



**PROPOSAL MONTHLY PROGRESS UPDATE**  
as of 31 December 2014

<b>Recipient UN Organization(s):</b>	UNMEER		<b>SOs</b> Strategic Objective(s):		SO 5: Prevent Further Spread.		
			<b>MCAs</b> Mission Critical Action(s)		MCA13: Multi-Faceted preparedness		
<b>Implementing Partner(s):</b>	<ul style="list-style-type: none"> <li>National Ebola Response Center; Secretariat and Pillars</li> <li>District Ebola Response Center.</li> </ul>						
<b>Project Number:</b>	00092908						
<b>Proposal Title:</b>	Strengthening the National Ebola Response Centre (NERC) Secretariat						
<b>Total Approved Proposal Budget:</b>	\$1,178,084.00						
<b>Total Approved Project Budget:</b>	<b>MCA13</b>		<b>Project</b>		<b>Budget Approved</b>		
			MCA13 SLE 018 NERC SECRETARIAT		US\$ 1,178,084		
	<b>Total</b>				<b>US\$ 1,178,084</b>		
<b>Geographical Focus Area</b>	<input checked="" type="checkbox"/> Sierra Leone		<b>Geographical Local Area</b> Western Area including Freetown and all 12 districts		<input checked="" type="checkbox"/> Urban <input checked="" type="checkbox"/> Rural <input checked="" type="checkbox"/> Border		
<b>Outbreak Hot Zones</b>	Please select one from the following <input checked="" type="checkbox"/> Yes (Y) <input type="checkbox"/> No (N)						
<b># Direct Beneficiaries</b> <i>(Ensure the information below indicates both the total number of beneficiaries ensure inclusive participation and non-discrimination of the vulnerable and at-risk groups)</i>	<b>Total Beneficiaries</b>		# Not Applicable (N/A)				
	Women:		# N/A				
	Girls:		# N/A				
	Men:		# N/A				
	Boys:		# N/A				
<b>Project Duration (months):</b>	6 Months	<b>Starting Date:</b>	20/11/2014	<b>Completion Date:</b>	20/05/2015	<b>Delay (months)</b>	N/A
<b>Proposal Title:</b> Strengthening the national Ebola Response Centers.							
<b>Funds Committed:</b>	US\$ 1,178,084			<b>% of Approved:</b>	100%		
<b>Funds Disbursed:</b>	US\$ 30,360			<b>% of Approved:</b>	2.7%		

**PROPOSAL – MONTHLY PROGRESS UPDATE RESULT MATRIX**

<b>Strategic Objective to which the Proposal is contributing<sup>1</sup></b>					
<b>MCA 13: Prevent Further Spread: Multi-faceted preparedness.</b>	<b>MCA Description: Strengthening the National Ebola Response Centre Secretariat by strengthening capacities for planning, implementing and monitoring the National Ebola Response Plan.</b> <ul style="list-style-type: none"> <li>Strengthened NERC Secretariat coordination and decision making-processes successfully halt outbreak/spread of EVD.</li> <li>Improved information management enables informed planning for response at national and district levels.</li> <li>EVD response operations facilitated at district level through support to DERC functions.</li> </ul>				
<b>Output Indicators</b>	<b>Geographical Focus Area</b>	<b>Target (as per Proposal Matrix)</b>	<b>Quantitative Results achieved at Month 1</b>	<b>Planned % Delivery Rate</b>	<b>Effective % Delivery Rate at Month 1</b>
13-1: % of pillar meeting held regularly and reporting to NERC supported by NERC Secretariat pillar liaison officers.	National	100% of pillars functional and reporting to NERC on weekly basis.	All documentation and decisions of Pillars available and posted on NERC Website.	100%	100%
13-2: # Staff engaged in bed and lab coordination unit.	Freetown	Four staff working in NERC within bed and lab coordination unit.	Actions initiated and recruitment is ongoing.	0%	0%
13-3: Response dashboard updated on weekly basis.	National	Response dashboard in place. Operational 3W in place.	KPI's are being collected. 12 put of 43 National KPIs are reported. A simplified 3W (who, what, where is in place and shared with all active NGO's and key partners. KPI Improvements on-going.	28%	70%
13-4: # staff engaged in information management and reporting Cell	National	Three staff working on information management. Regular reporting from pillar and districts functional.	3 staff are in place and are fully functional.	100%	100%
13-5: % of EVD response data reported electronically aided by ICT infrastructure.	National	70% KPI are reported electronically	KPI are being collected. Mobile data collection processes defined and being tested.	70%	60%

