



PROPOSAL MONTHLY PROGRESS UPDATE
as of 31 March 2015

Recipient UN Organization(s):	UNMEER Sierra Leone		SOs Strategic Objective(s):	SO 5: Prevent Further Spread.			
			MCAs Mission Critical Action(s)	MCA13: Multi-Faceted preparedness			
Implementing Partners:	<ul style="list-style-type: none"> National Ebola Response Center; Secretariat and Pillars District Ebola Response Centers. 						
Project Number:	00092908						
Proposal Title:	Strengthening the National Ebola Response Centre (NERC) Secretariat						
Total Approved Proposal Budget:	\$1,178,084.00						
Total Approved Project Budget:	MCA13		Project	Budget Approved			
			MCA13 SLE 018 NERC SECRETARIAT	US\$ 1,178,084			
	Total			US\$ 1,178,084			
Geographical Focus Area	<input checked="" type="checkbox"/> Sierra Leone		Geographical Local Area Western Area including Freetown and all 12 districts	<input checked="" type="checkbox"/> Urban <input checked="" type="checkbox"/> Rural <input checked="" type="checkbox"/> Border			
Outbreak Hot Zones	Please select one from the following <input checked="" type="checkbox"/> Yes (Y) <input type="checkbox"/> No (N)						
# Direct Beneficiaries <i>(Ensure the information below indicates both the total number of beneficiaries ensure inclusive participation and non-discrimination of the vulnerable and at-risk groups)</i>	Total Beneficiaries		# Not Applicable (N/A)				
	Women:		# N/A				
	Girls:		# N/A				
	Men:		# N/A				
	Boys:		# N/A				
Project Duration (months):	6 Months	Starting Date:	20/11/2014	Completion Date:	30/06/2015	Delay (months)	N/A
Proposal Title: Strengthening the National Ebola Response Center.							
Funds Committed:	US\$ 1,178,084			% of Approved:	100%		
Funds Disbursed:	US\$ 182,234			% of Committed::	15%		

PROPOSAL – MONTHLY PROGRESS UPDATE RESULT MATRIX

Strategic Objective to which the Proposal is contributing¹					
MCA 13: Prevent Further Spread: Multi-faceted preparedness.	MCA Description: Strengthening the National Ebola Response Centre Secretariat by strengthening capacities for planning, implementing and monitoring the National Ebola Response Plan. <ul style="list-style-type: none"> Strengthened NERC Secretariat coordination and decision making-processes successfully halt outbreak/spread of EVD. Improved information management enables informed planning for response at national and district levels. EVD response operations facilitated at district level through support to DERC functions. 				
Output Indicators	Geographical Focus Area	Target (as per Proposal Matrix)	Quantitative Results achieved at Month 1	Planned % Delivery Rate	Effective % Delivery Rate at Month 1
7 NERC Personnel contracted and salaries paid by UNMEER	Freetown	20 NERC personnel salaries paid by UNMEER	20 NERC personnel salaries paid each month.	100%	100%
13-1: % of pillar meeting held regularly and reporting to NERC supported by NERC Secretariat pillar liaison officers.	National	100% of pillars functional and reporting to NERC on weekly basis.	All documentation and decisions of Pillars available and posted on NERC Website.	100%	100%
13-2: # Staff engaged in bed and lab coordination unit.	Freetown	Four staff working in NERC within bed and lab coordination unit.	Actions initiated and recruitment is ongoing.	0%	0%
13-3: Response dashboard updated on weekly basis.	National	Response dashboard in place. Operational 3W in place.	KPI's are being collected. 12 out of 43 National KPIs are reported. A simplified 3W (who, what, where) is in place and shared with all active NGOs and key partners. KPI Improvements on-going.	90%	90%
13-4: # staff engaged in information management and reporting Cell	National	Three staff working on information management. Regular reporting from pillar and districts functional.	3 staff are in place and are fully functional.	100%	100%

¹ Proposal can only contribute to one Strategic Objective

13-5: % of EVD response data reported electronically aided by ICT infrastructure.	National	70% KPI are reported electronically	KPI are being collected. Mobile data collection processes defined and being tested.	100%	100%
13-6: % of DERCs supported by information management officers.	National	100% of DERCs are supported by information management officers.	Information Management Officers have been deployed to all 12 DERCs in the country	100%	100%
13-7: # additional Command and Control Centres established.	National	Five additional Command and Control Centres established.	Due to the Government support, along with the UK and other partners, funds were no longer needed to be allocated to this activities.	100%	N/a
13-8: # districts providing electronic reporting to NERC.	National	All districts are electronically reporting to the NERC.	14 are reporting electronically. Information collected is currently being reviewed by all response partners to support operational decisions and reporting.	100%	100%

Qualitative achievements against outcomes and results:

Please, describe the achievements including documents, reports, evaluations. Please include pictures if possible

Section 1: Results and Outcomes expected

Section 2: Impact on Gender Results

Section 3: Environmental Impact Assessment in reference to the proposal

Section 4: Describe the conditions based on which the proposal might have change its destination (even partially)

Section: 1 - Expected Results

MCA [13-1]: % of pillar meeting regularly and reporting to NERC supported by NERC Secretariat pillar liaison officers.

