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PROJECT PROGRESS REPORT NUMBER 9

SUPPORT FOR LIVELIHOODS AND ECONOMIC RECOVERY IN WAR-AFFECTED AREAS OF LEBANON

Project Number: (FB/LEB/07/001)
(FB/LEB/09/002)

June 2010

PROGRESS REPORT 9

REPORT COVER PAGE

Recipient UN Organization:

UNIDO

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9

Project Number:

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FB/LEB/09/002

Project Title:

Support for Livelihoods and Economic Recovery in War-Affected Areas of Lebanon (LAISER)

Reporting Period:

April to June 2010

Project Budget:

USD 4,500,000

List of Partners:

- UNIDO
- Ministry of Industry
- Ministry of Economy and Trade
- Ministry of Agriculture
- The Presidency of the Council of Ministers
- The Association of Lebanese Industrialists
- The Syndicate of Lebanese Food Industrialists
- The private agro-industry, factory owners

Project Coverage/Scope:

- Southern suburbs of Beirut
- Southern Lebanon
- Bekaa Valley

Abbreviations and acronyms:

UNIDO: United Nations Industrial Development Organization

MOI: Ministry of Industry

LRF: Lebanon Recovery Fund

Project Duration/Closed Project:

- The project is being operational from September 2007 till December 2010.
- Phase I was closed by the end of December 2009, except an amount of USD 50,000 extended for the procurement of equipment till March 2010.
- The on-going Phase II was launched in April 2009.

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NARRATIVE REPORT FORMAT

I. PURPOSE

Development Objective:

Support Economic Recovery and restore industrial units in war-affected areas of Lebanon thereby generating employment and alleviating poverty in the country.

Immediate objectives:

- a. Strategic support to the Ministry of Industry to monitor and implement the programme for the rehabilitation of the agro-industrial sector.
- b. Provision of technical assistance and inputs for the rehabilitation of damaged agro-processing facilities both in rural and urban areas.

Activities/Output 1:

- 1.1 Finalize the tech. and environmental assessment of the agro-industrial sector in war-affected areas, including sectoral support services
- 1.2 Assess the needs to strengthen institutional support: skill development needs that are necessary to provide effective services for the rehabilitation work
- 1.3 Prepare comprehensive proposals for the rehabilitation of affected enterprises: interventions, plants layout, tech. specif. and adequate budgetary details.
- 1.4 Conduct participatory workshops with all stakeholders to present the proposals and select priority enterprises to be rehabilitated
- 1.5 Establish a PSC involving the main counterparts to oversee the project activities and advise
- 1.6 Provide required training for nationals to supervise and advise on the rehabilitation work
- 1.7 Prepare a work plan for the rehabilitation work
- 1.8 Assist the Ministry of Industry to implement policy decisions leading towards effective post war rehabilitation of the agro-industrial sector

Activities/Output 2:

- 2.1 Confirm planned interventions with each selected enterprises
- 2.2 Final contract negotiations and legal and financial arrangements for the work to be conducted and the equipment to be installed.
- 2.3 Finalize engineering designs, technical specifications and procure equipments/spare parts
- 2.4 Remedial works/new upgrading construction at site

- 2.5 Repair unserviceable equipments and install and commission new machines/ production lines
- 2.6 Plan and conduct employee training for unfamiliar machinery and new product production
- 2.7 Provide assistance for the dev. of business plan; management and supervisory staff training
- 2.8 Provide TA to agro-enterprises, including GMP, linkage to markets, research, finance, etc.
- 2.9 Monitoring, evaluation and corrective measures

The project achieves its objectives through rehabilitating a number of SME agro-enterprises in South Lebanon, the Bekaa Valley area and the Southern Suburb of Beirut. The project inputs, i.e. rehabilitation work, provision of equipment and capacity building, are based on a comprehensive action-plan. The action-plan and its ensuing activities are prepared and agreed upon by all stakeholders in accordance with the Project Document.

II. RESOURCES

Financial Resources:

Table1: Project budget

All figures in USD

Category	Budget Phase I	Funds Phase II
Personnel	575.800	160.000
Civil works	500.000	100.000
Training	230.000	80.000
Transport	25.000	10.000
Supplies and commodities	30.000	15.000
Equipment	1.342.938	1.010.000
Travel	50.000	20.000
Miscellaneous	50.000	6.869
Sub-total	2.803.738	1.401.869
Agency support	196.262	98.131
Total (USD)	3.000.000	1.500.000

Human Resources:

National Staff:	1 National Project Coordinator
	1 Administrative Assistant
	1 Field Officer
	1 Driver
National consultants:	1 Olive oil expert
	1 Mechanical Engineering expert
	1 Civil Engineering expert
	1 Textile equipment expert
	1 Database expert
	1 Film documentation expert
International Staff:	1 Chief Technical Advisor (on split missions)
International consultants:	1 Leather expert

III. IMPLEMENTATION AND MONITORING ARRANGEMENTS

a) Implementation:

Four entities are involved in the project's implementation: UNIDO headquarters, the UNIDO Regional Office in Lebanon, Ministry of Industry, and the recipient enterprises. A system of close collaboration has been built between the entities with frequent exchange of information about the project's aims and objectives, i.e. outcomes of enterprise assessments, the recommended equipment to be purchased, building renovation works to be done and capacity building to be organized.

Selection of which enterprises to support has involved a dual system. First, a general assessment of each enterprise was made by the Project Management Unit (PMU). This assessment was based on a comprehensive questionnaire combined with visits to each enterprise by staff from the PMU. On the basis of this assessment a scoring and ranking system was developed.

Second, experts – local and international - were engaged to identify equipment for enterprises within the different sectors, i.e. the woodwork, food & beverage, olive oil, leather and textile sectors.

Third, local experts were engaged to assess building rehabilitation works for the enterprises, and to provide required drawings and specifications.

b) Monitoring:

Follow-up and monitoring of the project's implementation is done by the UNIDO Regional Office in Lebanon in close collaboration with Ministry of Industry and the Lebanon Recovery Fund under the Presidency of the Council of Ministers (PCM).

Monitoring is done through site visits, telephone conferences, meetings, and reporting to the projects' Programme Steering Committee (3-4 times per year), Ministry of Industry (weekly), Lebanon Recovery Fund/PCM (monthly and bi-annually), and UNIDO's headquarters (continuously).

The high frequency of information exchange has been adopted partly because of the complexity of the project, i.e. identifying more than 100 enterprises, scattered over a wide geographical area and within 5 different main sectors. Another equally important reason relates to the fragile political situation, where the project has experienced numerous brief stop-go situations.

c) Procurement:

Procurement of goods and services is done through UNIDO's bidding processes for local and international tendering and procurement. The majority of equipment has been procured through international bidding, which has been handled by UNIDO headquarters. For both local and international procurement relevant local suppliers were invited to participate in the tenders. Local procurement has been done for building renovation work and some equipment.

IV. RESULTS

The project support restoration of the economic activities within micro, small and medium sized agro-industries; more specifically the project support enterprises within the food and beverage, olive oil, textile, leather and wood work sectors. The enterprises are located in South Lebanon, the Bekaa Valley and in the Southern Suburb of Beirut. The achievements made in relation to the performance indicators are as follows:

Table 2: Results

Performance indicator*	Results																
➤ Restored economic activities and diversification of economic/income generating activities	➤ Support in the form of equipment, building restoration and capacity building has been rendered to 145 enterprises of which 85 are primary LAISER clients and 60 secondary client enterprises in addition to the Ministry of Industry ¹ , plus 3 Government Institutions (MOA; MOF; MOET), 4 Business Associations (SLFI; LCPC; IRI and Consumer Lebanon) and 40 university students learned about the LAISER capacity development through training activities and study tours.																
	<table border="1"> <tbody> <tr> <td>Total Number</td> <td>193</td> </tr> <tr> <td>LAISER Beneficiaries</td> <td>-85</td> </tr> <tr> <td>MOI</td> <td>- 1</td> </tr> <tr> <td>Unlisted Beneficiaries</td> <td>-60</td> </tr> <tr> <td>Business Associations</td> <td>-4</td> </tr> <tr> <td>Government Institutions</td> <td>-3</td> </tr> <tr> <td>Students</td> <td>-40</td> </tr> <tr> <td>Balance</td> <td>0</td> </tr> </tbody> </table>	Total Number	193	LAISER Beneficiaries	-85	MOI	- 1	Unlisted Beneficiaries	-60	Business Associations	-4	Government Institutions	-3	Students	-40	Balance	0
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Balance	0																

¹ Enterprises that were not registered with Ministry of Industry as potential beneficiaries. These enterprises "surfaced" in line with the project's implementation.

<ul style="list-style-type: none"> ➤ Increased food security in MMSEs. 	<ul style="list-style-type: none"> ➤ Phase I Equipment began arriving in October 2008; its installation and commissioning was completed in April 2009. Through income generation the restarted production has impacted positively on the food security of the enterprise owner's households and those of their employees². ➤ Phase II: Enterprises to be supported have been selected; equipment to be procured was identified, selected, agreed with the enterprise owners and tendered; Delivery of the equipment started in June 2010. ➤ In view of the cultural traditions it is expected that impact of the support, i.e. the restoration of enterprises and provision of equipment, in some cases will reach beyond the nuclear families into the adjoining family levels.
<ul style="list-style-type: none"> ➤ Project is implemented efficiently and in accordance with the plan and timing 	<ul style="list-style-type: none"> ➤ Implementation of the project is on time and on schedule with some capacity building activities outstanding. ➤ Initially, implementation was negatively affected by the country's political situation. But the PMU has continuously taken steps to keep the project abreast with the implementation plan.
<ul style="list-style-type: none"> ➤ Number of jobs created 	<ul style="list-style-type: none"> ➤ Many of the refurbished enterprises have been shown to generate new employment opportunities in their respective areas. ➤ According to a survey conducted in September 2009 among 48 enterprises employment in the surveyed enterprises increased from 133 just after the end of hostilities in 2006 to 655 at the time of the survey³.
<ul style="list-style-type: none"> ➤ Action-plan agreed upon by all stakeholders 	<ul style="list-style-type: none"> ➤ A work plan was produced and agreed with the PSC. ➤ Procurement of equipment and building renovation works were formally agreed with the beneficiaries prior to their implementation.

² Ref. Evaluation January 2010.

³ Independent External Evaluation (December 2009), LAISER Lebanese Agro-Industry Support and Economic Recovery, "Support for Livelihoods and Economic Recovery.

Overall the project is on time and achieving its objectives; equally, in its implementation, it has followed the designed model for its execution, i.e. made a work plan and in other ways involved the beneficiaries and other stakeholders in planning of the activities and selection of inputs etc.

a) Support Overview

In the wake of the war in 2006 135 MSMEs had applied to MOI for support. These enterprises had been seriously damaged during the war and expected assistance. From the outset 25 applicants from the printing sector had to be excluded, as they were medium to large units with several millions of damages each and beyond the LAISER budget possibilities.

Subsequently, the project team visited each of the remaining 110 companies. As a result of these visits, 25 units were excluded, as their owners were either not interested in starting up their company again or had left the area. At the end of this process the project had identified a total of 85 primary client enterprises that fit the LAISER support criteria. (See annex 1).

Table 3: Total Distribution of Support

Enterprises that applied to the Ministry of Industry	135
Printing sector excluded	-25
Closed / not interested	- 25
LAISER Beneficiaries	85
Covered in Phase I	48
To be Covered in phase II	37
Balance	0

Of the 85 primary client enterprises that have been or are being supported by LAISER, 48 were included in phase I and the remaining 37 are being part of phase II. This means that LAISER will have achieved full coverage of its listed enterprises.

Table 4: Total Number of phase I and Phase II Enterprises

LAISER Beneficiaries	Phase I	Phase II	Total
Wood	12	15	27
Textile	13	4	16
Leather	7	7	15
Food	6	9	15
Olive Oil	7	-	7
Others	3	2	5
Total	48	37	85

A breakdown of the distribution of the support is presented in tables below.

Table 5: Distribution of Support rendered to phase I and II

Phase I				Phase II			
Sector	Equipment	Civil Work	Total	Sector	Equipment	Civil Work	Total
Wood	11	4	15	Wood	15	1	16
Textile	11	4	15	Textile	6	0	6
Leather	5	2	7	Leather	7	0	7
Food	5	3	8	Food	11	1	12
Olive Oil	7	2	9	Olive Oil	-	-	-
Others	-	3	3	Others	2	0	2
Total	39	18	57	Total	41	2	43

As shown in the tables above a total of 85 enterprises have received support. The support rendered has been in three forms: The provision of equipment and/ or civil works, i.e. building renovation (see Annexes 2 and 3), and capacity building.

In addition to the 85 Enterprises, the Ministry of Industry has received equipment and had its buildings renovated (see Annex 5) and 107 companies including government institutions, business associations, non beneficiaries and university students have received support in the form of various forms of capacity building activities (see Annex 4). The project is thus supporting a higher number and a wider spectrum of enterprises than originally planned for. This has been made possible for two reasons:

- (1) The ability of the project to make itself known to the population in general through media coverage, by word-of-mouth within the business community and through the project staff's participation in other related organizations. Often, such participation has included requests for the project staff to present issues related to the project; And
- (2) Collaboration with other projects, such as the Quality Project for Lebanon (QUALEB), the Market Access and Compliance of Lebanese Export (MACLE) project, the Lebanese Cleaner Production Centre (LCPC) and business associations such as the Syndicate for Lebanese Food Industries (SLFI), the Association of Lebanese Industrialists (ALI) etc.

b) Rebuilding livelihoods

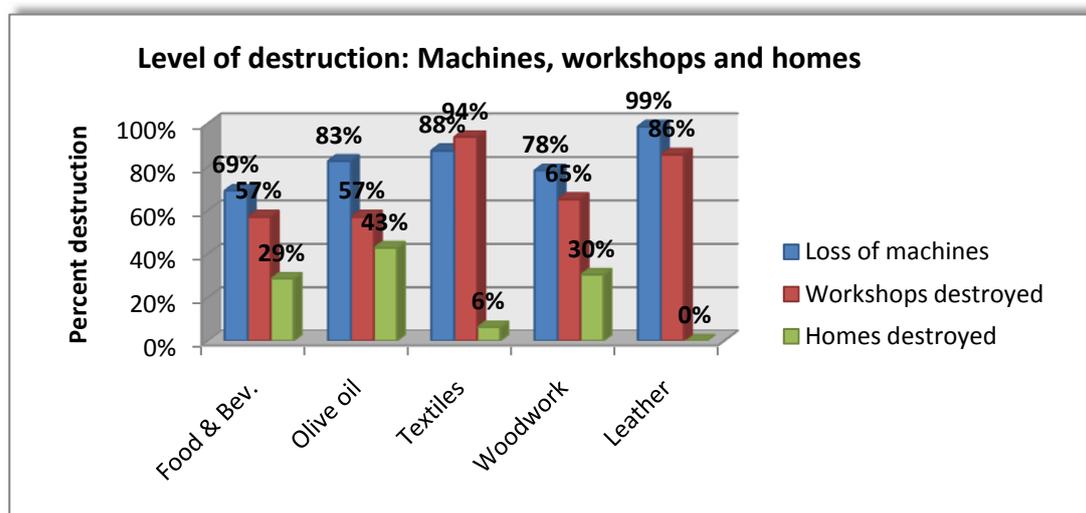
Rebuilding livelihoods after a war involves among many other things reconstruction of one's former income base, in the case of the LAISER project the enterprises that the beneficiaries depend on. In order to assess the beneficiaries' recovery of their livelihoods the project has sampled data from 32 participating enterprises – primarily from Phase I. The interviews are based on a questionnaire, which gauge impressions by the beneficiaries of their present, post-war, situation and their livelihood as they regarded it before the war in 2006.

The data obtained through this methodology are by nature subjective and as such the presentations below provide expressions of trends as observed by the beneficiaries. Post-project evaluation for an in-depth understanding of the impact of the project as well as the reconstruction strategies employed by owners of SME's and their families subjected to the vagaries of war may be considered.

