. Most of the JP activities require close engagement with multiple stakeholders, including the government, development partners, private sector, civil society, and other key actors. Virtual meetings have been held and will continue to be used as mitigating factor against COVID-19 restrictions. However, attendance continues to be an issue as there are connectivity challenges.

A. Annual Progress (MAXIMUM 7 PAGES)

A.1 The overview of progress and challenges

A.1.1. Overall self-assessment

Provide a self-assessment on the overall JP progress in the last year.

- Above expectations (expected annual results fully achieved and additional progress made)
 On track (expected annual results achieved)
 Satisfactory (majority of expected annual results achieved)
 Not-satisfactory (majority of expected annual results not yet achieved)

After three strategic meetings held in the third quarter of 2020, two meetings were held in the last quarter of 2020. The first meeting was the Technical Task Force meeting, which focused on updating members on progress of the Joint Programme. The second meeting was the SDG National Steering Committee (NSC) meeting, which the UN Botswana Resident Coordinator co-chaired with the Secretary, Economic and Financial Policy of the Ministry of Finance and Economic Development. The SDG National Steering Committee is the oversight structure for the Joint Programme. It was at this meeting where the Joint Programme was introduced to members of the National Steering Committee. Thereafter, the Joint Programme was launched on the 17th December 2020. The launch was attended by stakeholders from Government, Civil Society, Private sector, Academia, bilateral and multilateral partners including the World Bank. Specific Joint Programme activities undertaken during the reporting period include:

- The Joint Programme coordinator was hired and started work on the 9th November 2020.
- UNDP finalized the terms of reference for the international and local consultants to undertake the INFF diagnostic and assessment, which were reviewed and approved by Government of Botswana through the Ministry of Finance and Economic Development.
- UNFPA, which is leading on the investment case has finalized the terms of reference and recruited an international and local consultant to support the development of the investment case.
- The SDG National Secretariat facilitated a meeting between UNFPA and Ministry of Health and Wellness on 23rd December 2020 to establish progress made in the family planning component thus far. An inception report for the assignment has been drafted and went through a validation process by a Technical Working Group on January 29th, 2021.
- UN WOMEN, which leads on the gender-based budgeting strategy and gender mainstreaming, has mapped out potential organizations to partner with, consulted with prioritized organizations and is in the process of concluding partnerships to commence full implementation of gender components of the Joint Programme. UN Women has also held multiple engagements with the Ministry of Nationality, Immigration and Gender Affairs (MNIGA), including one facilitated by the National SDG Secretariat and held virtually on the 23rd December 2020.
- UNICEF had a meeting with the Minister of Finance and Economic Development on the 17th December 2020. The Minister highlighted that he supports the JP and expects UN's technical assistance in developing the Zero-Based Budgeting (ZBB) guidelines and Monitoring and Evaluation framework, as well as capacitating all MDAs

A.1.2. Overall progress and key developments to date

1) governance and coordination;

- The SDGs National Steering Committee plays an oversight role in the implementation of the JP.
- The SDG's National Secretariat provides secretarial services to the SDGs National Steering Committee
- The Technical Task Force provides technical support to the SDGs National Steering Committee
- The JP Programme Coordinator is responsible for overseeing and coordinating the implementation of the joint programme on a day-to-day basis