Results: The NERC Pillar Liaison Officers to the secretariat are located in the Special Court of Sierra Leone (Freetown) and are reporting to the Secretariat Director of Planning. Within delegated authority, the Pillar Liaison Officers' responsibilities include, but are not limited to, serving as a liaison between the respective pillar and the Secretariat, while strengthening the coordination mechanism. The pillar liaisons achieve programme objectives by providing strategic advice to the Secretariat based on the pillar recommendations. Ensuring coherence between pillar response and the NERC (via the Secretariat) response effort.

Outcomes expected: 100% of pillars functional and reporting to NERC on weekly basis.

MCA [13-2]: # Staff engaged in bed and lab coordination unit.

Results: Four personnel have been identified and are integrating within the bed and lab coordination in the situation room.

Outcomes expected: Strengthened information sharing: set-up of laboratory and bed management coordination cells and linking these to the Situation room.

MCA [13-3 & 13-4]: Response dashboard updated on weekly basis; # staff engaged in information management and

reporting Cell

Results: The NERC data analysis process set up by the UNMEER Information Officer focuses on generating the weekly dashboard. Collection for the 3W is complete and maintenance is ongoing at a national as well as the district level. As an interim measure, a simplified 3W table is currently being shared with all active NGOs and key partners.

Outcomes expected: Three staff working on information management; regular reporting from pillar and districts functional

MCA [13-5]: % of EVD response data reported electronically aided by ICT infrastructure.

Results: Currently mobile data collection has been launched in all districts. Forms and data variables are tested and system ready for the training of the identified personnel at the DERCs. New and revised data collections have also been implemented and regular follow-up is being done. The Safe and Dignified Burial Pillar, along with the Surveillance Pillar, are successfully using a mobile data collection system to manage their information. Currently discussions are on-going for strengthening surveillance pillar.

Outcomes expected: 90% of KPIs are reported electronically.

MCA [13-6 and 13-8]: % of DERCs supported by information management officers & # districts providing electronic reporting to NERC

Results: 14 IMO's have been deployed to the DERCs. UNMEER has recruited national staff to build a sustainable national IM capacity.

Outcomes expected: 100% of DERCs are supported by information management officers All 13 districts have fully functional Command and Control Centres and are reporting electronically to the NERC.

Activities Carried-out by UNMEER's Implementing -Partner Catholic Relief Services:

ACTIVITY 1

Results: Distributed 24 satellite phones to designated individuals in the following Districts as per UMEER pre-determined needs and user: Kono, Bombali, Bo, Tonkolili, Koinadugu, Bonthe, Kambia. All phones have been activated and are fully functional with monthly limit of 250 USD per phone over 4 months period.

Outcomes expected: The Satellite Phones to enhance communication of District Coordinators in districts with low or interrupted cell phone coverage.

ACTIVITY 2

Results: MOU signed with World Vision and CAFOD as partners in implementation of the project throughout Sierra Leone (12 districts). Both WV and CAFOD and finalizing compilation of the needs in their districts (8 in total.) Western Area (urban/rural) is not considered with this funding. We expect spending to increase considerably during April and May, 2015.

Outcomes expected: Admin and logistics support in Ebola response is maintained in all districts as per the need identified, which fits this particular UNMEER funding portfolio.

ACTIVITY 3

Result: Cross-border coordination-Koinadugu DERC has decided to engage the Ebola response authorities at the Faranah Prefecture of the Republic of Guinea. Funds are already committed and transfer is in process.

Outcomes expected: Technical and general meetings held with Guinea respective authorities and coordination of Ebola response in the order area between the 2 countries enhanced.

ACTIVITY 4

Results: Support to quarantine teams in Bombali (water and food) during the localized outbreak in Rosanda village (over 50 cases).

Outcomes expected: Transmission remained chain under control.

ACTIVITY 5

Results: Provided equipment for DERCs and District Coordinators office in Koinadugu and Port Loko (printers, copier, laptops, scanners, Air-Conditioner, basic furniture)

Outcomes expected: DERCs have adequate equipment to ensure uninterrupted ongoing Ebola response.

