Requesting Organization :	INTERNEWS		
Allocation Type :	Allocation standard 2		

Primary Cluster	**Sub Cluster**		**Percentage**
Moyens de subsistance et stabilisation des commmunautés			100.00
			100

Project Title :	Connecting Communities and Community Radio in Bambari

Allocation Type Category :	

OPS Details

Project Code :		**Fund Project Code :**	CAR-15/HCF10/9/ER/INGO/1339
Cluster :		**Project Budget in US$:**	92,532.65
Planned project duration :	6 months	**Priority:**	
Planned Start Date :	01/12/2015	**Planned End Date :**	31/05/2016
Actual Start Date:	01/12/2015	**Actual End Date:**	31/05/2016
Project Summary :	The purpose of the project is to reinforce the sustainability of the Bambari-based Lego ti la Ouaka Community radio through various activities; encourage IDPs to return by creating channels of communication between all communities and actors on the ground; create links between IDPs and the Lego ti la Ouaka radio by implementing a business model that support the sustainability of the radio through activities identified by Lego ti la Ouaka Association and partners, and contribute to the improvement of living conditions of IDPS especially women, by offering them an opportunity to generate revenue through community radio activities. The project will also reinforce the establishment of a professional newsroom through trainings and mentoring in order to improve the quality of radio productions; cover social cohesion, reconciliation and economic recovery initiatives. The radio will serve the population's urgent information needs; produce and broadcast humanitarian NGOs, UN Agencies and MINUSCA peace, social cohesion, protection,hygiene/health,.etc. messages.		

Direct beneficiaries :

Men	**Women**	**Boys**	**Girls**	**Total**
12,350	24,942	14,400	15,117	66,809

Other Beneficiaries :

Beneficiary name	**Men**	**Women**	**Boys**	**Girls**	**Total**
Host Communities	155	202	300	225	882
Internally Displaced People	10,699	20,380	10,225	11,341	52,645
Other	14	5	0	0	19
Other	3,374	4,024	3,326	6,952	17,676

Indirect Beneficiaries :

NGOs, IOs, peacekeeping forces, local authorities and community leaders.

Catchment Population:

The town of Bambari, which has an estimated total population of 53,155 as calculated by a 2013 projection of the population from the last nationwide census taken in 2003

Link with allocation strategy :

IInternews implemented a six-month, CHF-funded project in 2014, to run a community radio in Bambari and install a relay for radio Siriri in Bozoum. The Bambari-based radio, Lego ti la Ouaka, is highly appreciated by local communities, since the first day the radio began to broadcast, on February 26th, 2015. Listeners continue to request an increase of airtime, which is currently limited to two hours of broadcast per day. The humanitarian community operating in Bambari and the Ouaka prefecture have also expressed their appreciation of the radio. A large number of humanitarian organizations have begun requesting partnerships with the radio. As evidence of this commitment of humanitarian actors, on July 1st 2015, the International Red Cross and Red Crescent sponsored an activity from the Bambari radio. As part of this activity, the first ever live phone quiz, Lego ti la Ouaka received 29 calls from the community. One of the lessons learned from the project in Bambari is that a period of six months is insufficient to create a community radio and set up strategies for its sustainability. An additional 6-month funding period to continue activities would help communities in Bambari and beyond, have high impact radios that will contribute to the social cohesion and improvement of living conditions for people affected by crisis, especially refugees and IDPs cohesion. The radio will initiate a business model that will help the beneficiaries resume their lives, have access to basic needs and reinforce the sustainability of the radio.

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Sub-Grants to Implementing Partners :

Partner Name	Partner Type	Budget in US$
Association Lego ti la Ouaka	(Non) National NGO	15,540.00
		15,540.00

Other funding secured for the same project (to date) :

Other Funding Source	Other Funding Amount

Organization focal point :

Name	Title	Email	Phone
Mathias Manirakiza	Project Director	mmanirakiza@internews.org	+236 75 42 33 27
Jane Callahan	Director of Grants and Contracts	agreements@internews.org	+1 707 826-2030

BACKGROUND

1. Humanitarian context analysis

Since April 2014, large segments of the Muslim and non-Muslim populations of Bambari and its neighboring localities have moved into various locations scattered across town. As direct fighting between Anti-Balaka militias and ex-Séléka elements moved closer to the town from its southern and western sides in May, the arrival of General Zoundeko, the ex-Séléka's chief of staff, and the French forces of Sangaris accelerated the pre-existing tensions. A series of violent events and inter-community retaliations ensued, leaving the majority of Bambari's non-Muslim population displaced. Many Bambari residents were forced to leave the city and fled to Bangui. According to OCHA, in August of 2014, there were 43,000 IDPs in the Ouaka prefecture, with just over 27,000 of them in Bambari alone. The quick and unexpected deterioration of the security situation of this previously stable and relatively peaceful region of CAR caught many international and non-governmental organizations unprepared to face the many humanitarian challenges that arose from these mass displacements. It was difficult to provide adequate protection to the four sites where IDPs took refuge in (Notre-Dame-des-Victoires, MISCA, Sangaris and St-Joseph), and armed groups soon started to use them as bases to carry out attacks within the city against the Muslim community. As confidence and goodwill deteriorated between and within both communities, radicals in both camps succeeded in gathering more support. Tensions were high during the first months of 2015, but decreased progressively, even the city of Bambari remained divided into two parts, separated by Ouaka river. Since the establishment of a multi-faith radio, the collaboration between Christians and Muslim was greatly improved. On March 14th 2015, the local community elected a Muslim woman as president of the radio managing committee. The vice-president is a Christian woman, while the rapporteur is a priest. The team of journalists, comprised of 50% of Muslim and 50% of Christian, collaborate closely. This image of radio Lego ti la Ouaka encouraged stakeholders to organize a peace procession across the city, in May 2015. IDPs have begun to return to their homes and people who fled to Bangui are progressively coming back. The local authorities have been reinstalled and the city has resumed economic activities. This improvement in security and economic recovery, must be supported by accurate and regular information that can only be offered by Lego ti la Ouaka community radio.