<sup>1</sup> Proposal can only contribute to one Strategic Objective

13-6: % of DERCs supported by information management officers.	National	100% of DERCs are supported by information management officers.	2 Information Management Officers have been deployed to two DERCs (Kono and Port Loko). 10 additional IMOs scheduled to arrive in the coming weeks.	14%	50%
13-7: # additional Command and Control Centres established.		Five additional Command and Control Centres established.	All 13 districts have established Command and Control Centres, but only 4 are fully functional. 9 Command and Control Centres require additional strengthening to be fully functional.	100%	70%
13-8: # districts providing electronic reporting to NERC.	National	All districts are electronically reporting to the NERC.	9 districts out of 14 are reporting electronically. Information collected is currently being reviewed by all response partners to support operational decisions and reporting.	64%	70%

#### **Qualitative achievements against outcomes and results:**

*Please, describe the achievements including documents, reports, evaluations. Please include pictures if possible*

*Section1: Results and Outcomes expected*

*Section2: Impact on Gender Results*

*Section 3: Environmental Impact Assessment in reference to the proposal*

*Section 4: Describe the conditions based on which the proposal might have change its destination (even partially)*

#### **Section: 1 - Expected Results**

**MCA [13-1]:** % of pillar meeting regularly and reporting to NERC supported by NERC Secretariat pillar liaison officers.

- **Results:** The NERC Pillar Liaison Officers to the secretariat is located in the Special Court of Sierra Leone (Freetown), and are reporting to the Plan Secretariat Director. Within delegated authority, the Pillar Liaison Officers responsibilities include, but are not limited to, serving as a liaison between the respective pillar and the Secretariat, while strengthening the coordination mechanism. The pillar liaisons achieve programme objectives by providing strategic advice to the Secretariat based on the pillar recommendations. Ensuring coherence between pillar response and NERC (via the Secretariat) response effort.

**Outcomes expected:** 100% of pillars functional and reporting to NERC on weekly basis.

**MCA [13-2]:** # Staff engaged in bed and lab coordination unit.

- **Results:** Four personnel have been identified and are in the process of integrating within the bed and lab coordination in the situation room.

**Outcomes expected:** Strengthened information sharing: set-up of laboratory and bed management coordination cells and linking these to the Situation room.

**MCA [13-3 & 13-4]:** Response dashboard updated on weekly basis; # staff engaged in information management and

#### reporting Cell

- **Results:** The NERC data analysis process, set up by the UNMEER Information Officer focuses on generating the weekly dashboard. Collection for the 3W is ongoing at a national as well as the district level. District level 3W template has been developed and is currently being tested/validated at one district. As an interim measure, a simplified 3W table is currently being shared with all active NGO's and key partners.

**Outcomes expected:** Three staff working on information management; regular reporting from pillar and districts functional

**MCA [13-5]:** % of EVD response data reported electronically aided by ICT infrastructure.

- **Results:** Currently mobile data collection pilot is being launched. Forms and data variables are tested and are ready for the training of the identified personnel at the DERCs. New and revised data collections have also been implemented and regular follow-up is being done. The Safe and Dignified Burial team Pillar is successfully using a mobile data collection system to manage their information. Currently discussions are on-going for strengthening surveillance pillar.

**Outcomes expected:** 70% of KPIs are reported electronically.

**MCA [13-6 and 13-8]:** % of DERCs supported by information management officers & # districts providing electronic reporting to NERC

- **Results:** 2 IMO's have been deployed to the DERCs. Two others are planned in the second week of January. (Total of 14 districts). UNMEER is planning to recruit national/local IMOs to build sustainable national IM capacity.

**Outcomes expected:** 100% of DERCs are supported by information management officers All 13 districts have fully functional Command and Control Centres and are reporting electronically to the NERC.

**MCA [13-7]: # additional Command and Control Centres established.**

**Results:** 4 command centers are fully operational. Currently response partners along with UNMEER are working on complementary activities to support the command and control centres while at the same time, remove any duplication of efforts.