- Each PUNO has a Focal Point who is responsible for the agency specific component of JP
 - Government Focal Points are responsible for implementation of the JP
- 2) research, assessments and feasibility studies on SDG financing;**
- TORS for the INFF (local and international) were developed, which will facilitate the INFF diagnostic and assessment.
 - An inception meeting was organized to discuss the implementation of the Zero-Based Budgeting (ZBB) initiative (Component 2).
 - The Government has decided not to pilot in selected MDAs but implement the ZBB principle at the commencement of the current budget preparatory cycle in all MDAs.
 - The guidelines were drafted by the MFED team as the basis of the 2021-2022 MDA's budget proposal.
 - TORs for the investment case and roadmap have been finalised. This is expected to guide the analysis of financial flows into family planning, estimate the resource gap and conduct a return-on-investment analysis.
- 3) financial policy development and financial advocacy activities;**
- UNICEF continued policy advocacy with key decision-makers, including the Minister and the Permanent Secretary of the MFED around the importance of result-based budgeting and value-for-money approaches in enhancing public spending efficiencies.
- 4) capacity building for key stakeholders on SDG financing;**
- Gender mainstreaming in planning and budgeting: Concept note drafted. UN Women is finalizing consultations with MNIGA to conclude the partnership with UN Women Training Centre (UNWTC). UNWTC Centre has wide experience in capacity building on gender mainstreaming globally and in Africa. Partnership will utilize UNWTC services to conduct gender capacity assessment and roll out customized trainings to PUNOs and select ministries on gender in SDGs; gender mainstreaming in national planning and budgeting cycles and gender responsive budgeting.
 - Zero-based budgeting: it was agreed to develop and conduct a Training of Trainers to capacitate policy planning and budget officers in MDAs.
- 5) JP programme management (e.g. establishment of JP oversight committee, hiring or key personnel and consultants);**
- The National Steering Committee on SDGs and Technical Task Force were briefed about the Joint Programme and they gave their comments on the project.
 - The Joint Programme coordinator was hired in November 2020.
- 6) mobilization of financial resources (co-funding and co-financing):** – securing co-financing from Gov't as reflected in the project document.

A.1.3. Changes

Was the JP document modified in the past year?

- Yes
 No

A.1.4. Challenges

Did the JP face any major challenges in the past year?

- Yes
 No

- Due to COVID-19 Protocols (restrictions on gatherings), there has been a slow implementation of the Joint Programme activities. This is mainly because the Joint Programme activities rely on close engagement with multiple stakeholders, including the government, development partners, private sector, civil society, and other key actors.

- As a result of restrictions on gatherings, majority of the meetings were held virtually. However, attendance continues to be an issue as there are connectivity challenges.
- Competing priorities of government during the 'state of emergency'. The state of emergency has been extended for a further six months from October 2020 to March 2021.

A.1.5. COVID-19 and other strategic alignment

SDGF Joint Programme was picked up in the UN Socio Economic Response Framework (SERP) and is contributing to the Government's objective of maintaining fiscal discipline in a budgetary constrained environment (due to the economic impact of COVID-19). As such, the SDGF Joint Programme has aligned with the budget department of the MFED and is working to ensure that development expenditure (especially towards the SDGs) is efficient. In this regard, UNICEF has developed an implementation strategy for social protection initiatives that aim to "rationalize" and "consolidate". Also, UNICEF conducted an expenditure review of the education sector. UNDP worked with the private sector through its apex body, Business Botswana, to develop a COVID-19 Economic Recovery Plan, an important strategy document that could be aligned to the work on the INFF and the role of the private sector in the process. The SDGF Joint Programme will consider these critical programming outputs and strategic documents in the implementation of its activities. In summary, this is aligned with the objectives of the Botswana's Economic Recovery and Transformation Plan (ERTP) that aims to operate effectively within a reduced budgetary envelope.

A.2 Update on priority issues

A.2.1. Progress on Integrated National Financing Framework/SDG financing building blocks

- Please define the status and progress of your JP's INFF, SDG financing strategy or enabling framework according to the implementation stages in the table below. **The INFF survey (<https://ee.kobotoolbox.org/x/mFDFH54N>) needs be completed online (one per country) and is considered an integral part of the Annual Progress report.** This question and the survey are applicable to all Component 1 JPs, even if the JP does not aim to complete all INFF steps and blocks. The INFF scope was considered comprehensive enough to cover the planned activities under the 62 JPs. (Instructions to complete the survey are online – for questions contact UNDP helpdesk tim.strawson@undp.org).