2. Needs assessment

The city of Bambari and sub-areas of Ouaka prefecture, host many Internally Displaced People (IDP) camps and a large number of affected people by the crisis. Some families are still hosting displaced people, which continue to have a negative impact on the local economy. IDPs, mainly women and youth, are facing difficult living conditions. The city of Bambari is progressively renewing with stability, even the prefecture still have many IDP camps, for estimated number of 91,000 people. There are currently, three radio stations that reach the city of Bambari: Radio Guira (UN radio), Radio Ndeke Luka, and Lego ti la Ouaka, yet the coverage is limited to a few kilometers outside the main city of Ouaka Prefecture. However, only one of the three has content produced locally, Lego ti la Ouaka, which is based in Bambari. Since February 26, 2015, when Lego ti la Ouaka started to broadcast, the aim was to extend the coverage of the radio to all the communes of the prefecture. This objective is about to be achieved, but the content must be in accordance with the expectations of listeners and contribute to the economic recovery of the community. International NGOs, UN agencies, local authorities, international forces, are expecting to closely collaborate with the new community radio to communicate with the population of the Ouaka prefecture. All those actors have begun to send press release to the radio, as well as request for media coverage of their activities. This collaboration will help the radio become sustainable, as various stakeholders , among them listeners, will contribute to fund the radio, through advertisements, purchase of services offered by the radio, partnership in the production of radio programs. The activities conducted by the radio will involve all the beneficiaries. Given the fact that people in various organizations want to collaborate with the radio, this is an important opportunity that will help the radio to contribute to the development of the Ouaka region, and benefit to the radio itself that will see its goal of reaching sustainability within reach. Through the implementation of a business model of the radio that will involve listeners, beneficiaries will live much better as they will increase their income by collaborating with the radio, which will improve its relationship with the listeners. The journalists, members of the managing committee, need more support for a high quality delivery. The radio will reorganize its timetable in order to increase the development of radio production; the distribution of wind up radio receivers will increase the number of people that will benefit from Lego ti la Ouaka activities.

3. Description Of Beneficiaries

Working in CAR since 2010, Internews has established a sustained presence in the country. Since February 2014, Internews has been training and working with local journalists from the Réseau des Journalistes pour les Droits de l'Homme (RJDH) to produce conflict sensitive and humanitarian information for a national audience - including work with the RJDH's correspondents in Bambari. Internews previously trained both of the former radios in Bambari - Linga and Be Ôko - in 2011. Since the destruction of Radio Be Ôko on July 7th 2014, Internews has been examining ways to revive local radio in the town and has already made significant progress in preparations to establish a new multi-confessional radio station there. We have secured very basic equipment for the radio from our reserves; a radio mast from Mercy Corps' Social Cohesion program; a 5-KVA generator and 4.5 million CFA francs worth of fuel for three months from Triangle GH; negotiated a building to house the radio office in a location agreed to by all parties and provided by the prefect and the mayor; established the backbone of a multi-confessional managing committee. The radio Lego ti la Ouaka began to operate on February 26th 2015. Since April 2015, various meetings have been organized for the legal representatives of the radio in Bambari. Among the key people they met were senior OCHA Humanitarian Coordinator and Deputy Chief of Mission at United States Embassy in Bangui. These commitments are proof of the dynamism and dedication of Internews, its partners and the local community to setting up this new radio station, but they will not be enough to make a lasting contribution to the Bambari media landscape on their own. Currently available equipment alone will not be sufficient to produce and broadcast high quality material and cover a larger part of Ouaka prefecture. The actual state of income generation are not sufficient for the radio's expenses to be covered. The radio and association still need support. ICRC, IMC, Mercy Corps and Triangle's contributions have helped the radio but are not sufficient to sustain the radio station over the long term. Even our current CJST/Station Supervisor has spent weeks of training with some follow-up mentoring for the newsroom. As the journalists begin producing the content for the daily program themselves, they still need supervision and ongoing mentoring to ensure professional reporting and programming, as most journalists and other radio staff have not been active in their professions for months or even years - or ever. Having a full-time embedded trainer for another 5 months and local trainer will enable us to build in-depth capacity for the radio staff and managing committee, help them walk the fine line between all the parties in the area, ease tensions within or between parties if any arise, and ensure that the community benefit from the services offered by radio and contribute to raise funds for their community radio. A second round of CHF funding for Internews will help Lego ti la Ouaka radio become more sustainable. Its programs will benefit the town of Bambari and surrounding areas. The 6-month support will also let Internews gather additional funds for the radio.