**Outcomes expected:** Five additional Command and Control Centres established.

#### Section: 2 – Deviation of the Proposal from the Original Plan

The response efforts have now shifted from a national to a district-to-district plan. The response efforts have been decentralized - with the districts and DERCs directing the response and calling for support from the NERC. The NERC, with support from UNMEER and UK response partners is responsible for development of the National Strategy, strategic oversight of the response, the provision and prioritization of resources to the districts; and for resolving issues that could not be fixed at the district level. In its final stage of preparation, the district-to-district plan projected expenditures may impact the operating budget based on final assessment of the district needs.

When the proposal was submitted, the mobile data collection and the recruitment of UNV IM officers were not introduced to the plan. Therefore as effort to strengthen the DERC's information management system – a large budget was allocated toward providing personnel to the effort. As an alternative to providing the DERCs IMs, UNMEER has provided five IM officers at the NERC, two IM officers who are fully operational at the district level, in addition to 100 mobile phones. The team has developed web and mobile forms to assist in data collection for both levels of the response (district and national):

- Train data collectors on how to use the form on the mobile phones.
- Develop a data base that allows analyst to track trends and make operational decisions.
- As new information management officers are deployed in all districts in the coming weeks, this same model will be replicated at district level.

It is expected that the finalized district plans and the associated resource requirements will assist UNMEER to channel the project resources more strategically and for prioritized strengthening activities.

The original proposal only envisaged 5 additional command and control centres being funded through this project. However, with the evolving district to district strategies, the funds for the districts will be pooled along with our response partners to obtain maximum effectiveness of the response.

Key point to note here is that since November 2014 when this proposal was submitted, more response partners have joined the Ebola fight and some of the initial assumptions made are no longer valid. Hence these funds will be targeted to activities prioritized jointly with the UK response partners and the NERC.

**Section: 3 - Gender Impact**

**Nothing specific to report.**

**Section: 4 - Environmental Impact**

**Nothing specific to report.**

**Visual Documentation:**

**1. Situation Room Operations Centre**



## 2. Pillar Liaison Officers:



- From left to right: Media and Communication, Social mobilization, Safe and Dignified Burial, Case management, Logistics, Psycho-Social and Surveillance.

## 3. NERC Products

Indicator ID	Indicator	Location	19-Nov-14 Achieved	19-Nov-14 Goal	20-Nov-14 Achieved	20-Nov-14 Goal	21-Nov-14 Achieved	21-Nov-14 Goal	22-Nov-14 Achieved	22-Nov-14 Goal	23-Nov-14 Achieved	23-Nov-14 Goal	24-Nov-14 Act
39	3	Number of households under quarantine	National	130		259		30		110		206	
54	4	Case fatality ratio	National	1,249	5,269	1,282	5,383	1,303	5,434	1,333	5,481	1,364	5,520
55			Bo	66	228	68	230	68	236	68	237	69	237
56			Bombali	169	733	175	751	180	765	183	769	185	769
57			Bonthe	2	3	2	3	2	3	2	3	2	3
58			Kailahun	228	591	228	591	228	593	228	593	228	593
59			Kambia	17	58	18	59	18	60	18	60	18	62
60			Kenema	260	494	261	494	261	494	261	494	261	494
61			Koinadugu	22	108	22	110	22	110	22	110	23	110
62			Kono	23	63	27	73	27	73	27	73	29	74
63			Moyamba	38	152	38	155	38	156	38	157	39	158
64			Port Loko	109	747	119	772	122	777	124	780	134	793
65			Pujehun	16	30	16	30	16	30	16	30	16	30
66			Tonkolili	70	322	70	324	70	329	71	334	73	337
67			Western Area Rural	106	737	106	743	112	751	122	758	125	766
68			Western Area Urban	123	1,023	133	1,048	139	1,057	153	1,083	162	1,094
69	5	% utilisation of treatment bed space capacity (COCH/EHC)	National	470	972	515	966	530	968	491	936	500	1,016
84	6	% of buried by burial teams non-EVD	National	117	158	213	143	92	141	107	148	119	150
99	7	Treatment bed capacity (ETU)	National	246	362	327	474	146	146	300	404	317	474
114	8	% of burial body alerts responded to within 24 hours	National	158	165	143	150	141	155	148	146	150	157
129	9	Number of Health Care Workers contracting Ebola	National					136		136		136	
144	10	% of suspect case alerts responded to within 24 hours	National	928	441	1,094	1,156	1,145	1,198	991	1,244	895	901
159	11	Ambulance vehicles available	National					66	200	78	200		
174	12	Number beneficiaries receiving food and nutrition (for 21 days isolation)	National									92,000	
189	13	% commercial flights arriving (baseline prior year)	National										
204	14	% of EVD affected children receiving psychosocial support	National										
219	15	% survivors registered	National										
234	16	Average length of time from first symptom onset to admission at ebola health facility	National										
249	17	Average length of time from admission to lab result	National										
264	18	Average length of time from negative result to discharge	National										
279	19	Average length of time from positive result to referral to ETC	National										