Implementation stages	Planned (0%)	Emerging (1-49% progress)	Advancing (50-99% progress)	Complete (100% progress)	Previously completed	Not applicable	Comments/ Notes
1. Inception phase	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
2. Assessment & diagnostics	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
3. Financing strategy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
4. Monitoring & review	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
5. Governance & coordination	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	

Provide a brief description of the progress made during the reporting period.

- The TORs were drafted and approved by Government.
- The procurement of the International Consultant for the INFF is on course and he is expected to be on board mid-March.

A.2.2. Thematic focus

- Please select the thematic focus of your JP (select all that apply)

- | | | | |
|--|--|---------------------------------------|---|
| <input checked="" type="checkbox"/> Cross-cutting | <input type="checkbox"/> Social protection | <input type="checkbox"/> Agriculture | <input checked="" type="checkbox"/> Family Planning |
| <input checked="" type="checkbox"/> Gender | <input checked="" type="checkbox"/> Health & nutrition | <input type="checkbox"/> Biodiversity | <input checked="" type="checkbox"/> Private Sector |
| <input checked="" type="checkbox"/> Children & youth | <input type="checkbox"/> Climate change & nature | <input type="checkbox"/> Blue economy | <input type="checkbox"/> Other..... |

A.2.3. Gender marker

Did your Joint Programme feature Gender Results in the past year at the outcome or output level?

- Yes:
 No

Briefly explain: This report covers the first six months of the JP which mainly focused on inception activities and strengthening ownership and consensus on strategy for each component. Partnerships with institutions to co-implement gender activities with were developed during this period. The next phase is to fully implement gender related activities (such as capacity assessment and capacity development) which are critical for gender responsiveness in all aspects of the Joint Programme.

▪ Please indicate the total average scoring of the JP’s gender marker as defined in the JP document. Gender Marker total average scoring from 0 to 3 (as defined in the JP document): 2

- If the score is lower than 2 what measures are you planning to take to address this scoring which is below the minimum requirements of the Fund? Please reassess and attach a new Gender Marker Matrix when submitting this report (Instructions for the Gender Marker Scoring [here](#) and for any doubts contact Un Women helpdesk UNCT-GEM.helpdesk@unwomen.org).
- Briefly explain how you applied the Gender Marker in the last year, and/or other ways in which you mainstreamed gender in JP implementation. One of the strategic interventions of this Joint Programme is to undertake a gender analysis of the budgeting process and mainstreaming gender considerations in the said process. More so, under this Joint Programme, a gender-based budgeting strategy will be developed, and such effort will be led by UNWOMEN and supported by the other PUNOs.

A.2.4. Vulnerable groups

Will the JP directly impact marginalized and/or vulnerable groups through a dedicated outcome or output?

- Yes
 No

- If yes, please indicate the dedicated outcome and/or output according to the table below.

List of marginalized and vulnerable groups	Dedicated Outcome	Dedicated Output	Status (planned/in progress/complete)
Women and girls	Gender responsive budget, Business case for family planning		
Children	Enhance fiscal space devoted to child-focused priority areas through implementation of the ZBB		
Youth	Business case for family planning		

Persons with disabilities			
Older persons			
Minorities (incl. ethnic, religious, linguistic...)			
Indigenous peoples			
Persons of African Descent (when understood as separate from minorities)			
Migrants			
Refugees & asylum seekers			
Internally displaced persons			
Stateless persons			
Persons deprived of their liberty			
Peasants and rural workers			
Human rights defenders (incl. NGOs, journalists, union leaders, whistleblowers...)			
LGBTI persons (sexual orientation and gender identity)			
Persons affected by (HIV/AIDS, leprosy...)			
Persons with albinism			
Victims or relatives of victims of enforced disappearances			
Victims of (slavery, torture, trafficking, sexual exploitation and abuse...)			

A.2.5. Learning and sharing

- Provide in bullet points the main highlights on JP learning and sharing. Please refer to any agency and/or south-south exchanges organized. Not Available

A.3 Update on events and partnerships

A.3.1. Events

- Indicate if you have organized any of the events below in person or virtually. If no, indicate in the comments if/when you plan to organize a launch event.