4. Grant Request Justification

Internews has paid special attention to ensure that partner community radio stations fulfill all of the communities' needs and is truly representative of all local ethnic and religious groups. In order to ensure the participation of such a large and divided population, the Internews' Conflict Sensitive Journalism Trainer(CSJT)/Station Supervisor and Project Director held multiple consultations in 2015 from February to June with local authorities, IDPS, journalists, listeners, members of the Management committee of Lego ti la Ouaka, religious leaders, humanitarian actors in Bambari leaders of armed groups (Ex-Séléka, and Anti-Balaka), and UN agencies in order to support the implementation and sustainability of the Bambari community radio. Local authorities in Bambari offered a house to be used as the office for the Lego ti la Ouaka association and radio. Radio programs produced in collaboration with humanitarian and local authorities, will encourage IDPs to return to their homes and start economic activities that will be supported by humanitarian actors in collaboration with the radio. Some IDPs, especially women, will be involved in the implementation of the business plan of the radio and will receive revenue from Lego ti la Ouaka association. The association will receive a grant, as a component of the exit and sustainability strategy. When the mast offered by Mercy Corps will be fully operational, the coverage of the radio will be increased. Identified activities will be implemented by the radio in collaboration with IDPs, mainly local women and youth. Those beneficiaries and various stakeholders will benefit from services offered by the radio and will contribute to its sustainability.

5. Complementarity

Internews has received 250,000 USD from CHF to launch six-month project that has created a community radio station in Bambari, Lego ti la Ouaka that has functioning since February 2015. Various international humanitarian NGOs such as Mercy Corps and Triangle, have been contribution to the implementation of the project. Triangle has donated a generator and fuel, while Mercy Corps purchased a mast (pylone) for the radio. Other NGOs contributed to the project by conducting trainings for journalists and the managing committee of the new radio, in management and other fields. The project has been extended for an additional three months, in order to finish the implementation of planned activities. Since April 2015, the Réseau des Journalistes pour les Droits de l'Homme (RJDH) experienced journalists have been training community radio journalists, as a component of as of a 20-month USAID-funded project. As a result of the training, Lego ti la Ouaka began to broadcast RJDH news programs and contributed to the content of RJDH. A Lego ti la Ouaka journalist regularly sends news about Bambari to RJDHD in Bangui. During the same month of April 2015, two members of the managing committee of Lego ti la Ouaka, met many stakeholders and potential donors. In May 2015, the president and vice-president of the managing committee attended a training in Bangui on marketing and income generation. Internews and UNFPA also organized in Bambari a similar workshop for the Lego ti la Ouaka team. From the first day of broadcasting from the Bamabari, all the international NGOs and United Nations Agencies operating in Bambari and Ouaka prefecture, expressed a desire to communicate with their beneficiaries via the new radio station. Messages related to peace, social cohesion, health, development, population, humanitarian principles, hygiene and sanitation, education, human and children rights have been since sent to the radio by those NGOs to be aired. This helped the radio to generate some income. Mercy Corps and Internews have prepared and submitted proposals that planned closer collaboration between the two organisations and the Lego ti la Ouaka association, in order to increase the number of beneficiaries and extend the coverage of intervention area.

LOGICAL FRAMEWORK

Overall project objective

Increased social cohesion among the population of Bambari and surrounding areas through the reinforcement of the already existing radio station in Bambari, training of a multi-confessional team of journalists, coverage of local social cohesion and peace initiatives, and broadcasting conflict-sensitive news and programs in order to reduce conflicts and reinforce the improvement of living conditions of vulnerable groups, IDPS and returnees.

Moyens de subsistance et stabilisation des commmunautés

Cluster objectives	Strategic Response Plan (SRP) objectives	Percentage of activities
2015 Obj 1 : Fournir une assistance d'urgence et rétablir les moyens de subsistances des personnes affectées par la crise	Objectif 1 SRP-2015 : Améliorer immédiatement les conditions de vie des nouvelles personnes déplacées, en leurs assurant la protection et en leur fournissant des biens et services sociaux de base	44
2015 Obj 1 : Fournir une assistance d'urgence et rétablir les moyens de subsistances des personnes affectées par la crise	Objectif 2 SRP-2015 : Renforcer la protection des civils, y compris leurs droits fondamentaux, en particulier ceux des enfants et des femmes	25
2015 Obj 2 : Contribuer à la réduction et à la prévention de la violence dans les communautés par des activités de communication et de dialogue intercommunautaire favorisant la cohésion sociale	Objectif 3 SRP-2015 : Augmenter l'accès aux services de base et moyens de subsistance des hommes et des femmes vulnérables	20
2015 Obj 3 : Renforcer la résilience et le relèvement durable des communautés affectées par les crises	Objectif 4 SRP-2015 : Faciliter les solutions durables pour les personnes déplacées et les réfugiés notamment dans les zones de retour ou de réintégration.	11

Contribution to Cluster/Sector Objectives : Since the launch of radio Lego ti la Ouaka in Bambari in February 2015, the provision of information through the radio enables local stakeholders to communicate more broadly about peace initiatives and conflict mitigation and resolution mechanisms. The radio will also help to improve the efficiency of humanitarian efforts in the zone and mitigate many of the security, livelihood and economic risks faced by the affected populations of Bambari. The radio will act as a powerful tool to increase these populations' resilience and their capacity to operate local structures through multi-confessional governance structures and economic activities. The social cohesion and conflict sensitive aspects of the radio's programming will help to decrease inter-community tensions while its newsroom serves as an example of a functioning multi-confessional venture and its studio will be opened to all who wish to promote peace and encourage affected populations to renew with normal life.

Outcome 1

Increased targeting and efficiency of humanitarian response efforts

Output 1.1

Description

NGO, IOs and International Peacekeeping Forces' communication strategies are more in tune with local information needs which increases their accountability to affected populations

Assumptions & Risks

We assume that all NGOs and IOs present in Bambari are willing to share information with the radio to increase their accountability to affected populations. In the past, however, tensions have grown between local journalists and NGOs through misunderstandings. To ensure that this does not happen, Internews will coordinate with NGOs and IOs to make sure that they are aware of the radio's work, and the radio is aware of their activities.