- Screenshot of the Dashboard/KPI.

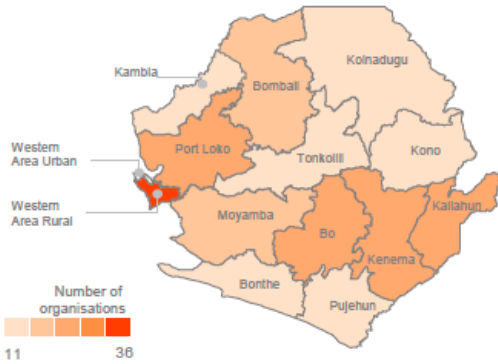
#### 4. 3W for Western Area Surge

Agency (WHO)	Activities (WHAT)	Locations (WHERE)	Timeline (WHEN)	Strategies (HOW)	CONTACT PERSON	CAPACITY/STRENGTH
<b>BREAD FOR THE WORLD</b>	Social mobilisation	<ul style="list-style-type: none"> <li>Western Area Rural District Wards: 331, 332, 333, 334, 336</li> <li>Western area Urban District Wards: 361, 362, 363, 364, 365, 366, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394</li> </ul>	14 <sup>th</sup> – 28 <sup>th</sup> Dec 2014	<ul style="list-style-type: none"> <li>House-to-house</li> <li>Mass awareness campaign</li> </ul>	<ul style="list-style-type: none"> <li>076794525</li> </ul>	<ul style="list-style-type: none"> <li>250 volunteers trained for house-to-house sensitization</li> <li>275 social mobilisers trained</li> <li>Total 525 personnel trained</li> </ul>
<b>RED CROSS</b>	Advocacy, social & Community sensitizations	<ul style="list-style-type: none"> <li>Yam Farm</li> <li>Deep eye water</li> <li>Devil hole</li> <li>Lumina</li> <li>Cole Town</li> <li>Newton</li> <li>MacDonald</li> <li>Toribo</li> <li>No. 2 River</li> <li>Waterloo</li> </ul>	6 months period	<ul style="list-style-type: none"> <li>Community sensitizations</li> <li>House-to-house visit</li> <li>Mass awareness campaign</li> <li>Meetings with Focus 1000</li> </ul>	<ul style="list-style-type: none"> <li>Bugiatu 079983810</li> <li>Tommy 079057163</li> <li>Rev. Mose 088743036</li> <li>Damba 076640565</li> <li>Raphael 078024248</li> <li>Catherine 076889608</li> <li>Samuel 076775947</li> <li>Sulaiman 076835981</li> <li>Joseph 076740120</li> </ul>	<ul style="list-style-type: none"> <li>30 Volunteers (9 teams) for Western Area Rural trained on all aspect of EVD prevention</li> <li>60 Volunteers trained for Western Area Urban</li> <li>Total 90 volunteers trained</li> </ul>
<b>YMCA</b>	Community sensitizations	Slum communities & Waterloo Luaps: <ul style="list-style-type: none"> <li>Lunkia</li> <li>Cockle Bay</li> <li>Olobo</li> <li>Dosozac</li> <li>Susan's Bay</li> <li>Mabela</li> <li>Mo Wharf</li> <li>Mogiba</li> <li>Kolleb Town</li> <li>Waterloo Luaps</li> </ul>	22/12/2014 to 10/01/2015	<ul style="list-style-type: none"> <li>House-to-house sensitization</li> <li>Contact tracing</li> </ul>	<ul style="list-style-type: none"> <li>Joseph K 078235915</li> </ul>	<ul style="list-style-type: none"> <li>100 social mobilisers trained &amp; deployed on daily basis</li> </ul>
<b>BRACK</b>	Community awareness on all aspect of EVD prevention	<ul style="list-style-type: none"> <li>Congo Town</li> <li>Knolaba</li> <li>Port Wharf</li> <li>Godrich</li> <li>Aberdeen mountain cut</li> <li>Kuibe</li> <li>Kissy &amp; Waterloo</li> </ul>	Till 23 rd Dec. 2014		<ul style="list-style-type: none"> <li>076945680</li> <li>088163127</li> </ul>	<ul style="list-style-type: none"> <li>50 peer educators trained</li> <li>20 CHPs trained</li> <li>120 SM trained</li> <li>190 mobilisers trained</li> </ul>