Section: 2 – Deviation of the Proposal from the Original Plan

- Due to the rapid change of the situation in Sierra Leone, a budget revision was submitted in order to better fulfill the request made by the DERC and NERC. The NERC faced human, technical and financial capacity challenges in responding swiftly and efficiently to the Ebola crisis. With phase 2, the project has enabled the NERC to hire thirteen (13) additional staff- totaling twenty (20), to urgently man the NERC Secretariat and Plans Directorate and to provide support on the following:
 - National Ebola Response Center (NERC) implementation: support to identification of needs and gaps and consequent review and adaptation of plans in collaboration with pillar working groups.
 - Monitoring of NERC implementation: continue to establish and monitor key performance indicators
 - Strengthened information-sharing: set-up of laboratory and bed management coordination cells and linking these to the Situation room.
 - Continue to strengthen the data gathering and analysis.
 - Enhancing information management: setting up guidelines and procedures for information flow from the Situation Room to the Field Operations Directorate and to the pillars.
- The project has provided ICT infrastructure for the NERC, along with allocating laptops to the NERC and DERC personnel.
- Moreover, as we focus on next phase, UNMEER Sierra Leone has partnered with Catholic Relief Services (CRS) to maximize the response effort. UNMEER was facing a delay to support the District Centers in a timely manner and some of the support will require an administrative structure. Therefore, UNMEER had chosen Catholic Relief Services (CRS) as an Implementing Partner for this project. To this end, CRS was allocated **\$671,013** from the project budget to fulfil the request made by the District Officials to fast-track any request that will directly support the DERCs. Thanks to this project, the operational support will be thoroughly managed, while providing an accelerated provision and funding to the DERC in a non-duplicative manner.
- When the proposal was submitted, the mobile data collection and the recruitment of UNV Information Management (IM) officers were not introduced to the plan. Therefore as effort to strengthen the DERC's information management system – a large budget was allocated toward providing personnel to the effort. As an alternative to providing the DERCs IMs, UNMEER has provided IM officers at the NERC, 12 IM officers who are fully operational at the district level, in addition to 400 mobile phones. The team has developed web and mobile forms to assist in data collection for both levels of the response (district and national):
 - Train data collectors on how to use the form on the mobile phones.
 - Develop a data base that allows analyst to track trends and make operational decisions.
 - As new information management officers are deployed in all districts in the coming weeks, this same model will be replicated at district level.
- The original proposal only envisaged 5 additional command and control centres being funded though this project. However, with the evolving district to district strategies, the funds for the districts will be pooled along with our response partners to obtain maximum effectiveness of the response.
- Key point to note here is that since November 2014 when this proposal was submitted, more response partners have joined the Ebola fight and some of the initial assumptions made are no longer valid. Hence these funds will be targeted to activities prioritized jointly with the UK response partners and the NERC.

Section: 3 - Gender Impact

Nothing specific to report.

Section: 4 - Environmental Impact

Nothing specific to report.