The present data sample concern enterprises from all 5 business sectors supported by the project. The data should be read in the context of the sample size, the time elapsed since the end of the war (August 2006) and the supply of equipment and civil works by the project – equipment deliveries began in October 2008 and civil works in July 2008. Hence, the time span for the beneficiaries to fully utilize the assistance provided by the project is too brief for indicating longer term benefits.

In sum the data paints a picture of the level of hardship faced by the beneficiaries and their efforts in rebuilding their livelihoods. Overall, the enterprises lost 88% of their production equipment, i.e. machines that were destroyed through bombing or collapse of neighbouring buildings etc.; 75% of the enterprises witnessed total destruction of their workshops or business property, and 25% equally so of their homes. This is so because it is common for many SME's to have their business adjacent to their residence. Remarkably, none of the families in the sample report loss of life among family members and employees, and only one beneficiary note that a person, a family member, was injured during the war.

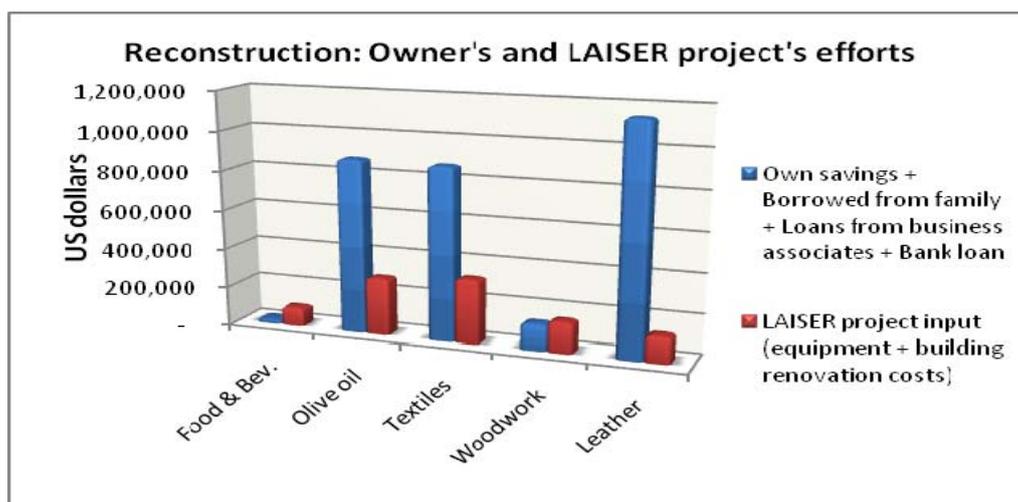
Figure 1: Level of destruction⁴



Rebuilding of the SME's naturally depends on collaboration between the project and the beneficiaries, particularly with regard to selection of equipment to be provided, the building rehabilitation to be made and the needs for capacity building. However, the questionnaire also reviews the 32 beneficiaries' personal financial inputs in the rebuilding efforts as shown in figure 5.

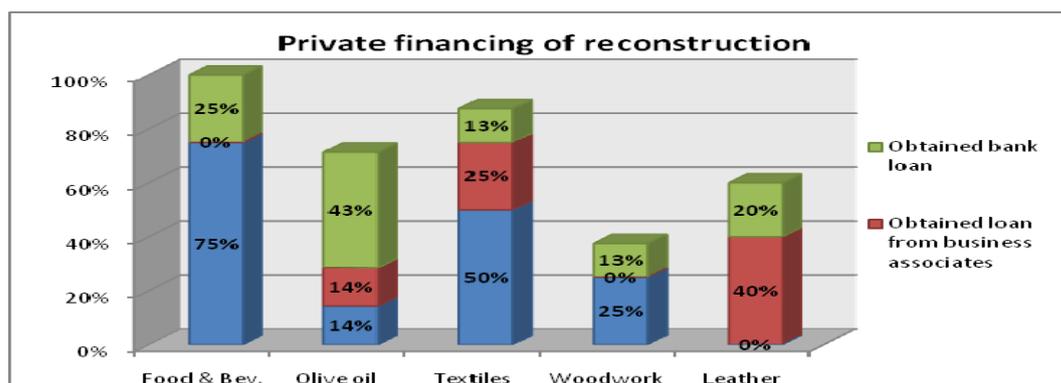
⁴This figure is for the larger sample of 67 enterprises.

Figure 2: Financing of reconstruction



It is surprising to note that while the LAISER project has provided support worth 1.0 MUSD for the SME's in the sample the cash input by the beneficiaries in the form of their own savings, loans from other family members and business associates and bank loans collectively amounts to 4.0 MUSD. In view of the reluctance by a number of beneficiaries in the sample to provide figures the actual input is likely to be somewhat higher than reported.

Figure 3: Private financing of reconstruction



Rebuilding of the beneficiaries' livelihoods is thus a complementary effort between the project and the individual families both in the choice of input, i.e. machines etc., as well as at the economic level.

Somewhat surprisingly figure 6 indicates that beneficiaries in all five sectors have been able to obtain bank loans. Particularly in the textiles and leather sectors the mutual interests – perhaps mutual dependence – have ensured collaboration between producers and clients such that the latter have provided financial support in order to secure continued production and maintenance of markets and clients.

As stated above the beneficiaries in many instances have been reluctant to furnish the project with hard data. This is particularly so with regard to the size of loans obtained from different sources. For this reason it is therefore not possible to further analyze the information or to compare various data.

Major developments achieved till present in relation to the civil work

Building rehabilitation for phase I have been accomplished for 18 Enterprise. As for phase II, two enterprises benefited from the civil work and work has been accomplished at both: La Martine Confectionery and Establishment of Ayoub for Production and Trade.

The provision of building repair work was based on close collaboration with the concerned enterprises, so that they identified their needs for assistance. These needs were discussed with the Project Management and further refined in consultation with experts who visited the enterprises to discuss the owner's proposals in technical terms as well as in relation to their business development plans, and for the purposes of developing proper technical specifications and drawings as required.



Pictures of the rehabilitation - Work accomplished at Establishment Ayoub for Production and Trade

c) Equipment Procurement

The provision of equipment has assisted in restarting the Agro-Industrial enterprises for the following sectors: Wood, Textile, Food, Leather and olive oil in addition to few other sectors such as printing and metal factories. This in turn is expected to help generate employment as the enterprises begin to pick up on their production and general daily business.

Distribution and type of equipment delivered for phase I..... See Annex 2

Phase II beneficiaries and type of Equipment.....See Annex 3

Major developments achieved in relation to the procurement of equipment

- **Phase I:** Equipment began arriving in October 2008; its installation and commissioning was completed in April 2009. Through income generation the restarted production is expected to impact positively on the food security of the enterprise owner’s households and those of their employees.
- **Phase II:** Enterprises to be supported have been selected; the equipment to be procured was identified, selected, agreed with the enterprise owners and tendered. Delivery of the equipment has started in June 2010. Equipment in the form of specialized machinery for each sector plus power generators will be delivered and installed in 41 enterprises.

Procurement of goods and services was done through UNIDO’s bidding processes for local and international tendering and procurement. The majority of equipment is being procured through international bidding, which has been handled by UNIDO headquarters; where three pieces of locally purchased equipment were delivered and installed.

Table 6: Sub-Work plan for the procurement of Equipment for Phase II

Activities	Description	Status
1 Identification of the enterprises Needs	Needs were discussed with the Project Management and further refined in consultation with experts who visited the enterprises to discuss the owner’s proposals in technical terms as well as in relation to their business development plans, and for the purposes of developing proper technical specifications as required. The needs and selection of enterprises to be assisted in phase II were done in collaboration with the MoI.	Done

2	Confirmation with Industrialists on the equipment to procure	Meetings were held with industrialists individually as well as on a sector-basis to confirm which equipment to procure prior to launching the tenders.	Done
3	Bidding	For both local and international procurement relevant local suppliers were invited to participate in the tenders. Local procurement has been done for some equipment for the Food sector in Lebanon.	All bids Closed on the 12 th of February 2010
4	Identification of the suppliers	Technical and Financial Evaluation for each bid is in the process.	On-going
5	Equipment Distribution	Equipment installation is to be planned as part of the tender procedures.	On-going

- **Distribution of Supporting Industrial Items for Food, Textile, Leather and Woodwork Sectors**

Supporting items were distributed to all client industrial units within: Woodwork, textile, leather, olive oil and food & beverage sectors, the duty stations were as following:

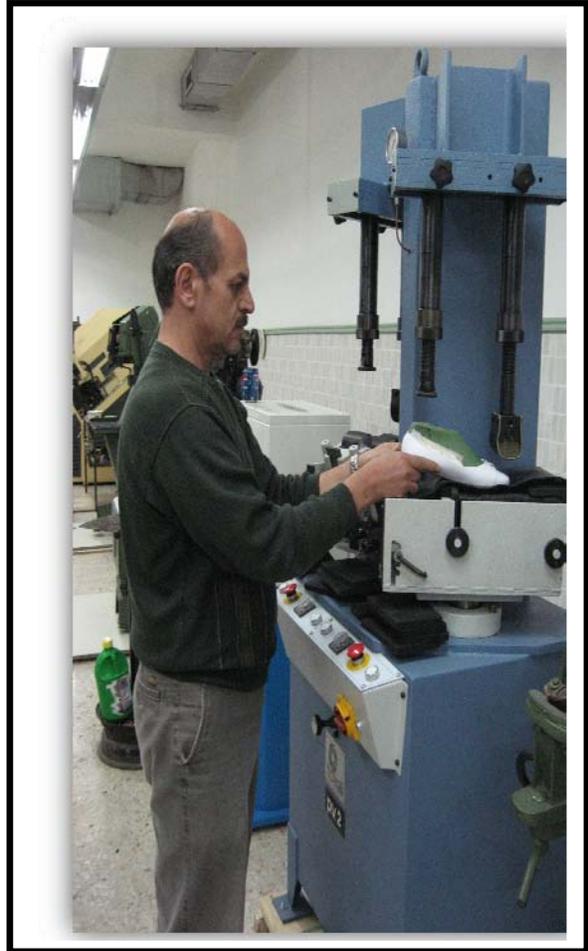
- Southern Suburb of Beirut
- Bakaa Valley
- South of Lebanon

The items are a direct applicable example of safety and health measures discussed during the on-site practical trainings. The food and beverage as well as olive oil producers received food safety and hygiene items, while others' share included supplies for occupational health and safety such as overall, face masks, chemical filters.

The Scope of Supply

	<i>Equipment, Parts, Supplies</i>	<i>Beneficiaries</i>
1	Gowns	Food, Textile and leather Factories
2	Gloves	Food and leather Factories
3	Safety Boots	Food Factories
4	Hair nets	Food Factories
5	Mask	Food Factories
6	Luminometer for Biotrace	Food Factories
7	Overall	Woodwork Factories
8	Face Mask(Wood work)	Woodwork Factories
9	Chemical Filters	Woodwork Factories
10	Goggles	Woodwork Factories

Pictures related to equipment procured and delivered to the beneficiaries



d) Capacity Building

Capacity building has been carried out in the form of training courses and study tours to relevant fairs and trade shows. The trainers for the different courses have been both local and international and as shown in the activity overview below capacity building has taken place both inside and outside Lebanon. The activities have included:

- (i) COMFAR, the Computer Model for Feasibility Analysis and Reporting software for participants from various government institutions and business associations;
- (ii) Business Counseling for participants from government institutions and business associations;
- (iii) General Business Management & Marketing for entrepreneurs;
- (iv) Specific Business Management tailored to entrepreneurs in the five different sectors supported by the project;
- (v) Good Manufacturing Practices (GMP) for entrepreneurs from the food and beverage and olive oil sectors;
- (vi) Hazard Analysis and Critical Control Points (HACCP) for entrepreneurs in the olive oil and food & beverage sectors;
- (vii) ISO 22000 for entrepreneurs in the olive oil and food & beverage sectors;
- (viii) Study tours; to Jordan for olive oil producers, Egypt for wood work entrepreneurs, France for entrepreneurs from the food and beverage sector and to Syria for textile entrepreneurs.
- (ix) On-Site Training on Food Safety Management System for the food and Beverage and olive oil sectors.
- (x) On-Site Training on the Occupational Health and Safety Management System for the Woodwork, Textile and Leather.

The Figure 4 below presents an overview of the participation in different types of courses and study tours that have been carried out. The picture reveals a sound interest in further education and training among the beneficiaries.

Figure 4: Distribution of Capacity Building Activities, August 2008 - February 2010

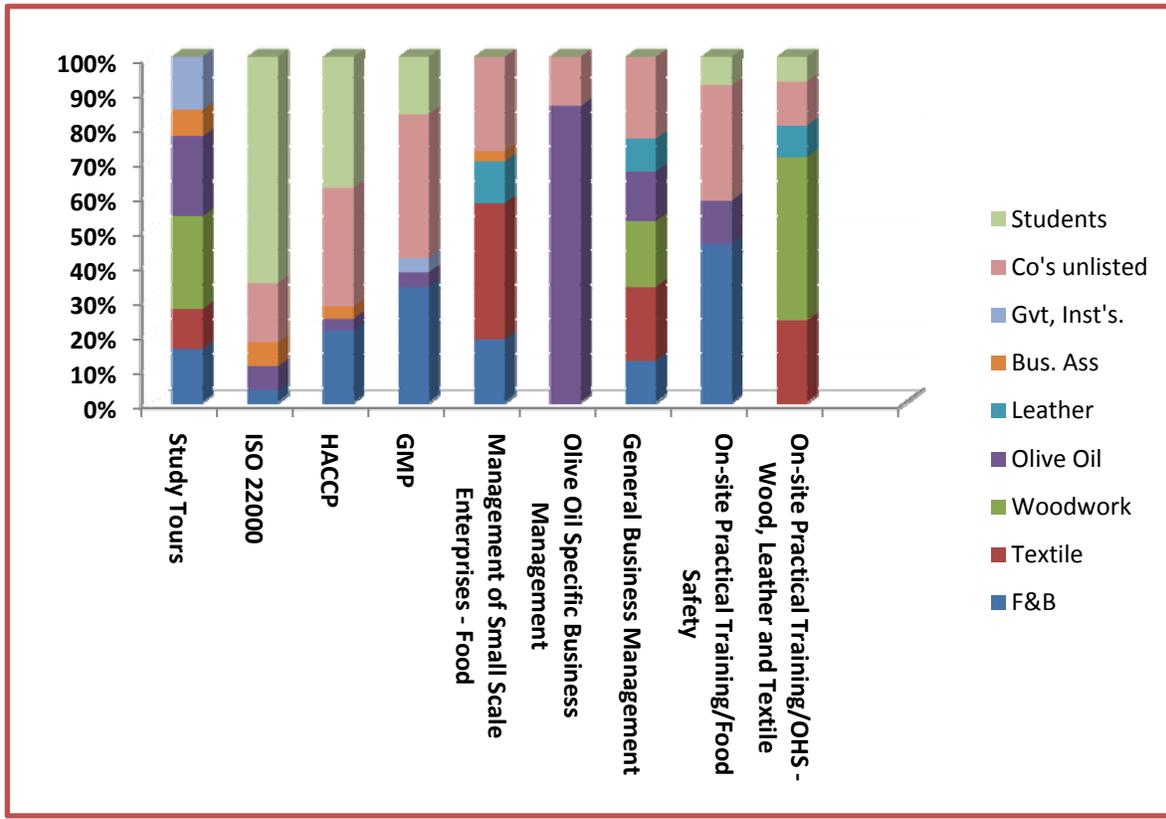


Table 7: Distribution of Capacity Building Activities, August 2008- February 2010

Distribution of capacity Building Activities- February 2010												
Activity/ Participants	F&B	Textile	Wood work	Wood	Olive Oil	Leather	Bus. Ass	Inst's.	Gvt, unlisted	Co's	Students	Total
Study Tours	4	3	7	6	0	2	4	0	0	0	26	
ISO 22000	1	0	0	2	0	2	0	5	19	29		
HACCP	6	0	0	1	0	1	0	10	11	29		
GMP	8	0	0	1	0	0	1	10	4	24		
Management of Small Scale Enterprises	6	13	0	0	4	1	0	9	0	33		
Olive Oil Specific Business Management	0	0	0	6	0	0	0	1	0	7		
General Business Management	5	9	8	6	4	0	0	10	0	42		
On-site Practical Training/FS	11	0	0	3	0	0	0	8	2	24		
On-site Practical Training/OHS	0	13	26	0	5	0	0	7	4	55		
Total	41	38	41	25	13	6	5	60	40	269		

Planned Capacity Building Activities (July- December 2010)

I- FURNITURE SECTOR TECHNOLOGY TRAINING

(1 – 26 JULY 2010)

The second stage of capacity building for the woodwork sector will consist of a 14-day long jointly prepared application courses with the Chamber of Commerce and Industry in Saida and South Lebanon - SouthBIC - that focuses on the wood materials and components; production management; machines and tools; maintenance; and design and drafting.