Activities

Activity 1.1.1

Assist the managing committee in negotiating affordable broadcast slots and rates for NGOs, IOs and International peacekeeping forces who want to communicate messages with the population.

Activity 1.1.2

Active participation in the NGO and civilian-military coordination meetings to help ensure the best possible fit between communications of NGOs, IOs and international peacekeeping forces

Activity 1.1.3

Produce and broadcast PSAs messages on peace, reconciliation, social cohesion, economic recovery,...

Activity 1.1.4

Produce and broadcast of 'news you can use' programs

Indicators

| Code | Cluster | Indicator | End cycle beneficiaries | | | | End cycle Target |
			Men	Women	Boys	Girls	
Indicator 1.1.1	Moyens de subsistance et stabilisation des commmunautés	Percentage of humanitarian actors (UN agencies, NGOs, and peacekeeping forces) operating in the Bambari area that broadcast messages on the radio station					30

Means of Verification : Project records, project data

Code	Cluster	Indicator	Men	Women	Boys	Girls	Target
Indicator 1.1.2	Moyens de subsistance et stabilisation des commmunautés	Number of meetings (on average) with NGO and civil-military coordination meetings attended by radio station personnel per month					10

Means of Verification : Attendance sheets, project records

Code	Cluster	Indicator	Men	Women	Boys	Girls	Target
Indicator 1.1.3	Moyens de subsistance et stabilisation des commmunautés	Number of PSAs					40

Means of Verification :

Code	Cluster	Indicator	Men	Women	Boys	Girls	Target
Indicator 1.1.4	Moyens de subsistance et stabilisation des commmunautés	Number of programs per week					1

Means of Verification : radio records

Code	Cluster	Indicator	Men	Women	Boys	Girls	Target
Indicator 1.1.5	Moyens de subsistance et stabilisation des commmunautés	Nb des hommes et de femmes vivant dans les zones ciblées rapportant que les initiatives de dialogue et de médiation contribuent à améliorer la sécurité et la cohésion sociale dans leur zone (ref SRP 2.2)	10	14			24

Means of Verification : Project data

Output 1.2

Description

Broadcasting of humanitarian information, social cohesion, reconciliation and economic recovery initiatives

Assumptions & Risks

We assume that the journalists will be trained by Internews to cover such activities and expect the collaboration of NGOs and IOs operating on the field. Otherwise, the journalists risk misrepresenting or misreporting the humanitarian activities and messages, which could have a negative impact on affected populations. We will provide journalists with extensive training and mentoring in humanitarian reporting.

Activities

Activity 1.2.1

Extensive training and mentoring of the journalists in humanitarian reporting.

Activity 1.2.2

Production and broadcasting of programs on humanitarian activities

Activity 1.2.3

Broadcasting of a locally produced women's program, presented by women journalists, on women's rights.

Activity 1.2.4

Organize social cohesion workshop in Bambari for managing committee, cooperative leaders in collaboration with Mercy Corps and Save the children

Activity 1.2.5

Production of PSAs on women and children rights

Indicators

| Code | Cluster | Indicator | End cycle beneficiaries | | | | End cycle Target |
			Men	Women	Boys	Girls	
Indicator 1.2.1	Moyens de subsistance et stabilisation des commmunautés	Number of hours (on average) of formal training received per journalist in humanitarian journalism					10

Means of Verification : Program records, broadcast data

Code	Cluster	Indicator	Men	Women	Boys	Girls	Target
Indicator 1.2.2	Moyens de subsistance et stabilisation des commmunautés	Number of hours					11

Means of Verification : Program records

Code	Cluster	Indicator	Men	Women	Boys	Girls	Target
Indicator 1.2.3	Moyens de subsistance et stabilisation des commmunautés	Number of hours					8

Means of Verification : Radio records

Code	Cluster	Indicator	Men	Women	Boys	Girls	Target
Indicator 1.2.4	Moyens de subsistance et stabilisation des commmunautés	Number of participants					22

	Means of Verification : Project records, radio data						
Indicator 1.2.5	Moyens de subsistance et stabilisation des commmunautés	Number of messages					15

	Means of Verification : Project, radio records						
Indicator 1.2.6	Moyens de subsistance et stabilisation des commmunautés	Nb des hommes et de femmes vivant dans les zones ciblées rapportant que les initiatives de dialogue et de médiation contribuent à améliorer la sécurité et la cohésion sociale dans leur zone (ref SRP 2.2)	12	12			24

Means of Verification : Project records

Outcome 2

Increased skills of management and operational team of Lego ti la Ouaka association and radio through trainings and sustainability activities

Output 2.1

Description

Professional multiconfessional management and operational teams are set up in order to contribute to address community radio and beneficiaries issues

Assumptions & Risks

It is assumed that Muslim, Christian women as well as Youth, have started to work together in the creation of the community radio. A risk is that both sides could refuse to collaborate. Internews will involve the multi-faith Lego ti la Ouaka managing committee to sensitize the existing teams and newly recruited staff, in collaboration with Mercy Corps and existing humanitarian NGOs.