Visual Documentations

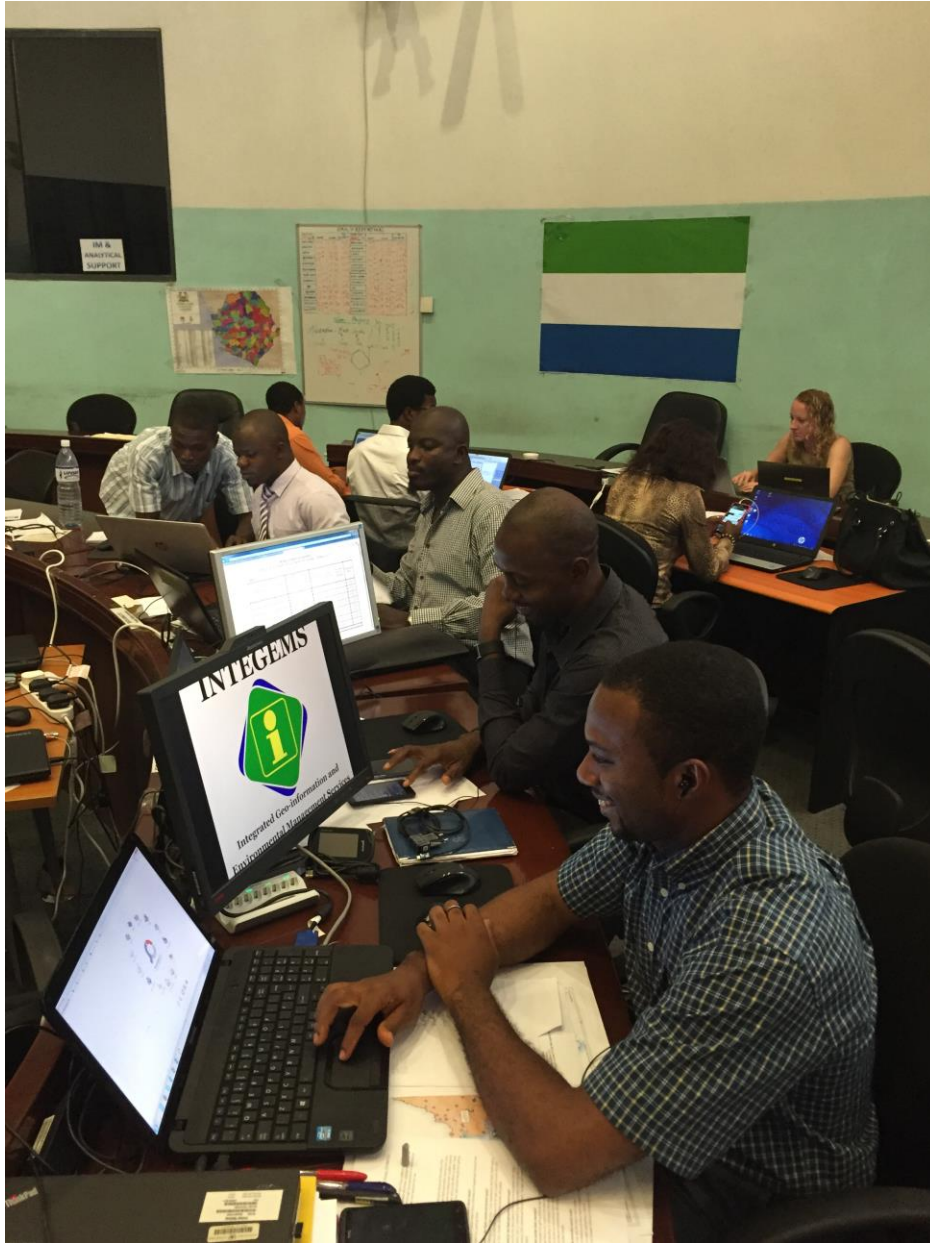


In the photo: 1. NERC Pillar Liaison Officer :Surveillance, 2.NERC Pillar Liaison Officer : Logistics, 3. NERC 3.Pillar Liaison Officer :Psyco Social, 4. Pillar Liaison Officer :Media/Communication, 5.Management ICT Support Officer, 6. Situation Room Data Analyst Officer GIS, 7. Situation Room ICT-Support, 8. Management Liaison Officer, 9.Liaison Officer (Dist), 10.Situation Room Manager & Team Leader, 11.Reporting Officer, 12.Data Analyst Officer, 13.Data Collecting Officer, 14.Data Collecting Officer, 15.Liaison Officer (Data Unit), 16.Data Collecting Officer 17. NERC Pillar Liaison Officer: Mobilization, 18. NERC Pillar Liaison Officer: Communication.

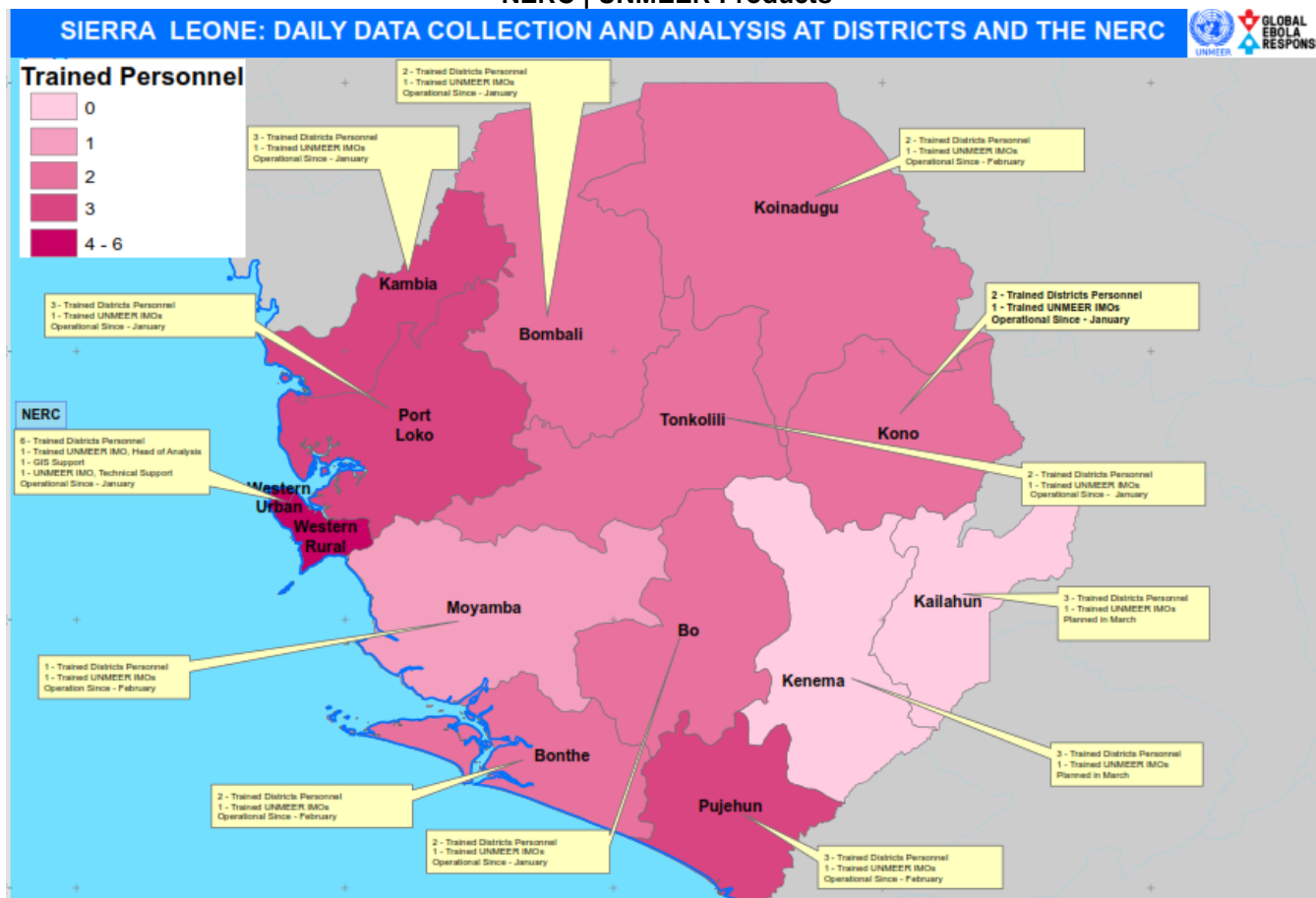
Situation Room Operations Centre



Situation Room Operations Centre (Information Management)



NERC | UNMEER Products



Daily data collection and reporting

All data collected at District Ebola Response Center (DERC) level and used at the National Ebola Response Center (NERC) is done mostly by UNMEER IMOs or DERC personnel that have been trained by IMOs. The data is collected through Web and Mobile technology bring a consistency in the data, remove human transcribing errors, add some automatic validation on the data, allows aggregation of the data into a data base.