Specifically, at the end of the course the participants will have obtained skills and knowledge in the following areas:

Wood, associated materials and components	<ul style="list-style-type: none">a- The description, characteristics and types of wood and related materials;b- Selection of wood for particular purposes
Production quality and management	<ul style="list-style-type: none">a- Costing, pricing and accounting of products and services;b- Introduction of new products on the market;c- Inventory management;d- Scheduling of work.
Machines and tools	<ul style="list-style-type: none">a- Use of machines and power tools;b- Use of manual tools.
Maintenance	<ul style="list-style-type: none">a- Design and implementation of regular maintenance plans and schedules;b- Repair and overhaul of machines, power tools and other equipment.
Design and drafting	<ul style="list-style-type: none">a- Development of new designs;b- Drafting on paper of designs;c- Prototype fabrication

Implementation Strategy

Among the woodwork enterprises related to the LAISER project's phase I and II, 19 enterprises will participate in the course.

Moreover, Non-listed woodwork factories (from the chamber cluster) will be invited to attend the course as well (See Annex 7). The training course is divided into 14 days as shown in the description below.

#	Description	
1)	Day	1: General Presentation; Wood materials, Associated materials, Components.
2)	Day	2,3,4,5,6,7: Production quality and Management; Facilities Planning.
3)	Day	8,9: Tooling: manual and power tools.
4)	Day	10,11: Maintenance management.
5)	Day	12,13,14: Design and Drafting.
6)	Day	15: On-site implementation

The detail Schedule is provided in Annex8.

II- ON-SITE IMPLEMENTATION OF ISO 22 000 STANDARDS (GHP/GMP AND HACCP) IN THE AGRO-FOOD ENTERPRISES INCLUDED IN THE SUPPORT SCHEME OF LAISER PROJECT PHASE I & II – UNIDO,

(1 JULY- 30 SEPTEMBER 2010)

The introduction and familiarization of ISO standards for food enterprises from phase I and phase II was mostly theoretical with on-site demonstrations. This was carried out in order to incorporate the establishments' conditions within the concept of the standards.

The second stage of capacity building will consist of an on-site implementation module that focuses on each individual enterprise rather than on groups .The implementation of relevant standards and systems will be followed step-wise in accordance with the specified field and monitored by UNIDO office expert.

Beneficiaries to be supported are the food firms included within the support scheme of LAISER phase I & II. Where the selection was done following an evaluation and commitment form distributed and ratified by their end, confirming their willingness to implement food safety Management Systems and invest in applying FSMS (See Annex 9).

From the outset (22 enterprises), 20 showed interest in applying food safety management system (See annex 10).

Locations of firms and Fields to be covered: South Lebanon, Bekaa and Southern suburb of Beirut / Olive oil; Dairy; Pickles; Cereals; confectionery, chewing gum.

The on-site implementation program will be divided into three workshops as shown below:

1- Train of Trainer's and Launching Workshop

The objective of the train of trainer's programme element FB/LB/09/002 is to create a group of national food safety experts, available for the implementation of ISO 22 000 at selected food enterprises thus promoting the development of micro and small scale enterprises.

Trainers will be subjected to an intensive 4-days training course to upgrade their knowledge, and updating courses and orientation to experts' capabilities for the implementation of food management systems.

Launching of the on-site implementation program will be carried out following the training of trainers program to (1) explain implementation methodology, documentation and reporting system (2) assign experts to specified firms, and (3) set-up team work map.

Expected Output

Each Trainee will engage in theoretical and practical skills on their existing knowledge of the subject. Trainees are expected to possess the following skills upon completion of the course:

- The capability to demonstrate, communicate and deliver the particular training course;
- A strong understanding of both technical concepts of the relevant standard and firm field e.g. olive oil, confectionery, dairy products, etc...

The ability to implement good hygiene and manufacturing systems in order to help enterprises expand their access to world markets.

2- Refresher Workshop

Following up major development related to the implementation process conducted by the experts will be conducted and led by the national food consultant during the refresher workshop and will be followed by an inspection and on-site demonstration when needed.

3- Closing Workshop

Final presentation will be conducted by each food safety Trainer, where the first draft of the final reports related to each beneficiary will be presented to the national food consultant for further approval.

Table 8: Sub-work plan for the on-site implementation of ISO 22000

Tasks / Date	1 July- 16 July 210	19 July- 22 July 210	23 July- 10 Sep 210	13 Sept 2010	14- 30 Sept 2010
I- Coordination between the National Project Coordinator and Food consultant: 1. Introduction to LAISER project; 2. Preparation for the ToT; 3. Preparation of all documents needed such as templates and evaluation sheets; 3. Selection and distribution of experts in relation to each enterprise; 4. Filed visits if needed.					
II- ToT: 1. Updated courses and orientation to experts capabilities for the implementation of food management systems; 2. Distribution of tasks; 3. Discussions of the details of implementation with all relevant info needed.					
III- On- Site Implementation: 1. The expert will be given 5 preparatory days and 5 field visits/month; 2. Updating workshop.					
IV- Closing Workshop					
V- Collection of reports and Finalization					

III- STUDY TOUR TO THE EIMA, INTERNATIONAL AGRICULTURE MACHINERY EXHIBITION, BOLOGNA, ITALY.

10-14 NOVEMBER 2010

Description:

EIMA international is one of the most important exhibition of farm machines and it become the main observatory of the agriculture mechanization, from tractors and combine harvesters to equipment for seeding and tilling the land and on to machinery for spraying and irrigation;

It is one of the most important international events in the trade fair panorama for the sector and has always drawn the participation of the world’s leading manufacturers. On a biannual basis, the fair provides visitors with a complete showcase of the finest mechanical technologies available for agriculture, livestock raising, forestry, the agro-industry, bio-energy and components.

The upcoming EIMA fair, special attention will be focused on foreign visitors and the B2B, matchmaking meetings and workshops to be organized. Thus, we are keen on providing our support to the entrepreneurs coming from developing countries.

For each participatory company will be scheduled business meetings, assistance during negotiations and support in the definition of the industrial proposals.

It could be a very important initiative in benefit for the agro-industry SMEs/supplier firms coming from developing countries to match them with European ones according to their requirements, projects and/or activities.

The exhibition is organized by UNACOMA (The Italian association of agriculture machine's builders) and it is a fundamental meeting for agricultural, economics operators, machine's builders and technical researchers.

The nominated candidates for the EIMA exhibition:

- a- MoI**, Pierre Abi Nakhoul (Quality Control, Standardisation and Food Processing);
- b- MoA**, Ms. Rita Hasbany (Head of Departments of Technical trainings and Cooperatives relations Services) and Ms. Hala Abdalla (Acting Head of Agricultural economics and marketing Service);
- c- ALI**, Mr. George Nasraoui (Member of ALI board);
- d- LAISER project**, Mr. Zein Harb (Owner of Harb Holding);
- e- UNIDO**, Ms. Nada Barakat (National Project Coordinator).

e) Project management:

A Project Steering Committee was and held its first meeting on 19th February 2008, its second meeting on the 8th of September 2008 and its third meeting on the 2nd of September 2009. The PSC comprise members from:

- The Ministry of Industry
- The Ministry of Economy and Trade
- The Ministry of Agriculture
- The Presidency of the Council of Ministers; Lebanon Recovery Fund
- The Association of Lebanese Industrialists
- The Syndicate of Lebanese Food Industrialists
- The agro-industry private sector, and
- UNIDO

First Project Steering Committee (19th February 2008):

The purpose of the meeting was to understand and decide upon the functions of the PSC and the members' general duty; present the project and its progress; decide upon the project's work plan activities; present the purposed selection criteria for enterprises to be rehabilitated and present a purpose guide for environmental assessment of enterprises.

The steps through which the project has passed through as well as its future targets and goals were explained; followed by a detailed presentation of the project's Work Plan.

Second Project Steering Committee (8th of September 2008)

The meeting highlighted the importance of the project's contribution to the Lebanon's economic development and stressed on the fact that the project available funds are not enough to cover for the costs of damaged industry.

The PSC requested to improve on the visibility of the project and also to share more information with the PSC members on a continuous basis. This is particularly the case for the training programmes which may benefit a large number of persons if it is largely disseminated.

Third Project Steering Committee (2nd of September 2009)

Similarly to the second PSC, requests for addition of funding for the LAISER Project from the Lebanese Recovery Fund were made.

The project's success was affirmed as was the ensuing result whereby it has become a model for a similar type of project in Iraq.

The Association of Lebanese Industrialists expressed their satisfaction with the project activities and highlighted the relatively limited project budget in comparison to the war damages, the enterprises suffered from.

As scheduled, an updated data base programme was presented. It contains information of all project supported enterprises and can be used to generate reports on inputs per enterprise, evaluation of trainings, etc.

Fourth Project Steering Committee (4th of May 2010)

Similarly to the third PSC, request for addition of funding for the LAISER Project from the Lebanese Recovery Fund were made.

It was brought into subject that the previous proposal for balancing budget expenditures due the requested extension was rejected by the Ministry.

In reply, the Minister of Industry confirmed his satisfaction with the project's development and reassured that the letter will be set into discussion. He proceeded by stating that there are still many establishments that didn't receive any support in the Southern Suburbs of Beirut Area.

The President of Syndicate of Lebanese Food Industrialists added that the 2006 war has led to indirect damages including devastated export-products and raw materials. Such losses can be measured for a further possible support. He suggested considering this issue for the phase III implementation. And where Mr. Jenane proposed including those details in the selection criteria for phase III of the project.

f- Project implementation:

With regard to its implementation the project is on time and achieving the expected results. Since its inception the project has, however, faced a number of stop-go situations due to the country's fragile political situation and the numerous armed clashes that has taken place during the project period.

Management has continuously taken steps to ensure progress and while initially there were delays in the project's implementation these have been overcome and the project brought back on track.

The project is on target as shown in the overall expenditures, i.e. Phase I has been except for minor outstanding activities in the process of completion; For Phase II 89% of the funds have been spent with activities for the remaining funds in their planning and execution stages.

A requested for the extension of Phase I activities on the 2nd of November 2009 were addressed to the LRF committee for the following activities:

- **Training:** equipment under procurement will be delivered in association with the required training, testing, use and maintenance.

- **Business plan development:** Finalization of the business plans under preparation for the various agro-enterprises supported by the project.
- **Study tour:** Business linkages and market search for the leather enterprises supported by the project.

The LRF approved on the 22nd of January 2010 on the extension for the procurement of equipment costing up to 50,000 USD.

Phase II: Expenditures as per June 2010

Category	Budget (USD)	Expenditure*	Utilization	Budget distribution	Expenditure distribution
Personnel	160.000	120.993	76%	11%	10%
Civil works [^]	100.000	99.625	100%	7%	8%
Training [^]	80.000	34.697	43%	6%	3%
Transport	10.000	9.988	100%	1%	1%
Supplies and commodities	15.000	14.988	100%	1%	1%
Equipment ^{^†}	1.010.000	944.373	94%	72%	76%
Travel	20.000	11.677	58%	1%	1%
Miscellaneous	6.869	6.857	100%	0%	1%
Sub-total	1.401.869	1.243.199	89%	100%	100%
Agency support	98.131	87.024	89%		
Total (USD)	1.500.000	1.330.223	89%		

* Combines actual and projected expenditures for goods and works on order

[^] Direct deliverables to the beneficiaries

[†] Equipment, field purchases/MODs

The achievements relate to the project document in the following ways:

- Equipment: Procurement for a total of 944,373 USD of the budgets 1,010,000 USD equivalent to a utilization rate of 94%.
- Civil works: Orders have been placed for a total of 99,625 USD of the budgets 100,000 USD equivalent to a utilization rate of 100%.
- Training programmes are in the planning process – and 43% of the budget spend so far.

g) Implementation modality:

The close collaboration with the beneficiaries, including several visits to each enterprise by the project office in the company of the Ministry and the technical experts; the selection procedures developed and subsequently the conferences held with the beneficiaries about the recommended civil works to be made and the equipment to be purchased, has all contributed to produce the project's results.

V. Summary of implementation

Implementation is on track and in line with the work plan (ref. Annex 3 – Work Plan for phase II). During the reporting period there has not been made any adjustments either to the work plan or the budget. For the coming project period it is not foreseen that adjustments will be needed to the timing, strategies, targets, key outcomes and planned outputs. For the latter part budget adjustments will be made if the LRF accord the project the additional funds applied for.

Table 10 below provides the status of each project output.

Output 1: A comprehensive action-plan for the rehabilitation of directly affected agro-industries prepared and agreed upon by all stakeholders.

Activities	Description	Status	Reflections/Comments
<p>1.1 Assist the Ministry of Industry to implement policy decisions leading towards effective post-war rehabilitation of the agro-industrial sector</p>	<ul style="list-style-type: none"> ▪ Capacity building within the Ministry and provision of necessary equipment for project follow-up. ▪ Recommend selection of factories on employment generation, gender, prevention of pollution etc. ▪ Monitoring of commitment by owners, problems faced, initial performance, capacity levels reached, actual employment generated and recommend policies on any other assistance where needed. 	<p>Started September 2007</p> <p>Continuous</p>	<ul style="list-style-type: none"> ▪ The Ministry has received required office equipment (PC's, printers, scanners, photocopy machine, noise level meters, active desks etc.). ▪ Technical assessments of enterprises done. ▪ Environmental assessment questionnaire applied.
<p>1.2 Establish a PSC involving the main counterparts to oversee the project activities and provide advice to the Project Management Unit.</p>	<p>Project Steering Committee to:</p> <ul style="list-style-type: none"> ▪ Advice the project on strategic directions/decisions and support activities to be provided. ▪ Ensure the effective cooperation between all key stake-holders. ▪ Advice on the effectiveness of the ongoing activities. 	<p>The PSC was established and held its first meeting on 19th February 2008, its second meeting on the 8th of September 2008, its third meeting on the 2nd of September 2009 and its fourth meeting on the 4th of May 2009.</p>	<p>Members of the PSC are:</p> <ul style="list-style-type: none"> ▪ Ministry of Industry (chair of the committee) ▪ Ministry of Economy and Trade ▪ Ministry of Agriculture ▪ Presidency of the Council of Ministers ▪ Association of Lebanese Industrialists ▪ Syndicate of Lebanese Food Industrialists ▪ United Nations Industrial Development Organization
<p>1.3 Finalize the technical and environmental assessment of war-affected</p>	<p>135 industrial enterprises out of the total directly damaged were identified as agro-industries. These units have been assessed against the equipment and associated training needs. This would facilitate the selection of 75-100 units that</p>	<p>Done</p>	<p>All the 48 Enterprises were contacted and visited. 41 enterprises were selected as primary clients for phase II, from which 4 were already</p>

	agro-industries, including sectoral support services	will be assisted under the project in Bekaa, Southern Lebanon and in the Southern Suburbs of Beirut.		benefiting from phase I.
1.4	Assess the needs to strengthen institutional support: Skill development needs to provide effective services for the rehabilitation work	The Ministry's team of experts will improve its competency by working with the UNIDO Team on the different activities and technical aspects of the project. In addition, the team will upgrade its technical capacity through various training programs.	On-going	See Annex 6
1.5	Prepare comprehensive proposals for the rehabilitation of affected enterprises: Interventions, plans layouts, technical specifications and adequate budgetary details	This is the main outcome of the technical assessment which will lead to having all factories operational	Equipment: Done Civil works: Done	Detailed data on the rehabilitation have included: <ul style="list-style-type: none"> ▪ Technical specifications of equipment and potential suppliers were finalized. ▪ Building renovation needs, i.e. bill of quantities and drawings done for a total of 2 enterprises selected for rehabilitation.
1.6	Conduct participatory workshops with all stakeholders to present the proposals and	Meetings to explain all details pertaining to the technical assessment Finalize the selection of enterprises to benefit from the project activities	Done	Meetings were held with industrialists individually as well as on a sector-basis to confirm which equipment to procure and what building renovation works to undertake prior to launching the tenders.