Activities

Activity 2.1.1

Identify and recruit radio staff

Activity 2.1.2

Organize trainings for radio stafff and the managing committee

Activity 2.1.3

Organize workshop on management for senior managers

Activity 2.1.4

Workshop on income generation for radio team

Activity 2.1.5

Vocational training organized in collaboration with Save the Children

Indicators

			End cycle beneficiaries				End cycle
Code	**Cluster**	**Indicator**	**Men**	**Women**	**Boys**	**Girls**	**Target**
Indicator 2.1.1	Moyens de subsistance et stabilisation des commmunautés	Number of radio staff recruited					13
Means of Verification : project records, Program data, broadcast data							
Indicator 2.1.2	Moyens de subsistance et stabilisation des commmunautés	Number of hours of trainings for Management committee and radio staff					100
Means of Verification : Project records							
Indicator 2.1.3	Moyens de subsistance et stabilisation des commmunautés	Workshop in management for managing committee and senior radio management					2
Means of Verification : Project data							
Indicator 2.1.4	Moyens de subsistance et stabilisation des commmunautés	workshop on incomes generation					2
Means of Verification : Project data							
Indicator 2.1.5	Moyens de subsistance et stabilisation des commmunautés	Number of participants					20
Means of Verification : Project records							
Indicator 2.1.6	Moyens de subsistance et stabilisation des commmunautés	Nombre de personnes accédant à l''emploi temporaire à travers du Cash For Work	6	6			12

Means of Verification : Project records

Output 2.2

Description

Improved conditions for sustainability activities

Assumptions & Risks

People need a safe and secure environment for their businesses to thrive. Internews will help create safe business areas

Activities

Activity 2.2.1

Build a meeting space in community radio compound in Bambari

Activity 2.2.2

Set up business development centers (BDC) in Bambari

Activity 2.2.3

Create a restaurant

Activity 2.2.4

Produce show at selling events in main cities

Indicators

Code	Cluster	Indicator	End cycle beneficiaries				End cycle
			Men	Women	Boys	Girls	Target
Indicator 2.2.1	Moyens de subsistance et stabilisation des commmunautés	Meeting space set up					2

Means of Verification : Project records

Indicator 2.2.2	Moyens de subsistance et stabilisation des commmunautés	Number of BDCs created					2

Means of Verification : Project records

Indicator 2.2.3	Moyens de subsistance et stabilisation des commmunautés	Number of restaurants					1

Means of Verification : Project records

Indicator 2.2.4	Moyens de subsistance et stabilisation des commmunautés	Number of lives shows					10

Means of Verification : Project records

Indicator 2.2.5	Moyens de subsistance et stabilisation des commmunautés	# d'amélioration de l'inclusion financière des femmes et des hommes (ref SRP 3.3)	15	15			30

Means of Verification :

Additional Targets :

M & R

Monitoring & Reporting plan

In Bambari: Indicators progress will be measured using sources of verification which will include attendance sheets, photos, trainer observations, project records, feedback from questionnaires, radio data, etc. nd the forthcoming Internews nationwide CAR information needs assessment conducted under a separately funded award. Any information that impacts project activities in a negative or positive way will be immediately used to adjust activities, as monitoring is an iterative process to inform more impactful programming. Any threatening feedback will be seriously considered for security and safety considerations. The Internews local M&E officer based in Bangui will be in charge of overall supervision of monitoring indicator progress. The Bambari-based radio station director, and the chief editor, will be trained by the Internews M&E team in collecting, recording, reporting, and using information. The radio station director will submit a brief report using a provided template on project activities, achievements, and challenges to Internews on a weekly basis. This report will also include a summary of audience feedback (complaints, praise, etc.) received via the phone number provided at the end of each broadcast. The radio station director will also fill out a monthly indicator chart. The Bambari-based Internews trainer will provide daily supervision of the radio staff responsibilities. The managing committee of the radio station will also submit a monthly report to Internews on the direct feedback received from its consultations from the local population. In addition to call-ins, the population of the Bambari area will be able to voice their opinion and concerns via five (5) separate listeners committees or focus groups made up of 10 individuals each. These listeners committees will be representative of Bambari's different affected communities including the Muslim community and the IDP camps. The listeners committees will include a guided discussion to elicit feedback including their information needs and their opinions on the radio station's programming.

Workplan

Activitydescription	Year	1	2	3	4	5	6	7	8	9	10	11	12
Activity 1.1.1: Assist the managing committee in negotiating affordable broadcast slots and rates for NGOs, IOs and International peacekeeping forces who want to communicate messages with the population.	2015												X
	2016	X	X	X	X								
Activity 1.1.2: Active participation in the NGO and civilian-military coordination meetings to help ensure the best possible fit between communications of NGOs, IOs and international peacekeeping forces	2015												X
	2016	X	X	X	X	X							

Activity	Year												
Activity 1.1.3: Produce and broadcast PSAs messages on peace, reconciliation, social cohesion, economic recovery,...	2015												X
	2016	X	X	X	X	X							
Activity 1.1.4: Produce and broadcast of 'news you can use' programs	2015												X
	2016	X	X	X	X	X							
Activity 1.2.1: Extensive training and mentoring of the journalists in humanitarian reporting.	2015												X
	2016	X	X										
Activity 1.2.2: Production and broadcasting of programs on humanitarian activities	2015												X
	2016	X	X	X	X	X							
Activity 1.2.3: Broadcasting of a locally produced women's program, presented by women journalists, on women's rights.	2015												X
	2016	X	X	X	X	X							
Activity 1.2.4: Organize social cohesion workshop in Bambari for managing committee, cooperative leaders in collaboration with Mercy Corps and Save the children	2015												
	2016	X											
Activity 1.2.5: Production of PSAs on women and children rights	2015												X
	2016	X	X	X	X	X							
Activity 2.1.1: Identify and recruit radio staff	2015												X
	2016	X											
Activity 2.1.2: Organize trainings for radio stafff and the managing committee	2015												X
	2016	X	X										
Activity 2.1.3: Organize workshop on management for senior managers	2015												
	2016	X											
Activity 2.1.4: Workshop on income generation for radio team	2015												
	2016	X											
Activity 2.1.5: Vocational training organized in collaboration with Save the Children	2015												
	2016	X											
Activity 2.2.1: Build a meeting space in community radio compound in Bambari	2015												X
	2016	X	X										
Activity 2.2.2: Set up business development centers (BDC) in Bambari	2015												X
	2016	X	X	X									
Activity 2.2.3: Create a restaurant	2015												X
	2016	X	X										
Activity 2.2.4: Produce show at selling events in main cities	2015												X
	2016	X	X	X	X	X							