This mechanism has been operational since January in the NERC and propagated to all the districts from January to March. The IM team has also trained NERC and DERC personnel in using the system. All districts should have trained personnel by the end of March that should be able to do the daily collection of data.



Sierra Leone: Ebola Outbreak - Cumulative Cases in the last 42, 21, 14 and 7 days (as of 03 Mar 2015)

UNMEER057v28



Previous 42 days
Number of Confirmed Cases



Previous 21 days
Number of new Confirmed Cases



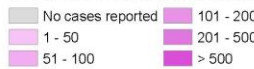
Previous 14 days
Number of new Confirmed Cases



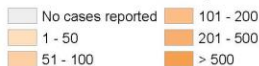
Previous 7 days
Number of new Confirmed Cases

Maps show the cumulative confirmed case numbers by district and the numbers of news cases reported over the last 42 days, 21 days, 14 days and 7 days. Data from Sierra Leone Ministry of Health.

Previous 42 days (first map)



Number of cases over time periods

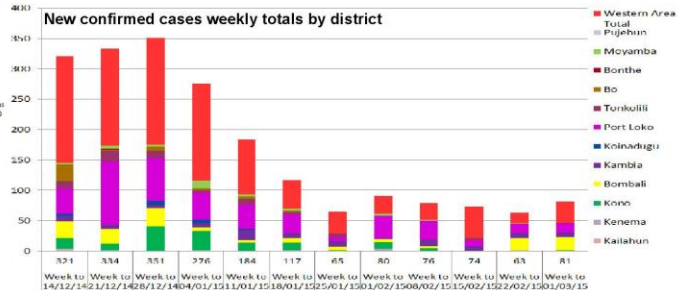


Data sources:

UNMEER, Sierra Leone MoHS

Created 05 Mar 2015

Map Document UNMEER020_SLE_CaseData_42d21d14d7d_v28



Produced by UNMEER. Contact sesay4@un.org or m.kargo@intgms.com if you have any queries or data updates which can improve future products

The depiction and use of boundaries, names and associated data shown here do not imply endorsement or acceptance by UNMEER

Products produced by the IM team are featured on the NERC website (nerc.sl).

NATIONAL DASHBOARD - PROCESS

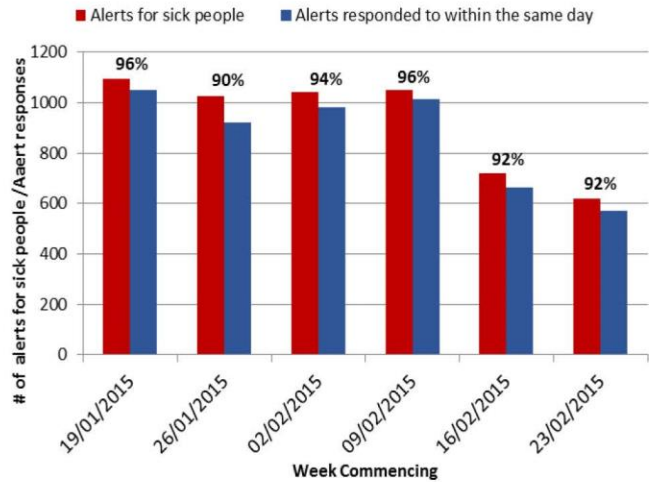
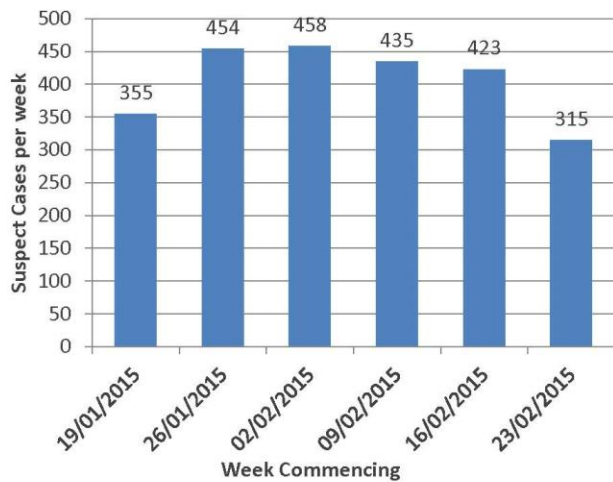
Are we casting the net widely and getting people into the system quickly and effectively?

w/c 23rd Feb

Districts continue to respond promptly to the alerts that are raised, but the number of alerts is falling across the country suggesting that the public are becoming less vigilant in reporting sick people in their communities

