

PROGRESS REPORT

Reporting UN Organization	:	United Nations Development Programme
Country	:	Lebanon
Project No.	:	00063594
Project Title	:	LRF-18 Recovery Coordination Support in Lebanon
LRF Signature date	:	24 October 2008
Project Start date	:	30 October 2008
Project Timeframe	:	36 months
Reporting Period	:	1 April - 30 June 2011

I. PURPOSE

Project Summary:

The project aims at strengthening the coordination capacity of the Resident Coordinator's Sub-Offices in the north and south of Lebanon to ensure a more effective and efficient delivery of recovery and development programs in Lebanon: This goal contains three key immediate objectives:

(a) Coordination at the field and national level through the strengthening of existing RC Sub-Offices enhanced: the primary function of the sub-offices is to facilitate and promote coordination of recovery and development efforts at the field level to avoid duplication and promote synergy and complementarities, strengthen community outreach in the regions and act as interlocutors with different partners and stakeholders (decentralized units of line ministries and government agencies, NGOs, civil society organizations etc.).

(b) Comprehensive Information Management Unit established and products shared with stakeholders and public at large: one of the key coordination functions that can assist in making a difference in the recovery and development effort is to provide information on recovery and reconstruction to the national government, local and international partners, donors and media. A successful recovery response is dependent on the collection, analysis and distribution of information on the work of development partners on the ground to support the recovery and reconstruction efforts.

(c) Support the coordination mechanism and visibility strategy of the Lebanon Recovery Fund (*LRF*): Taking into account the possible expansion of the Lebanon Recovery Fund and the new initiatives that will be joining this MDTF (e.g. Oil Spills, Peace building Fund), it is necessary to

enhance the coordination of UN Participating Organizations in order to avoid duplication and promote joint activities that can achieve greater results.

The ultimate goal of the coordination support structure is to enhance coordination of recovery and development activities in the field towards strengthening national capacity and ownership.

Project Objective:

Enhance coordination of recovery and development activities at the field level;

Improve information sharing between actors and raise awareness on recovery activities, thus providing a gateway for various actors working or planning interventions;

Contribute to provision of linkages among various UN agencies, local and international NGOs, civil society entities, the communities, and the Lebanese government entities both at the central and local level;

Support the coordination mechanism and visibility strategy of the LRF; and Work towards joint programming amongst various actors.

Project Outputs:

The project will support Coordination Mechanisms in the field and an Information Management Unit that would allow the Resident Coordinator to provide information to national and international; governmental and non-governmental; donors and actors involved in the recovery and development efforts.

Project Linkages to National Priorities and Development Goals:

Through sustained linkages between the UNRC Office in Beirut and the Government, the project was able to reflect government priorities in the work of the various UN and civil society organizations in the North and South.

Project Implementation Partners:

For the RCO Sub-Office in the North:

The main UN partners are UNRWA and the other UN agencies working in the NBC response operation, Akkar and MDGF Programme (ILO, UN Habitat, UNICEF, UNDP, UNESCO, FAO and UNFPA);

National and international NGOs participating in the Cluster system; national and international NGOs operating in Akkar; local authorities (i.e. authorities of the NBC surrounding municipalities and municipalities of the 3rd ring and border areas); LPDC; Palestinian representatives, and bilateral and multilateral donors (i.e. EC, KFW).

For the RCO Sub-Office in the South:

UN agencies with a presence in South Lebanon (UNIFIL, UNDP and ILO) plus others involved in sector meetings and emergency preparedness (UNRWA, UNICEF, FAO, UNSCOL and UN-Habitat); Government officials at the central and regional level;

Local authorities regrouped in Unions of Municipalities and Steering Committees including national and international NGOs; Local and international NGOs, and Donors.