## 5. District/National 3W

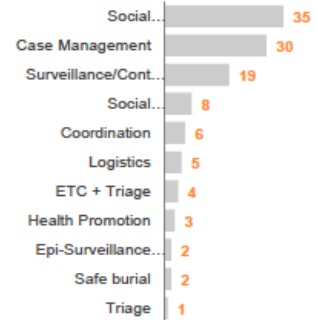
### 59 Organizations responding with emergency programs



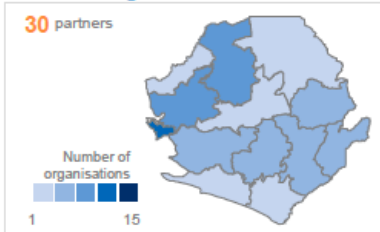
### Organisations by Type



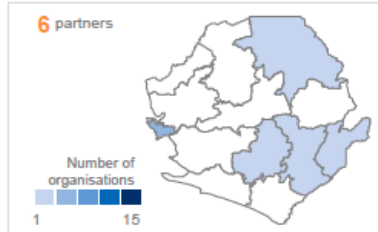
### Organisations by Activity



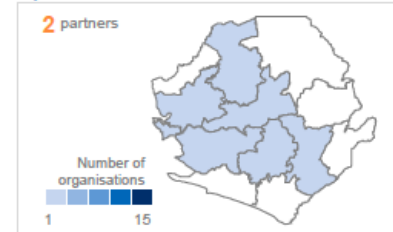
#### Case Management



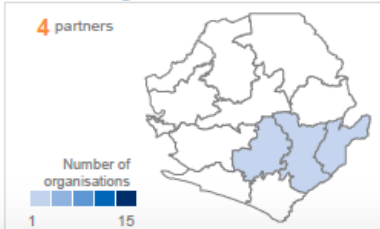
#### Coordination



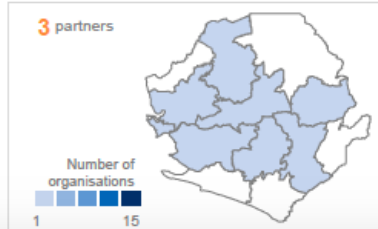
#### Epi-Surveillance and Lab



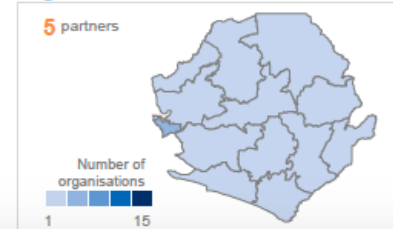
#### ETC + Triage



#### Health Promotion



#### Logistics

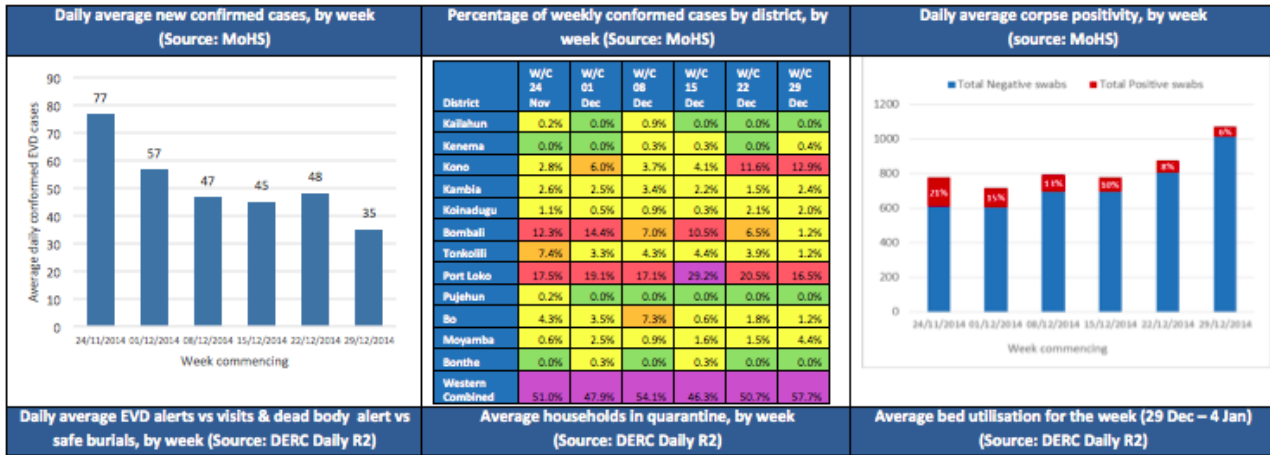


## 6. Output from KPI collected by IM/Regional Liaisons.

UNCLASSIFIED

National Ebola Response Centre

Weekly Ebola District Digest : 29 December –to4 January

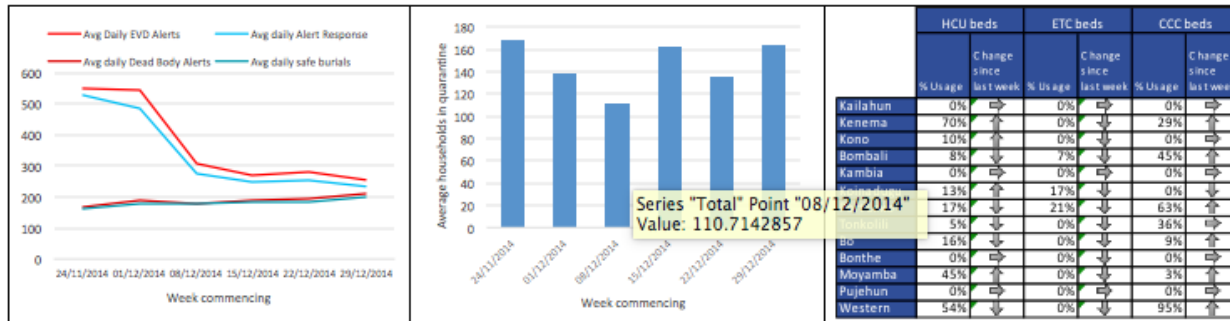


## 7. Output from KPI collected by IM/Regional Liaisons.

UNCLASSIFIED

National Ebola Response Centre

Weekly Ebola District Digest : 29 December –to4 January



## 8. Bed Master List

Date of Report		1/7/15									
NERC ECF ID	District	Facility	Partner	Type	Status	Beds Now	Additional Beds 1st Jan	Additional Beds 1st Feb	Beds Cumulative 1st Dec	Beds Cumulative 1st Jan	Total
SLE_0001	Western Area Rural	Godofrich	EMERGENCY	ETU	Open	26		-21	20	5	25
SLE_0002	Western Area Rural	Hastings	RSLAF/KINGS	ETU	Open	8		12	20	20	40
SLE_0004	Western Area Rural	Police Training Sch-Hastings 1	MDH / RSLAF	ETU	Open	126				126	126
SLE_0005	Western Area Rural	Kerry Town	Save the Children	ETU	Open	50		0	20	50	70
SLE_0006	Port Loko	Port Loko ETU	GOAL	ETU	Open	100				100	100