Number of suspect cases (negative blood tests),
MoHS labs data

Number of credible alerts responded to within 24 hours,
R2



Screen Shot of KPI – Dashboard

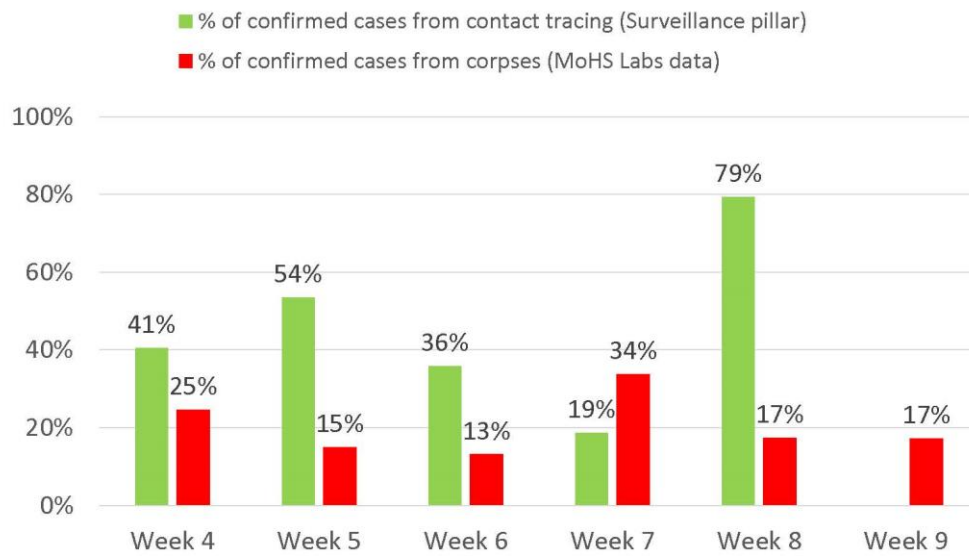
NATIONAL DASHBOARD - SITUATION & CONTROL

Key Indicators of Control

w/c 23rd Feb

Percentage of EVD from corpses in the community remain stable since last week. Percentage of new cases from contact lists increased greatly in week 8 (week 9 data not yet available)

EVD cases coming from contact lists: Surveillance pillar. EVD cases coming from corpses, MOHS Labs data



Screen Shot of KPI - Dashboard

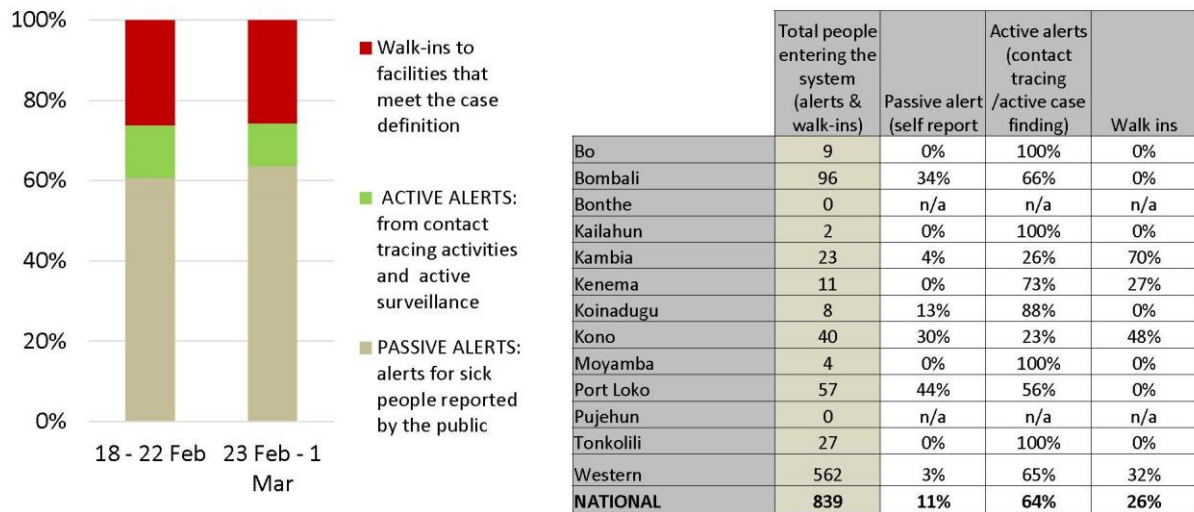
NATIONAL DASHBOARD - PROCESS

Are we casting the net widely and getting people into the system quickly and effectively?

w/c 23rd Feb

The proportion of people entering the system by presenting directly to facilities remains high (26%). There was a slight decrease in the proportion coming from active case finding