	select priority enterprises to be rehabilitated			
1.7	Prepare a work plan for the rehabilitation work	A detailed work plan for the rehabilitation work, i.e. the provision of skills training and equipment and building renovation and the implementation of the project to be presented and agreed upon by the PSC	Done	A detailed work plan was developed.
1.8	Provide required training for nationals to supervise and advise on the rehabilitation work	Train the project team (and other nationals) to enhance their capabilities in project management, supervision etc. (inside and outside Lebanon)	Continuous	A comprehensive training program was developed and implemented.
2.1	Confirm planned interventions with each selected enterprise	Meetings to explain the proposed procurement of equipment and building renovation work to be done	Done	Meetings were held with industrialists individually as well as on a sector-basis to confirm which equipment to procure and what building renovation works to undertake prior to launching the tenders.
2.2	Final contract negotiations and legal and financial arrangements for the work to be conducted and the equipment to be installed	Evaluation of bids, confirmation of specifications, quantities and prices	Planned as part of the tender procedures	Contract negotiations were held with all suppliers, international and national to review specifications, prices, payment schedules and delivery details
2.3	Finalize engineering designs, technical	To follow on from the technical assessments	Done	Engineering drawings and technical specifications has been discussed with owners and staff of the enterprises to receive support.

	specifications and procure equipment/spare parts			
2.4	Remedial works/new upgrading construction at site	This is the main outcome of the technical building assessment which will lead to having functional buildings for all selected enterprises	Done	Construction/remedial work is been finalized at 2 enterprise.
2.5	Repair unserviceable equipments and install and commission new machines/production lines	This is the main outcome of the tender process for equipment procurement, which will lead to all selected enterprises becoming operational	On-going	Equipment in the form of specialized machinery for each sector plus power generators will be delivered and installed in 41 enterprises. Three pieces of locally purchased equipment was delivered and installed.
2.6	Plan and conduct employee training for new unfamiliar equipment	This is the training of staff in the selected enterprises in the operation and maintenance of new equipment	To be done upon equipment delivery	The delivery contracts included training obligations by the suppliers for instructing employees of the recipient enterprises in the safe and correct operation and maintenance of the new equipment
2.7	Provide assistance for the development of business plans; management and supervisory staff training	The setting up of training relevant to running, management and marketing for small scale enterprises	Management training: done Business plan development: Soon to be commenced	A range of business management courses and study tours have been arranged for industrialists and other partner ministries and organizations.
2.8	Provide TA to agro-enterprises, including GMP,	Identification of consultants who may provide the required training and inputs	On-going	Specific courses have been held and are planned for implementation in connection with these subjects

<p>linkage to markets, research, finance etc.</p>			
<table border="0"> <tr> <td data-bbox="100 272 352 992"> <p>2.9 Monitoring, evaluation and corrective measures</p> </td> <td data-bbox="352 272 1402 992" style="text-align: center; vertical-align: middle;"> <p>Continuous</p> </td> <td data-bbox="1402 272 1915 992"> <p>Follow-up and monitoring of the project's implementation is done by the UNIDO Regional Office in Lebanon in close collaboration with Ministry of Industry and the Lebanon Recovery Fund under the Presidency of the Council of Ministers (PCM).</p> <p>Monitoring is done through site visits, telephone conferences, meetings, and reporting to the projects' Program Steering Committee (2-3times per year), Ministry of Industry (regularly), Lebanon Recovery Fund/PCM (monthly and bi-annually) and UNIDO's headquarters (continuously).</p> <p>Mid-term evaluation of the project was finalized in December 2008.</p> <p>An independent evaluation of the project was finalized in October 2009.</p> </td> </tr> </table>	<p>2.9 Monitoring, evaluation and corrective measures</p>	<p>Continuous</p>	<p>Follow-up and monitoring of the project's implementation is done by the UNIDO Regional Office in Lebanon in close collaboration with Ministry of Industry and the Lebanon Recovery Fund under the Presidency of the Council of Ministers (PCM).</p> <p>Monitoring is done through site visits, telephone conferences, meetings, and reporting to the projects' Program Steering Committee (2-3times per year), Ministry of Industry (regularly), Lebanon Recovery Fund/PCM (monthly and bi-annually) and UNIDO's headquarters (continuously).</p> <p>Mid-term evaluation of the project was finalized in December 2008.</p> <p>An independent evaluation of the project was finalized in October 2009.</p>
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Annexes

Annex 1: Support Overview

Printing Sector that was excluded		
1	Est. Kalifi for printing & packaging	Paper, Plastic & Printing
2	Youssef Baydoun	Paper, Plastic & Printing
3	Al Hadi Printing	Paper, Plastic & Printing
4	Al-Mardini company for Printing packaging	Paper, Plastic & Printing
5	Beirut for Seleton	Paper, Plastic & Printing
6	Dar Arabic Culture	Paper, Plastic & Printing
7	Dar El Adwaa	Paper, Plastic & Printing
8	Dar Sabh for Printing and publishing	Paper, Plastic & Printing
9	Est. Arabic history for printing and packaging	Paper, Plastic & Printing
10	Est. Basim Nasr Dean For trade	Paper, Plastic & Printing
11	Est. Dalta for printing & publishing	Paper, Plastic & Printing
12	Est. Dar mountazer	Paper, Plastic & Printing
13	Est. Faouzia fouladkar	Paper, Plastic & Printing
14	Est. Farhat for printing and packaging	Paper, Plastic & Printing
15	Est. Fouad Albaino for packaging	Paper, Plastic & Printing
16	Est. Haidar El Husseini	Paper, Plastic & Printing
17	Est. International for books	Paper, Plastic & Printing
18	Est. Lebanese Cardboard Abbas Daher	Paper, Plastic & Printing
19	Hassan Fleifel	Paper, Plastic & Printing
20	Interpack boxes	Paper, Plastic & Printing
21	La Reine	Paper, Plastic & Printing
22	Lebanese Company for cardboard production S.A.L	Paper, Plastic & Printing
23	Lebanese Company for paper production S.A.L	Paper, Plastic & Printing
24	Limpex & Anan Enterprise S.A.L	Paper, Plastic & Printing
25	Tasco	Paper, Plastic & Printing

Categories closed /not interested		
1	Jaber	Textile
2	Mohamad DIA	Textile
3	Falco	Textile
4	Scorbin	Textile
5	Est. Sabah Ali Hammoud	Textile
6	Fatima Hakim Sewing	Textile
7	Golden Dragan Company Hani Daia	Textile
8	Jawad Bros for trade Tricot	Textile
9	Textile & dye Co.	Textile
10	Arz textile Co.	Textile
11	Rabih Beiz	Textile
12	Trico Magic for trade	Textile
13	Middle East Chilling Company	Food and Beverage
14	Masaya and Co	Food and Beverage
15	Est. Ali Yassine	Food and Beverage
16	Anne'ma Bakery	Food and Beverage
17	Moular for dairying	Food and Beverage
18	Bint AL JABAL	Food and Beverage
19	Lebanese Fruit Juice	Food and Beverage
20	Est. Samo for trade	Leather
21	White Shoe	Leather
22	Est. Faraj for trade	Leather
23	BFB Company for woods production and trade SAL	Woodwork
24	Harissa Brothers Co.	Woodwork
25	Hassan Adel Taleb	Woodwork

Phase II Beneficiaries		
1	Salhab Ice Cream	Food & Beverage
2	Imad Ghosson Pickles	Food & Beverage
3	Harb Roastery	Food & Beverage
4	Sbaiti Ice Cream	Food & Beverage
5	Kadmous Factory	Food & Beverage
6	Sadaka Sweets	Food & Beverage
7	Chaaban Confectionery	Food & Beverage
8	Harb Dairy Products	Food & Beverage
9	Alfa Inter Food	Food & Beverage
10	Patisserie Sara	Food & Beverage
11	La Martine Confectionery Co.	Food & Beverage
12	Est.Al Farah	Woodwork
13	Batal Design Co.	Woodwork
14	Drian	Woodwork
15	Hamzeh Yassine Sons Co	Woodwork
16	Chehadi	Woodwork
17	Ahmad Hassan Sadek Sawmill	Woodwork
18	Sabrawi Brothers Est.	Woodwork
19	Est. Hassan Sleiman	Woodwork
20	Estab.of Ayoub for Production&Trade	Woodwork
21	Yassine Sawmill	Woodwork
22	Est Sweidan	Woodwork
23	Est. AL Porsh	Woodwork
24	Gallery Jaffal for Furniture	Woodwork
25	Moderna & Sarafina Inc.	Woodwork
26	Florense General Trading Co.	Woodwork
27	Ghassan Charrara	Leather
28	Abdallah Chami	Leather
29	Shami Trading Co.	Leather
30	Akil Fardous	Leather
31	Mohamad Mzanar	Leather
32	Perfect Shoes	Leather
33	Moumtex Workshop for Clothes Trade	Textile
34	Four Season Fashion	Textile
35	Trico Dima Co.	Textile
36	Chic Top	Textile
37	Trico Orient Star	Textile

Phase I Beneficiaries		
1	Abou Ghaida Spices	Food & Beverage
2	Ghosson Pickles	Food & Beverage
3	Milky's	Food & Beverage
4	Modern Sanabel Bakery	Food & Beverage
5	A.O. Ghandour SONS SAL.	Food & Beverage
6	Spot Shoes Est	Leather
7	Maestro for Production & General Trade SAL	Leather
8	Issam Co.SAL	Leather
9	Verucca Shoes	Leather
10	Est. Wissam for Trade	Leather
11	Kalaway Modern Olive Oil Mill	Olive Oil
12	Kashmar Olive Oil Mill and SONS	Olive Oil
13	Khreyss Olive Oil Mill	Olive Oil
14	Al Marj Olive Press	Olive Oil
15	Joseph Rizk Olive Oil Mill	Olive Oil
16	Modern Olive Oil Mill	Olive Oil
17	Aidibi Establishment for General Trade	Olive Oil
18	Limosine	Textile
19	Lord Company	Textile
20	Zeina Tex	Textile
21	Rotex	Textile
22	Al Hadaf International Company for Trade and Industry	Textile
23	Sweid For Design	Textile
24	Tricot Starlet Company	Textile
25	Youssef Hallal Factory	Textile
26	Trussadia Co. for Trade	Textile
27	Farestex	Textile
28	Maximum	Textile
29	Hassan Awada Factory and Furniture	Woodwork
30	Est. Maki for Trade and Design	Woodwork
31	Mohammad Idriss factory and Furniture	Woodwork
32	Rashid Youniss design and furniture	Woodwork
33	Assi Brothers	Woodwork
34	Hussein Awada Factory	Woodwork
35	Hussein Khusheish Establishment	Woodwork
36	Khazaal Factory	Woodwork
37	Ali Mourtada Azki Establishment for Woodwok	Woodwork

38	Nizam El Dine	Textile
39	Assad Ajami + Sons Metalwork	Printing & Metalwork
40	Al-Rihani Company for Printing	Printing & Metalwork
41	Lord Sac	Leather

38	Gallery Ezzeddine	Woodwork
39	Est. of Skaiki for Trade	Woodwork
40	Kfar sir Ice cream	Food & Beverage
41	Chic Top	Leather
42	Castle	Woodwork
43	Hassan Abou AKar	Tiles
44	Dalal Steel Industries	Metalwork
45	Central Plast Nylon Bags	Nylon
46	Faris Bros.	Leather
47	Martina	Leather
48	Trico Orient Star	Textile

Annex 2: Detailed List of Supported Enterprises for phase I

	Beneficiaries	Contact Person	Address	Sector	Type of Equipment	Qty	Cost	Civil Work Estimated Cost
1	Abou Ghaida Spices	Abdel Amir Abou Ghaida	Civil defense street, Joulahlieh area, Al Khyam village, Nabatieh province.	Food & Beverage	Spices Grinders	2	\$7,800.00	\$15,564.78
					Generators (30 KVA PG)	1	\$6,920.00	
2	Ghosson Pickles	Imad Abdel Hussein Ghosson	Maslakh al Qadeem Street, East Side area, Al Khyam village, Nabatieh province.	Food & Beverage	Inkjet Printer	1	\$7,920.00	\$18,040.81
					Generators (30 KVA PG)	1	\$6,920.00	
3	Milky's	Abdulla Assi	Baker Agha Street, Karam Al sheikh Area, Ansar village, Nabatieh province.	Food & Beverage	Generators (80 KVA PG)	1	\$10,210.00	
4	Modern Sanabel Bakery	Wafic Halal	Qabir al Doulani Street, Main road east Nmayrieh, Nmayrieh Village, Nabatieh Province.	Food & Beverage	Generators (80 KVA PG)	1	\$10,210.00	
5	A.O. Ghandour SONS SAL.	Abdel Kader Ghandour	Main Street, Rida Mosque Area, Beer Al Abed Southern Suburb of Beirut Province	Food & Beverage	Generators (150 KVA PG)	1	\$15,350.00	
6	Spot Shoes Est	Mustafa Hammoud	Beside Byblos Bank Hadi Nasrallah Highway Southn Suburb Beirut Lebanon.	Leather	Hydraulic Clicking Press	1	\$4,106.32	
					Treadle Operated Eyeletting Machine	1	\$1,198.9	
					Set of Tooling	5	\$6,475.00	
					Shoe Upper Backpart Pulling and Premoulding machine	1	\$5,272.02	
					Semi-Mechanic Toe Part Lasting Machine	1	\$9,455/96	
					Extra Wipers (Couple)	2	\$1,632.00	
					Heating Device for Fixing Adhesive	1	\$181.35	
					Two Station Automatic Sole and Shoe Flash Activating Unit	1	\$2,098.45	
					Hydraulic Automatic 2 Station Sole Attaching Press	1	\$4,443.01	
					Combined Finishing Machine, 2 Motors	1	\$2,072.54	
Dust Extrator and Collector with Motor	1	\$712,44						