SLE_0007	Port Loko	Lunsar ETU	IMC	ETU	Open	50		25	0	75	75
SLE_0008	Moyamba	Moyamba ETU	MDM	ETU	Open	100				100	100
SLE_0009	Bombali	Makeni TU	IDM	ETU	Open	100				100	100
SLE_0010	Western Area Rural	China-SL Friendship Hospital ETU, Jul	Chinese CDC	ETU	Open	12		-10	0	2	2
SLE_0011	Western Area Rural	Lakka Hospital ETU	Emergency / MOH	ETU	Open	12				12	12
SLE_0012	Kallahun	Kallahun MSF	Canadian Outfit	ETU	Open	72		0	0	72	72
SLE_0013	Kenema	Rural Kenema Field Hospital	IFRC	ETU	Open	25				25	25
SLE_0014	Kono	Derma ETU - Koidu Town	Well Body/ Partners in Health	ETU	Open	48		-8	0	40	40
SLE_0015	Bo	Bo Town MSF	CDC	ETU	Open	50				50	50
SLE_0017	Western Area Rural	AHS - Waterloo Hospital	MOH	ETU	Open	62				62	62
SLE_0018	Western Area Urban	Ola Daring Childrens Hospital	MDH/Cap Anamur	EHC	Open	20				20	20
SLE_0020	Bombali	Magbenteh Hospital	MoH/Addax/AU/WHO	ETU	Open	100		10	0	110	110
SLE_0021	Western Area Rural	HIM - Newton	?	ETU	Planned			0	0	0	0
SLE_0022	Western Area Rural	Police Training Sch-Hastings 2	MDH/RSLAF	ETU	Open	8		192	0	200	200
SLE_0023	Port Loko	Mafori ETU	MoH / Plan	ETU	Open	44		0	0	44	44
SLE_0024	Port Loko	Mafori EHC	MoH / Plan	EHC	Open	62				62	62
SLE_0025	Western Area Rural	Newton Clinic	MDH/Kings/RSLAF	EHC	Open	15				15	15
SLE_0026	Western Area Urban	PCMH Maternity	MDH	EHC	Closed					0	0
SLE_0027	Western Area Urban	Macauley St Hospital	MDH/Kings	EHC	Open	7				7	7
SLE_0030	Western Area Urban	34 Military Hospital	RSLAF	EHC	Open	14		2	0	16	16
SLE_0032	Western Area Urban	Rokupa Govt Hospital	MDH/Kings	EHC	Open	22				22	22