OTHER INFO

Accountability to Affected Populations

Since early August 2014, Internews has been meeting and working with prominent members of all groups and communities in Bambari to determine the communication and information needs of the community and outline the bases of this multi-confessional radio project. In March 2015, the community elected a multi-confessional managing committee led by a Muslim woman. Voters were representatives from all communities and groups, including IDP camps delegates. This managing committee will continue to act as the radio's first line of contact and accountability to affected populations, since they will take part in its very management. The managing committee, along with the editorial team, will be heavily involved in the reshuffle of the existing broadcasting schedule. Additionally, at least five listeners' committees will be put in place with Internews' help in the Muslim neighborhood, the IDP camps. These listeners' committees will be consulted by the managing committee and Internews at least once a month to obtain and evaluate the public's appreciation of the radio's broadcasting. A phone number for the newsroom will be provided at the end of every broadcasting in order for the public and other parties to voice their appreciation or concern about the radio's programming and information.

Implementation Plan

The multi-confessional managing committee will continue to manage the Bambari community radio Lego ti la Ouaka, and supported by Internews in its editorial, financial and human resources management through a partnership Memorandum of Understanding. As such, Internews will act as a supervising partner of the radio, mentoring it into full autonomy over the six-month duration of the project. In coordination with Internews, the managing committee will hire the journalists, manage the equipment donated by Internews and other partners, help the managing in raising funds and supervise the allocation of additional financial resources through the sale of broadcast air time. The ARC's action, coupled with that of Internews, will focus on training the local managing committee in exerting strong financial control over the radio's activities, dealing with the institutional and legal aspects of radio management, maintaining a strong community mobilization in favor of the radio, and approaching local community, NGOs, and IOs to gather funds that will help the radio sustain itself and reach complete independence by the end of the project. Under Internews technical support, and with the help from Mercy Corps, ARC will also work with the radio's managing committee to establish and reinforce listener's club in Bambari and surrounding areas who will work to find local revenues. The radio's activities will be coordinated with other NGOs, IOs and international actors through the local coordination and civilian-military meetings. Internews and the radio will be represented in these meetings by the Conflict Sensitive Journalism Trainer/Station Supervisor and the station director, who will slowly devolve representation and coordination responsibilities to the president of the managing committee, in agreement with other members of these coordination bodies. There will also be a subgrant to help the partner be able to manage funds. Internews will continue to provide technical support through technical expertise support to the radio through its RJDH programs over 2016 and a monthly payment for the radio programs broadcast.

Coordination with other Organizations in project area

Name of the organization	Areas/activities of collaboration and rationale
Mercy Corps	Social cohesion, economic recovery trainings and activities to involve all communities in the management of the radio.
Triangle GH	Broadcasting of WASH messages
Save the Children	Vocational Training on economic activities

Environment Marker Of The Project

N/A: Not applicable, only used for a small number of services

Gender Marker Of The Project

2a- The project is designed to contribute significantly to gender equality

Justify Chosen Gender Marker Code

Special attention will be exerted by Internews to ensure that women's groups are well represented amongst the listeners' club, the editorial team and people that will work for the radio through various activities . The listeners' committee will be made up on a 50-50 basis between men and women, as will the distribution of radios. Furthermore, a workshop on the coverage of GBV themes will be organized for the journalists in collaboration with NGOs that operate in the field, in order to develop a special magazine for women, produced by women journalists. Broadcasting space will additionally be made available to NGOs and IOs who wish to communicate on gender issues.

Protection Mainstreaming

Comprising of both members of the Muslim and Christian communities, the composition of the managing committee and the Lego ti la Ouaka radio staff was formed with the protection of beneficiaries a main concern. The inclusion of leaders of armed groups in project activities of the project trained and sensitized them to the importance of the radio and its protection. This will contribute to the security of the radio compound and all people that will benefit from its activities. Additionally, the recruitment of a local radio director and other support staff from the area will help give Internews have a clear understanding of security issues and provide useful, locally-produced advice to the management of the radio and association.

As members of the managing committee and radio staff are among the people affected by the crisis, many of which are still living in IDPs camps, the identification of and beneficiaries will be conducted in a transparent way and will take into account their specific needs. As the communities will be represented and will be working together, it will be easier to set up self-protection mechanisms in a participatory way, in order to preserve the results and income of their activities.