Type of event	Yes	No	Comments
JP launch event	<input checked="" type="checkbox"/>	<input type="checkbox"/>	
Annual donors' event*	<input checked="" type="checkbox"/>	<input type="checkbox"/>	The Joint Programme was presented at the development partners forum (Germany and the EU members were in attendance) More will be done in 2021
Partners' event **	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Initial meetings were held in December with Ministry of Finance and Economic a Development, Ministry of Nationality, Immigration and Gender and the Ministry of Health and Wellness

A.3.2. Partnerships

Did your Joint Programme facilitate engagement with diverse stakeholders (e.g. parliamentarians, civil society, IFIs, bilateral/multilateral actor, private sector)?

- Yes
- No

- However, the SDG Steering Committee briefed in December 2020 has representation from the umbrella bodies of the Civil Society Organisations (CSOs), Association of Local Authorities and the Population Council. More will be done in 2021

A.3.3. Additional financing

Did your Joint Programme secure additional co-funding or co-financing resources in 2020 (committed after the approval of the JP by the Joint SDG Fund) from government, IFIs, PUNOs and other partners?

- Yes
 No

- If yes, provide details according to the table below.

Source of funding	Yes	No	Co-funding or Co-financing?	Name of organization	Amount (USD)	Comments
Government	<input type="checkbox"/>	<input checked="" type="checkbox"/>				
Donors/IFIs	<input type="checkbox"/>	<input checked="" type="checkbox"/>				
Private sector	<input type="checkbox"/>	<input checked="" type="checkbox"/>				
PUNOs	<input type="checkbox"/>	<input checked="" type="checkbox"/>				
Other partners	<input type="checkbox"/>	<input checked="" type="checkbox"/>				

A.4 Strategic communications

Did the JP develop a strategic communications plan?

- Yes
 No

- If no, briefly explain and indicate when you plan to develop the communications plan.
 - The JP will develop a communications plan in 2021
- Provide in bullet points the main highlights on JP strategic communications. Note that Annex 3 should be completed with further information on strategic communications
 - The Communications Plan to be developed will include: Public-Private sector engagement as well as platforms for Civil society, Parliament, Academia and Development Partners

B. Annual Results (MAXIMUM 3 PAGES)

- *Section B should provide specific information on the achievement of expected annual results and workplan, following up on the broader progress presented in the part A.*

B.1. SDG acceleration

List up to 3 main SDG targets that your Joint Programme primarily focused in 2020.

SDG:
 SDG:
 SDG:

- *Briefly explain the activities implemented in 2020 to accelerate progress towards these SDGs, in line with the JP’s Theory of Change for SDG acceleration.*
 - The current status of the Joint Programme has not yet addressed the intended SDG targets. However, it is expected that these will address the intended SDG targets in 2021 as full implementation commences.

B.2. Contribution to Fund’s global results

- Fill out Annex 1-1 and Annex 1-2, and provide below a short narrative on how the JP contributed to the Fund’s global Outcome and Output last year. Please refer to the targets written in the JP ProDoc for the last year. If you haven’t set a target for the global Outcome and Output of the Fund in the submission of your JP ProDoc, please do so in Annex 1-1 and Annex 1-2.

- UNICEF: the ZBB guidelines is in place; policy planning and budget officers in MDAs capacitated.
- UNFPA: Family planning investment case in place and used as a key advocacy piece to mobilize resources towards the family planning programme

C.2. Expected changes

- Indicate if you expect any further modifications to the to work plan, budget, Theory of Change, results framework of the JP between 1 Jan 2021 – 31 Dec 2021.

Comments: We do not expect any modifications to the work plan, budget, Theory of change, results framework of the JP between 1 Jan 2021 – 31 Dec 2021.

C.3. Risks and mitigation measures

Are there any changes made/expected to be made to the Risk Matrix?

- Yes
 No

Annex 1: Consolidated Annual Results

1. JP contribution to global programmatic results (annual)

- Provide data for the Joint SDG Fund global results (as per targets defined in the JP document).