Source of credible alerts, R2

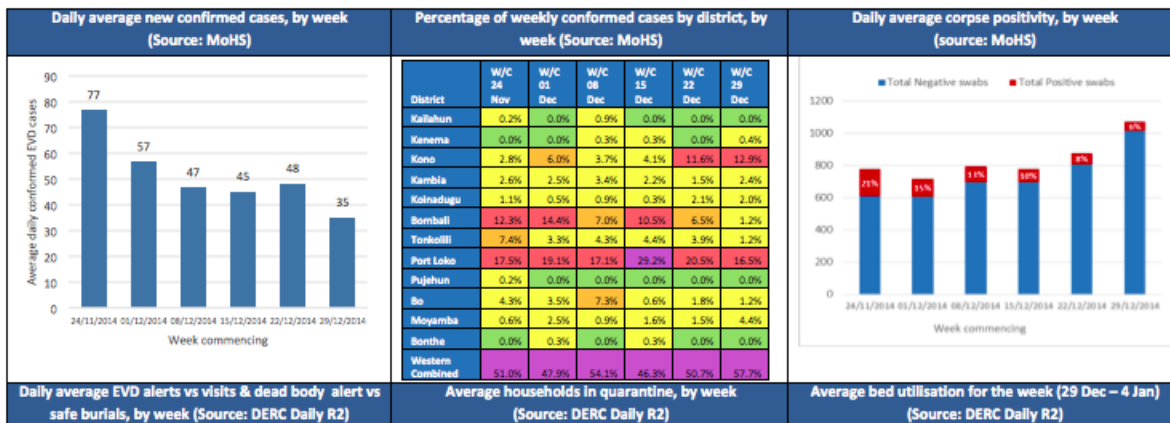


	Total people entering the system (alerts & walk-ins)	Passive alert (self report)	Active alerts (contact tracing /active case finding)	Walk ins
Bo	9	0%	100%	0%
Bombali	96	34%	66%	0%
Bonthe	0	n/a	n/a	n/a
Kailahun	2	0%	100%	0%
Kambia	23	4%	26%	70%
Kenema	11	0%	73%	27%
Koinadugu	8	13%	88%	0%
Kono	40	30%	23%	48%
Moyamba	4	0%	100%	0%
Port Loko	57	44%	56%	0%
Pujehun	0	n/a	n/a	n/a
Tonkolili	27	0%	100%	0%
Western	562	3%	65%	32%
NATIONAL	839	11%	64%	26%

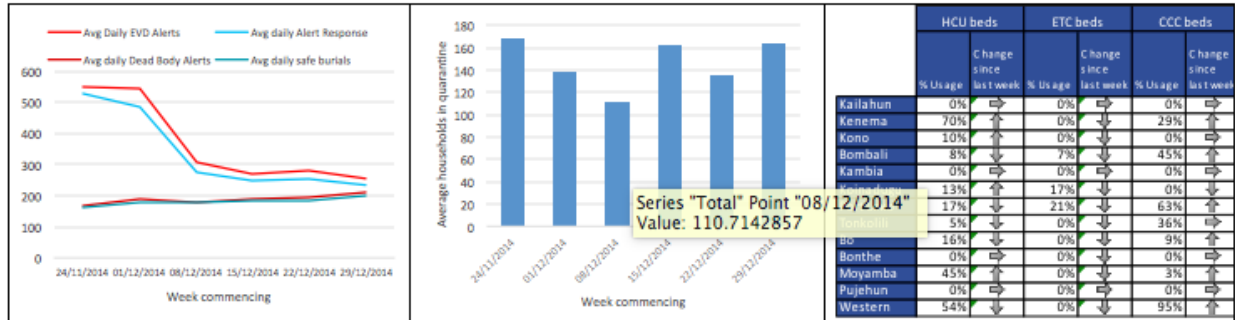
Screen Shot of KPI – Dashboard

UNCLASSIFIED

National Ebola Response Centre
Weekly Ebola District Digest : 29 December –to4 January



Output from KPI collected by IM/Regional Liaisons.



Output from KPI collected by IM/Regional Liaisons.

Microsoft Word ribbon showing Font, Paragraph, and Styles tabs. Font settings: Calibri (Body), 11, Bold, Italic, Underline. Paragraph settings: abc, Wrap Text, General. Styles: Normal 2, Good, Neutral.