Country Specific Information

Safety and Security

At present time, Bambari remains a latent combat zone. While the situation in the previous months has been relatively stable and calm, hostilities erupted again during the last two weeks of August 2015, deepening the existing inter-community tensions and jeopardizing the capacity of the radio to fully function. We feel that the best protection a community radio station has comes from the community itself, and its valuing of the services provided by the newsroom. This is why we have so far worked with all communities and armed groups in Bambari to ensure all parties' acceptance of the radio and their commitment to refrain from using it or considering it as a military instrument or target. Internews' CSJT held several meetings with both the two ex-Séléka general Darass and Zoundeko, and with one of Bambari's Anti-Balaka commanders, to obtain their firm commitment in favor of the reestablishment and the protection of the community radio station Lego ti la Ouaka. We also met with the Sangaris and MISCA/MINUSCA commanders to ensure their passive participation in protecting the radio. Internews' Director of Operational Security, along with our CSJT, visited Bambari to establish a comprehensive security plan for the radio and the local and expat staff. This was improved during the August 2015 clashes and will be reinforced during a planned visit of an Internews Director of Operational Security Director in September 2015. We will also continue to cooperate with other NGOs to assess the security situation, communicate information and coordinate our response to given events that might threaten the radio, its staff or installations.

Access

The radio's physical location has been the subject of several discussions with various local actors over the past months. The mayor of the city of Bambari donated a new house, after the previous one, the former location occupied by Radio Linga, a few dozen meters away from Bambari's Cour d'Appel, was judged unsafe and claimed by many people and organizations. Internews rehabilitated the new house which is located in a space that is safe for all communities.

BUDGET

Code	Budget Line Description	D / S	Quantity	Unit cost	Duration Recurrance	% charged to CHF	Total Cost
Staff and Other Personnel Costs							
1.1	Project Director	D	1	9,803.00	6	4%	2,123.33
	He is the project coordinator and overview all the activities. He is also the focal point for all activities. The percentage is calculated according to the level of effort						
1.2	US Fringe	D	1	2,123.00	1	45%	955.35
	Fringe benefits for staff at headquarters are budgeted in accordance with Internews Indirect Cost Agreement (NICRA) with agreed with US government funders						
1.3	Conflict Sensitive Journalism Trainer/Station Supervisor	D	1	8,403.00	5	100%	42,015.00
	The trainer is the key person and focal point for the project in Bambari; he supports the local radio association in the implementation of the project, editorial oversight and capacity building						
1.4	Finance Manager - Bangui	D	1	980.00	6	4%	212.27
	Supervises expenses in Bangui and field offices; provides technical support to the management team. the percentage is calculated according to the level of effort and the amount is based on the gross salary that includes taxes and insurance contribution						
1.5	Administrative Assistant - Bangui	D	1	770.00	6	4%	166.78
	He is the administrative assistant and accountant of the project; the percentage is calculated according to the level of effort and the amount is based on the gross salary that includes taxes and insurance contribution						
1.6	Logistician	D	1	560.00	6	4%	121.30
	Manages all the logistics related to the implementation of the project, including purchasing and transportation of equipment and other items; the percentage is calculated according to the level of effort and the amount is based on the gross salary that includes taxes and insurance contribution						
1.7	M&E Assistant	D	1	700.00	6	4%	151.62
	Records all data of the project; the percentage is calculated according to the level of effort and the amount is based on the gross salary that includes taxes and insurance contribution						
1.8	Journalism Trainer	D	1	560.00	2	100%	1,120.00
	Supports the conflict sensitive journalism trainer and Lego ti la Ouaka team in trainings and mentoring for a period of two months.						
	Section Total						**46,865.65**
Supplies, Commodities, Materials							
2.1	Office and Computer Supplies	D	1	157.00	6	100%	942.00
	Small office and computer supplies such as paper, toner , plugs, cables, etc . The amount is based on average costs for these in recent Internews activities in CAR						
	Section Total						**942.00**
Equipment							
3.1	Motorcycles for journalists	D	1	1,245.00	1	100%	1,245.00
	The unit amount is based on survey of market rates currently prevalent in Bangui. The motorcycle is essential for radio journalists to have easy and rapid access to sources of information, record interviews and compile reports in Bambari and the immediate environs						
	Section Total						**1,245.00**
Travel							
5.1	Airfare - International flight for Conflict Sensitive journalism Trainer / Station Manager Bambari	D	1	1,556.00	1	100%	1,556.00
	Average cost of round trip for the Conflict sensitive journalism trainer from home to post						
5.2	M&IE Bangui - Conflict Sensitive journalism Trainer / Station Manager Bambari	D	30	21.00	1	100%	630.00
	Subsistance allowance (meals and incidentals) for the trainer when he is Bangui. The lodging is provided by Internews						
5.3	Lodging Bambari - Supporting staff (Finance Manager, Admin, M&E, etc.)	D	4	21.00	1	100%	84.00

	Hotel fees for Internews local staff when they are in Bambari for various tasks related to the implementation and supervision of the project; the amount is based on average costs						
5.4	M&IE Bambari - Supporting staff	D	4	21.00	1	100%	84.00
	Subsistance allowance (meals and incidentals) for Internews local staff when they are in Bambari for various tasks related to the implementation and supervision of the project						
5.5	Taxis, Medex, Visas, Excess Baggage	D	1	104.00	1	100%	104.00
5.6	Domestic flights Bangui-Bambari (UNHAS)	D	6	249.00	1	100%	1,494.00
	6 round trips for Internews staff, the journalism trainer and Lego ti la Ouaka association, between Bangui and Bambari. The cost is based on UNHAS flight rates						
	Section Total						**3,952.00**