Joint SDG Fund Global Outcome 2: Additional financing leveraged to accelerate SDG achievement (Update table below)

Indicators	Target 2020	Result 2020	Target 2021
2.1: Ratio of financing for integrated multi-sectoral solutions leveraged in terms of scope(for other/ additional sector/s or through new sources/means)			
2.2: Ratio of financing for integrated multi-sectoral solutions leveraged in terms of scale(for the same multi-sectoral solution.)			

Joint SDG Fund Global Output 4: Integrated financing strategies for accelerating SDG progress implemented (Update table below and provide details as requested)

Indicators	Target 2020	Result 2020	Target 2021	List of strategies/ frameworks developed
4.1: #of integrated financing strategies that were tested (disaggregated by % successful / unsuccessful)	0	0	1	
4.2: #of integrated financing strategies that have been implemented with partners in lead disaggregated by (1) government/public partners (2) civil society partners and (3) private sector partners	0	0	1	
4.3: # of functioning partnership frameworks for integrated financing strategies to accelerate progress on SDGs made operational	0	0	1	

2. Selected global performance indicators (annual)

- Provide data for aggregation at the global level of the Joint SDG Fund.

2.1. Did your Joint Programme contribute to the improvement of the overall UNCT coherence in 2020?

- Yes, considerably contributed
 Yes, contributed
 No

Explain briefly: The JP has compelled the UN Agencies to plan jointly around SDGs and SDG financing

2.2. Did your Joint Programme contribute to reduced transaction costs for the participating UN agencies in interaction with national/regional and local authorities and/or public entities compared to other Joint Programmes?

- Yes,
 No
 N/A (if there are no other joint programmes in the country)

Explain briefly: The Joint Programme Coordinator serves all UN agencies in the JP as well as coordinates with national and regional authorities. The National Steering Committee on SDGs serves SDG financing JP so it consolidates all SDG related work therefore reduction in transaction costs. The Joint Programme Coordinator works closely with govt on building capacity on financing issues.

2.3. Was your Joint Programme aligned with the UNCT Results Groups in 2020?

- Yes
 No

Explain briefly: Overall, the SDGF JP is aligned with the ongoing UNSDF (2017-2021). Specifically, the JP aims to achieve results under strategic priority area 1 (policy and programme design) and 2(implementation of policies and programmes) of UNSDF. Furthermore it is aligned with the resources and partnership mobilization strategy of the UNSDF.

3. Results as per JP Results Framework (annual)

- Present annual JP results in the following template

Result / Indicators	Baseline	Expected 2020 Target	2020 Result	Reasons for variance from planned target (if any)	Expected 2021 target	Expected final target (if different from 2021)
Output 1.3: By 2021 an oversight committee and secretariat bodies are established and fully operationalized to oversee the INFF process						
Output 1.3 indicator: Oversight committee and secretariat established	0	1	Completed	No Variance	1	1

Annex 2: List of strategic documents

- Complete the tables by focusing on documents that are of particular strategic importance for the JP results and for the priorities of the Joint SDG Fund in this portfolio.

1. Strategic documents that were produced by the JP

Title of the document	Date (month; year) when finalized	Brief description of the document and the role of the JP in finalizing it
N/A	N/A	N/A
N/A	N/A	N/A

2. Strategic documents for which JP provided contribution

Title of the document	Date (month; year) when finalized	Brief description of the document and the role of the JP in finalizing it
N/A	N/A	N/A
N/A	N/A	N/A

Annex 3: List of strategic communication documents

- Provide the responses to the questions below with data for the last year overall.

1. Have you created a strategic communication plan for the Joint Programme?

- Yes
 No

Explain briefly: The strategic communication plan will be developed in 2021

2. What percentage of the annual budget towards communications was utilized from the total budget? (Note that the entire JP comms budget must be min 5% of the total JP budget)

Explain briefly: There has not been any funds spent on communication but the communication plan to be developed in 2021 will ensure that the minimum of 5% of the total JP budget is spent on communications.