Date of Report		1/7/15		Bed Capacity Table							
NERC ECF ID	District	Facility	Partner	Type	Status	Beds Now	Additional Beds 1st Jan	Additional Beds 1st Feb	Beds Cumulative 1st Dec	Beds Cumulative 1st Jan	Total
ID	District	Facility	Partner	Type	Status	BedsNowO	Beds 1Dec14	Beds 1Jan15	BedCumul 0112	BedCumul 0101	Total
SLE_0001	Western Area Rural	Godofrich	EMERGENCY	ETU	Open	26		-21	20	5	25
SLE_0002	Western Area Rural	Hastings	RSLAF/KINGS	ETU	Open	8		12	20	20	40
SLE_0004	Western Area Rural	Police Training Sch-Hastings 1	MOH / RSLAF	ETU	Open	126			126	126	126
SLE_0005	Western Area Rural	Kerry Town	Save the Children	ETU	Open	50		20	50	70	70
SLE_0006	Port Loko	Port Loko ETU	GOAL	ETU	Open	100			100	100	100
SLE_0007	Port Loko	Lunsar ETU	IMC	ETU	Open	50	25	0	75	75	75
SLE_0008	Moyamba	Moyamba ETU	MDM	ETU	Open	100			100	100	100
SLE_0009	Bombali	Makani TU	IOM	ETU	Open	100			100	100	100
SLE_0010	Western Area Rural	China-SL Friendship Hospital ETU, Jul	Chinese CDC	ETU	Open	12	-10	0	2	2	2
SLE_0011	Western Area Rural	Lakka Hospital ETU	Emergency / MOH	ETU	Open	12			12	12	12
SLE_0012	Kalahun	Kalahun MSF	Canadian Outfit	ETU	Open	72	0	0	72	72	72
SLE_0013	Kenema	Rural Kenema Field Hospital	IFRC	ETU	Open	25			25	25	25
SLE_0014	Kono	Dorma ETU - Koidu Town	Well Body/ Partners in Health	ETU	Open	48	-8	0	40	40	40
SLE_0015	Bo	Bo Town MSF	CDC	ETU	Open	50			50	50	50
SLE_0017	Western Area Rural	AHS - Waterloo Hospital	MOH	ETU	Open	62			62	62	62
SLE_0018	Western Area Urban	Ola Daring Childrens Hospital	MOH/Cap Anamur	EHC	Open	20			20	20	20
SLE_0020	Bombali	Magbenteh Hospital	MoH/Addax/AU/WHO	ETU	Open	100	10	0	110	110	110
SLE_0021	Western Area Rural	HIM - Newton	?	ETU	Planned	0	0	0	0	0	0
SLE_0022	Western Area Rural	Police Training Sch-Hastings 2	MOH/RSLAF	ETU	Open	8	192	0	200	200	200
SLE_0023	Port Loko	Mafofe ETU	MoH / Plan	ETU	Open	44	0	0	44	44	44
SLE_0024	Port Loko	Mafofe EHC	MoH / Plan	EHC	Open	62			62	62	62
SLE_0025	Western Area Rural	Newton Clinic	MOH/Kings/RSLAF	EHC	Open	15			15	15	15
SLE_0026	Western Area Urban	PCMH Maternity	MOH	EHC	Closed	0			0	0	0
SLE_0027	Western Area Urban	Macaulay St Hospital	MOH/Kings	EHC	Open	7			7	7	7
SLE_0030	Western Area Urban	34 Military Hospital	RSLAF	EHC	Open	14	2	0	16	16	16
SLE_0032	Western Area Urban	Rokups Govt Hospital	MOH/Kings	EHC	Open	22			22	22	22
SLE_0033	Western Area Rural	China-SL Friendship Hospital EHC, Jul	MOH/Kings	EHC	Open	40			40	40	40
SLE_0034	Western Area Urban	Connaught Hospital	Kings	EHC	Open	18			18	18	18
SLE_0035	Western Area Rural	Lakka Hospital EHC	Emergency	EHC	Open	21			21	21	21
SLE_0036	Kalahun	Koidu	MoH	EHC	Open	16	0	0	16	16	16
SLE_0037	Kalahun	Buedu	MoH	EHC	Open	10			10	10	10
SLE_0038	Kalahun	Daru	MoH	EHC	Open	16	9	0	25	25	25
SLE_0039	Kenema	Kenema Gov. Hospital	MoH	EHC	Closed	0			0	0	0
SLE_0040	Port Loko	Port Loko Gov. Hospital EHC	MoH	EHC	Open	62			62	62	62
SLE_0041	Port Loko	Lungi Hospital	MoH	EHC	Closed	0			0	0	0
SLE_0042	Port Loko	Targrine PHU	MoH	EHC	Closed	0	0	0	0	0	0
SLE_0043	Port Loko	Masiaka	MoH	EHC	Open	4			4	4	4
SLE_0044	Port Loko	Kamasandu	Plan/PIH	CCC	Open	16			16	16	16
SLE_0045	Port Loko	Kagbanthama	Plan/MoH	EHC	Open	12			12	12	12
SLE_0046	Port Loko	Gombi	MoH	EHC	Closed	0	0	0	0	0	0
SLE_0047	Port Loko	Mange	MoH	EHC	Closed	0	0	0	0	0	0
SLE_0049	Port Loko	Lokomasama (Petifu Junction)	MoH/Shepherd Hospices/PIH	EHC	Open	40	20	0	60	60	60
SLE_0052	Port Loko	Catholic Hospital (Mabesseneh)	MoH/ Plan	EHC	Open	9			9	9	9
SLE_0053	Bo	Bo Gov. Hospital	MoH	EHC	Open	20			20	20	20
SLE_0054	Bombali	Paramedical School	MoH	EHC	Open	60			60	60	60
SLE_0055	Bombali	Arab Hospital	MoH	EHC	Open	60			60	60	60
SLE_0056	Bombali	Makani Gov. Hospital	MoH	EHC	Open	30	10	0	40	40	40
SLE_0057	Bonthe	Bonthe	MoH	EHC	Open	19			19	19	19
SLE_0058	Pujehun	Zimni	MoH	EHC	Open	12			12	12	12
SLE_0059	Pujehun	Pujehun Hospital	MoH	EHC	Open	12			12	12	12
SLE_0060	Tonkolili	Magburaka Gov. Hospital	MoH	EHC	Open	50			50	50	50

Bed Master List