II. RESOURCES

Total budget approved:USD 412,162.14Total disbursements as of 30 June:USD 203,289.092011:::

Commitments for next quarter :	USD 100,000
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Available Balance : USD 208,873.05

CATEGORY	TOTAL BUDGET	TOTAL EXP	TOTAL EXP
	(USD)	(USD) as of June	(USD) April-Jun 2011
		2011	
1. Personnel (Incl. staff and	USD 258,192	USD 131,858.32	USD 68,636.26
consultants)			
2. Contracts (Incl.	USD 30,000	-	-
companies, professional			
services)			
3. Training	USD 20,850	-	-
4. Transport	USD 13,400	USD 4,230.51	USD 282.10
5. Supplies and	plies and USD 32,380 USD 10,419.16		USD 4,733.92
commodities			
6. Equipment	USD 10,500	USD 12,644.70	USD 76
7. Travel	USD 13,376.26	USD 29,002.14	USD 18,084.42
8. Miscellaneous	USD 6,500	USD 1,834.97	USD 1,132.57
9. Agency Management	USD 26,963.88	USD 13,299.29	USD 6,506.17
Support			
TOTAL	USD 412,162.14	USD 203,289.09	USD 99,451.44

III. RESULTS

Progress in Project Implementation:

Project Outputs & Activities	Status
Output 1: Enhanced coordination at the Sub-Offices.	field and national level through strengthening of existing Resident Coordinator
1.1 Liaise with authorities at the central, regional and local levels to ensure overall coherence of development interventions in line with Government priorities:	<u>RCO Sub-Office in the South (Tyre)</u> : The Sub-Office continued to liaise with central and local authorities on an information sharing level (update on activities of UN agencies and NGOs present in the South, feedback from mayors) in order to avoid duplication and better channel efforts and resources according to priorities identified in line with the UNDAF.
	The Sub-Office maintained its support to the coordination office created within the Union of Municipalities of Tyre Region regarding potential donors, the mapping of NGOs operating in the region, gathering of information and the creation of a database The Sub-Office is considering handing over part of its activities to the Union when the LRF 18 project comes to an end, General Coordination Meetings (GCMs) could be convened by UN agencies remaining in the South or Unions of Municipalities if they have the capacity. This possibility will be explored after the month of Ramadan.
	On the regional level, the Sub-Office renewed contacts with the Ministries of Public Health and Education regarding their eventual participation and co- chairing of the relevant Technical Working Sub-Groups activated in 2011 and will seek during the next quarter to re-establish contact with the Ministry of Agriculture to discuss the creation of an Agriculture Working Group.
	<u>RCO Sub-Office in the North (Tripoli)</u> : Within the context of the Syrian displacement in Akkar, the Sub-Office participated in several coordination meetings at the field and central levels on a