7	Maestro for Production & General Trade SAL	Hussam Al Rayis	Behind jabal Amel station, Kafaat Hadi Nasrallah Highway, Southn Suburb Beirut Lebanon.	Leather	Sole lockstitching machines, 2 threads gradual speed with long horn motor and heating.	1	\$20,945.60	
8	Issam Co.SAL	Issam Beydoun	Beside the Qaeim mosque, White street, jamous, Southn Suburb Beirut Lebanon.	Leather	Semi-automatic pre-trimming machine for soles	1	\$22,603.00	
					Dust Extrator and Collector with Motor	1	\$712,44	
9	Verucca Shoes	Youssef Abou Allaweh	Facing Azarieh building Madi Street,Mouawad, Southn Suburb Beirut Lebanon.	Leather	Digitizing Tablet CALCOMP DRAWINGBOARD VI - 2D Tablet.	1	\$1,113.99	
					Shoe Master Power	1	\$15,284.97	
					Cutting Plotter Type, EDO1652A, Pen	1	\$8,937.82	
10	Est. Wissam for Trade	Wissam Bazzi	Facing Orga shopping centre, Street leading to Mar Mechael church, Saint Terez South Suburb Beirut Lebanon.	Leather	Shoe Lasting Margin Upper Roughing Machine with a dust extractor and collector in addition to a motor.	1	\$6,175.00	
					Two Station Automatic Sole and Shoe Flash	1	\$2,098.45	
					Hydraulic Automatic 2 Station Sole Attaching Press	1	\$7,577.72	
					Cooling Unit for Stabilizing Lasted Shoes, Output 800 Pairs 8 hrs.	1	\$8,782.38	
11	Kalaway Modern Olive Oil Mill	Atef Khalil Alayan	Borj Tabbala Street, Tabbala Area, Kalaway village Nabatieh province.	Olive Oil	Generator 60 KVA PG	1	\$9,200.00	
12	Kashmar Olive Oil Mill and SONS	Abed Al Amir Kashmar	Bourj Rahhal Street, Biryas al Hallousieh, Nakhleh station Area, Hallousieh Village, Tyr province.	Olive Oil	Complete olive washing line	1	\$53,899.78	\$18,948.00
13	Khreyss Olive Oil Mill	A Khreyss & R. Youssef	Wade Al Assafeir street, matal Al Jabal Area, Khyam Village, Nabatieh province.	Olive Oil	Vertical Centrifugal Separator	1	\$49,408.14	
14	Al Marj Olive Press	Youssef Fehayli	Tal al Nahas Street, Army Location, Koulayaa Area, Bourj Al Moulouk Village, Nabatieh province.	Olive Oil	Hummer Crusher	1	\$12,381.86	
					Bottling line machines	1	\$15,471.48	
15	Joseph Rizk Olive Oil Mill	Fidel Rizk	Beside the Aein, Rashaya Al Foukhar area, Hasbaya Province, South Lebanon.	Olive Oil	Vertical Centrifugal Separator	1	\$48,000.00	\$25,225.00

16	Modern Olive Oil Mill	Ahamad Ajami	Main street, Abbassieh area, Tyr province, South Lebanon.	Olive Oil	Vertical Centrifugal Separator	1	\$48,000.00	
17	Aidibi Establishment for General Trade	Ahmad Aidibi	Main srteet, Jibal Al Botom area, Tyr province, South Lebanon.	Olive Oil	Vertical Centrifugal Separator	1	\$48,000.00	
18	Limosine	Samia Shabban	Mouawad beside SAFI Hair Style ,Southern Suburb Beirut.	Textile	Generator 40 KVA PG	1	\$7,800.00	
					Software CAD Cam System	1	\$11,050.00	
19	Lord Company	Kassem Al Sayyed Ahmad	Sayyed Hadi Nasrallah High way Southern Suburb Beirut.	Textile	Shirt Yoke Seamer	1	\$20,068.80	
20	Zeina Tex	Mustafa Arzouni	Beside Darwish pastries .Mrejji Area, Southern Suburb Beirut.	Textile	Shirt Collar New Auto Stitcher	1	\$18,001.80	
21	Rotex	Issam Wahid	Bshara al khoury street Beside Choukri Hamasneh Southern Suburb Beirut.	Textile	Pocket Setter	1	\$29,981.30	
22	Al Hadaf International Company for Trade and Industry	Mousalem Wahid	Bshara al khoury street Beside Choukri Hamasneh Southern Suburb Beirut.	Textile	Shirt Sleeve Plackets Setter	1	\$18,525.00	\$61,546.00
23	Sweid For Design	Faisal Sweid	Mouawad ,beside rotex places, just beside shahrour Laundry Southern Suburb Beirut.	Textile	Cutting Cloth Machine	1	\$910.00	
					Blindstich Machine For Extra Light Material	1	\$1,235.00	
					1-Needle, Needle-Feed, Lockstitch Machine,	2	\$2,470.00	
					1-Needle, Top and Bottom-Feed Lockstitch Machine with double capacity hook..	2	\$1,560.00	
					2-Needle, 5-Thread Stitch Machine With Cahin Off Trimming Device & Chain-Off Thread Device.	2	\$3,120.00	
					Electric Heated Ironing Table With Boiler and Vaccum	1	\$2,275.00	
24	Tricot Starlet Company	Ali Ismail	Jamous Street, beside the Social service office, hadath Area Southern Suburb Beirut.	Textile	Buttonholing Tricot Machine	1	\$5,700.00	
					Attach Button Sewing Machine With Knot-Tying Machine	1	\$5,650.00	
					Needle Lockstitch Straight Buttonholing Machine.	2	\$3,250.00	

25	Youssef Hallal Factory	Youssef Halal	Bshara al Khoury Street Beside Choukri Hamasneh Southern Suburb Beirut.	Textile	Buttonholing Tricot Machine; Automatic Oil	1	\$13,750.00	
					Double Chainstitch Machine Feed Off The Arm With Puller	1	\$13,200.00	
					Direct Drive, High Speed, 1-Needle, Lockstitch Machine With Automatic Thread Trimmer	5	\$13,200.00	
					1-Needle, Bottom-Feed Lockstitch Machine with an edge trimmer and an automatic thread trimmer with auto lifter and automatic reverse feed function.	1	\$5,500.00	
26	Trussadia Co. for Trade	Jihad Dia	Beir Hasan ,Embassy Street number 77, Behind Iran Embassy and the Research Institute ,Southern Suburb Beirut.	Textile	Welt Pocket Machine	1	\$24,000.00	\$53,115.00
					High-Speed Double Needle Chainstitch Machine For Shirt	1	\$2,600.00	
					Double Chainstitch Machine Feed Off The Arm With Puller	1	\$3,900.00	
					Direct Drive, High Speed, 1-Needle, Lockstitch Machine	1	\$1,560.00	
27	Farestex	Hani Hussein Faris	West Zawtar Area Nabatieh Province, South Lebanon.	Textile	Buttonholing Machine Automatic Oil High Speed	1	\$4,062.50	
					Attach Button Sewing Machine With Knot-Tying Mechanism	1	\$2,405.00	
					Lockstitch Auto Trimmer.	4	\$3900.00	
					Automatic Cutting and Hem Embroidering/tape cutting and rolling machine	1	\$1,625.00	
					2-Heads 6-Needles Computerized Embroidering Machine	1	\$4,875.00	
					Lockstitch Ruffles Machine	1	\$2,405.00	
					Computer Flake Machine	1	\$1,625.00	
28	Maximum	Mahmoud Yassine	Take the street from the Kwait embassy round about that lead to sea side, Beside Embassy of Iran, the 4th building ' Palm Residence, Southern Suburb Beirut.	Textile	Direct Drive, High Speed, 1-Needle, Lockstitch Machine With Automatic Thread Trimmer	1	\$4,620.00	
					Direct Drive, High Speed, 1-Needle, Lockstitch Machine.	10	\$26,400.00	

29	Hassan Awada Factory and Furniture	Hassan Awada	Main road, matal Al Jabal, Khyam area Nabatieh province.	Woodwork	Generator 30 KVA PG	1	\$6,920.00	\$14,713.09
					Heavy duty Squaring Circular Saw	1	\$9,003.12	
30	Est. Maki for Trade and Design	Ali Maki	Rashid Hayek, Gas station, Adshit Area, Nabtieh province.	Woodwork	Heavy Duty Band Saws	1	\$5,062.31	\$9,483.00
					Surface and thickness Planer	1	\$6,541.28	
31	Mohammad Idriss factory and Furniture	Mohammad Idriss	Marj al Hammam, facing Mahmoud Khourish EST, Khyam, Nabatieh province.	Woodwork	Generator 30 KVA PG	1	\$6,920.00	\$13,971.00
					Heavy Duty Band Saws	1	\$5,062.31	
					Surface Planers	1	\$6,920.00	
32	Rashid Youniss design and furniture	Rashid Ali Younis	Bayad Street, Beside the Cemetery Kafar Sir Area, Nabatieh province.	Woodwork	Heavy Duty Band Saws	1	\$5,062.31	
					Surface Planers	1	\$15,482.87	
					Generator 30 KVA PG	1	\$6,920.00	
33	Assi Brothers	Mohammad Assi	Hashem Gas station srteet, Haret Hreik Area, Nabatieh province.	Woodwork	Heavy Duty Band Saws	1	\$5,062.31	
					Surface Planers	1	\$15,482.87	
					Generator 30 KVA PG	1	\$6,920.00	
34	Hussein Awada Factory	Hussein Ahmad Awada	Main Road, Maslakh street Khyam area, Nabatieh province.	Woodwork	Heavy Duty Band Saws	1	\$5,062.31	
					Surface Planers	1	\$15,482.87	
					Generator 30 KVA PG	1	\$6,920.00	
35	Hussein Khusheish Establishment	Hussein Khalil Khusheish	Dardara al Nabea street, Khyam area, Nabatieh province.	Woodwork	Heavy duty Squaring Circular Saw	1	\$9,003.12	
					Generator 30 KVA PG	1	\$6,920.00	
36	Khazaal Factory	Fayez Mohammad Khazaal	First of Haboush, old bridge street, toul area, Nabatieh province.	Woodwork	Heavy duty Squaring Circular Saw	1	\$9,003.12	
37	Ali Mourtada Azki Establishment for Woodwork	Ali Mourtada Azki	Main street, Batoulay area, Tyr province.	Woodwork	Heavy duty Squaring Circular Saw	1	\$9,003.12	
38	Gallery Ezzeddine	Yassine Izzeddine	Main street, Abbasieh area, Tyr Province.	Woodwork	Heavy duty Squaring Circular Saw	1	\$9,003.12	
39	Est. of Skaiki for Trade	Ibrahim Skaiki	Bus Street, Hosh, Ain Baal Area, Tyr Province.	Woodwork	Generator 50 KVA PG	1	\$8,373.20	
					Industrial Air Compressor	1	\$1292.84	
					Circular Saw	1	\$10,500.00	

40	Kfar sir Ice cream	Khalil Salhab	Kaakaeit Jisr Al Litani, main road, Salhab Building	Food & Beverage	—			\$22,425.78
41	Chic Top	Khodor Allamah	Mount Lebanon, Southern Suburb of Beirut, behind Sahel Hospital	Textile	—			\$13,669.00
42	Castle	Fahed Hamoud	Main road, near Station Sabee, Haret Hreik, Southern Suburb of Beirut.	Woodwork	—			\$10,150
43	Hassan Abou AKar	Hassan Abou Akar	Bar Elias Str ,Next to Hariri Medical Center, Taanayel, Bekaa Area	Tiles	—			\$15,130.00
44	Dalal Steel Industries	Toufik Dalal	Taalabaya, Next to Hariri Medical Center, Bekaa Area	Metalwork	—			\$16,170.00
45	Central Plast Nylon Bags	Ali Lakis	Next to Al hidaya School, Baalbeck, Bekaa Area	Nylon	—			\$25,960
46	Faris Bros.	Abed Al Raouf Faris	Goubereh field Str, Beside the house of former minister Mouhsen Salim, Goubereh, Beirut.	Leather	—			\$10,089.50
47	Martina	Ali Dirbaj	Moukarzel St.– Al Azhar Bldg, Sfeir Village – Beirut	Leather	—			\$24,740.00
48	Trico Orient Star	Ali Houdrouj	Beer El Abed, next to the Mosque, Southern Suburbs of Beirut.	Textile	—			\$18,800.00

Annex 3: List of Beneficiaries to be or are being supported in Phase II

	Beneficiaries	Contact Person	Address	Sector	Qty	Type of Equipment	Civil Work Estimated Cost
1	Salhab Ice Cream	Khalil Salhab	Ali Salhab Bldg, Al Mutileh Str, Kaakaieh Jisr, Nabatiyeh province, South Area.	Food & Beverage	1	Powdered Milk Heating Vessel	
					1	Continuous Ice Cream Maker	
					1	Milk Cooling Tank	
					1	50KVA Generator	
2	Imad Ghosson Pickles	Imad Ghosson	Imad Ghosson Building, old Maslakh area, Kham Village, Nabatieh Province	Food & Beverage	1	Bottling Line & Steam Sterilizer	
3	Harb Roastery	Riad Harb	Main road, Youssef Abbas Bldg, Dirdaghya, Tyr province, South Area.	Food & Beverage	1	Coffee Roaster	
					1	Vacuum Packer for coffee	
4	Sbaiti Ice Cream	Jaafar Sbaiti	Main road, Sbaiti Bldg, Kfarsir, Nabatiyeh province, South Area.	Food & Beverage	1	Continuous Ice Cream Maker	
5	Kadmous Factory	Mohammad Ahmad Farhat	Maarakah Str., Samhat Bldg, Abbasiyah, Tyr province, South Area.	Food & Beverage	1	Tahini Grinding Mill	
6	Sadaka Sweets	Jihad Sadaka	Al Kassis St., Saad Bldg, Bir El Abed, Baabda, Mount Lebanon	Food & Beverage	1	Water Purifier	
					1	80 KVA Generator	
7	Chaaban Confectionery	Mohammad Chaaban	Boulevard Kamil Shameoun, Hadath, Southern Suburb of Beirut.	Food & Beverage	1	manual tray sealer	
					1	Two copper revolving roasters	
					1	revolving marzipan cutter kit	
					1	Chocolate melting and tempering machine	
					1	cream/nougat mixer	
8	Harb Dairy Products	Ebaa Harb	Abdallah Harb Bldg, Main square - Hallousiyeh, Tyr province, South Area.	Food & Beverage	2	200lt Steam Powered Milk Heating Vessels	
					1	3m><2m Cold Store	
					1	500 Kg Steam Generator	
9	Alfa Inter Food	Zeina Harb	Chtoura, Bekaa Area.	Food & Beverage	1	automatic bunding machine	
					1	continuous ink jet date printer	

10	Patisserie Sara	Ali Amine Kanso	Main road, Khyam - Marjaayoun, Nabatiyeh province, South Area	Food & Beverage	1	Puff Pastry Sheeter	
					1	Dough Providing Cabinet	
					1	Upright Freezer and Upright Fridge	
					1	Dough Mixer	
					1	Soft Ice Cream Maker	
11	La Martine Confectionnery Co.	Hussein Amer	Taanayel, Zahle province, Bekaa Area	Food & Beverage	1	350KVA Generator	\$72,455.00 (On-Going)
12	Est.Al Farah	Abedel kader Ramadan	Main road, Taleb & Shahine Bldg, Haret Hreik - Baabda province, Mount Lebanon.	Woodwork	1	3.8m Panel Saw	
					1	Thickneser 500mm	
					1	Planer 500mm	
13	Batal Design Co.	Bahaa	Hadi Nasrallah Highway, Zein Center, Haret Hreik - Baabda province, Mount Lebanon.	Woodwork	1	Veneer Press	
14	Drian	Ismat Drian	Shiyeh, Next to Mar Mikhael Church, Southern Suburb of Beirut.	Woodwork	1	Band Saw	
					1	Thickneser 500mm	
					1	30KVA Generator	
15	Hamzeh Yassine Sons Co	Hamzeh Yassine	Mraijeh Square, Southern Suburb of Beirut.	Woodwork	1	Veneer Splicing Machine	
16	Chehadi	Sobhi Chehadi & Ali Chehadi	Sheikh Habib region, Baalbek, Bekaa Area.	Woodwork	1	3.2m Panel Saw	
					1	400mm Universal	
					1	Band Saw	
17	Ahmad Hassan Sadek Sawmill	Ahmad Sadek	Main road, Jableh village, Marjaayoun - Khyam, south Area.	Woodwork	1	3.2m Panel Saw	
					1	Band Saw	
					1	50KVA Generator	
18	Sabrawi Brothers Est.	Abbas Sabrawi	Main road, Saidawi Bldg, Jnata, Tyr province, South Area	Woodwork	1	Band Saw	
					1	Planer 500mm	
					1	3.2m Panel Saw	
					1	30KVA Generator	
19	Est. Hassan Sleiman	Hassan Sleiman	Main road, Hassan Sleiman Bldg, Deir Amess, Tyr province, South Area.	Woodwork	1	3.2m Panel Saw	
					1	Horizontal Mortiser	
					1	50KVA Generator	
20	Establishment of Ayoub for Production and Trade	Amine Ayoub	Ayoub Center, Al Majadel, Tyr province, South Area.	Woodwork	1	Single Sided Edge Banding Machine	\$69,625.00 (Accomplished)