3. Have visibility outcomes increased due to the provided funding for JP strategic communications?

- Yes
 No

Explain briefly:

4. Does the Country Profile Page on the Joint SDG Fund website contribute to your JP outreach?

- Yes
 No

Explain briefly: The Country Profile Page on the Joint SDG Fund provides key information on the Joint Programme in Botswana.

5. How many articles (interviews, human interest stories, press releases, expert insights, etc) about your JP were published by an external media outlet (Non-UN published)?

Total number: 1

Explain briefly: The Ministry of Finance and Economic Development wrote an article about the launch of the JP in Botswana in its Facebook page. More articles, interviews, press releases and human interest stories will be published in 2021 as most of the JP activities will be carried out.

6. How many articles (interviews, human interest stories, press releases, expert insights, etc) about the Joint Programme were published by the UNCT and JP PUNOs?

Total number: 0

Explain briefly: Articles, interviews, press releases and human interest stories by UNCT and JP PUNOs will be published in 2021 as most of the JP activities will be carried out.

7. Have you received an increase of social media followers?

- Yes
 No

Total number: (Not mandatory)

Explain briefly: As part of the communications plan to be developed in 2021, the JP will create social media pages where it will share information about the JP with its followers.

Multi-Media Faucets

- *Complete the table by focusing on most important strategic communication documents (factsheets, promotional materials, infographics, videos, etc.). Provide hyperlinks when possible.*

Title of the document	Date when finalized (MM/YY)	Brief description and hyperlink (if it exists)
N/A	N/A	N/A
N/A	N/A	N/A
N/A	N/A	N/A

Social Media Campaigns

- *Complete the table by focusing on the highest social media impressions or campaigns. Provide hyperlinks when possible.*

Title of the document	Type (FB/Twitter/LinkedIn/Etc.)	Brief description and hyperlink (if it exists)
N/A	N/A	N/A
N/A	N/A	N/A
N/A	N/A	N/A

Annex 4: Updated JP Risk Management Matrix

- Update the table from your JP document with the most recent analysis of risks and identification of mitigation measures. This should support the narrative update on the risks from the part C of the main report.

Risks	Risk Level: (Likelihood x Impact)	Likelihood: Certain - 5 Likely - 4 Possible - 3 Unlikely - 2 Rare - 1	Impact: Essential - 5 Major - 4 Moderate - 3 Minor - 2 Insignificant - 1	Mitigating measures	Responsible Org./Person
Contextual risks					
	Possible	3	3	<ul style="list-style-type: none"> Strong political commitment from government and all its senior officials will be galvanized to support the implementation of the Joint Programme (JP) 	MFED, PUNOs
Programmatic risks					
	Possible	4	4	<ul style="list-style-type: none"> Work with Statistics Botswana, BoB, MFED and other relevant statistics producing agencies to generate the relevant data that will be required for monitoring and reporting against progress of the JP Prioritise resource mobilisation for the funds that will be mobilised by PUNOs with the support of MFED. In this regard, effort will be made to reach donor partners for support. To avoid procurement delays, procurement plan will be submitted in advance by all PUNOs, consolidated and duly followed. A communication will be developed to effectively engage all stakeholders for their buy-in on the JP 	PUNOs, Statistics Botswana, MFED, and other sector MDAs
Institutional risks					
	Possible	3	4	<ul style="list-style-type: none"> The institutional structure will be fully engaged to provide the relevant policy guidance for the JP. This will be through regular meetings of the oversight committee to provide progress on the JP Capacity building through training workshops for sector MDAs will be part of the JP to gauge understanding and buy-in of these sectors 	UNRCO, MFED, Oversight Committee
Fiduciary risks					
	Unlikely	2	2	<ul style="list-style-type: none"> The financial and procurement rules and regulations of all PUNOs will be duly applied throughout the implementation of the JP, with regular reports on the use of programme resources. 	PUNOs