	weekly basis. These meetings gathered officials from the Ministry of Social Affaires (MoSA), the High Relief Committee (HRC), the Office of the Prime Minister, Akkar mayors and mukhtars, UNHCR, as well as international and local NGOs. The meetings in the field focused on coordinating FI/NFI distribution and health assistance. At the central level, UNHCR lead coordination meetings focusing on Shelter and WatSan on one hand, and Protection (including education, health, and psychosocial support) on the other hand. In addition, specialised Health meetings in Beirut are chaired by WHO. All meetings aim at coordinating services provided to displaced Syrians in North Lebanon, and serve as an information sharing platform.
1.2 Liaise with civil society, national and international NGOs, donors and other multilateral partners to avoid duplications and promote synergies among the different development partners	<u>RCO Sub-Office in the South:</u> The Sub-Office pursued its collaboration with civil society, national and international NGOs with a focus for this quarter on providing guidance and full support to the Technical Working Sub-Groups (TWGs) on Education, Shelter, Health and Livelihood and multiplied bi-lateral meetings with associations and NGOs in order to enhance the participation and their active involvement. Each Working Group adopted TORs and started mapping and identifying priority areas for this year. For instance, the Health TWG took the decision to work on a contingency plan, one of the four priorities identified by the representative of the MoPH when he was co-sharing the Group in 2009. The Education TWG is discussing drop outs, recreational activities and social and medical support to pupils and their families. The Livelihoods TWG will concentrate on the conclusions of a socio-economic assessment conducted in the South last year, as a first phase while participants in the Shelter/WatSan TWG decided to conduct a joint assessment of Palestinian gatherings.
	The Sub-Office responded to invitations and participated in events organized by local and international NGOs in the South. One highlight was the participation in the 15 th annual conference for Peace in the Middle East organized by the World Federation of Women for Peace in May 2011 under the theme:"Women in War and Reconstruction". Consequently, the Sub-Office took the decision to reactivate the Gender platform created last year in the South with a joint UNRC-UNIFIL initiative. Women associations gathered at the UN House in Tyre to voice their concerns and coordination meetings were devoted to gender awareness, SCR 1325 and Women in the workplace. Discussions are undergoing with UNIFIL Gender Unit regarding the participation in the second edition of the Global Open Days on Women, Peace and Security in conflict affected-areas.
	The Sub-Office continued to respond to a number of inquiries and requests regarding UN agencies and NGOs (contact lists, funding and available data on villages and municipalities).
	<u>RCO Sub-Office in the North:</u> The Sub-Office maintained its collaboration with more than 30 stakeholders from the civil society, UN Agencies, national and international NGOs in both Nahr El Bared and Beddawi Camps to enhance the participation of local and international NGOs in the cluster meetings. The Sub-Office also established links with the organisations working in Akkar on the Syrian displacement situation.
	The Sub-Office is still periodically updating the mapping of all activities undertaken by NGOs, INGOs and UN agencies in the North. The objective of this effort is two-fold: to define who is doing what, where and when and;

	determine the needs and gaps thus avoiding duplication.
	The Sub-Office provided technical and operational support to the MDG-F Programme "Conflict Prevention and Peace Building in North Lebanon". The Sub-Office also continues to support the six UN agencies working on the Programme and actively participates in the interagency biweekly meetings. Participants in the meetings were briefed on the situation in Akkar in light of the influx of Syrian nationals into the area. The Sub-Office also arranged for UNHCR to attend one of the meetings in order for humanitarian and development efforts to be in sync.
	The Sub-Office also facilitated meetings between the MDG-F Joint Programme, the UNDP ART-GOLD and the Akkar Regional Development Project Manager on one side, and the CDR, ESFD and the GFA Consulting Group Experts implementing the European Union's North Lebanon Local Development Project (ADELNORD).
	The Sub-Office continued to attend the UNRWA NMU biweekly management meetings.
	Information Management Unit(IMU): The IMU provided support to UNRCO Beirut in initiating a Donor Coordination Forum (13 Donors) through gathering and updating information related to Aid Development Coordination Mechanism in Lebanon.
1.3 Strengthen coordination mechanisms through the establishment of interagency, general and or sector coordination platforms	<u>RCO Sub-Office in the South:</u> Reminder: At the beginning of 2011, it was decided with all stakeholders to convene Inter-Agency (IAM) and General Coordination Meetings (GCM) every two months to allow the chairs of the newly established Technical Working Groups (TWGs) to provide a comprehensive update on their work, action plan and areas of cooperation.
	During this period, the collaboration intensified between the remaining UN actors on the ground, mainly with UNDP, UNRWA and UNIFIL. The objective was to discuss further coordination with the establishment of the TWGs.
	Participants in the Shelter TWG renamed their group Shelter/WatSan to better reflect their activities associating shelter to water and sanitation
	 One Inter-Agency and one General Coordination meeting were conducted in addition to 12 technical Working Group meetings: 3 Education TWG 3 Shelter/WatSan TWG 3 Livelihood TWG 3 Health TWG
	Finally, the Sub-Office assisted the Head of the Office of the UN Resident Coordinator (UNRCO) in Beirut in coordinating UNCT (23 agencies) activities towards achieving UNDAF outcomes and UNCT objectives, in close collaboration with UNCT members and integrated Working Groups. In particular, followed up on the work of the Integrated Working Groups and the UNCT meetings convened every two weeks at the level of Heads of agencies.
	RCO Sub Office in the North:

	The Sub-Office arranged for two Interagency meetings in April and June, during which UN agencies working in the North shared information on their activities and discussed possible ways of collaboration and coordination. The interagency meetings aim at making sure that UN Agencies operating in North Lebanon share information on projects and activities for the purpose of identifying areas for cooperation and coordination. In addition to many bilateral meetings with organisations in Beirut and throughout the North to enhance our relationship with the local civil society,
	and promote our services, 10 cluster and working group meetings took place during the reporting period April – June 2011:
	 2 Education/Health/MHPS 2 Shelter/WatSan 2 Protection
	• 2 Education In addition to the bilateral and the multilateral coordination efforts that take place during and pursuant to the cluster meetings, these meetings are considered to be the only platform for the Palestinian organisations to share information and concerns with UNRWA. Furthermore, many joint activities between UNRWA and the NGOs or between the NGOs themselves were initiated during these meeting (E.g. The Education Joint Activities).
1.4 Support the implementation of joint assessments and joint programmes.	The North Sub-Office has been actively supporting the MDG-F joint-program. In addition to technical support, the office assists the various UN agencies with field work and monitoring on a needs basis. This was especially the case during the first assessment missions conducted by UNHCR in Akkar, as Syrian nationals fled into the area. The North Sub-Office also prepared analytical briefs on the situation in Akkar in light of the Syrian influx into the region and shared them with the concerned organisations.
	In lending support to the main office, the <u>South Sub-Office</u> participated in meetings of Integrated Working Groups where joint programmes were identified and discussed. Assistance was also given to finalize the first UNDAF review.
1.6 Support the implementation of a Contingency Planning/Response Plan at the regional level.	In lending support to the TWGs, the <u>South Sub-Office</u> was involved in discussions regarding Contingency Planning and an Emergency Response Plan, identified as a tool and a priority area by the Shelter/WatSan TWG and the Health TWG.
	In lending support to the relevant Working Group, <u>the Information Management</u> <u>Unit (IMU)</u> edited_the 2011 updated Contingency Plan document. The final document was approved by the UNCT.
Output 2: Comprehensive information N	Ianagement Unit established.
2.1 Develop, produce and post on the webpage a comprehensive database.	The North Sub-Office continued uploading information to ensure an accurate update of all recovery operations information on the NBC website www.lebanon-support.org/nbc .
	The South Sub-Office participated in the formation of a google document page with the summary of Shelter/WatSan TWG interventions.

	http://docs.google.com.
	At the Beirut Office, The IMU restructured the UN System website (<u>www.un.org.lb</u>) through the creation of new pages (Code of Conduct, UN Resolutions for Lebanon, etc); and continued to update and upload information on the website (including the LRF subpage), through liaising with UN Agencies and their implementing partners, government ministries, national counterparts and civil society. All up-to-date information could now be accessed on <u>www.un.org.lb</u> . The Unit regularly updates the Lebanon section of the UNDG Website <u>www.undg.org</u>
2.2 Develop, produce and disseminate maps and related documents to support the recovery and development work	<u>IMU</u> regularly updates maps related to the Recovery and Development phases, Administrative and Natural resources. The unit also responded to requests for maps from UN agencies and their implementing partners.
development work	Also IMU continued to liaise with UN agencies for the harmonization of data entry and information collection with the view of creating a compiled matrix for Lebanon. In this context, a number of meetings were held between RCO and UNIFIL in order to share and update information related to LRF and Quick Impact projects.
	Similarly, Sub-Offices were engaged in updating their contact lists and mapping the activities of local and international non-governmental organisations, UN Agencies and civil society organisations working in the North and the South. Bi-lateral meetings oversaw the validation of the information and enhanced collaboration among key stakeholders. This information is being incorporated into the UNRCO central information management system including its on-line facility.
	More specifically, <u>RCO Sub Office in the South</u> continued with the survey for this purpose, and continued to maintain an updated contact list of all stakeholders in the South as well as establishing a contact list and updated information for each TWG.
	<u>RCO Sub Office in the North</u> continued to maintain an updated contact list of all active stakeholders in Nahr el-Bared and Beddawi Camps, Akkar, Minnieh/Dinnieh and Tripoli. This list is shared with partners upon request. The Sub-Office also shared the updated version of the mapping.
2.3 Develop strong links with other GIS staff.	<u>IMU and RCO Sub Office in the South</u> continued liaising with UNIFIL and UNDP regarding a shared data base. For now, UNIFIL Civil Affairs and Cimic consolidated one common database while RCO uploaded on its webpage available information on the South.
2.4 Act as an information desk including the distribution of a daily media and situation review.	The information unit and Sub-Offices The Sub-Office continued to respond to a number of inquiries and requests regarding UN agencies and NGOs (UNCT members, contact lists, funding and available data on villages and municipalities).
	RC Sub Offices prepared minutes of meetings and other information and disseminated them to all participants and posted them online at <u>www.lebanon-</u>