21	Yassine Sawmill	Hassan Yassine	Main road, Adchit, Nabatieh province, South Area.	Woodwork	1	400mm Universal	
					1	3.8 Panel Saw	
					1	200lt Compressor	
22	Est Sweidan	Atef Sweidan	Main road, Yater, Bint Jbeil, Nabatiyeh province, South Area.	Woodwork	1	CNC Router	
23	Est. AL Porsh	Sobhi AL Porsh	Main road, Al Porsh Bldg, Edaisi, Marjaayoun - Nabatiyeh province, South Area	Woodwork	1	3.8m Panel Saw	
					1	Band Saw	
					1	40KVA Generator	
24	Gallery Jaffal for Furniture	Jaffal	Main road, Jaffal Bldg, Adchit, Nabatiyeh province, South Area.	Woodwork	1	Veneer Press	
25	Moderna & Sarafina Inc.	Ghassan Moubarak	Main road, Moubarak Bldg., Zafta, Nabatiyeh province, South Area.	Woodwork	1	Vertical Panel Saw	
					1	100KVA Generator	
26	Florense General Trading Co.	Nagib Barakat	Sultan Yaackoub al Tahta area, Nagib Barakat building, West Bekaa area.	Woodwork	1	Wide Belt Sander 1300mm	
27	Ghassan Charrara	Ghassan Charrara	Al Birkeh Square, next to the Red Cross Center, Dabesh village, Bint Jbeil, South Lebanon.	Leather	1	Lockstitch shoe sole sewing machine	
					1	Leather perforating machine	
					1	15kVA generator	
28	Abdallah Chami	Abdallah Chami	Kafaat, Hadath, Southern Suburb of Beirut.	Leather	1	CAD shoe design software and training	
					1	Cutting plotter	
					1	Digitizing tablet	
29	Shami Trading Co.	Waddah Chami	Al Izdihar Bldg, Moawad Str, Shiyah - Baabda, Mount Lebanon.	Leather	1	Moccasin Sewing Machine	
30	Akil Fardous	Mostafa Fardous	Kafaat, Hadath, Southern Suburb of Beirut.	Leather	1	20 Tonne Swing Arm Cutting Press	
					1	Shoe Sole-to-Upper Press	
					1	Conveyer Steam Oven	
					1	Skiving Machine	
31	Mohamad Mzanar	Mohamad Mzanar	Kafaat, Hadath, Southern Suburb of Beirut.	Leather	1	20 Tonne Swing Arm Cutting Press	
					1	Shoe Sole-to-Upper Press	
					1	Lockstitch Shoe Sole Sewing Machine	

32	Lord Sac	Youssef Bazzi	Al Abyad district, Al Abyad Mosque, in front of Nassar Confectionery, Southern Suburb of Beirut.	Leather	1	8 Tonne Swing Arm Cutting Press	
					1	High-Speed, Single Needle, Lockstitch, Zigzag Stitching Machine	
					1	Single Needle, Unison Feed, Lockstitch Machine for Leather	
					1	24kVA sigle phase generator ²	
33	Perfect Shoes	Rida Baydoun	Haret Hreik, Next to Big Sale, Southern Suburb of Beirut.	Leather	1	25 Tonne Swing Arm Cutting Press	
					1	Single Needle, Lockstitch, Leather Sewing Machine	
					1	Direct Drive, Single Needle, Lockstitch Leather Sewing Machine	
					1	Lockstitch Shoe Sole Sewing Machine	
34	Moumtex Workshop for Clothes Trade	Mustafa Mohanna	Burji & Haidar Bldg, AL Kassees Str, Haret Hreik - Baabda, Mount Lebanon.	Textile	3	DDL-5550N-7 ¹ 1-needle, lockstitch machines	
					1	LBH-780 1-needle, lockstitch, buttonholing machine	
					1	MB-1373 single thread, chainstitch, button sewing machine	
					1	40KVA Generator	
35	Four Season Fashion	Salah Salloum	Haidar Hashem Bldg, Ragheb Harb Str, Haret Hareik - Baabda, Mount Lebanon.	Textile	1	fusing machine \$6,000	
					3	DDL-9000A-SS ¹ direct drive, high speed, 1-needle, lockstitch machine	
					1	MH-481, 1-needle, double chainstich machine	
					2	MO-6704S, high-speed, 1-needle, overlock machine, full sunken	
36	Trico Dima Co.	Ahmad Houdrouj	Al Jazira Bldg, Al Arid Str, Haret Hreik - Baabda, Mount Lebanon.	Textile	1	MO-6714S ¹ , high speed, 2-needle, overlock machine	
					1	MO-6716S, high-speed, safety stich machine	
					1	MF-7605, high-speed, flatbed, top and bottom coverstitch machine	
					2	DDL-9000A-SS direct drive, high speed, 1-needle, lockstitch machine	
					1	60 kVA generator	

37	Chic Top	Khodor Allamah	Haret Hreik, next to Rabyeh School.	Textile	4	DDL-9000A-SS ¹ direct drive, high speed, 1-needle, lockstitch machine	
					1	MH-382 high speed, flat bed, 2-needle, double chainstich machine	
					1	30KVA Generator	
38	Trico Orient Star	Ali Houdrouj	Adnan Str, Al Rouayess, Southern Suburb of Beirut	Textile	1	MO-6714S ¹ high speed, 2-needle, overlock machine	
					1	MO-6716S high-speed, safety stich machine	
					1	MF-7605 , high-speed, flatbed, top and bottom coverstitch machine	
					2	DDL-9000A-SS direct drive, high speed, 1-needle, lockstitch machine	
					1	40KVA Generator	
39	Nizam El Dine	Nizam El Dine	Ghbeiry, next to the local police station	Textile	1	Quilting machine	
					1	venetian blind cutting and punching machine	
40	Assad Ajami + Sons Metalwork	Hatem Ajami	Sheik Habib Street, Baalbeck, Bekaa Province	Printing & Metalwork	1	Universal bending machine	
					1	Steel strip scrolling machine	
41	Al-Rihani Company for Printing	Rouh Khalil Rihani	Main Street,Kfarsir, Nabatieh Province, South Lebanon.	Printing & Metalwork	1	Printer's saddle stitching machine	
					1	40KVA Generator	

Annex 4: Detailed list including the total number of beneficiaries (Unlisted LAISER beneficiaries, Business Associations, Government Institutions and students that attended the capacity building activities)

LAISER Beneficiaries					Unlisted Beneficiaries	
Date	Training	Beneficiaries	Participants	Sector	Participants	Company Name
22-23 July 2008	General Business Management & Marketing	Ghosson Pickles	Imad Ghosson	F& B	Ali Yassine	Yassine Spices
		Abou Ghaida Mill	Abou Ghaida	F& B	Georgio Rizk	Second House Production/Spices
		Sbaiti Ice Cream	Jaafar Sbeiti	F& B	Roula Salloum	
		Kafir Sir Ice Cream	Khalil Salhab	F& B		
		Harb Roastery	Riad Harb	F& B		
		Youssef and Khourays Olive Mill	Rida Youssef	Olive oil		
			Abbas Khourays			
		Rashaya Foukhar olive Mill	Fidel Melhem Rizk	Olive oil		
		Hallousieh mill	Hani A. Kashmar	Olive oil		
		Ajami - Abbasieh Mill	Ahmad Ali Youssef	Olive oil		
		Marj - Koulayaa Mill	Youssef Fehayli	Olive oil		
Jebal al Botom Olive mill	Ahmad Aydibi	Olive oil				
24-25 July 2008	General Business Management	Tricot Orient Star	Ali Houdrouj	Textile	Mohammad Harb	Matico For production and Trade
		Spot Shoes	Mustapha Hammoud	Leather	Mohammad Harb	Harb Trading Corp.
		Fares Bross for Trade & Industry	Mohammad Fares	Leather	Renee Reslan	Golden Royal Eagel
			Abdel Raouf Fares			
		Verucca Shoes	Abed Abou Ailleywee	Leather	Amine Hjesi	Hjesi
			Youssef Abou Ailleywee			
		Tricot Starlet	Ali Ismail	Textile	Faraj Refai	Ferej/ Textile
		Tricot Dima	Ali Houdroj	Textile	Rami Darwish	ABZ – Bahsoun
			Ahmad Hodroj			
		Trussadia	Safi Dia	Textile	Georgio Rizk	Second House Production/Spices
		Rotex	Issam Mousalam	Textile		
		Chic Top	Khodor Alameh	Textile		
		Youssef hallal	Youssef hallal	Textile		
		Momtex	Mustapha Mouhanna	Textile		
		Maestro	Wael Rayiss	Leather		
Hassan Rayiss						
Maximum	Mohammad Yassine	Textile				

5-6 August 2008	General Business Management	Maki Gallery	Ali Maki	Wood	Azzat Badawee	Olive Oil Badawee/ Olive Oil	
		Azki Gallery	Ali Azki	Wood	Nola Badawee		
		Ayoub for Production	Amine Ayoub	Wood			
		Sweidan Gallery	Atef Sweidan	Wood			
		Awada Gallery	Samer awada	Hassan hussein awada	Wood		
			Idriss Gallery			Mohammad Idriss	Wood
		Skeiki Gallery	Ibrahim Skeiki	Wood			
		Sbrawi Gallery	Abbas Sabrawi	Wood			
12-13 August 2008	Olive Oil Specific Business Management	Youssef &Khourays Olive Mill	Rida Youssef	Olive oil	Azzat Badawee	Olive Oil Badawee/ Olive Oil	
			Abbas Khourays		Nola Badawee		
		Rashaya Foukhar olive Mill	Fidel Melhem Rizk	Olive oil			
		Hallousieh mill	Hani A. Kashmar	Olive oil			
		Ajami - Abbasieh Mill	Ahmad Ali Youssef	Olive oil			
		Marj - Koulayaa Mill	Youssef Fehayli	Elias Fehayli	Olive oil		
Jebal al Botom Olive mill	Ahmad Aydibi		Olive oil				
14-15 August 2008	Management of small scale food factories	Ghosson Pickles	Fouad Ghosson	F& B	Ali Yassine	Yassine Spices	
		La Martine	Hussein Amer	F& B	Georgio Rizk	Second House Production/Spices	
			Mirna Amer		Roula Salloum		
		Abou Ghaida Mill	Abou Ghaida	F& B			
		Sbeiti Ice Cream	Jaafar Sbeiti	F& B			
		Kafir Sir Ice Cream	Khalil Salhab	F& B			
Ietidale Salhab							
Harb Roastery	Riad Harb	F& B					
9-10 October 2008	Management of Small Scale, Textile Factories	Tricot Orient Star	Ali Houdrouj	Textile	Sanaa Sabeini	Sanaa Sabeini Couture/Textile	
		Tricot Starlet	Ali Ismail	Textile	John Akeiki	Yu Yong/Textile	
		Tricot Dima	Ali Houdroj	Textile	Mariam Hamdan	* LCPC	
			Ahmad Hodroj		Riad Badawi	Textile manufacturer	
		Youssef hallal	Youssef hallal	Textile	Hisham Salame	Hisham Salame	
		Momtex	Mustapha Mouhanna	Textile	Dina Alhabbal	The Palestinian Arab Women League in Lebanon	
					Trussadia	Safi Dia	Textile
			Nasir Safi Dia	Textile	Broderie	Ali Jabber	
		Limosine	Lama Dieb	Textile			
		Farestex	Loubna Fares	Textile			
		Sociest Decort	Faysal Souied	Textile			
		Chic Top	Khodor Alameh	Textile			
		Rotex	Wahid	Textile			
		Al Haddaf	Youssef hallal	Textile			
Zeina Tex	Youssef Arzouni	Textile					

14-15 October 2008	Management of Small Scale Leather Industries	Spot Shoes	Jamal Hammoud Batoul Hammoud	Leather		
		Fares Bross for Trade and Industry	Mohammad Fares Abdel Raouf Fares	Leather		
		Verucca Shoes	Abed Abou Ailleywee Youssef Abou Alleywee	Leather		
		Maestro	Wael Rayiss Hassan Rayiss	Leather		
29-30 October 2008	Good Manufacturing and Good Hygiene Practices	Sbeiti Ice Cream	Jaafar Sbeiti	F& B	Vartiter Mandjikian	Patisserie La Grue/ F&B
		Khrays olive oil extractor	Abbas Kraiss	Olive oil	Rania Touma	Healthy Basket/AUB/ F& B
		Kafir Sir Ice Cream	Khalil Salhab Ietidale Salhab	F& B	Joseph Naoum Nancy Hanna	Hawa Chicken/ Food and Beverage
		La Martine	Hussein Amer Mirna Amer	F& B	Hadi Osseiran	Free lance
		alfa interfood	Nisrine Hanna	F& B	Mazen El Baba	Al-Baba Sweets/ Food and Beverage
		Sadaka for sweat Co.	Rita Chamoun	F& B	Mohammad Houssein	**STUDENT/Food Science and Technology
		Abou Ghayda Mill	Abdel Hussein Al Hajj Ali	F& B	Anas Hajjar	**STUDENT/Nando's
		Ghosson Pickles	Hussein Faraj	F& B	Hiyam Al Kojok	Yamama/Lavlux
		Harb Roastery	Abou Ghaida	F& B	Jinane Rizk	**Graduated/food science&technoogy
			Fouad Ghosson	F& B	Amanie Mansour	**STUDENT/Chimie Alimentaire
			Hussein Harb	F& B	Abir Rammal	***Qualeb/MOET
					Tony Diab	Diabco/AL Amina Roastery
					Carol Saadeh	
					Ahmad Badawi	WILCO PM
			Joseph Jabbour			
			Robert Saad	Local International Company"LIC" (Olive oil)		
			Jean Saad			
			Ahmad Youssef	Tilal Libnan Olive Oil		
6-7 November 2008	Hazard Analysis Critical Control Point	Kafir Sir Ice Cream	Khalil Salhab Ietidale Salhab	F& B	Rania Touma	AUB/Healthy basket
			Hussein Amer		Amanie Mansour	**Student
		La Martine	Mirna Amer	F& B	Ahmad Youssef	Tilal Libnan-Oil
		Sbeiti Ice Cream	Jaafar Sbeiti	F& B	Hiyam Al Kojok	Usine la velux- Yamama
		alfa interfood	Nisrine Hanna	F& B	Ali Yassine	Spices
		Abou Ghayda Mill	Rita Chamoun	F& B	Anas Hajjar	**Student
		Sadaka for sweat Co.	Abou Ghaida	F& B	Joseph Naoum	Hawa Chicken
		Hallousieh mill	Abdel Hussein Al Hajj Ali	F& B	Nancy Hanna	La grue
	Hussein Kachmar	Olive oil	Vartiter Mandjikian	**LIU/Student		
			Fatima Diab			