SLE_0033	Western Area Rural	China-SL Friendship Hospital EHC, Jul	MDH/Kings	EHC	Open	40				40	40
SLE_0034	Western Area Urban	Connaught Hospital	Kings	EHC	Open	18				18	18
SLE_0035	Western Area Rural	Lakka Hospital EHC	Emergency	EHC	Open	21				21	21
SLE_0036	Kallahun	Koidu	MoH	EHC	Open	16		0	0	16	16
SLE_0037	Kallahun	Buedu	MoH	EHC	Open	10				10	10
SLE_0038	Kallahun	Daru	MoH	EHC	Open	16		9	0	25	25
SLE_0039	Kenema	Kenema Gov. Hospital	MoH	EHC	Closed					0	0
SLE_0040	Port Loko	Port Loko Gov. Hospital EHC	MoH	EHC	Open	62				62	62
SLE_0041	Port Loko	Lungi Hospital	MoH	EHC	Closed					0	0
SLE_0042	Port Loko	Targrine PHU	MoH	EHC	Closed			0	0	0	0
SLE_0043	Port Loko	Masiaka	MoH	EHC	Open	4				4	4
SLE_0044	Port Loko	Kamasandu	Plan/PIH	CCC	Open	16				16	16
SLE_0045	Port Loko	Kagbanthama	Plan/MoH	EHC	Open	12				12	12
SLE_0046	Port Loko	Gbant	MoH	EHC	Closed			0	0	0	0
SLE_0047	Port Loko	Mange	MoH	EHC	Closed			0	0	0	0
SLE_0049	Port Loko	Lokomasama (Petifu Junction)	MoH/Shepherd Hospices/PIH	EHC	Open	40		20	0	60	60
SLE_0052	Port Loko	Catholic Hospital (Mabeseneh)	MoH/ Plan	EHC	Open	9				9	9
SLE_0053	Bo	Bo Gov. Hospital	MoH	EHC	Open	20				20	20
SLE_0054	Bombali	Paramedical School	MoH	EHC	Open	60				60	60
SLE_0055	Bombali	Arab Hospital	MoH	EHC	Open	60				60	60
SLE_0056	Bombali	Makeni Gov. Hospital	MoH	EHC	Open	30		10	0	40	40
SLE_0057	Bonthe	Bonthe	MoH	EHC	Open	19				19	19
SLE_0058	Pujehun	Zimni	MoH	EHC	Open	12				12	12
SLE_0059	Pujehun	Pujehun Hospital	MoH	EHC	Open	12				12	12
SLE_0060	Tonkolili	Magburaka Gov. Hospital	MoH	EHC	Open	50				50	50