	support.org/nbc.
	The Office prepares daily media reviews and disseminates it to all UN Agencies operating in the North.
2.5 Support visibility, outreach and communications activities	The Information Unit continued to develop promotional material regarding joint programmes, UNCT, UNDAF and for donors outreach.
	The RCO in North Lebanon built a network of media reporters and outlets to cover UN activities in the North. In addition, the office issued press releases on a needs basis. The Sub-Office also had visibility bags printed for the distribution of UN publications to various stakeholders in the North, including NGOs, municipalities, unions, universities, etc.
Output 3: Support the coordination mec	hanism and visibility strategy of the Lebanon Recovery Fund
3.1 Support the coordination of the UN agencies with regard to the implementation of the LRF.	The Beirut Office coordinated the implementation of LRF projects including undertaking four external evaluations to projects requesting no-cost extensions. The Office finalized the 2010 LRF Consolidated Progress Report and continued to provide the link between UN agencies, the Steering Committee and Donors.
	The North Sub-Office provided coordination support to UNDP (LRF-24) throughout the reporting period.
3.2 Produce a quarterly newsletter of the LRF activities.	Information Management Unit prepared and produced the Fourth UNCT Newsletter (April-June 2011). This newsletter focused on UN agencies programmes and activities including LRF projects, mainly LRF# 20: Support for Livelihoods and Economic Recovery and LRF#14: Forest Fires Management.
	The Unit is in the process of preparing and designing a specific LRF newsletter giving a snapshot of LRF projects and activities in the different areas and sectors.
3.3 Produce a brochure and other hard copy visibility material for the LRF.	The Information Management Unit focuses on increasing the visibility of UN through creating and reproducing promotional materials (LRF English-Arabic Brochure) and prepares relevant information kits to visiting delegations and mission to Lebanon.
3.4 Produce posters of the LRF.	
3.5 LRF documentation available in both UN System in Lebanon and MDTF websites.	The Information Management Unit is reconstructing and redesigning the LRF page (http://www.un.org.lb/Subpage.aspx?pageid=299) on the UNCT website. This page will be divided into five sub-pages (Overview, LRF structure and management, LRF projects, Publications, Photo gallery and Contact information), also providing a direct link to the project website (<u>http://mdtf.undp.org/factsheet/project</u>) and to the MDTF website (<u>http://mdtf.undp.org/</u>). LRF documentation such as LRF Brochure (English-Arabic) and LRF progress Reports were also uploaded.
3.6 Develop and produce necessary tools serving the LRF communication strategy.	RCO and the LRF M&E Unit prepared the LRF visibility guidelines.

Implementation Constraints

For both RCO Sub-Offices in Tyre and Tripoli, the continuing security instability impacts adversely on their working environment and on the willingness of donors and International NGOs to expand their programmes.

The South Sub-Office is facing high expectations from municipalities and NGOs and in supporting TWGs; that creates a new challenge with reduced staff involved in lending support to the Beirut Office in addition to relocation to new shared offices with UNDP planned for August 2011.