					Fatima Hamdan	**LIU/Student
					Azar Hawchab	Wilco.pm
					Shereen Younis	**LIU/Student
					Sylvana Chdid	Wilco.pm
					Hiba Mansour	**LIU/Student
					Kawthar Awada	**LIU/Student
					Basima Kojok	
					Rachid Bou aram	MOG&Sons
					Walid Badreddine	
					Mohammad Hussein	**Student(FDSC)
					Hanan Khanafer	*Tech.Assistant/ LCPC
					Jinane Rizk	**Food science&Technology
					Hadi Osseiran	Freelance
					Marwa Ghamlouche	**LIU/Student
					Zeinab Jouni	**LIU/Student
					Ghassan Mezeraany	Massaya
4-5 December 2008	ISO 22000	Sbeiti Ice Cream	Jaafar Sbeiti	F& B	Jinane Moussawi	**Islamic University of Lebanon
		Fhayli Olive Press	Youssef Fhayli	Olive oil	Sara Khodor	**Islamic University of Lebanon
		Rashaya Foukhar olive Mill	Fidel Melhem Rizk	Olive oil	Natalie Pano	**Agr. Student (Lebanese University)
					Ghassan Abed el Menhem	**Agr. Student (Lebanese University)
					Zahra Noureddine	**Agr. Student (Lebanese University)
					Hanan Khanafer	*Technical Assistant LCPC
					Fatima Hamdan	**Nutrition Student LIU
					Fatima Diab	**Nutrition Student LIU
					Hiba Mansour	**Nutrition Student LIU
					Ginwa Zreik	**Nutrition Student LIU
					Imad Ammoun	*Research Assistant/Consumer Lebanon
					Sandrella Abou Kham	**AUB Student/ QUALEB trainee
					Dona Hallal	**Islamic University of Lebanon
					Anas Hajjar	**LIU Student
					Mohammad Hussein	**LIU Student
					Omar Dib	**Lebanese University/ ULFA
			Jinane Rizk	Agr. Engineer		
			Hiyam Al-Kojok	Yamama Industry		
			Imad Jabbour	Agr. Engineer		
			Narjes Khalil	**Islamic University of Lebanon		

					Layal Assy	**Islamic University of Lebanon
					Kawthar Awada	**Nutrition Student LIU
					Amal Nasr	**Nutrition Student LIU
					Sara Naanoué	**Nutrition Student LIU
					Nancy Hanna	Hawa Chicken
					Joseph Naoum	Hawa Chicken
					Vartiter Mandjikian	Patisserie La Grue
14-16 July 2009	On-site Practical Training/FS	Ebaa Harb for Dairy	Ebaa Harb	F& B	Sara Khourais	Avnan Company
		Edaiby company	Muhammad Edaiby	F& B	Ali Youssef	
			Husseini Edaiby		Ahlam Jaffal	Kfarseer Services Center
		Harb Roastery	Riad Harb	F& B	Nael Sbaity	Amal Educational Company
		Hallousieh mill	Husseini Kashmar	Olive oil	Rana Koubaisy	
		Sbeiti Ice Cream	Jaafar Sbeiti	F& B	Rajaa Mahdi	Al-Kousaibi coop
		Kafir Sir Ice Cream	Khalil Salhab	F& B	Jamila Mahdi	Coop Association for Agricultural Production
Ietidale Salhab	Joumana Daouwy				Agricultural Production Center – Kfarseer	
Ibrahim Salhab	Hiyam Younes					
Kadmous Factory	Ahmad Farhat	F& B				
22-23 July 2009	On-site Practical Training/FS	La Martine	Husseini Amer	F& B	Issam Ghebril	Harb Holding
		Alfa interfood	Clemence Al-Khazaka	F& B		
			Khaled Al-Bast			
			Joseph Saba			
			Adonis Saleh			
			Jawdat Sabri			
			Younna Murtada			
28-29 July 2009	On-site Practical Training/OHS	Muhammad Shehade Furniture	Subhi Shehade	Wood	Omar Issa	Al-Sahl Fabric
			Husseini Shehade		Alfred Shouwaury	Antoin & Alfred Shouwaury Kassouf Co. (T.E.A.K)
		Florence	Nagib Barakat	Wood		
		Est. Khodor Hamoud	Omar Araji	Wood		
10-11 August 2009	On-site Practical Training/OHS	Skeiki Gallery	Ibrahim Skeiki	Wood		
		Azki Gallery	Ali Azki	Wood		
		Est. Sweidan	Atef Sweidan	Wood		
		Est. Abou Hassan	Hassan Taleb	Wood		
		Sbrawi Gallery	Abbas Sabrawi	Wood		
		Ayoub for Production	Amine Ayoub	Wood		
		Est. Hassan Sleiman	Hassan Sleiman	Wood		
			Ahmad Ezzedine	Wood		
Ezzedine Gallery	Nabil Makna					

13-14 August 2009	On-site Practical Training/OHS	Younis for Furniture & Decor	Rashid Younis Muhammad Kashkoush	Wood Wood	Akram Mshaimesh Kassem Ghaddar	Quart able Company for Construction Al-Zahraa Fabric
		Moderna Sarafina	Ghassan Mbarak	Wood	Khaled Hussein	**Arab University (Industrial & Managerial Engineering)
		Yassine Wood Shop	Hassan Yassine	Wood	Alaa Al-Kott	**Arab University (Mechanical Engineering)
		Maki Gallery	Ali Maki	Wood	Marwan Al-Jamal	**Arab University (Mechanical Engineering)
					Ghassan Al-Rashidi	Est. Saleh Al-Rashidi
					Muhammad Shukr Fadi shehade	Jarran Company for General Trading **Lebanese University
17-18 August 2009	On-site Practical Training/OHS	Est. Awada for Furniture & Trade	Abbas Awada Hussein Awada	Wood Wood	Hussein Al-Kaouri	Al-Kaouri Wood Work
		Idriss Gallery	Mohammad Idriss	Wood		
		Oriental Factory for Furniture	Hassan Awada	Wood		
		Est. Al-Porsh	Hussein Merei	Wood		
		Sadek Furniture	Ahmad Sadek	Wood		
		Est. Al-Safaa for Wood Work	Sami Khsheish	Wood		
28-30 Sept 2009	On-site Practical Training/FS	Rashaya Foukhar olive Mill	Joseph Rizk Rami Rizk	Olive oil	Riad Zeineddine	Dana Hotel (Employee)
		Abou Ghaida Spices	Abou Ghaida	F& B		
		Fhayleh Olive Oil Mill	Youssef Fhayleh	Olive oil		
		Patisserie Sara	Ali Amine Kanso Ghada Kanso	F& B		
		Ghosson Pickles	Imad Ghosson Sawsan Hawi Koulthoum Sleiman	F& B		
			Sakina Hawi			
19-20 October 2009	On-site Practical Training/OHS	Hamzeh Yassine & Sons Co.	Ghina Yassine	Wood		
		Drian Co.	Issmat Drian	Wood		
		Al-Farah Co.	Abdel Kader Ramadan Muhammad Ramadan	Wood		
			Mustafa Hadi			
			Hamid Berro			

29-30 October 2009	19. On-site training/OHS - Textile	Limosine	Samia shabban	Textile		
		Tricot Orient Star	Ali Houdrouj Hussein Houdrouj	Textile		
		Al Haddaf	Youssef hallal	Textile		
		Rotex	Amanda Dieb	Textile		
		Trussadia	Safi Dia	Textile		
		Tricot Starlet	Ali Ismail	Textile		
		Faisal Sueid	Faisal Sueid	Textile		
		Al-hadaf	Mousslim Wahid	Textile		
		Rotex	Issam Wahid	Textile		
2-3 November 2009	On-site training/OHS - Textile	Maximum	Mohamad Yassine Wafaa Yassine	Textile		
		Chic top	Khodor Alameh	Textile		
		Moumtex	Moustafa Mhana	Textile		
		Tricot Dima	Ali Houdroj Ahmad Hodroj	Textile		
12-13 Nov 2009	On-site training/OHS - Leather	Lord Sac	Youssef Bazzi Ali Bazzi	Leather		
		Martina	Ali Dirbaj	Leather		
		Verucca Shoes	Youssef Abou Aleywee	Leather		
		Spot Shoes	Moustafa Hamoud	Leather		
		Fares Bross for Trade and Industry	Abdel Raouf Fares	Leather		
18-20 Nov 2009	On-site Practical Training/FS	Sadaka for sweat Co.	Jihad Sadaka	F& B	Ghada Bitar	**Lebanese University, Faculty of Agriculture
					Hala Moussa	**Lebanese University, Faculty of Agriculture
					Atef Nassar	Hotel Safir (employee)
					Walid Nasrallah	Quara
18-24 October 2008	SIAL - France Study Tour	Milky's	Abdulla Assi	F& B	Ali Berro	***Ministry of Economy
		Sbaiti Ice Cream	Jaafar Sbaiti	F& B	Hanan Khanafer	***Ministry of Industry
		Sadaka Sweets	Jihad Sadaka	F& B	Issam pharaon	
		La Martine Confectionnery Co.	Hussein Amer	F& B	Mohamad Moussa haidar	***Ministry of Agriculture
28July-2 August 2008	Egypt Woodwork Study Tour	Hussein Khusheish Establishme	Hussein Khalil Khusheish	Wood	Georges El-khoury	***Ministry of industry
		Assi Brothers	Mohammad Assi	Wood	Ali Berro	***Ministry of Economy
		Florence General Trading Co.	Nagib Barakat	Wood		
		Moderna & Sarafina Inc.	Ghassan Moubarak	Wood		

		Gallery Jaffal for Furniture	Jaffal	Wood		
		Est Sweidan	Atef Sweidan	Wood		
		Establishment of Ayoub for Production and Trade	Amine Ayoub	Wood		
14-20 June 2008	Bahrain Study Tour				Bassam Kabalan	***Ministry of Industry
					Majed Sanan	***Ministry of Industry
					Marwan Jawhar	***Ministry of Industry
					Ramzi Shasha	***Ministry of Industry
					Marilyse Chehab	***Ministry of Industry
					Charles Abboud	***Ministry of Industry
					Samir El mir	*Syndicate of Lebanese Food industries
12-16 January 2009	Syria Study Tour	Al Hadaf International Company for Trade and Industry	Mousalem Wahid	Textile	Ali Yaccoub	***Ministry of Industry
		Trussadia Co. for Trade	Jihad Dia	Textile	Charles Abboud	***Ministry of Industry
		Faris Bros.	Abed Al Raouf Faris	Textile		
21-25 March 2008	IOTEX Study Tour	Kashmar Olive Oil Mill and SONS	Abed Al Amir Kashmar	Olive oil	Georges El-khoury	***Ministry of Industry
		Aidibi Establishment for General Trade	Ahmad Aidibi	Olive oil	Hussein Huteit	
		Modern Olive Oil Mill	Ahamad Ajami	olive oil	Pierre Abi Nakhoul	
		Joseph Rizk Olive Oil Mill	Fidel Rizk	Olive oil		
		Al Marj Olive Press	Youssef Fehayli	Olive oil		
		Khreyss Olive Oil Mill	A Khreyss & R. Youssef	Olive oil		
7-11 April 2008	COMFAR Study Tour				Bassam Kabalan	*Industrial Research Institute
					Charles Abboud	***Ministry of Industry
					Hiba Dbouk	***Ministry of Industry
					Manal Yassine	***Ministry of Industry
					Mona Sibli	***Ministry of Agriculture
					Nisrine Merhi	***Ministry of Industry
					Samir El mir	*Syndicate of Lebanese Food industries
			virginia Iskandar	***Ministry of Finance		

*** Government Institutions

** Students

* Business Associations

Annex 5: Type of Support provided for the Ministry of Industry

A-Equipment provided

	List of Equipment provided to the Ministry of Industry	Quantity	Price (\$)
1	HP Printer laser HP LJP1006 17PPM , 8MB ,USB Serial SVNF5230733.	1	125.00
2	HP Printer laser HP LJP1006 17PPM , 8MB ,USB Serial SVNF5R30574, 3 Cable USB 2,0; 1,8M	1	125.00
3	HP Printer color laser HP CP 1215 12PPMBK,8PPM COLOR Serial SCNBT91WH8L.	1	280.00
4	CANON SCANNER FLATEBED LIDE Serial KCSC34906. BAG NOTEBOOK15, GENIUS MOUSE GENIUS 310 MINI USB ,800DPI.	1	99.00
5	Toshiba C22.0,4GB,15.4"TB,200GB, DVD,256D. Serial 78533158Q.	1	1,200.00
6	HP Monitor LCD 17"HP 1710 Serial SCNC832P295.	1	190.00
7	HP Monitor LCD 17"HP 1710 Serial SCNC832P5WC, VISTA Windows vista Business.32bit Eng-DVD.	1	190.00
8	HP PCHPDX2400C2D Serial SCZC9025LYL.	1	850.00
9	HP PCHPDX2400C2D Serial SCZC9025M36.	1	850.00
10	HP PCHPDX2400C2D Serial SCZC9025M46.	1	950.00
11	HP Monitor LCD 19"HP SILVER & Black wide Serial SCNC833Y3NJ.	1	315.00
12	CANON Photo copier canon IR2022 22 PPM,A4\A3,2XCAS,NIC Serial MWT13457.	1	
13	DUPLEXER Photo copier Duplexer unit B1for Canon IR series Serial MYJ49257.	1	2,695.00
14	Feeder DADF B2 Document Feeder 0415B006AA Serial MyE44607.	1	
15	Active Desk100 cm	1	
16	Active Desk 160 cm	1	
17	Active Desk 180 cm	1	
18	Conference table module 60x55cm	2	2,870.00
19	Comfort Chair	2	
20	Five slides cupboard	1	
21	Sound Level Meter	4	814.00
22	Scanner flatbed HP DIGITAL 5590C scan JET SCN7CVTR02R	3	
23	Hard drive USB 250GB SIMPLATECH USB 2.5" PORTABLE SERVICE 705487175851	1	2,552.00
24	Camera KODAK DIGITAL CAMERA 7.2 MEGA , KODAKM7634 KCGHL81105709	3	
25	Laptop Toshiba A200-13R	1	1,155.00
26	Standard Scanner Canon Lide-25	1	79.00
27	Standard Photocopier Canon MF 3220	1	209.00
28	Printers-HP D 2460	3	165.00
29	UPS-ETTA	3	180.00
30	Large Photocopier CANON AR 2020	1	2,200.00
31	LCD projector ACER XD 1150	1	675.00
32	ScannerA3 flatbed CANON universal 9150A003AA	1	8,580.00
33	Desktop Computer- Acer M 3610	1	2,307.00
34	Professional Scanner-Genius cp-HR- 3200	1	198.00
35	Sound Level Meters	6	1,221.00
36	UPS (3 KVA)	1	
	UPS (1 KVA)	4	4,271.08
	Computers and accessories	4	
	Total		35,345.08

b- Building Rehabilitation for the Ministry of Industry

Date Commenced	Date completed	Cost	Brief description
2nd of March 2009	17th April 2009	25,685.00\$	Demolition of the existing walls, provide new opening for the new entrance door in the existing wall, walls paints work, floor rigid tiles work, new wooden door for the entrance, lighting fixtures, tables, chairs..

