United Nations Development Group Iraq Trust Fund Project #:A5-31

Date and Quarter Updated: Q1 2012

Participating UN Organisation: WFP Sector: AFSSOT

Government of Iraq – Responsible Line Ministry: MOLSA/MOT

Title	Capacity Building to Reform the Public Distribution System and Strengthen Social Safety				
	Nets for Vulnerable Groups in Iraq				
Geographic	Nationwide				
Location					
Project Cost	US\$2,500,000	US\$2,500,000			
Duration	24 months				
Approval	27.06.2010	Starting	02.07.2010	Completion	02.07.2010
Date (SC)		Date		Date	
Project	In support of the GOI priority of reforming the PDS and improving efficiency in social				
Description	transfers, WFP has signed a bilateral Memorandum of Understanding with the Ministry of				
	Trade and initiated the development operation "Capacity Building to reform the Public				
	Distribution System and Strengthen Social Safety Net for Vulnerable Groups".				
	Within the context of the WFP development operation mentioned above, the proposed				
	programme supports the initial activities of the development operation and facilitates the				
	commencement of its implementation and offers immediate support to the government				
	efforts.				

Development Goal and Immediate Objectives

National priority or goals (NDS 2007-2010 and ICI):

NDS: Pillar 3: Improving the quality of life

ICI Benchmarks (as per the Joint Monitoring Matrix 2008):

Benchmark 4.3.1.1: Phase out universal subsidies

Benchmark 4.4.1.1: Design and carry out specific policies including reforms and investments toward achieving the Millennium Development Goals

Benchmark 4.4.2.1: Undertake specific measure to strengthen the targeted safety net

Sector Team Outcome:

Outcome 2: GoI has national food assistance and hunger-reduction programmes in place

Integrated Programme/Project Outcome:

GoI has national food assistance and hunger-reduction programmes in place.

Outputs, Key activities and Procurement				
Outputs	1. GoI has strengthened capacity to design and implement efficient Social Safety Net			
	programmes			
	2. MoT has strengthened capacity to support efficient food supply chains management in			
	Iraq			
Activities	1. Activities under Output 1:			
	 A Social Safety net Design was conducted in Thailand for two MOLSA 			
	Staff followed by 3 more trainings on Social Safety Net impact analysis			
	and design in Amman, Erbil, and Baghdad for 19 MOLSA staff.			
	 M&E Training for 7 MOLSA Training was conducted in Erbil. 			
	o 21 MOLSA Staff received training and participated in workshops on			
	SSN Design			
	o SSN M&E system designed and Beneficiary Contact Monitoring			

	questionnaire developed and tested. Assessment of SSN efficiency in poverty reduction completed 10 MOLSA Employees received training in SSN Field Operations The Food Security and Vulnerability Survey conducted. A Food Security and Expenditures tabulation report published.		
	2. Activities under Output 2:		
	 Procurement Training Curriculum developed 		
	 Shipping Training Curriculum developed 		
	 Logistics/Pipeline Mgmt / Commodity Tracking Training Curriculum developed 		
	 53 participants from Baghdad and the Governorates received training in Public Sector International Food Procurement and Import 		
	 23 participants from Baghdad and the Governorates received training in Logistics, warehouse management and Supply Chain Management 		
	 27 participants from Baghdad and the Governorates received training in M&E for the PDS. 		
Procurement	One armoured car was purchased		
(major items)	•		

Funds Committed	US\$312,500	% of approved	12.5%
Funds Disbursed	US\$2,187,500	% of approved	87.5%
Forecast final date	31 Aug 2012	Delay (months)	2

Direct Beneficiaries	Number of Beneficiaries	% of planned (current status)
Men	N/A	N/A
Women	N/A	N/A
Children	N/A	N/A
IDPs	N/A	N/A
Others	N/A	N/A
Indirect beneficiaries	N/A	N/A
Employment generation (men/women)	N/A	N/A

Quantitative achievements against objectives and results			
Output 1	GoI has strengthened capacity to design and implement efficient Social Safety Net programmes	% of planned	76%
Output 2	MoT has strengthened capacity to support efficient food supply chains management in Iraq	% of planned	50%

Qualitative achievements against objectives and results

Activities under output 1 are nearly complete. The remaining activities are publishing the Food Security analysis, complete and handover the M&E MIS, conduct training/workshop in SSN design (Budgeting and Finance) and complete the Field Operations training.

Activities under output 2 are also expected to be completed in time. The curricula are currently being translated into Arabic and the TOT slated to be completed in June.

Main implementation constrains & challenges (2-3 sentences)

a. The change in the Ministers in the end of 2010 brought about by the formation of the new coalition government following the elections in early 2010 required a significant amount of time for WFP to re-establish links with the top management of both the Ministry of Trade (MOT) and the Ministry of Labor and Social Affairs (MOLSA). While the process was swift with MOLSA (the Minister was identified in January 2011 and the MOU was signed in March 2011) the Ministry of Trade remained without a Minister until March 2011 and effective engagement with the MOT was on hold until October 2011.

- b. Restrictions on access within Iraq due to security measures are found to cause significant delays in the preparation and completion of project activities. While this was foreseen during the project design phase, the time impact of the obstacles to implementation was under estimated.
- c. Recruitment of qualified national officers has proven difficult mainly due to the dearth of candidates with sufficient qualifications caused by the systematic brain drain from Iraq. Qualified Iraqi nationals are almost entirely employed in the public sector (which encompasses 40% of all employment in Iraq) and would not forsake the stability of Government employment for short term assignments in WFP.