Key Partnerships & Collaboration

<u>For the RCO Sub-Office in the South</u>, The reporting period witnessed more interaction between UN agencies and NGOs present in the South on specific themes of common interests identified by all stakeholders.

For the RCO Sub-Office in the North continued to maintain its partnerships and collaboration with the communities, local authorities, civil society organisations, international and national NGOs, donors and UN agencies throughout the reporting period.

KEY ACTIVITIES		Jı	ıly				September					
			3	4	1	2	3	4	1	2	3	4
Output 1 Enhanced coordination at the field level through												
strengthening of existing coordination sub-offices.												
Liaise between the central and regional level	х	Х	Х	X	X	X	Х	Х	Х	х	X	Х
Strengthen relations with newly elected municipalities	Х	Х	Х	X	Х	Х	Х	Х	Х	х	Х	Х
Support advocacy campaigns regarding the rights of												
vulnerable groups, Set up a child protection platform												
Work towards the creation of a gender platform							Х	Х	Х	х	Х	Х
Coordination of Shelter/WatSan Cluster meetings (including							Х				X	
agendas, MoM, and Action Plan)												
Coordination of Education, Health/MHPS Cluster Meetings		Х								х		
(including agendas, MoM, and Action Plan)												
Coordination of Education Sub-Working group (including		Х								х		
agendas, MoM, and Action Plan)												
Convening General Coordination Meetings (including					X					х		Х
agendas, MoM, and Action Plan)												
Attending UNRWA NMU Meetings	х		Х		X		Х		х		X	
Maintaining an updated contact list for active organizations	х	Х	Х	X	X	X	Х	Х	х	х	X	Х
in NBC												
Liaising with local and international NGOs	х	Х	Х	X	X	X	Х	х	х	х	X	X
Liaising with local authorities	х	Х	Х	X	X	X	Х	х	х	х	X	X
Liaising with LPDC	х	Х	Х	X	X	X	Х	Х	х	х	X	Х
Liaising with RRC												
Liaising with UN Agencies	X	X	X	X	X	X	X	Х	X	Х	X	X
Hold UN inter-agency meeting in the North composed of all						X						
UN agencies working in the area												
Providing technical support to UN agencies in the North on	X	X	X	X	X	X	X	Х	X	Х	X	X
a needs basis												
Output 2 Comprehensive information collection system at												
the field level established and shared with stakeholders and												
the public at large.												
Re-design the data management system and upload relevant	X	Х	X	Х	X	Х	X	X	X	X	X	х
info on the website												
Create promotional material and a newsletter	X	Х	X	X	X	X	X	X	X	X	X	х
Liaising with Lebanon Support and uploading necessary	х	Х	Х	X	X	X	Х	X	X	X	X	X

cluster documents to the website												
Releasing a regular newsletter that covers all UNRCO	Х											X
activities in Lebanon												
Establishing a GIS system	х	X	х	x	х	X		x x	x x	x	x	х
Maintaining an updated contact list for active UN agencies,	X	Х	X	Х	X	2	K	X I	X X	x x	x	Х
municipalities, donors and line ministries in Lebanon												
Mapping the activities of all organizations working in North	х	Х	х	Х	X	2	K	X I	X X	x x	x	Х
and South												
Output 3 Support the coordination mechanism and												
visibility strategy of the Lebanon Recovery Fund												
Produce a newsletter	х											X
Make available LRF documentation in both UN System	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ
Lebanon & MDTF websites												
Develop LRF communications strategy												

Adjustments to strategies, outcomes or outputs:

RC Sub-Office in the South.

The shift in focus of international and national NGOs to more active participation in the North and the continuing instability of the security situation in the South may required an adjustment during the first two quarters of 2011 to ensure the RCO Sub-Office in the South remains relevant and effective. This includes being able to mount a robust coordination response in support of any developing humanitarian emergency. However, high expectations from stakeholders beyond the Sub-Office resources lead to finding a new strategy bringing back to the South UN agencies and donors on identified priorities.