Annex 6: List of Capacity Building Activities

Training & study tours - 2009							
	Course Title	Sector	Location	Date	Number of participants	Gender	Tutor
1	IOTEX (Study tour)	Olive Oil	Amman Jordan	22 - 24 Mar	10	10/M	
2	COMFAR	Ministries & associations	Lebanon	7 - 11 Apr	8	3/M - 5/F	
3	Business Counseling (study tour)	Ministries & associations	Bahrain	14 - 20 Jun	6	5/M - 1/F	
5	General Business Management and Marketing	Food & Beverage + Olive Oil	Lebanon	22 - 23 Jul	15	14/M - 1/F	Dr. Bassam Hamdar
6	General Business Management	Textile & Leather	Lebanon	24 - 25 Jul	29	28/M - 1/F	Dr. Bassam Hamdar
4	Egypt wood work (Study tour)	Woodwork	Egypt	28 Jul - 2 Aug	8	7/M - 1/F	
7	General Business Management	Woodwork	Lebanon	5 - 6 Aug	11	10/M - 1/F	Dr. Bassam Hamdar
8	Olive Oil Specific management	Olive Oil	Lebanon	12 - 13 Aug	10	9/M - 1/F	Dr. Bassam Hamdar
9	Management of Small Scale Food Factories	Food & Beverage	Lebanon	14 - 15 Aug	11	8/M - 3/F	Dr. Bassam Hamdar
10	Management of Small Scale Textile Factories	Textile	Lebanon	9 - 10 Oct	23	17/M - 6/F	Dr. Kamel Wazne
11	Management of Small Scale Leather Factories	Leather	Lebanon	14 - 15 Oct	8	7/M - 1/F	Dr. Kamel Wazne
12	SIAL - Food Exhibition (Study tour)	Food & Beverage	France	19 - 23 Oct	10	10/M	
13	GMP (Good Manufacturing Practices)	Food & Beverage + Olive Oil	Lebanon	29 - 30 Oct	35	23/M - 12/F	Dr. Hussein Dib
14	HACCP (Hazard Analysis and Critical Control Points)	Food & Beverage + Olive Oil	Lebanon	6 - 7 Nov	37	16/M - 21/F	Dr. Hussein Dib
15	ISO 22000	Food & Beverage + Olive Oil	Lebanon	4 - 5 Dec	35	15/M - 20/F	Dr. Hussein Dib
16	On-site practical training - Food Safety	Food & Beverage	Lebanon - Nabatieh/Tyr	14 - 16 Jul	17	9/M - 8/F	Dr. Toufik Rizk
17	On-site practical training - Food Safety	Food & Beverage	Lebanon - Bekaa	22 - 23 Jul	8	7/M - 1/F	Dr. Toufik Rizk
18	On-site practical training - OHS	Woodwork	Lebanon - Bekaa	28 - 29 Jul	6	6/M	Mrs. Zahra Nour Eddine

19	On-site practical training - OHS	Woodwork	Lebanon - Tyr	10 – 11 Aug	9	9/M	Mrs. Zahra Nour Eddine
20	On-site practical training - OHS	Woodwork	Lebanon - Nabatieh	13 – 14 Aug	13	13/M	Mrs. Zahra Nour Eddine
21	On-site practical training - OHS	Woodwork	Lebanon - Khyam	17 – 18 Aug	9	9/M	Mrs. Zahra Nour Eddine
22	On-site practical training – Food Safety	Food & Beverage	Lebanon – Khyam	29 – 30 Sep	11	7/M – 4/F	Dr. Toufik Rizk
23	On-site practical training – Food Safety	Food & Beverage	Lebanon - Bekaa	22 – 23 Jul	6	4/M – 2/F	Dr. Toufik Rizk
26	On-Site Practical Training- OHS	Woodwork	Lebanon - SSB	19-20 Oct	6	5/M – 1/F	Mrs. Zahra Nour Eddine
27	On-Site Practical Training -OHS	Textile	Lebanon - SSB	29-30 Oct	10	8/M-2F	Mrs. Zahra Nour Eddine
28	On-Site Practical Training -OHS	Textile	Lebanon - SSB	2-3 Nov	6	5/M-1F	Mrs. Zahra Nour Eddine
25	On-site Practical Training – Food Safety	Food & Beverage	Lebanon - SSB	12-13 Nov	6	6M	Mrs. Zahra Nour Eddine
25	On-site Practical Training – Food Safety	Food & Beverage	Lebanon - SSB	18 – 20 Nov	5	3-M-2/F	Dr. Toufik Rizk
Total					368	273M - 95/F	

Annex 7: List of Training Invites for the Furniture Sector Technologies training

TRAINING INVITEES				
FURNITURE SECTOR TECHNOLOGIES				
UNIDO - SOUTH BIC, 1 – 26 July, 2010				
UNIDO WOODWORK BENEFICIARIES	Enterprise Name	Contact Person	Phone No.	Address
	Hassan Awada Factory and Furniture	Hassan Awada	03-867977	Main road, matal Al Jabal, Khyam area Nabatieh province.
	Est. Maki for Trade and Design	Ali Maki	70-951396	Rashid Hayek, Gas station, Adshit Area, Nabatieh province.
	Rashid Youniss design and furniture	Rashid Ali Younis	70-540574 03-066150	Bayad Street, Beside the Cemetery Kafar Sir Area, Nabatieh province.
	Hussein Awada Factory	Hussein Ahmad Awada	03-603108	Main Road, Maslakh street Khyam area, Nabatieh province.
	Hussein Khusheish Establishment	Hussein Khalil Khusheish	03-034544 70-840849	Dardara al Nabea street, Khyam area, Nabatieh province.
	Khazaal Factory	Fayez Mohammad Khazaal	03-261764	First of Haboush, old bridge street, toul area, Nabatieh province.
	Ali Mourtada Azki Establishment for Woodwok	Ali Mourtada Azki	71-394383 70-395499	Main street, Batoulay area, Tyr province.
	Est. of Skaiki for Trade	Ibrahim Skaiki	70-989961	Bus Street, Hosh, Ain Baal Area, Tyr Province.
	Ahmad Hassan Sadek Sawmill	Ahmad Sadek	03-859118	Main road, Jableh village, Marjaayoun - Khyam, south Area.
	Sabrawi Brothers Est.	Abbas Sabrawi	03-690225	Main road, Saidawi Bldg, Jnata, Tyr province, South Area
	Est. Hassan Sleiman	Hassan Sleiman	03-344758	Main road, Hassan Sleiman Bldg, Deir Amess, Tyr province, South Area.
	Establishment of Ayoub for Production and Trade	Amine Ayoub	03-658577	Ayoub Center, Al Majadel, Tyr province, South Area.
	Yassine Sawmill	Hassan Yassine	03-440933	Main road, Adchit, Nabatiyeh province, South Area.
	Est Sweidan	Atef Sweidan	03-823823	Main road, Yater, Bint Jbeil, Nabatiyeh

				province, South Area.
	Est. AL Porsh	Sobhi AL Porsh	70-951396	Main road, Al Porsh Bldg, Edaisi, Marjaayoun - Nabatiyeh province, South Area
	Gallery Jaffal for Furniture	Jaffal	03-719715	Main road, Jaffal Bldg, Adchit, Nabatiyeh province, South Area.
	Moderna & Sarafina Inc.	Ghassan Moubarak	03-890660	Main road, Moubarak Bldg., Zafta, Nabatiyeh province, South Area.
	Drian	Ismat Drian	03-822892	Shiyeh, Next to Mar Mikhael Church, Southern Suburb of Beirut.
	Assi Brothers	Mohammad Assi	03-284916	Hashem Gas station srteet, Haret Hreik Area, Southern Suburbs of Beirut
				TOTAL: 19
SOUTH BIC INVITEES	Hassan Yassin company*	Hassan Yassin	03-440933	Nabatieh
	A.B.Z Bahsoun	Ali Bahsoun	03-204144 info@abzbahsoun.com	Saida
	Al Rachidi company	Jihad Rachidi	03-711468	Saida
	Al Roubayeeh Co.	Akram Mshaymesh	07-541083	Kfarsir
	Chams Dine	Khaled chamse-el dine	03-899112	Saida
	Daamoush company	Mahmoud Daamoush	03-366103	Sarafand
	Hassan Fakih	Hassan Fakih	03-663487	Sarfand
	Hassan Farhat	Hassan Farhat	03-866930	Insariyyeh
	Khalifi company	Talal khalifi	03-890855	Sarafand
	Makki company*	Ali Makki	70-951396	Nabatieh
Moderna*	Ghassan Mobarak	03-890660 moderna@idm.net.lb	Nabatieh	

	Wehbi Carpentry	Imad Wehbei	03-432980	Saida
	Zahra company	Ahmad Zahra	07-739066	Saida
	Mix & Bake	Samir Baitamouni	70-970989 sbaitamouni@gmail.com	Saida
	Sharaf Elddine Co.	Jihad Sharaf Elddine	03-268638	Nabatiyyeh
	Omar Ismail		03-954686	Ghazieh
	Biem International	Jack Aslanian	07-755701 JACK@BIEM.CC	Saida
	Daher Gallery	Hussien Daher	07-381089	Tyre
				TOTAL: 18
				FINAL TOTAL (37-3): 34
	<i>Note: * Mutual Invitees</i>			

Annex 8: Schedule of the furniture technology training

Day	Date	Course Title	Duration (hrs)
Thursday	1/7/2010	General Presentation About South BIC Course Organization : purpose , contents, rules program	7 hrs
		Wood Materials, Associated Materials, Components Description, characteristics, types, defects Humidity: Measurement and treatment Selection of Wood and Related Materials	6 1/2
Friday	2/7/2010	Production quality and management: Material Requirements Planning (MRP)	32 1/2
Monday	5/7/2010	Master Production Scheduling	
Tuesday	6/7/2010	Facilities Planning:	
Wednesday	7/7/2010	Module 1: Flow ,Space, and Activity Relationships	
Thursday	8/7/2010	Module 2: Material Handling	
Friday	9/7/2010	Module 3 : Warehouses	
Monday	12/7/2010	Tooling : Manual and Power Tools Presentation , Manipulation : measuring, operations, safety procedure.	13
Tuesday	13/7/2010	Jigs and Fixture and Manufacturing Aids	
Wednesday	14/7/2010	Maintenance Management Managing Maintenance Repair and Overhaul	13
Thursday	15/7/2010	Kind of maintenance	
Friday	16/7/2010	Design and Drafting Module 1: Some Selected Layouts	20 1/2
Monday	19/7/2010	Module 2: Layout	
Tuesday	20/7/2010	Module 3: Computer aided Layout	

Annex 9: Sample of a Commitment Form

General information		معلومات عامة
Production Capacity		معلومات عن القدرة الانتاجية
عدد العمال والموظفين: 170 Number of Employees		سنة التأسيس: 2002 Year established
الطاقة الانتاجية (طن/يوم/شهر/سنة): 96 طن/يوم - 2304 طن/شهر - 27650 طن/سنة Production capacity T/year		مساحة المعمل: 60000 m2 Factory Area
اقسام المعمل (انتاج، مختبر، جودة ...): Factory departments (production, QC, sales, storages, etc.) انتاج، مختبر، جودة، صيانة		
المنتجات النهائية: مواد غذائية معلبة ضمن عبوات تنك، بلاستيك وزجاج Type of end products		
مصدر المواد الاولية: لبنان وعدة دول أجنبية Raw materials sources		
مصدر المياه المستعملة: آبار Source of industrial water		
<input type="checkbox"/>	<input type="checkbox"/> كلا No	هل تدور المياه أو يعاد استعمالها x نعم Do you recycle water Yes
أين يتم تسويق الانتاج Where do you market your products		
X سوبر ماركت، محال Supermarket, retail shops		
<input type="checkbox"/> مطاعم، فنادق Restaurants or hotels		
<input type="checkbox"/> مباشر من المصنع Show room at factory		
<input type="checkbox"/> مدارس، مستشفيات، جيش Schools, Hospitals or Army		
X تصدير Export		

Implementation of Food Safety Management Systems

تطبيق نظم سلامة الغذاء

1. هل ترغب في تطبيق نظم سلامة الغذاء في معملك؟

Do you wish to implement Food Safety Management Systems?

	<input type="checkbox"/> لا No
X النظافة الصحية GHP/GMP Good Hygienic Practice	X نعم، Decide on system (حدد نوع النظام)
X نظام ماسب Hazard Analysis Critical Control Point	
X مواصفة ايزو ISO 22000:2005 All three كل النظم <input type="checkbox"/>	

2. هل لديك استعداد للاستثمار في تطبيق هذه النظم؟

Do you wish to invest in applying FSMS

X نعم Yes

No لا

3. هل ترغب في تدريب العمال والموظفين على هذه النظم؟

Do you wish to train your employees?

Yes نعم

No لا

4. هل مكان عملك :

Is your work place

Permanent دائم

Temporary مؤقت

5. هل لديك الاستعداد ان تغير تركيب المبنى في حال تتطلب تطبيق النظم ذلك؟

Do you intend to alter building structure if it is necessary for FSMS implementation?

Yes نعم

No لا

6. ما نوع المساعدة الفنية او العلمية التي تظن انك بحاجة اليها؟ *What type of technical help you may need*

Expert advise on food production

7. كيف تصف خطوط الانتاج في مصنعك؟ *How do you describe your production lines*

<input type="checkbox"/> قديمة غير مناسبة وتحتاج الى التغير <i>Old and need to be replaced</i>
<input type="checkbox"/> قديمة مناسبة ومقبولة في مصانع الاغذية <i>Old but still convenient</i>
<input type="checkbox"/> حديثة آليّة <i>New and automated</i>
<input checked="" type="checkbox"/> حديثة نصف آليّة <i>New and semi-automated</i>

8. هل اجريت اية تعديلات على المعمل منذ تاسس؟ *Have you ever maintained or modified your factory*

No لا

Yes نعم متى؟ (السنة ونوع التعديل) *When? Type of alteration or modification*.....تركيب ونش على خط

البقوليات لتسهيل نقل البضائع من الانتاج الى الاتوكلاف

اجري هذا التعديل عام 2008.

9. هل تجري أية فحوصات لمراقبة الجودة؟ *Do you do Q.C. tests*

No لا

Yes نعم، ما نوع الفحوصات *Types of tests*

اين تجري الفحوصات؟ *Where do you do tests*

لماذا تجري الفحوصات *Why do you do tests*

10. ما نوع المساعدة التي تلقيتها بعد حرب تموز 2006؟ (معدات ، أعمال مدنية،.....)

لاشيء.

حدد الجهة

11. هل تواجهك مشاكل في تنظيف المعمل والمعدات؟ *equipments Do you face difficulties in cleaning factory and*
لا No
نعم Yes، ما نوعها؟ *What type of difficulties*

.....27/04/2010: <i>Date التاريخ</i>: <i>Name الاسم</i>: <i>Signature التوقيع</i>	<i>UNIDO Comments</i> تأشير مكتب اليونيدو
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Annex 10: Evaluation Report for the on-site implementation of FSMS

Food & Beverages									
Enterprise Name	Production	Region	Do you wish to implement FS?	Do you wish to invest?	Do you wish to train your employees?	Work place permanent/ Temporary ?	Do you intend to alter building structure?	What type of technical help you may need?	
1	Abou Ghaida Spices	Spices, Grains	South						
2	Ghosson Pickles*	Pickles	South						
3	Milky's	Dairy Products	South	Not operating					
4	Modern Sanabel Bakery	Pastry	South	Not operating					
5	A.O. Ghandour SONS SAL.	Tahini, Haleweh, Beans	South						
6	Salhab Ice Cream	Ice cream	South	Yes	yes	yes	Permanent	Yes	Developing it and marketing our products
7	Kalaway Modern Olive Oil Mill	Olive Oil	South	Confirmation not received yet					
8	Kashmar Olive Oil Mill and SONS	Olive Oil	South	Yes	Yes	No	Permanent	Yes	How to produce quality olive oil and how to test the oil
9	Khreyss Olive Oil Mill	Olive Oil	South						
10	Al Marj Olive Press	Olive Oil	South						
11	Joseph Rizk Olive Oil Mill	Olive Oil	South	Yes-GHP/GMP	yes	Yes	Permanent	Yes	Technical and theoretical
12	Modern Olive Oil Mill	Olive Oil	South	Yes-GHP/GMP	yes	yes	Permanent	NO	theoretical assistance

13	Aidibi Establishment for General Trade	Olive Oil	South	YES-GHP/GMP	yes	yes	Permanent	NO	equipment and civil work
	Harb Roastery	Roastery	South	Yes- All Systems	yes	yes	Permanent	yes	training courses.
	Sbaiti Ice Cream	Ice Cream	South	Yes-GHP/GMP	Yes	yes	Temporary	yes	an expert and some financial support
	Kadmous Factory	Tahini, Haleweh	South	Yes-GHP/GMP All Systems	yes	yes	Temporary	Yes	Looking for assistance and a research on production and enhancing quality.
	Harb Dairy Products	Dairy Products	South	Yes-GHP/GMP	yes	yes	Permanent	Yes	training employees (theoretical principles)
	Patisserie Sara	Confectionery , Sweets	South						
18	Sadaka Sweets	Sweets	SSB	Yes-GHP/GMP and HACCP	Yes	yes	Permanent	-	
19	Chaaban Confectionery	Confectionery , Sweets	SSB	yes	yes	yes	Permanent	no	Technical assistance for equipment use.
20	Alfa Inter Food	Canned Food, Conservatives	Bekaa	Yes-GHP/GMP,H ACCP& ISO	yes	yes	Permanent	Yes	Expert advice on food production
	La Martine Confectionery Co.	Chewing Gum	Bekaa	Yes-ISO22000:2005	Yes	yes	Permanent	Yes	Training courses on production