Transfers and Grants to Counterparts

6.1	Director of Radio	D	1	176.00	6	100%	1,056.00
	Has overall responsibility for managing all aspects of radio operations. This post has been created with a rate of pay higher than other staff in the previous project given the importance of a strongly motivated senior manager. The rate is gross salary including tax and insurance						
6.2	Chief Editor	D	1	156.00	6	100%	936.00
	Has overall responsibility for editorial content and managing reporters. This post has been created with a rate of pay higher than other staff in the previous project given the importance of the position and the need to retain motivated staff. The rate is gross salary including tax and insurance						
6.3	Reporters (5)	D	5	124.00	6	100%	3,720.00
	News-gathering staff with a rate of pay higher than in the previous project given the need to retain motivated staff. The rate is gross salary including tax and insurance						
6.4	Technicians (2)	D	2	124.00	6	100%	1,488.00
	Provide technical and maintenance support for radio operations. The rate of pay is higher than in the previous project given the need to retain motivated staff. The rate is gross salary including tax and insurance						
6.5	Guards(3)	D	3	83.00	6	100%	1,494.00
	Provide security for radio premises. The rate of pay is higher than in the previous project given the need to retain motivated staff. The rate is gross salary including tax and insurance						
6.6	Cleaner	D	1	83.00	6	100%	498.00
	Cleans radio premises. The rate of pay is higher than in the previous project given the need to retain motivated staff. The rate is gross salary including tax and insurance						
6.7	Grant to Lego ti la Ouaka for income generation activities	D	1	6,398.46	1	100%	6,398.46
	Capital investment in Lego ti la Ouaka Association to set up activities which will generate regular income over the long term. This is a critical component of the business model which will ensure sustainable financial viability - and therefore editorial independence - as part of Internews' exit strategy						
	Section Total						**15,590.46**

General Operating and Other Direct Costs

7.1	R&R - Conflict Sensative Journalism Trainer/Station Manager Bambari	D	1	1,037.00	1	100%	1,037.00
	Internews will cover expenses related to one R&R leave for trainer, after three months from the start date of his contract. The amount is in accordance with Internews regulations						
7.2	Utilities (Electricity, water)	D	1	83.00	6	100%	498.00
	The amount will cover in Bambari, expenses related to utilities, like electricity, water, for the whole duration of the project.						
7.3	Accommodation for Conflict Sensitive journalism Trainer / Station Manager Bambari	D	1	415.00	4	100%	1,660.00
	The amount will cover lodging cost in Bambari for the trainer, for 4 months. The rate is based on average cost of such expenses in Bambari						
7.4	Repair and maintenance - Radio station	D	1	83.00	6	100%	498.00
	The amount will cover expenses related to repair and maintenance costs at the radio during the 6 month duration of the project.						
7.5	Communication - (Mobile, Satellite, Internet)	D	1	363.00	6	100%	2,178.00

	This amount is based on average costs over the previous project period to cover expenses related to communications (airtime for mobile and satellite phones), internet subscription						
7.6	Printing/Duplication	D	1	83.00	6	100%	498.00
	This amount is based on average costs over the previous project period to cover all expenses related to printing, duplication, distribution of documents						
7.7	Vehicle rent	D	1	2,230.00	4	100%	8,920.00
	A vehicle will be rented for 4 months. It will be used by the trainer, for his transport and safety in Bambari. The vehicle will also be used for activities implemented by Lego ti la Ouaka Association						
7.8	Fuel for vehicle	D	1	415.00	4	100%	1,660.00
	The lump sum represents an average cost of fuel for 4 months, the duration of the vehicle rent						
7.9	Broadcast fees (Year 2016)	D	1	935.00	1	100%	935.00
	Annual license fee which a community radio has to pay to the High Communication Council						
	Section Total						**17,884.00**
SubTotal			79.00				**86,479.11**
Direct							86,479.11
Support							
PSC Cost							
PSC Cost Percent							7%
PSC Amount							6,053.54
Total Cost							**92,532.65**
Total Audit Cost							**925.35**
Grand Total CHF Cost							**93,458.00**

Project Locations

Location	Estimated percentage of budget for each location	Estimated number of beneficiaries for each location					Activity Name
		Men	Women	Boys	Girls	Total	
Ouaka -> Bambari	100	12,350	24,942	14,400	15,117	66,809	Activity 1.1.1 : Assist the managing committee in negotiating affordable broadcast slots and rates for NGOs, IOs and International peacekeeping forces who want to communicate messages with the population. Activity 1.1.2 : Active participation in the NGO and civilian-military coordination meetings to help ensure the best possible fit between communications of NGOs, IOs and international peacekeeping forces Activity 1.1.3 : Produce and broadcast PSAs messages on peace, reconciliation, social cohesion, economic recovery,... Activity 1.1.4 : Produce and broadcast of 'news you can use' programs Activity 1.2.1 : Extensive training and mentoring of the journalists in humanitarian reporting. Activity 1.2.2 : Production and broadcasting of programs on humanitarian activities Activity 1.2.3 : Broadcasting of a locally produced women's program, presented by women journalists, on women's rights. Activity 1.2.4 : Organize social cohesion workshop in Bambari for managing committee, cooperative leaders in collaboration with Mercy Corps and Save the children Activity 1.2.5 : Production of PSAs on women and children rights Activity 2.1.1 : Identify and recruit radio staff Activity 2.1.2 : Organize trainings for radio stafff and the managing committee Activity 2.1.3 : Organize workshop on management for senior managers Activity 2.1.4 : Workshop on income generation for radio team Activity 2.1.5 : Vocational training organized in collaboration with Save the Children Activity 2.2.1 : Build a meeting space in community radio compound in Bambari Activity 2.2.2 : Set up business development centers (BDC) in Bambari Activity 2.2.3 : Create a restaurant Activity 2.2.4 : Produce show at selling events in main cities

Documents

Category Name	Document Description