RC Sub-Office in the North

The Office has adapted its work plan to reflect the changes and demands of UN agency partners in the North. The Office is working very closely with the UNDP on coordination of development efforts and with UNHCR on coordination of humanitarian efforts in Akkar.

	Performance Indicators ordination of recovery and de	Indicator Baselines	Planned Indicator Targets	Achieved Indicator Targets	Reasons for Variance (if any)	Source of Verification	Comments (if any)
Output 1.1 coordination at field and national level through strengthening of the existing RC office's in Lebanon	 General Coordination Meetings Sectorial Meetings Cluster Meetings UN Interagency Meetings Number of joint field visits Number of sectors reports produced Number of analysis/assessments produced and posted on the web-page 	N/A	 General Coordination Meetings are held on monthly basis Cluster Meetings are held on monthly basis Interagency Meetings are held on bi- monthly basis For South Sub- Office both General and Inter-agency coordination meeting are held on bi- monthly basis 	 North Sub-Office: 2 Education/Health/M HPS 2 Shelter/WatSan 2 Protection 2 Education 2 Inter-agency meetings South Sub-Office: 3 Education TWG 3 Shelter/WatSan TWG 3 Livelihood TWG 3 Health TWG 1 Inter-agency meeting 1 General coordination meeting 	 Due to unforeseen circumstances the Shelter/WatSan Cluster Mtg. in March was postponed and held in early April In March the Protection was re-activated after suspension in Feb. 2010 Due to security issues and the Ramadan both General Coordination and Inter- agency meeting were postponed 	 Minutes of General Coordination Meetings Minutes of Sectorial Meetings posted on the web-page Minutes of Cluster Meetings Minutes of UN Interagency Meetings Minutes of TWGs meetings 	
Output 2.1 Comprehensive Information Management Unit established	 Assessments/reports related to development issues posted and number of hits on the website 3Ws maps produced 	N/A	 Quarterly maps of 3 Ws Quarterly maps for each sector in each district Quarterly 	 North Sub-Office: Action Plans for NBC Clusters are continuously updated 3 Ws map for North 	N/A	• Comprehensiv e database is maintained and results available to partners and	

and posted on the	Reports for	area is done and	stakeholders
*	basic services	under continuous	through the
webpage			ç
Sector intervention	available	update	recovery
maps produced and	Capacity to	• Sector or Sub-	section of the
posted on the	provide other	Sector mapping is	RC webpage
webpage	reasonable "ad	being provided	• 3Ws maps per
 Number of registered 	hoc" mapping	upon need and	area produced
new users; poll	services to	request	and posted on
participation rate; and	clusters	• Minutes of meetings	the web-page
number of hits on the	• Mapping of all	is being prepared	• Sector
website	organizations	and timely	intervention
	working in	disseminated	maps produced
	North and	• The sub-office acts	for each of the
	South	as a information	sector working
	• Minutes of	dissemination hub	group
	meetings and	in the region	
	relevant	• All relevant	
	documentation	information and	
	of joint	documents are	
	programme	being posted on	
	activities	www.lebanon-	
	Dissemination	support.org/nbc	
	of events and	website	
	activities	• Daily media review	
	related to	is being prepared	
	recovery and	and disseminated to	
	development	UN agencies acting	
	activities at the	in North Lebanon	
	national and	South Sub-Office:	
	local level	• Establishing four	
	• Host a website	technical groups	
	where key	Education/Health/S	
	documents,	helter&WatSan/	
	policies, best	Livelihoods	
	practices,		

		 assessments, cluster data, contact lists, news, impact monitoring, maps and other relevant documents and information can be shared with wider community Summary of local media reviews 	 A survey was disseminated to NGOs to update our data Minutes of meetings prepared and timely disseminated The Sub-Office acts as a information dissemination hub in the region 		
Output 3. Support the coordination mechanism and visibility strategy of the Lebanon Recovery Fund	 No overlapping or duplication in activities of LRF Projects Awareness on LRF activities increased and disseminated 				